UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2024

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from to

Commission File Number 000-52423

AECOM

(Exact name of registrant as specified in its charter)

Delaware	**61-1088522**
State or Other Jurisdiction Of Incorporation or Organization	I.R.S. Employer Identification Number
13355 Noel Road Dallas, Texas	**75240**
Address of Principal Executive Offices	Zip Code

(972) 788-1000

Registrant's Telephone Number, Including Area Code

Former Name, Former Address and Former Fiscal Year, if Changed Since Last Report

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, $0.01 par value	ACM	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	☒	Accelerated filer	☐
Non-accelerated filer	☐	Smaller reporting company	☐
		Emerging growth company	☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of May 3, 2024, 136,127,400 shares of the registrant's common stock were outstanding.

AECOM

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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

AECOM
Consolidated Balance Sheets
(unaudited - in thousands, except share data)

	March 31, 2024	September 30, 2023
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	$ 910,934	$ 1,030,447
Cash in consolidated joint ventures	274,872	229,759
Total cash and cash equivalents	1,185,806	1,260,206
Accounts receivable—net	2,646,722	2,544,453
Contract assets	1,805,622	1,525,051
Prepaid expenses and other current assets	725,847	730,145
Current assets held for sale	105,091	95,221
Income taxes receivable	28,698	14,435
TOTAL CURRENT ASSETS	6,497,786	6,169,511
PROPERTY AND EQUIPMENT—NET	372,384	382,638
DEFERRED TAX ASSETS—NET	444,957	439,604
INVESTMENTS IN UNCONSOLIDATED JOINT VENTURES	137,422	139,236
GOODWILL	3,446,984	3,418,930
INTANGIBLE ASSETS—NET	16,111	17,769
OTHER NON-CURRENT ASSETS	118,899	218,666
OPERATING LEASE RIGHT-OF-USE ASSETS	422,850	447,044
TOTAL ASSETS	$ 11,457,393	$ 11,233,398
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES:		
Short-term debt	$ 2,914	$ 3,085
Accounts payable	2,304,539	2,190,755
Accrued expenses and other current liabilities	2,385,201	2,287,546
Income taxes payable	36,723	48,161
Contract liabilities	1,267,045	1,188,742
Current liabilities held for sale	51,141	45,625
Current portion of long-term debt	88,552	86,369
TOTAL CURRENT LIABILITIES	6,136,115	5,850,283
OTHER LONG-TERM LIABILITIES	119,797	123,846
OPERATING LEASE LIABILITIES, NON-CURRENT	507,518	548,851
LONG-TERM LIABILITIES HELD FOR SALE	796	792
DEFERRED TAX LIABILITY-NET	16,990	16,960
PENSION BENEFIT OBLIGATIONS	179,464	195,586
LONG-TERM DEBT	2,102,358	2,113,369
TOTAL LIABILITIES	9,063,038	8,849,687
COMMITMENTS AND CONTINGENCIES (Note 15)		
AECOM STOCKHOLDERS' EQUITY:		
Common stock-authorized, 300,000,000 shares of $0.01 par value as of March 31, 2024 and September 30, 2023; issued and outstanding 135,872,491 and 136,210,883 shares as of March 31, 2024 and September 30, 2023, respectively	1,359	1,362
Additional paid-in capital	4,267,719	4,241,523
Accumulated other comprehensive loss	(909,970)	(926,577)
Accumulated deficits	(1,160,441)	(1,103,976)
TOTAL AECOM STOCKHOLDERS' EQUITY	2,198,667	2,212,332
Noncontrolling interests	195,688	171,379
TOTAL STOCKHOLDERS' EQUITY	2,394,355	2,383,711
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	$ 11,457,393	$ 11,233,398

See accompanying Notes to Consolidated Financial Statements.

AECOM
Consolidated Statements of Operations
(unaudited - in thousands, except per share data)

	Three Months Ended		Six Months Ended	
	March 31, 2024	March 31, 2023	March 31, 2024	March 31, 2023
Revenue	$ 3,943,833	$ 3,490,172	$ 7,843,753	$ 6,872,527
Cost of revenue	3,682,659	3,262,078	7,338,609	6,429,445
Gross profit	261,174	228,094	505,144	443,082
Equity in earnings (losses) of joint ventures	19,459	7,456	(9,482)	17,285
General and administrative expenses	(44,686)	(34,147)	(80,410)	(69,759)
Restructuring costs	(35,465)	(3,973)	(51,645)	(41,432)
Income from operations	200,482	197,430	363,607	349,176
Other income	2,622	2,501	5,191	4,485
Interest income	15,422	9,804	27,524	15,690
Interest expense	(47,723)	(42,372)	(88,980)	(79,072)
Income from continuing operations before taxes	170,803	167,363	307,342	290,279
Income tax expense for continuing operations	45,385	41,105	72,043	66,870
Net income from continuing operations	125,418	126,258	235,299	223,409
Net loss from discontinued operations	(109,388)	(41,775)	(110,675)	(42,163)
Net income	16,030	84,483	124,624	181,246
Net income attributable to noncontrolling interests from continuing operations	(14,113)	(8,089)	(27,230)	(17,733)
Net loss (income) attributable to noncontrolling interests from discontinued operations	(910)	221	(1,949)	1,047
Net income attributable to noncontrolling interests	(15,023)	(7,868)	(29,179)	(16,686)
Net income attributable to AECOM from continuing operations	111,305	118,169	208,069	205,676
Net loss attributable to AECOM from discontinued operations	(110,298)	(41,554)	(112,624)	(41,116)
Net income attributable to AECOM	$ 1,007	$ 76,615	$ 95,445	$ 164,560
Net income (loss) attributable to AECOM per share:				
Basic continuing operations per share	$ 0.82	$ 0.85	$ 1.53	$ 1.48
Basic discontinued operations per share	$ (0.81)	$ (0.30)	$ (0.83)	$ (0.29)
Basic earnings per share	$ 0.01	$ 0.55	$ 0.70	$ 1.19
Diluted continuing operations per share	$ 0.81	$ 0.84	$ 1.52	$ 1.46
Diluted discontinued operations per share	$ (0.80)	$ (0.29)	$ (0.82)	$ (0.29)
Diluted earnings per share	$ 0.01	$ 0.55	$ 0.70	$ 1.17
Weighted average shares outstanding:				
Basic	136,006	138,927	135,952	138,807
Diluted	136,712	140,335	136,907	140,489

See accompanying Notes to Consolidated Financial Statements.

AECOM
Consolidated Statements of Comprehensive Income
(unaudited—in thousands)

	Three Months Ended		Six Months Ended	
	March 31, 2024	March 31, 2023	March 31, 2024	March 31, 2023
Net income	$ 16,030	$ 84,483	$ 124,624	$ 181,246
Other comprehensive income, net of tax:				
Net unrealized gain (loss) on derivatives, net of tax	4,811	(7,564)	(9,401)	(9,381)
Foreign currency translation adjustments	(27,129)	8,627	33,035	86,751
Pension adjustments, net of tax	2,008	(3,672)	(6,990)	(18,519)
Other comprehensive (loss) income, net of tax	(20,310)	(2,609)	16,644	58,851
Comprehensive (loss) income, net of tax	(4,280)	81,874	141,268	240,097
Noncontrolling interests in comprehensive income of consolidated subsidiaries, net of tax	(14,895)	(7,985)	(29,216)	(16,949)
Comprehensive (loss) income attributable to AECOM, net of tax	$ (19,175)	$ 73,889	$ 112,052	$ 223,148

See accompanying Notes to Consolidated Financial Statements.

AECOM
Consolidated Statements of Stockholders' Equity
(unaudited—in thousands)

	Common Stock	Additional Paid-In Capital	Accumulated Other Comprehensive Loss	Accumulated Deficits	Total AECOM Stockholders' Equity	Non-Controlling Interests	Total Stockholders' Equity
BALANCE AT DECEMBER 31, 2023	$ 1,360	$ 4,245,340	$ (889,788)	$ (1,109,616)	$ 2,247,296	$ 180,922	$ 2,428,218
Net income	—	—	—	1,007	1,007	15,023	16,030
Dividends declared	—	—	—	(30,782)	(30,782)	—	(30,782)
Other comprehensive loss	—	—	(20,182)	—	(20,182)	(128)	(20,310)
Issuance of stock	1	5,822	—	—	5,823	—	5,823
Repurchases of stock	(2)	998	—	(21,050)	(20,054)	—	(20,054)
Stock-based compensation	—	15,559	—	—	15,559	—	15,559
Contributions from noncontrolling interests	—	—	—	—	—	2,616	2,616
Distributions to noncontrolling interests	—	—	—	—	—	(2,745)	(2,745)
BALANCE AT MARCH 31, 2024	$ 1,359	$ 4,267,719	$ (909,970)	$ (1,160,441)	$ 2,198,667	$ 195,688	$ 2,394,355

	Common Stock	Additional Paid-In Capital	Accumulated Other Comprehensive Loss	Accumulated Deficits	Total AECOM Stockholders' Equity	Non-Controlling Interests	Total Stockholders' Equity
BALANCE AT DECEMBER 31, 2022	$ 1,390	$ 4,161,716	$ (918,361)	$ (689,111)	$ 2,555,634	$ 137,259	$ 2,692,893
Net income	—	—	—	76,615	76,615	7,868	84,483
Dividends declared	—	—	—	(25,394)	(25,394)	—	(25,394)
Other comprehensive loss	—	—	(2,726)	—	(2,726)	117	(2,609)
Issuance of stock	1	4,388	—	—	4,389	—	4,389
Repurchases of stock	(4)	(1,875)	—	(25,001)	(26,880)	—	(26,880)
Stock-based compensation	—	12,702	—	—	12,702	—	12,702
Contributions from noncontrolling interests	—	—	—	—	—	4	4
Distributions to noncontrolling interests	—	—	—	—	—	(2,713)	(2,713)
BALANCE AT MARCH 31, 2023	$ 1,387	$ 4,176,931	$ (921,087)	$ (662,891)	$ 2,594,340	$ 142,535	$ 2,736,875

	Common Stock	Additional Paid-In Capital	Accumulated Other Comprehensive Loss	Accumulated Deficits	Total AECOM Stockholders' Equity	Non-Controlling Interests	Total Stockholders' Equity
BALANCE AT SEPTEMBER 30, 2023	$ 1,362	$ 4,241,523	$ (926,577)	$ (1,103,976)	$ 2,212,332	$ 171,379	$ 2,383,711
Net income	—	—	—	95,445	95,445	29,179	124,624
Dividends declared	—	—	—	(60,856)	(60,856)	—	(60,856)
Other comprehensive income	—	—	16,607	—	16,607	37	16,644
Issuance of stock	10	16,710	—	—	16,720	—	16,720
Repurchases of stock	(13)	(21,125)	—	(91,054)	(112,192)	—	(112,192)
Stock-based compensation	—	30,611	—	—	30,611	—	30,611
Contributions from noncontrolling interests	—	—	—	—	—	5,492	5,492
Distributions to noncontrolling interests	—	—	—	—	—	(10,399)	(10,399)
BALANCE AT MARCH 31, 2024	$ 1,359	$ 4,267,719	$ (909,970)	$ (1,160,441)	$ 2,198,667	$ 195,688	$ 2,394,355

	Common Stock	Additional Paid-In Capital	Accumulated Other Comprehensive Loss	Accumulated Deficits	Total AECOM Stockholders' Equity	Non-Controlling Interests	Total Stockholders' Equity
BALANCE AT SEPTEMBER 30, 2022	$ 1,389	$ 4,156,594	$ (979,675)	$ (701,654)	$ 2,476,654	$ 128,725	$ 2,605,379
Net income	—	—	—	164,560	164,560	16,686	181,246
Dividends declared	—	—	—	(50,792)	(50,792)	—	(50,792)
Other comprehensive income	—	—	58,588	—	58,588	263	58,851
Issuance of stock	11	17,614	—	—	17,625	—	17,625
Repurchases of stock	(13)	(21,872)	—	(75,005)	(96,890)	—	(96,890)
Stock-based compensation	—	24,595	—	—	24,595	—	24,595
Contributions from noncontrolling interests	—	—	—	—	—	676	676
Distributions to noncontrolling interests	—	—	—	—	—	(3,815)	(3,815)
BALANCE AT MARCH 31, 2023	$ 1,387	$ 4,176,931	$ (921,087)	$ (662,891)	$ 2,594,340	$ 142,535	$ 2,736,875

See accompanying Notes to Consolidated Financial Statements.

AECOM
Consolidated Statements of Cash Flows
(unaudited - in thousands)

	Six Months Ended March 31,	
	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income	$ 124,624	$ 181,246
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	87,508	87,786
Equity in losses (earnings) of unconsolidated joint ventures	12,882	(15,545)
Distribution of earnings from unconsolidated joint ventures	12,903	27,126
Non-cash stock compensation	30,611	24,595
Loss on sale of discontinued operations	103,085	40,160
Foreign currency translation	8,125	6,768
Other	(274)	2,615
Changes in operating assets and liabilities, net of effects of acquisitions:		
Accounts receivable and contract assets	(383,534)	(376,005)
Prepaid expenses and other assets	(5,625)	24,136
Accounts payable	147,593	31,542
Accrued expenses and other current liabilities	84,169	(11,683)
Contract liabilities	78,109	126,035
Other long-term liabilities	(62,758)	(17,321)
Net cash provided by operating activities	237,418	131,455
CASH FLOWS FROM INVESTING ACTIVITIES:		
Payments for business acquisition, net of cash acquired	(18,686)	—
Investment in unconsolidated joint ventures	(29,930)	(26,127)
Return of investment in unconsolidated joint ventures	—	6,352
Proceeds from sale of investments	3,180	4,786
Proceeds from disposal of property and equipment	249	256
Payments for capital expenditures	(76,734)	(68,819)
Net cash used in investing activities	(121,921)	(83,552)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from borrowings under credit agreements	2,560,032	1,544,751
Repayments of borrowings under credit agreements	(2,590,331)	(1,564,820)
Dividends paid	(55,443)	(46,217)
Proceeds from issuance of common stock	14,840	12,494
Proceeds from exercise of stock options	—	4,112
Payments to repurchase common stock	(113,086)	(95,191)
Net distributions to noncontrolling interests	(4,907)	(3,139)
Other financing activities	469	646
Net cash used in financing activities	(188,426)	(147,364)
EFFECT OF EXCHANGE RATE CHANGES ON CASH	(168)	3,548
NET DECREASE IN CASH AND CASH EQUIVALENTS	(73,097)	(95,913)
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	1,262,152	1,176,772
CASH AND CASH EQUIVALENTS AT END OF PERIOD	1,189,055	1,080,859
LESS CASH AND CASH EQUIVALENTS INCLUDED IN CURRENT ASSETS HELD FOR SALE	(3,249)	(7,344)
CASH AND CASH EQUIVALENTS OF CONTINUING OPERATIONS AT END OF PERIOD	$ 1,185,806	$ 1,073,515

See accompanying Notes to Consolidated Financial Statements.

AECOM
Notes to Consolidated Financial Statements
(unaudited)

1. Basis of Presentation

The accompanying consolidated financial statements of AECOM (the Company) are unaudited and, in the opinion of management, include all adjustments, including all normal recurring items necessary for a fair statement of the Company's financial position and results of operations for the periods presented. All intercompany balances and transactions are eliminated in consolidation.

The consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Form 10-K for the fiscal year ended September 30, 2023 (the Annual Report). The accompanying unaudited consolidated financial statements and related notes have been prepared in accordance with generally accepted accounting principles (GAAP) in the United States (U.S.) for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements.

The consolidated financial statements included in this report have been prepared consistently with the accounting policies described in the Annual Report, except as noted, and should be read together with the Annual Report.

The results of operations for the three and six months ended March 31, 2024 are not necessarily indicative of the results to be expected for the fiscal year ending September 30, 2024.

As discussed in more detail in Note 3, the Company concluded that its self-perform at-risk construction businesses met the criteria for held for sale beginning in the first quarter of fiscal 2020 and met the criteria for discontinued operation classification. As a result, the self-perform at-risk construction businesses are presented in the consolidated statements of operations as discontinued operations for all periods presented. Current and non-current assets and liabilities of these businesses are presented in the consolidated balance sheets as assets and liabilities held for sale.

The Company reports its annual results of operations based on 52 or 53-week periods ending on the Friday nearest September 30. The Company reports its quarterly results of operations based on periods ending on the Friday nearest December 31, March 31, and June 30. For clarity of presentation, all periods are presented as if the periods ended on September 30, December 31, March 31, and June 30.

2. New Accounting Pronouncements and Changes in Accounting

In November 2023, the Financial Accounting Standards Board (FASB) amended the guidance of Accounting Standards Codification (ASC) 280, *Segment Reporting*, requiring public entities to disclose significant segment expenses and other segment items on an annual and interim basis. The new guidance is effective for the Company for its interim period ending December 31, 2025, with early adoption permitted. The Company is currently evaluating the impact that the adoption of this new guidance will have on its financial statement presentation.

In December 2023, the FASB issued ASU 2023-09, *Income Taxes* (Topic 740): Improvements to Income Tax Disclosures, which includes amendments that further enhance the income tax information through improvements to income tax disclosures primarily related to the rate reconciliation and income taxes paid. The update also includes certain other amendments to improve the effectiveness of income tax disclosures. The amendments are effective for the Company's annual periods beginning October 1, 2025, with early adoption permitted. The Company is currently evaluating the impact that the adoption of this new guidance will have on its financial statement presentation.

3. Discontinued Operations, Goodwill and Intangible Assets

In the first quarter of fiscal 2020, management approved a plan to dispose of via sale the Company's self-perform at-risk construction businesses. These businesses include the Company's civil infrastructure, power, and oil and gas construction businesses that were previously reported in the Company's Construction Services segment. After consideration of the relevant facts, the Company concluded the assets and liabilities of its self-perform at-risk construction businesses met the criteria for classification as held for sale. The Company concluded the actual and proposed disposal activities represented a strategic shift that would have a major effect on the Company's operations and financial results and qualified for presentation as discontinued operations in accordance with FASB ASC 205-20. Accordingly, the financial results of the self-perform at-risk construction businesses are presented in the Consolidated Statement of Operations as discontinued operations for all periods presented. Current and non-current assets and liabilities of these businesses not sold as of the balance sheet date are presented in the Consolidated Balance Sheets as assets and liabilities held for sale for both periods presented.

The Company completed the sale of its power and oil and gas construction businesses in fiscal 2021 and fiscal 2022, respectively. The Company completed the sale of its civil infrastructure construction business to affiliates of Oroco Capital in the second quarter of fiscal 2021. In the second quarter of fiscal 2024 and 2023, the Company recorded losses related to revised estimates of its contingent consideration receivable recognized in its civil infrastructure construction business of $103.1 million and $38.9 million, respectively.

The following table represents summarized balance sheet information of assets and liabilities held for sale (in millions):

	March 31, 2024	September 30, 2023
Cash and cash equivalents	$ 3.3	$ 1.9
Receivables and contract assets	101.3	93.3
Other	0.5	—
Current assets held for sale	$ 105.1	$ 95.2
Property and equipment, net	$ 15.8	$ 14.2
Write-down of assets to fair value less cost to sell	(15.8)	(14.2)
Non-current assets held for sale	$ —	$ —
Accounts payable and accrued expenses	$ 51.1	45.6
Current liabilities held for sale	$ 51.1	$ 45.6
Long-term liabilities held for sale	$ 0.8	$ 0.8

The following table represents summarized income statement information of discontinued operations (in millions):

	Three months ended		Six months ended	
	March 31, 2024	March 31, 2023	March 31, 2024	March 31, 2023
Revenue	$ 46.5	$ 58.8	$ 101.1	$ 100.5
Cost of revenue	45.0	62.1	97.7	102.4
Gross profit (loss)	1.5	(3.3)	3.4	(1.9)
Equity in earnings of joint ventures	(3.4)	—	(3.4)	(1.7)
Loss on disposal activities	(109.6)	(40.2)	(113.1)	(40.2)
Transaction costs	(0.2)	—	(0.2)	(0.2)
Loss from operations	(111.7)	(43.5)	(113.3)	(44.0)
Other loss	(0.5)	—	(1.1)	—
Loss before taxes	(112.2)	(43.5)	(114.4)	(44.0)
Income tax benefit	(2.8)	(1.7)	(3.7)	(1.8)
Net loss from discontinuing operations	$ (109.4)	$ (41.8)	$ (110.7)	$ (42.2)

The significant components included in our Consolidated Statement of Cash Flows for the discontinued operations are as follows (in millions):

	Three months ended		Six months ended	
	March 31, 2024	March 31, 2023	March 31, 2024	March 31, 2023
Payments for capital expenditures	$ 2.1	$ 0.5	$ 2.1	$ 4.5

The Company completed one acquisition in the first quarter of fiscal 2024. The changes in the carrying value of goodwill by reportable segment for the six months ended March 31, 2024 were as follows:

	September 30, 2023	Foreign Exchange Impact	Acquired	March 31, 2024
		(in millions)		
Americas	$ 2,614.0	$ 0.5	$ 12.2	$ 2,626.7
International	804.9	15.4	—	820.3
Total	$ 3,418.9	$ 15.9	$ 12.2	$ 3,447.0

The gross amounts and accumulated amortization of the Company's acquired identifiable intangible assets with finite useful lives as of March 31, 2024 and September 30, 2023, included in intangible assets—net, in the accompanying consolidated balance sheets, were as follows:

	March 31, 2024			September 30, 2023			
	Gross Amount	Accumulated Amortization	Intangible Assets, Net	Gross Amount	Accumulated Amortization	Intangible Assets, Net	Amortization Period
	(in millions)						(years)
Backlog and Customer relationships	$ 671.5	$ (655.4)	$ 16.1	$ 663.8	$ (646.0)	$ 17.8	1 - 11

Amortization expense of acquired intangible assets included within cost of revenue was $9.4 million and $9.3 million for the six months ended March 31, 2024 and 2023, respectively. The following table presents estimated amortization expense of existing intangible assets for the remainder of fiscal 2024 and for the succeeding years:

Fiscal Year	(in millions)
2024 (six months remaining)	$ 9.2
2025	2.1
2026	1.5
2027	1.5
2028	1.5
Thereafter	0.3
Total	$ 16.1

4. Revenue Recognition

The Company follows accounting principles for recognizing revenue upon the transfer of control of promised goods or services to customers, in an amount that reflects the expected consideration received in exchange for those goods or services. The Company generally recognizes revenues over time as performance obligations are satisfied. The Company generally measures its progress to completion using an input measure of total costs incurred divided by total costs expected to be incurred, which it believes to be the best measure of progress towards completion of the performance obligation. In the course of providing its services, the Company routinely subcontracts for services and incurs other direct costs on behalf of its clients. These costs are passed through to clients and, in accordance with GAAP, are included in the Company's revenue and cost of revenue. These pass-through revenues for the six months ended March 31, 2024 and 2023 were $4.3 billion and $3.6 billion, respectively.

Recognition of revenue and profit is dependent upon a number of factors, including the accuracy of a variety of estimates made at the balance sheet date, such as engineering progress, material quantities, the achievement of milestones, penalty provisions, labor productivity and cost estimates. Additionally, the Company is required to make estimates for the amount of consideration to be received, including bonuses, awards, incentive fees, claims, unpriced change orders, penalties, and liquidated damages. Variable consideration is included in the estimate of the transaction price only to the extent that a significant reversal would not be probable. Management continuously monitors factors that may affect the quality of its estimates, and material changes in estimates are disclosed accordingly. Costs attributable to claims are treated as costs of contract performance as incurred.

The following summarizes the Company's major contract types:

Cost Reimbursable Contracts

Cost reimbursable contracts include cost-plus fixed fee, cost-plus fixed rate, and time-and-materials price contracts. Under cost-plus contracts, the Company charges clients for its costs, including both direct and indirect costs, plus a negotiated fee or rate. The Company recognizes revenue based on actual direct costs incurred and the applicable fixed rate or portion of the fixed fee earned as of the balance sheet date. Under time-and-materials price contracts, the Company negotiates hourly billing rates and charges its clients based on the actual time that it expends on a project. In addition, clients reimburse the Company for materials and other direct incidental expenditures incurred in connection with its performance under the contract. The Company may apply a practical expedient to recognize revenue in the amount in which it has the right to invoice if its right to consideration is equal to the value of performance completed to date.

Guaranteed Maximum Price Contracts (GMP)

GMP contracts share many of the same contract provisions as cost-plus and fixed-price contracts. As with cost-plus contracts, clients are provided a disclosure of all the project costs, and a lump sum or percentage fee is separately identified. The Company provides clients with a guaranteed price for the overall project (adjusted for change orders issued by clients) and a schedule including the expected completion date. Cost overruns or costs associated with project delays in completion could generally be the Company's responsibility. For many of the Company's commercial or residential GMP contracts, the final price is generally not established until the Company has subcontracted a substantial percentage of the trade contracts with terms consistent with the master contract, and it has negotiated additional contractual limitations, such as waivers of consequential damages as well as aggregate caps on liabilities and liquidated damages. Revenue is recognized for GMP contracts as project costs are incurred relative to total estimated project costs.

Fixed-Price Contracts

Fixed-price contracts include both lump-sum and fixed-unit price contracts. Under lump-sum contracts, the Company performs all the work under the contract for a specified fee. Lump-sum contracts are typically subject to price adjustments if the scope of the project changes or unforeseen conditions arise. Under fixed-unit price contracts, the Company performs a number of units of work at an agreed price per unit with the total payment under the contract determined by the actual number of units delivered. Revenue is recognized for fixed-price contracts using the input method measured on a cost-to-cost basis as the Company believes this is the best measure of progress towards completion.

The following tables present the Company's revenues disaggregated by revenue sources:

	Three months ended		Six months ended	
	March 31, 2024	March 31, 2023	March 31, 2024	March 31, 2023
	(in millions)			
Cost reimbursable	$ 1,605.1	$ 1,511.3	$ 3,222.3	$ 3,026.2
Guaranteed maximum price	1,420.7	1,151.0	2,835.6	2,239.2
Fixed-price	918.1	827.8	1,785.9	1,607.1
Total revenue	$ 3,943.9	$ 3,490.1	$ 7,843.8	$ 6,872.5

	Three months ended		Six months ended	
	March 31, 2024	March 31, 2023	March 31, 2024	March 31, 2023
	(in millions)			
Americas	$ 3,039.1	$ 2,630.3	$ 6,077.9	$ 5,209.9
Europe, Middle East, India, Africa	619.8	494.1	1,115.2	942.1
Asia-Australia-Pacific	285.0	365.7	650.7	720.5
Total revenue	$ 3,943.9	$ 3,490.1	$ 7,843.8	$ 6,872.5

As of March 31, 2024, the Company had allocated $21.4 billion of transaction price to unsatisfied or partially satisfied performance obligations, of which approximately 55% is expected to be satisfied within the next twelve months. The majority of remaining performance obligation after the first 12 months are expected to be recognized over a two-year period.

Contract liabilities represent amounts billed to clients in excess of revenue recognized to date. The Company recognized revenue of $685.3 million and $696.9 million during the six months ended March 31, 2024 and 2023, respectively, that was included in contract liabilities as of September 30, 2023 and 2022, respectively.

The Company's timing of revenue recognition may not be consistent with its rights to bill and collect cash from its clients. Those rights are generally dependent upon advance billing terms, milestone billings based on the completion of certain phases of work or when services are performed. The Company's accounts receivables represent amounts billed to clients that have yet to be collected and represent an unconditional right to cash from its clients. Contract assets represent the amount of contract revenue recognized but not yet billed pursuant to contract terms or accounts billed after the balance sheet date. Contract liabilities represent billings as of the balance sheet date, as allowed under the terms of a contract, but not yet recognized as contract revenue pursuant to the Company's revenue recognition policy.

Net accounts receivable consisted of the following:

	March 31, 2024	September 30, 2023
	(in millions)	
Billed	$ 2,125.4	$ 2,122.2
Contract retentions	602.8	516.5
Total accounts receivable—gross	2,728.2	2,638.7
Allowance for doubtful accounts and credit losses	(81.5)	(94.2)
Total accounts receivable—net	$ 2,646.7	$ 2,544.5

Substantially all contract assets as of March 31, 2024 and September 30, 2023 are expected to be billed and collected within twelve months, except for claims. Significant claims recorded in contract assets and other non-current assets were approximately $170 million and $160 million as of March 31, 2024 and September 30, 2023, respectively. The asset related to the Deactivation, Demolition, and Removal Project retained from the MS Purchaser as defined in and discussed in Note 15 is presented in prepaid expense and other current assets from continuing operations in the Consolidated Balance Sheet. Contract retentions represent amounts invoiced to clients where payments have been withheld from progress payments until the contracted work has been completed and approved by the client but nonetheless represent an unconditional right to cash.

The Company considers a broad range of information to estimate expected credit losses including the related ages of past due balances, projections of credit losses based on historical trends, and collection history and credit quality of its clients. Negative macroeconomic trends or delays in payment of outstanding receivables could result in an increase in the estimated credit losses.

No single client accounted for more than 10% of the Company's outstanding receivables at March 31, 2024 and September 30, 2023.

The Company sold trade receivables to financial institutions, of which $291.9 million and $291.0 million were outstanding as of March 31, 2024 and September 30, 2023, respectively. The Company does not retain financial or legal obligations for these receivables that would result in material losses. The Company's ongoing involvement is limited to the remittance of customer payments to the financial institutions with respect to the sold trade receivables.

5. Joint Ventures and Variable Interest Entities

The Company's joint ventures provide architecture, engineering, program management, construction management, and manages investments in real estate projects. Joint ventures, the combination of two or more partners, are generally formed for a specific project. Management of the joint venture is typically controlled by a joint venture executive committee, comprised of representatives from the joint venture partners. The joint venture executive committee normally provides management oversight and controls decisions which could have a significant impact on the joint venture.

Some of the Company's joint ventures have no employees and minimal operating expenses. For these joint ventures, the Company's employees perform work for the joint venture, which is then billed to a third-party customer by the joint venture. These joint ventures function as pass-through entities to bill the third-party customer. For consolidated joint ventures of this type, the Company records the entire amount of the services performed and the costs associated with these services, including the services provided by the other joint venture partners, in the Company's result of operations. For certain of these joint ventures where a fee is added by an unconsolidated joint venture to client billings, the Company's portion of that fee is recorded in equity in earnings of joint ventures.

The Company also has joint ventures that have their own employees and operating expenses, and to which the Company generally makes a capital contribution. The Company accounts for these joint ventures either as consolidated entities or equity method investments based on the criteria further discussed below.

The Company follows guidance on the consolidation of variable interest entities (VIEs) that requires companies to utilize a qualitative approach to determine whether it is the primary beneficiary of a VIE. The process for identifying the primary beneficiary of a VIE requires consideration of the factors that indicate a party has the power to direct the activities that most significantly impact the joint venture's economic performance, including powers granted to the joint venture's program manager, powers contained in the joint venture governing board and, to a certain extent, a company's economic interest in the joint venture. The Company analyzes its joint ventures and classifies them as either:

- a VIE that must be consolidated because the Company is the primary beneficiary or the joint venture is not a VIE and the Company holds the majority voting interest with no significant participative rights available to the other partners; or

- a VIE that does not require consolidation and is treated as an equity method investment because the Company is not the primary beneficiary or the joint venture is not a VIE and the Company does not hold the majority voting interest.

As part of the above analysis, if it is determined that the Company has the power to direct the activities that most significantly impact the joint venture's economic performance, the Company considers whether or not it has the obligation to absorb losses or rights to receive benefits of the VIE that could potentially be significant to the VIE.

Contractually required support provided to the Company's joint ventures is further discussed in Note 15.

Summary of financial information of the consolidated joint ventures is as follows:

	March 31, 2024 (unaudited)	September 30, 2023
	(in millions)	
Current assets	$ 970.0	$ 806.3
Non-current assets	84.5	75.9
Total assets	$ 1,054.5	$ 882.2
Current liabilities	$ 878.4	$ 779.6
Non-current liabilities	1.5	1.5
Total liabilities	879.9	781.1
Total AECOM deficit	(3.7)	(54.9)
Noncontrolling interests	178.3	156.0
Total owners' equity	174.6	101.1
Total liabilities and owners' equity	$ 1,054.5	$ 882.2

Total revenue of the consolidated joint ventures was $1,171.4 million and $941.7 million for the six months ended March 31, 2024 and 2023, respectively. The assets of the Company's consolidated joint ventures are restricted for use only by the particular joint venture and are not available for the general operations of the Company.

Summary of unaudited financial information of the unconsolidated joint ventures, as derived from their unaudited financial statements, was as follows:

	March 31, 2024	September 30, 2023
	(in millions)	
Current assets	$ 1,201.8	$ 1,177.4
Non-current assets	1,052.8	996.3
Total assets	$ 2,254.6	$ 2,173.7
Current liabilities	$ 624.7	$ 605.9
Non-current liabilities	434.2	441.7
Total liabilities	1,058.9	1,047.6
Joint ventures' equity	1,195.7	1,126.1
Total liabilities and joint ventures' equity	$ 2,254.6	$ 2,173.7
AECOM's investment in unconsolidated joint ventures	$ 137.4	$ 139.2

	Six Months Ended	
	March 31, 2024	March 31, 2023
	(in millions)	
Revenue	$ 696.4	$ 642.1
Cost of revenue	645.9	586.9
Gross profit	$ 50.5	$ 55.2
Net income	$ 50.7	$ 51.9

Summary of AECOM's equity in earnings of unconsolidated joint ventures is as follows:

	Six Months Ended	
	March 31, 2024	March 31, 2023
	(in millions)	
Pass-through joint ventures	$ 17.6	$ 14.5
Other joint ventures	(27.1)	2.8
Total	$ (9.5)	$ 17.3

6. Pension Benefit Obligations

In the U.S., the Company sponsors various qualified defined benefit pension plans. Benefits under these plans generally are based on the employee's years of creditable service and compensation; however, all U.S. defined benefit plans are closed to new participants and have frozen accruals.

The Company also sponsors various non-qualified plans in the U.S.; all of these plans are frozen. Outside the U.S., the Company sponsors various pension plans, which are appropriate to the country in which the Company operates, some of which are government mandated.

The components of net periodic benefit cost other than the service cost component are included in other income in the consolidated statement of operations. The following table details the components of net periodic benefit cost for the Company's pension plans for the three and six months ended March 31, 2024 and 2023:

	Three Months Ended				Six Months Ended			
	March 31, 2024		March 31, 2023		March 31, 2024		March 31, 2023	
	U.S.	Int'l	U.S.	Int'l	U.S.	Int'l	U.S.	Int'l
	(in millions)							
Components of net periodic benefit cost:								
Service costs	$ —	$ —	$ —	$ 0.1	$ —	$ 0.1	$ —	$ 0.2
Interest cost on projected benefit obligation	2.5	10.9	2.4	11.9	4.9	21.6	4.9	23.4
Expected return on plan assets	(1.4)	(14.2)	(1.4)	(15.1)	(2.8)	(28.3)	(2.9)	(29.8)
Amortization of net loss (gain)	0.7	(0.6)	0.8	(0.2)	1.5	(1.2)	1.7	(0.3)
Net periodic benefit cost (credit)	$ 1.8	$ (3.9)	$ 1.8	$ (3.3)	$ 3.6	$ (7.8)	$ 3.7	$ (6.5)

The total amounts of employer contributions paid for the six months ended March 31, 2024 were $4.4 million for U.S. plans and $13.1 million for non-U.S. plans. The expected remaining scheduled annual employer contributions for the fiscal year ending September 30, 2024 are $8.5 million for U.S. plans and $12.6 million for non-U.S. plans.

7. Debt

Debt consisted of the following:

	March 31, 2024	September 30, 2023
	(in millions)	
Credit Agreement	$ 1,105.1	$ 1,119.8
2027 Senior Notes	997.3	997.3
Other debt	103.5	100.2
Total debt	2,205.9	2,217.3
Less: Current portion of debt and short-term borrowings	(91.5)	(89.5)
Less: Unamortized debt issuance costs	(12.0)	(14.4)
Long-term debt	$ 2,102.4	$ 2,113.4

The following table presents, in millions, scheduled maturities of the Company's debt as of March 31, 2024:

Fiscal Year	
2024 (six months remaining)	$ 63.3
2025	54.4
2026	417.3
2027	1,013.7
2028	657.2
Total	$ 2,205.9

Credit Agreement

On February 8, 2021, the Company entered into the 2021 Refinancing Amendment to Credit Agreement (as amended, modified or otherwise supplemented, the "Credit Agreement"), pursuant to which the Company amended and restated its Syndicated Facility Agreement, dated as of October 17, 2014 (as amended prior to February 8, 2021, the "Original Credit Agreement"), between the Company, as borrower, Bank of America, N.A., as administrative agent, and other parties thereto. At the time of amendment, the Credit Agreement consisted of a $1,150,000,000 revolving credit facility (the "Original Revolving Credit Facility") and a $246,968,737.50 term loan A facility (the "Original Term A Facility,"), each of which would have matured on February 8, 2026. The proceeds of the Original Revolving Credit Facility and the Original Term A Loan facility borrowed on February 8, 2021 were used to refinance the existing revolving credit facility and the existing term loan facility under the Original Credit Agreement and to pay related fees and expenses.

On April 13, 2021, the Company entered into Amendment No. 10 to Credit Agreement, pursuant to which the lenders thereunder provided a secured term B credit facility (the "Original Term B Facility," and together with the Original Term A Facility and Original Revolving Credit Facility, the "Original Credit Facilities") to the Company in an aggregate principal amount of $700,000,000. The Original Term B Facility would have matured on April 13, 2028. The proceeds of the Original Term B Facility were used to fund the purchase price, fees and expenses in connection with the Company's cash tender offer to purchase up to $700,000,000 aggregate purchase price (not including any accrued and unpaid interest) of its outstanding 5.875% Senior Notes due 2024.

On June 25, 2021, the Company entered into Amendment No. 11 to Credit Agreement, pursuant to which lenders thereunder provided the Company an additional $215,000,000 in aggregate principal amount under the Original Term A Facility. The Company used the net proceeds from the increase in the Original Term A Facility (together with cash on hand), to (i) redeem all of the Company's remaining 5.875% Senior Notes due 2024 and (ii) pay fees and expenses related to such redemption.

On May 23, 2023, the Company entered into Amendment No. 12 to Credit Agreement, pursuant to which LIBOR as a benchmark rate of interest was replaced by, in the case of U.S. dollar-denominated loans, a secured overnight financing rate subject to a spread adjustment, and, in the case of loans denominated in other currencies, other customary successor rates, subject in certain cases to a spread adjustment. On May 23, 2023, the Company entered into Amendment No. 13 to Credit Agreement, pursuant to which the spread adjustments with respect to the Original Revolving Credit Facility and the Original Term A Facility were amended.

On April 19, 2024, the Company entered into Amendment No. 14 to Syndicated Facility Agreement, pursuant to which the Company obtained a new $1,500,000,000 revolving credit facility (the "New Revolving Credit Facility"), a new $750,000,000 term loan A facility (the "New Term A Facility" and, together with the New Revolving Credit Facility, the "New Pro Rata Facilities") and a new $700,000,000 term loan B facility (the "New Term B Facility" and, together with the New Pro Rata Facilities, the "New Credit Facilities"). The New Revolving Credit Facility and the New Term A Facility mature on April 19, 2029. The New Term B Facility matures on April 19, 2031. The New Term A Facility and the New Term B Facility were borrowed in full on April 19, 2024 in U.S. dollars. Loans under the New Revolving Credit Facility may be borrowed, and letters of credit thereunder may be issued, in U.S. dollars or in certain foreign currencies. The New Credit Facilities replace in full the Original Revolving Credit Facility, the Original Term A Facility and the Original Term B Facility, and borrowings under the New Credit Facilities were used to refinance in full the Original Credit Facilities and for general corporate purposes. The Credit Agreement permits the Company to designate certain of its subsidiaries as additional co-borrowers from time to time. Currently, there are no co-borrowers under the New Credit Facilities.

Borrowings under (a) the New Revolving Credit Facility (in U.S. dollars) and the New Term A Facility will bear interest at a rate per annum equal to, at the Company's option, (i) a Term SOFR rate (with a 0% floor and SOFR adjustment of 0.10%) or (ii) a base rate (with a 0% floor), in each case, plus an applicable margin of 1.25% in the case of the Term SOFR rate and 0.25% in the case of the base rate, and (b) the New Revolving Credit Facility in currencies other U.S. dollars will bear interest at a rate per annum equal to the applicable reference rate for such currency (including any related adjustments), plus an applicable margin of 1.25%. The applicable margin is subject, in each case, to adjustment based on the Company's consolidated leverage ratio from time to time.

Borrowings under the New Term B Facility will bear interest at a rate per annum equal to, at the Company's option, (a) a Term SOFR rate (with a 0% floor and a SOFR adjustment of 0%) or (b) a base rate (with a 0% floor), in each case, plus an applicable margin of 1.875% in the case of the Term SOFR rate and 0.875% in the case of the base rate.

Certain of the Company's material subsidiaries (the "Guarantors") have guaranteed the Company's obligations of the borrowers under the Credit Agreement, subject to certain exceptions. The borrowers' obligations under the Credit Agreement are secured by a lien on substantially all of the Company's assets and its Guarantors' assets, subject to certain exceptions.

The Credit Agreement contains customary negative covenants that include, among other things, limitations on the ability of the Company and certain of its subsidiaries, subject to certain exceptions, to incur liens and debt, make investments, dispositions, and restricted payments, change the nature of their business, consummate mergers, consolidations and the sale of all or substantially all of their respective assets and transact with affiliates. The Company is also required to maintain a consolidated leverage ratio of less than or equal to 4.00 to 1.00 (subject to certain adjustments in connection with permitted acquisitions), tested on a quarterly basis (the "Financial Covenants"). The Financial Covenants do not apply to the New Term B Facility. As of March 31, 2024, the Company was in compliance with the covenants of the Credit Agreement.

The Credit Agreement contains customary affirmative covenants, including, among other things, compliance with applicable law, preservation of existence, maintenance of properties and of insurance, and keeping proper books and records. The Credit Agreement contains customary events of default, including, among other things, nonpayment of principal, interest or fees, cross-defaults to other debt, inaccuracies of representations and warranties, failure to perform covenants, events of bankruptcy and insolvency, change of control and unsatisfied judgments, subject in certain cases to notice and cure periods and other exceptions.

At March 31, 2024 and September 30, 2023, letters of credit totaled $4.4 million and $4.4 million, respectively, under the Company's Original Revolving Credit Facility. As of March 31, 2024 and September 30, 2023, the Company had $1,145.6 million and $1,145.6 million, respectively, available under its Original Revolving Credit Facility.

2027 Senior Notes

On February 21, 2017, the Company completed a private placement offering of $1,000,000,000 aggregate principal amount of its unsecured 5.125% Senior Notes due 2027 (the "2027 Senior Notes"). On June 30, 2017, the Company completed an exchange offer to exchange the unregistered 2027 Senior Notes for registered notes, as well as related guarantees.

As of March 31, 2024, the estimated fair value of the 2027 Senior Notes was approximately $977.3 million. The fair value of the 2027 Senior Notes as of March 31, 2024 was derived by taking the mid-point of the trading prices from an observable market input (Level 2) in the secondary bond market and multiplying it by the outstanding balance of the 2027 Senior Notes. Interest is payable on the 2027 Senior Notes at a rate of 5.125% per annum. Interest on the 2027 Senior Notes is payable semi-annually on March 15 and September 15 of each year, commencing on September 15, 2017. The 2027 Senior Notes will mature on March 15, 2027.

At any time and from time to time prior to December 15, 2026, the Company may redeem all or part of the 2027 Senior Notes, at a redemption price equal to 100% of their principal amount, plus a "make whole" premium as of the redemption date, and accrued and unpaid interest to the redemption date. On or after December 15, 2026, the Company may redeem all or part of the 2027 Senior Notes at a redemption price equal to 100% of their principal amount, plus accrued and unpaid interest on the redemption date.

The indenture pursuant to which the 2027 Senior Notes were issued contains customary events of default, including, among other things, payment default, exchange default, failure to provide notices thereunder and provisions related to bankruptcy events. The indenture also contains customary negative covenants.

The Company was in compliance with the covenants relating to the 2027 Senior Notes as of March 31, 2024.

Other Debt and Other Items

Other debt consists primarily of obligations under capital leases and loans, and unsecured credit facilities. The Company's unsecured credit facilities are primarily used for standby letters of credit issued in connection with general and professional liability insurance programs and for contract performance guarantees. At March 31, 2024 and September 30, 2023, these outstanding standby letters of credit totaled $895.3 million and $878.9 million, respectively. As of March 31, 2024, the Company had $418.9 million available under these unsecured credit facilities.

Effective Interest Rate

The Company's average effective interest rate on its total debt, including the effects of the interest rate swap and interest rate cap agreements, during the six months ended March 31, 2024 and 2023 was 5.5% and 5.2%, respectively.

Interest expense in the consolidated statements of operations included amortization of deferred debt issuance costs for the three and six months ended March 31, 2024 of $1.2 million and $2.4 million, respectively, and for the three and six months ended March 31, 2023 of $1.2 million and $2.4 million, respectively.

8. Derivative Financial Instruments and Fair Value Measurements

The Company uses interest rate derivative contracts to hedge interest rate exposures on the Company's variable rate debt. The Company enters into foreign currency derivative contracts with financial institutions to reduce the risk that its cash flows and earnings will be adversely affected by foreign currency exchange rate fluctuations. The Company's hedging program is not designated for trading or speculative purposes.

The Company recognizes derivative instruments as either assets or liabilities on the accompanying consolidated balance sheets at fair value. The Company records changes in the fair value (i.e., gains or losses) of the derivatives that have been designated as accounting hedges in the accompanying consolidated statements of operations as cost of revenue, interest expense or to accumulated other comprehensive loss in the accompanying consolidated balance sheets.

Cash Flow Hedges

The Company uses interest rate swap and interest rate cap agreements designated as cash flow hedges to limit exposure to variable interest rates on portions of the Company's debt. The Company initially reports any gain on the effective portion of a cash flow hedge as a component of accumulated other comprehensive loss. Depending on the type of cash flow hedge, the gain is subsequently reclassified against interest expense when the interest expense on the variable rate debt is recognized. If the hedged transaction becomes probable of not occurring, any gain or loss related to interest rate swap or interest rate cap agreements would be recognized in other income.

During the third quarter of fiscal 2023, the hedged debt index was changed from LIBOR to SOFR. The notional principal, fixed rates and related effective and expiration dates of the Company's outstanding interest rate swap agreements were as follows:

March 31, 2024				
Notional Amount Currency	**Notional Amount (in millions)**	**Fixed Rate**	**Effective Date**	**Expiration Date**
USD	400.0	1.283%	February 2023	March 2028

September 30, 2023				
Notional Amount Currency	**Notional Amount (in millions)**	**Fixed Rate**	**Effective Date**	**Expiration Date**
USD	400.0	1.283%	February 2023	March 2028

In the fourth quarter of fiscal 2021, the Company entered into new interest rate swap agreements with a notional value of $400.0 million to manage the interest rate exposure of its variable rate loans. The new swaps became effective February 2023 and terminate in March 2028. By entering into the swap agreements, the Company converted a portion of the SOFR rate-based liability into a fixed rate liability. The Company will pay a fixed rate of 1.283% and receive payment at the prevailing one-month SOFR.

In the third quarter of fiscal 2022, the Company purchased interest rate cap agreements with a notional value of $300.0 million to manage interest rate exposure of its variable rate loans. The caps became effective on June 30, 2022 and terminate in March 2028. The caps reduce the Company's exposure to one-month SOFR. In the event one-month SOFR exceeds 3.465%, the Company will receive the spread between prevailing one-month SOFR and 3.465%.

Other Foreign Currency Forward Contracts

The Company uses foreign currency forward contracts which are not designated as accounting hedges to hedge intercompany transactions and other monetary assets or liabilities denominated in currencies other than the functional currency of a subsidiary. Gains and losses on these contracts were not material for the six months ended March 31, 2024 and 2023.

Fair Value Measurements

The Company's non-pension financial assets and liabilities recorded at fair value relate to the interest rate swap and interest rate cap agreements included in other current assets, other non-current assets, and other non-current liabilities on March 31, 2024 were $15.2 million, $27.1 million and $0.6 million, respectively. The fair values of the interest rate swap and interest rate cap agreements included in other current assets and other non-current assets on September 30, 2023 were $17.2 million and $37.5 million, respectively. The fair values of the interest rate swap and interest rate cap agreements were derived by taking the net present value of the expected cash flows using observable market inputs (Level 2) such as SOFR rate curves, futures, volatilities and basis spreads (when applicable).

See Note 14 for accumulated balances and reporting period activities of derivatives related to reclassifications out of accumulated other comprehensive loss for the six months ended March 31, 2024 and 2023. Additionally, there were no material losses recognized in income due to amounts excluded from effectiveness testing from the Company's interest rate swap and interest rate cap agreements.

9. Share-based Payments

The Company grants stock units to employees under its Performance Earnings Program (PEP), whereby units are earned and issued dependent upon meeting established cumulative performance objectives and vest over a three-year service period. Additionally, the Company issues restricted stock units to employees which are earned based on service conditions. The grant date fair value of PEP awards and restricted stock unit awards is primarily based on that day's closing market price of the Company's common stock.

Restricted stock units and PEP units activity for the six months ended March 31 was as follows:

	2024				2023			
	Restricted Stock Units (in millions)	Weighted Average Grant-Date Fair Value	PEP Units (in millions)	Weighted Average Grant-Date Fair Value	Restricted Stock Units (in millions)	Weighted Average Grant-Date Fair Value	PEP Units (in millions)	Weighted Average Grant-Date Fair Value
Outstanding at September 30,	0.8	$ 68.34	0.7	$ 75.54	1.0	$ 53.05	0.7	$ 60.60
Granted	0.3	$ 92.32	0.2	$ 104.82	0.3	$ 83.64	0.2	$ 94.65
PEP units earned	—	$ —	0.2	$ 52.49	—	$ —	0.2	$ 43.19
Vested	(0.3)	$ 49.99	(0.4)	$ 52.49	(0.4)	$ 44.95	(0.4)	$ 43.19
Outstanding at March 31,	0.8	$ 83.90	0.7	$ 95.37	0.9	$ 65.75	0.7	$ 75.53

Total compensation expense related to these share-based payments including stock options was $30.6 million and $24.6 million during the six months ended March 31, 2024 and 2023, respectively. Unrecognized compensation expense related to total share-based payments outstanding as of March 31, 2024 and September 30, 2023 was $78.7 million and $48.3 million, respectively, to be recognized on a straight-line basis over the awards' respective vesting periods which are generally three years.

10. Income Taxes

The Company's effective tax rate was 23.4% and 23.1% for the six months ended March 31, 2024 and 2023, respectively. The most significant items contributing to the difference between the statutory U.S. federal corporate tax rate of 21.0% and the Company's effective tax rate for the six-month period ended March 31, 2024 were a tax benefit of $29.4 million related to income tax credits and incentives, tax expense of $26.2 million related to foreign residual income, tax expense of $12.3 million related to state income taxes, a tax benefit of $6.9 million related to an audit settlement, and tax expense of $6.6 million related to changes in valuation allowances. All these items, except for the audit settlement, are expected to have a continuing impact on the effective tax rate for the remainder of the fiscal year.

The most significant items contributing to the difference between the statutory U.S. federal corporate tax rate of 21.0% and the Company's effective tax rate for the six-month period ended March 31, 2023 were a tax benefit of $23.6 million related to income tax credits and incentives, tax expense of $19.1 million related to foreign residual income, and tax expense of $9.0 million related to state income taxes.

During the first quarter of fiscal 2024, the Company settled its tax audit in Hong Kong for fiscal year 2011 through fiscal year 2021 and recorded a tax benefit of $6.9 million due primarily to changes in uncertain tax positions.

The Company is utilizing the annual effective tax rate method under ASC 740 to compute its interim tax provision. The Company's effective tax rate fluctuates from quarter to quarter due to various factors including the change in the mix of global income and expenses, outcomes of administrative audits, changes in the assessment of valuation allowances due to management's consideration of new positive or negative evidence during the quarter, and changes in enacted tax laws. The U.S.and many international legislative and regulatory bodies have proposed legislation that could significantly impact how our business activities are taxed. These proposed changes could have a material impact on the Company's income tax expense and deferred tax balances.

The Company is currently under tax audit in several jurisdictions including the U.S. where its federal income tax returns for fiscal 2017 through 2020 are being examined by the IRS. Disputes can arise with tax authorities involving issues related to the timing of deductions, the calculation and use of credits, and the taxation of income in various tax jurisdictions because of differing interpretations or application of tax laws, regulations, and relevant facts. The IRS is currently auditing certain tax credits and the methodology for calculating the credits. While the Company has reserves for uncertain tax positions and has historically been able to sustain the credits in previous audit cycles without adjustment, the Company believes it's reasonably possible there could be an adjustment to the liability for uncertain tax positions within the next twelve months related to this issue. However, given the early stages of the audit of these credits, the Company is not able to reasonably estimate the range of potential outcomes.

Generally, the Company does not provide for U.S. taxes or foreign withholding taxes on gross book-tax differences in its non-U.S. subsidiaries because such basis differences of approximately $1.3 billion are able to and intended to be reinvested indefinitely. If these basis differences were distributed, foreign tax credits could become available under current law to partially or fully reduce the resulting U.S. income tax liability. There may also be additional U.S. or foreign income tax liability upon repatriation, although the calculation of such additional taxes is not practicable.

11. Earnings Per Share

Basic earnings per share (EPS) excludes dilution and is computed by dividing net income attributable to AECOM by the weighted average number of common shares outstanding for the period. Diluted EPS is computed by dividing net income attributable to AECOM by the weighted average number of common shares outstanding and potential common shares for the period. The Company includes as potential common shares the weighted average dilutive effects of equity awards using the treasury stock method. For the three and six months ended March 31, 2024 and 2023, equity awards excluded from the calculation of potential common shares were not significant.

The following table sets forth a reconciliation of the denominators for basic and diluted earnings per share:

	Three Months Ended		Six Months Ended	
	March 31, 2024	March 31, 2023	March 31, 2024	March 31, 2023
	(in millions)			
Denominator for basic earnings per share	136.0	138.9	136.0	138.8
Potential common shares	0.7	1.4	0.9	1.7
Denominator for diluted earnings per share	136.7	140.3	136.9	140.5

12. Leases

The Company and its subsidiaries are lessees in non-cancelable leasing agreements for office buildings and equipment. Substantially all of the Company's office building leases are operating leases, and its equipment leases are both operating and finance leases. The Company groups lease and non-lease components for its equipment leases into a single lease component but separates lease and non-lease components for its office building leases.

The Company recognizes a right-of-use asset and lease liability for its operating leases at the commencement date equal to the present value of the contractual minimum lease payments over the lease term. The present value is calculated using the rate implicit in the lease, if known, or the Company's incremental secured borrowing rate. The discount rate used for operating leases is primarily determined based on an analysis of the Company's incremental secured borrowing rate, while the discount rate used for finance leases is primarily determined by the rate specified in the lease.

The related lease payments are expensed on a straight-line basis over the lease term, including, as applicable, any free-rent period during which the Company has the right to use the asset. For leases with renewal options where the renewal is reasonably assured, the lease term, including the renewal period, is used to determine the appropriate lease classification and to compute periodic rental expense. Leases with initial terms shorter than 12 months are not recognized on the balance sheet, and lease expense is recognized on a straight-line basis.

The components of lease expenses are as follows:

	Three Months Ended		Six Months Ended	
	March 31, 2024	March 31, 2023	March 31, 2024	March 31, 2023
	(in millions)			
Operating lease cost	$ 37.7	$ 41.6	$ 75.1	$ 83.1
Finance lease cost:				
Amortization of right-of-use assets	7.3	5.7	14.1	10.8
Interest on lease liabilities	0.7	0.6	1.5	1.2
Variable lease cost	8.6	8.6	17.5	16.5
Total lease cost	$ 54.3	$ 56.5	$ 108.2	$ 111.6

Additional balance sheet information related to leases is as follows:

(in millions except as noted)	Balance Sheet Classification	As of March 31, 2024	As of September 30, 2023
Assets:			
Operating lease assets	Operating lease right-of-use assets	$ 422.9	$ 447.0
Finance lease assets	Property and equipment – net	69.1	64.8
Total lease assets		$ 492.0	$ 511.8
Liabilities:			
Current:			
Operating lease liabilities	Accrued expenses and other current liabilities	$ 142.0	$ 139.8
Finance lease liabilities	Current portion of long-term debt	27.3	25.0
Total current lease liabilities		169.3	164.8
Non-current:			
Operating lease liabilities	Operating lease liabilities, noncurrent	507.5	548.9
Finance lease liabilities	Long-term debt	41.3	39.8
Total non-current lease liabilities		$ 548.8	$ 588.7

	As of March 31, 2024	As of September 30, 2023
Weighted average remaining lease term (in years):		
Operating leases	6.2	6.4
Finance leases	2.8	2.9
Weighted average discount rates:		
Operating leases	5.0 %	4.3 %
Finance leases	4.3 %	4.1 %

Additional cash flow information related to leases is as follows:

	Six Months Ended	
	March 31, 2024	March 31, 2023
	(in millions)	
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows from operating leases	$ 92.7	$ 94.8
Operating cash flows from finance leases	1.6	1.2
Financing cash flows from finance leases	15.1	11.3
Right-of-use assets obtained in exchange for new operating leases	38.0	66.4
Right-of-use assets obtained in exchange for new finance leases	17.9	19.6

Total remaining lease payments under both the Company's operating and finance leases are as follows:

Fiscal Year	Operating Leases	Finance Leases
	(in millions)	
2024 (six months remaining)	$ 89.3	$ 15.5
2025	152.4	26.6
2026	121.3	19.4
2027	92.2	10.4
2028	79.9	1.3
Thereafter	223.5	—
Total lease payments	$ 758.6	$ 73.2
Less: Amounts representing interest	$ (109.1)	$ (4.6)
Total lease liabilities	$ 649.5	$ 68.6

13. Other Financial Information

Accrued expenses and other current liabilities consist of the following:

	March 31, 2024	September 30, 2023
	(in millions)	
Accrued salaries and benefits	$ 569.6	$ 599.8
Accrued contract costs	1,416.7	1,340.4
Other accrued expenses	398.9	347.3
Total	$ 2,385.2	$ 2,287.5

Accrued contract costs above include balances related to professional liability accruals of $793.8 million and $809.6 million as of March 31, 2024 and September 30, 2023, respectively. The remaining accrued contract costs primarily relate to costs for services provided by subcontractors and other non-employees. Liabilities recorded related to accrued contract losses were not material as of March 31, 2024 and September 30, 2023. The Company did not have material revisions to estimates for contracts where revenue is recognized using the input method during the six months ended March 31, 2024 and 2023. During the first half of fiscal 2024, the Company incurred restructuring expenses of $51.6 million, including personnel and other costs of $38.6 million and real estate costs of $13.0 million, of which $7.3 million was accrued and unpaid at March 31, 2024. During the first half of fiscal 2023, the Company incurred restructuring expenses of $41.4 million, including personnel and other costs of $39.0 million and real estate costs of $2.4 million, of which $30.7 million was accrued and unpaid at March 31, 2023.

On March 21, 2024, the Company's Board of Directors declared a quarterly cash dividend of $0.22 per share, which is payable on May 10, 2024 to stockholders of record as of April 24, 2024. As of March 31, 2024, accrued and unpaid dividends totaled $32.1 million and were classified within other accrued expenses on the consolidated balance sheet.

14. Reclassifications out of Accumulated Other Comprehensive Loss

The accumulated balances and reporting period activities for the three and six months ended March 31, 2024 and 2023 related to reclassifications out of accumulated other comprehensive loss are summarized as follows (in millions):

	Pension Related Adjustments	Foreign Currency Translation Adjustments	Gain/(Loss) on Derivative Instruments	Accumulated Other Comprehensive Loss
Balances at December 31, 2023	$ (235.0)	$ (679.7)	$ 24.9	$ (889.8)
Other comprehensive income (loss) before reclassification	1.9	(27.0)	8.3	(16.8)
Amounts reclassified from accumulated other comprehensive loss	0.1	—	(3.5)	(3.4)
Balances at March 31, 2024	$ (233.0)	$ (706.7)	$ 29.7	$ (910.0)

	Pension Related Adjustments	Foreign Currency Translation Adjustments	Gain/(Loss) on Derivative Instruments	Accumulated Other Comprehensive Loss
Balances at December 31, 2022	$ (232.1)	$ (721.4)	$ 35.1	$ (918.4)
Other comprehensive (loss) income before reclassification	(4.2)	8.5	(5.6)	(1.3)
Amounts reclassified from accumulated other comprehensive income (loss)	0.5	—	(1.9)	(1.4)
Balances at March 31, 2023	$ (235.8)	$ (712.9)	$ 27.6	$ (921.1)

	Pension Related Adjustments	Foreign Currency Translation Adjustments	Gain/(Loss) on Derivative Instruments	Accumulated Other Comprehensive Loss
Balances at September 30, 2023	$ (226.0)	$ (739.7)	$ 39.1	$ (926.6)
Other comprehensive (loss) income before reclassification	(7.2)	33.0	(2.3)	23.5
Amounts reclassified from accumulated other comprehensive loss	0.2	—	(7.1)	(6.9)
Balances at March 31, 2024	$ (233.0)	$ (706.7)	$ 29.7	$ (910.0)

	Pension Related Adjustments	Foreign Currency Translation Adjustments	Gain/(Loss) on Derivative Instruments	Accumulated Other Comprehensive Loss
Balances at September 30, 2022	$ (217.3)	$ (799.3)	$ 36.9	$ (979.7)
Other comprehensive (loss) income before reclassification	(19.6)	86.4	(7.4)	59.4
Amounts reclassified from accumulated other comprehensive income (loss)	1.1	—	(1.9)	(0.8)
Balances at March 31, 2023	$ (235.8)	$ (712.9)	$ 27.6	$ (921.1)

15. Commitments and Contingencies

The Company records amounts representing its probable estimated liabilities relating to claims, guarantees, litigation, audits and investigations. The Company relies in part on qualified actuaries to assist it in determining the level of reserves to establish for insurance-related claims that are known and have been asserted against it, and for insurance-related claims that are believed to have been incurred based on actuarial analysis, but have not yet been reported to the Company's claims administrators as of the respective balance sheet dates. The Company includes any adjustments to such insurance reserves in its consolidated results of operations. The Company's reasonably possible loss disclosures are presented on a gross basis prior to the consideration of insurance recoveries. The Company does not record gain contingencies until they are realized. In the ordinary course of business, the Company may not be aware that it or its affiliates are under investigation and may not be aware of whether or not a known investigation has been concluded.

In the ordinary course of business, the Company may enter into various arrangements providing financial or performance assurance to clients, lenders, or partners. Such arrangements include standby letters of credit, surety bonds, and corporate guarantees to support the creditworthiness or the project execution commitments of its affiliates, partnerships and joint ventures. The Company's unsecured credit arrangements are used for standby letters of credit issued in connection with general and professional liability insurance programs and for contract performance guarantees. At March 31, 2024 and September 30, 2023, these outstanding standby letters of credit totaled $895.3 million and $878.9 million, respectively. As of March 31, 2024, the Company had $418.9 million available under these unsecured credit facilities. Performance arrangements typically have various expiration dates ranging from the completion of the project contract and extending beyond contract completion in some circumstances such as for warranties. The Company may also guarantee that a project, when complete, will achieve specified performance standards. If the project subsequently fails to meet guaranteed performance standards, the Company may incur additional costs, pay liquidated damages or be held responsible for the costs incurred by the client to achieve the required performance standards. The potential payment amount of an outstanding performance arrangement is typically the remaining cost of work to be performed by or on behalf of third parties. Generally, under joint venture arrangements, if a partner is financially unable to complete its share of the contract, the other partner(s) may be required to complete those activities.

At March 31, 2024, the Company was contingently liable in the amount of approximately $899.7 million in issued standby letters of credit and $4.7 billion in issued surety bonds primarily to support project execution.

In the ordinary course of business, the Company enters into various agreements providing financial or performance assurances to clients on behalf of certain unconsolidated partnerships, joint ventures and other jointly executed contracts. These agreements are entered into primarily to support the project execution commitments of these entities.

The Company's investment adviser jointly manages and sponsors the AECOM-Canyon Equity Fund, L.P. (the "Fund"), in which the Company indirectly holds an equity interest and has an ongoing capital commitment to fund investments. At March 31, 2024, the Company has capital commitments of $7.1 million to the Fund over the next 5 years.

In addition, in connection with the investment activities of AECOM Capital, the Company provides guarantees of certain contractual obligations, including guarantees for completion of projects, repayment of debt, environmental indemnity obligations and other lender required guarantees.

In February 2024, the Company was informed of a potential liability as one of the indemnitors on a divested business' surety bonds. The Company does not have sufficient information to determine the range of potential impacts, however, it is reasonably possible that the Company may incur additional costs related to these bonds.

Department of Energy Deactivation, Demolition, and Removal Project

A former affiliate of the Company, Amentum Environment & Energy, Inc., f/k/a AECOM Energy and Construction, Inc. ("Former Affiliate"), executed a cost-reimbursable task order with the Department of Energy (DOE) in 2007 to provide deactivation, demolition and removal services at a New York State project site that, during 2010, experienced contamination and performance issues. In February 2011, the Former Affiliate and the DOE executed a Task Order Modification that changed some cost-reimbursable contract provisions to at-risk. The Task Order Modification, including subsequent amendments, required the DOE to pay all project costs up to $106 million, required the Former Affiliate and the DOE to equally share in all project costs incurred from $106 million to $146 million, and required the Former Affiliate to pay all project costs exceeding $146 million.

Due to unanticipated requirements and permitting delays by federal and state agencies, as well as delays and related ground stabilization activities caused by Hurricane Irene in 2011, the Former Affiliate was required to perform work outside the scope of the Task Order Modification. In December 2014, the Former Affiliate submitted an initial set of claims against the DOE pursuant to the Contracts Disputes Acts seeking recovery of $103 million, including additional fees on changed work scope (the "2014 Claims"). On December 6, 2019, the Former Affiliate submitted a second set of claims against the DOE seeking recovery of an additional $60.4 million, including additional project costs and delays outside the scope of the contract as a result of differing site and ground conditions (the "2019 Claims"). The Former Affiliate also submitted three alternative breach of contract claims to the 2014 and 2019 Claims that may entitle the Former Affiliate to recovery of $148.5 million to $329.4 million. On December 30, 2019, the DOE denied the Former Affiliate's 2014 Claims. On September 25, 2020, the DOE denied the Former Affiliate's 2019 Claims. The Company filed an appeal of these decisions on December 20, 2020 in the Court of Federal Claims. Deconstruction, decommissioning and site restoration activities are complete.

On January 31, 2020, the Company completed the sale of its Management Services business, including the Former Affiliate who worked on the DOE project, to Maverick Purchaser Sub LLC (MS Purchaser), an affiliate of American Securities LLC and Lindsay Goldberg LLC. The Company and the MS Purchaser agreed that all future DOE project claim recoveries and costs will be split 10% to the MS Purchaser and 90% to the Company with the Company retaining control of all future strategic legal decisions.

The Company intends to vigorously pursue all claimed amounts but can provide no certainty that the Company will recover 2014 Claims and 2019 Claims submitted against the DOE, or any additional incurred claims or costs, which could have a material adverse effect on the Company's results of operations.

Refinery Turnaround Project

A Former Affiliate of the Company entered into an agreement to perform turnaround maintenance services during a planned shutdown at a refinery in Montana in December 2017. The turnaround project was completed in February 2019. Due to circumstances outside of the Company's Former Affiliate's control, including client directed changes and delays and the refinery's condition, the Company's Former Affiliate performed additional work outside of the original contract of over $90 million and is entitled to payment from the refinery owner of approximately $144 million. In March 2019, the refinery owner sent a letter to the Company's Former Affiliate alleging it incurred approximately $79 million in damages due to the Company's Former Affiliate's project performance. In April 2019, the Company's Former Affiliate filed and perfected a $132 million construction lien against the refinery for unpaid labor and materials costs. In August 2019, following a subcontractor complaint filed in the Thirteenth Judicial District Court of Montana asserting claims against the refinery owner and the Company's Former Affiliate, the refinery owner crossclaimed against the Company's Former Affiliate and the subcontractor. In October 2019, following the subcontractor's dismissal of its claims, the Company's Former Affiliate removed the matter to federal court and cross claimed against the refinery owner. In December 2019, the refinery owner claimed $93.0 million in damages and offsets against the Company's Former Affiliate.

On January 31, 2020, the Company completed the sale of its Management Services business, including the Former Affiliate, to the MS Purchaser; however, the Refinery Turnaround Project, including related claims and liabilities, has been retained by the Company. Trial is expected to begin in the second quarter of fiscal year 2025.

The Company intends to vigorously prosecute and defend this matter; however, the Company cannot provide assurance that the Company will be successful in these efforts. The resolution of this matter and any potential range of loss cannot be reasonably determined or estimated at this time, primarily because the matter raises complex legal issues that the Company is continuing to assess.

16. Reportable Segments

The Company manages its operations under three reportable segments according to their geographic regions and business activities. The Americas segment provides planning, consulting, architectural and engineering design services, and construction management services to public and private clients in the United States, Canada, and Latin America, while the International segment provides similar professional services to public and private clients in Europe, the Middle East, India, Africa, and the Asia-Australia-Pacific regions. The Company's AECOM Capital (ACAP) segment primarily invests in and develops real estate projects.

Although the services provided are similar, these reportable segments are organized by the differing specialized needs of the respective clients, and how the Company manages its business. The Company has aggregated operating segments into its Americas and International reportable segments based on their similar characteristics, including similar long term financial performance, the nature of services provided, internal processes for delivering those services, and types of customers.

The following tables set forth summarized financial information concerning the Company's reportable segments:

Reportable Segments:	Americas	International	AECOM Capital	Corporate	Total
			($ in millions)		
Three Months Ended March 31, 2024:					
Revenue	$ 3,038.6	$ 904.8	$ 0.5	$ —	$ 3,943.9
Gross profit	184.4	76.2	0.5	—	261.1
Equity in earnings of joint ventures	4.8	5.0	9.7	—	19.5
General and administrative expenses	—	—	(9.7)	(35.0)	(44.7)
Restructuring costs	—	—	—	(35.4)	(35.4)
Operating income	189.2	81.2	0.5	(70.4)	200.5
Gross profit as a % of revenue	6.1 %	8.4 %			6.6 %
Three Months Ended March 31, 2023:					
Revenue	$ 2,630.2	$ 859.8	$ 0.1	$ —	$ 3,490.1
Gross profit	173.3	54.7	0.1	—	228.1
Equity in earnings of joint ventures	4.9	5.4	(2.8)	—	7.5
General and administrative expenses	—	—	(2.9)	(31.3)	(34.2)
Restructuring costs	—	—	—	(3.9)	(3.9)
Operating income (loss)	178.2	60.1	(5.6)	(35.2)	197.5
Gross profit as a % of revenue	6.6 %	6.4 %			6.5 %
Six Months Ended March 31, 2024:					
Revenue	$ 6,077.3	$ 1,765.8	$ 0.7	$ —	$ 7,843.8
Gross profit	355.4	149.0	0.7	—	505.1
Equity in earnings of joint ventures	8.4	9.3	(27.2)	—	(9.5)
General and administrative expenses	—	—	(12.1)	(68.3)	(80.4)
Restructuring costs	—	—	—	(51.6)	(51.6)
Operating income (loss)	363.8	158.3	(38.6)	(119.9)	363.6
Gross profit as a % of revenue	5.8 %	8.4 %			6.4 %
Six Months Ended March 31, 2023:					
Revenue	$ 5,209.5	$ 1,662.6	$ 0.4	$ —	$ 6,872.5
Gross profit	336.2	106.5	0.4	—	443.1
Equity in earnings of joint ventures	5.8	8.7	2.8	—	17.3
General and administrative expenses	—	—	(5.6)	(64.2)	(69.8)
Restructuring costs	—	—	—	(41.4)	(41.4)
Operating income (loss)	342.0	115.2	(2.4)	(105.6)	349.2
Gross profit as a % of revenue	6.5 %	6.4 %			6.4 %

Reportable Segments:				
Total assets				
March 31, 2024	$ 7,754.4	$ 2,671.4	$ 53.2	$ 873.3
September 30, 2023	$ 7,433.1	$ 2,536.2	$ 64.5	$ 1,104.4

Item 2. Management's Discussion And Analysis Of Financial Condition And Results Of Operations

Forward-Looking Statements

This Quarterly Report contains forward-looking statements within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 that are not limited to historical facts, but reflect the Company's current beliefs, expectations or intentions regarding future events. These statements include forward-looking statements with respect to the Company, including the Company's business, operations and strategy, and infrastructure consulting industry. Statements that are not historical facts, without limitation, including statements that use terms such as "anticipates," "believes," "expects," "estimates," "intends," "may," "plans," "potential," "projects," and "will" and that relate to our future revenues, expenditures and business trends; future reduction of our self-perform at-risk construction exposure; future accounting estimates; future contractual performance obligations; future conversions of backlog; future capital allocation priorities, including common stock repurchases, future trade receivables, future debt pay downs; future post-retirement expenses; future tax benefits and expenses, and the impact of future tax laws; future compliance with regulations; future legal claims and insurance coverage; future effectiveness of our disclosure and internal controls over financial reporting; future costs savings; and other future economic and industry conditions, are forward-looking statements. In light of the risks and uncertainties inherent in all forward-looking statements, the inclusion of such statements in this Quarterly Report should not be considered as a representation by us or any other person that our objectives or plans will be achieved. Although management believes that the assumptions underlying the forward-looking statements are reasonable, these assumptions and the forward-looking statements are subject to various factors, risks and uncertainties, many of which are beyond our control, including, but not limited to, our business is cyclical and vulnerable to economic downturns and client spending reductions; government shutdowns; long-term government contracts and subject to uncertainties related to government contract appropriations; governmental agencies may modify, curtail or terminate our contracts; government contracts are subject to audits and adjustments of contractual terms; losses under fixed-price contracts; limited control over operations run through our joint venture entities; liability for misconduct by our employees or consultants; failure to comply with laws or regulations applicable to our business; maintaining adequate surety and financial capacity; potential high leverage and inability to service our debt and guarantees; ability to continue payment of dividends; exposure to political and economic risks in different countries, including tariffs, geopolitical events, and conflicts; currency exchange rate and interest fluctuations; retaining and recruiting key technical and management personnel; legal claims; inadequate insurance coverage; environmental law compliance and inadequate nuclear indemnification; unexpected adjustments and cancellations related to our backlog; partners and third parties who may fail to satisfy their legal obligations; managing pension costs; AECOM Capital's real estate development; cybersecurity issues, IT outages and data privacy; risks associated with the benefits and costs of the sale of our Management Services and self-perform at-risk civil infrastructure, power construction, and oil and gas businesses, including the risk that any purchase adjustments from those transactions could be unfavorable and any future proceeds owed to us as part of the transactions could be lower than we expect; as well as other additional risks and factors discussed in this Quarterly Report on Form 10-Q and any subsequent reports we file with the SEC. Accordingly, actual results could differ materially from those contemplated by any forward-looking statement.

All subsequent written and oral forward-looking statements concerning the Company or other matters attributable to the Company or any person acting on its behalf are expressly qualified in their entirety by the cautionary statements above. You are cautioned not to place undue reliance on these forward-looking statements, which speak only to the date they are made. The Company is under no obligation (and expressly disclaims any such obligation) to update or revise any forward-looking statement that may be made from time to time, whether as a result of new information, future developments or otherwise. Please review "Part II, Item 1A—Risk Factors" in this Quarterly Report for a discussion of the factors, risks and uncertainties that could affect our future results.

Overview

We are a leading global provider of professional infrastructure consulting services for governments, businesses and organizations throughout the world. We provide advisory, planning, consulting, architectural and engineering design, construction and program management services, and investment and development services to public and private clients worldwide in major end markets such as transportation, facilities, water, environmental, and energy.

Our business focuses primarily on providing fee-based knowledge-based services. We primarily derive income from our ability to generate revenue and collect cash from our clients through the billing of our employees' time spent on client projects and our ability to manage our costs. AECOM Capital primarily derives its income from real estate development sales and management fees.

We report our continuing business through three segments, each of which is described in further detail below: Americas, International, and AECOM Capital. Such segments are organized by the differing specialized needs of the respective clients and how we manage the business. We have aggregated operating segments into our Americas and International reportable segments based on their similar characteristics, including similar long-term financial performance, the nature of services provided, internal processes for delivering those services, and types of customers.

- *Americas*: Planning, consulting, architectural and engineering design, construction management and program management services to public and private clients in the United States, Canada, and Latin America in major end markets such as transportation, water, government, facilities, environmental, and energy.

- *International*: Planning, consulting, architectural and engineering design services and program management to public and private clients in Europe, the Middle East, India, Africa and the Asia-Australia-Pacific regions in major end markets such as transportation, water, government, facilities, environmental, and energy.

- *AECOM Capital*: Primarily invests in and develops real estate projects.

Our revenue is dependent on our ability to attract and retain qualified and productive employees, identify business opportunities, allocate our labor resources and capital to profitable and high growth markets, secure new contracts, and renew existing client agreements. Demand for our services may be vulnerable to sudden economic downturns and reductions in government and private industry spending, which may result in clients delaying, curtailing or canceling proposed and existing projects. Moreover, as a professional services company, maintaining the high quality of the work generated by our employees is integral to our revenue generation and profitability. Given the global nature of our business, our revenue is exposed to currency rate fluctuations that could change from period to period and year to year.

Our costs consist primarily of the compensation we pay to our employees, including salaries, fringe benefits, the costs of hiring subcontractors, other project-related expenses and sales, general and administrative costs.

In November 2023, the Board approved an increase in our stock repurchase authorization to $1.0 billion. At March 31, 2024, we have approximately $928.9 million remaining of the Board's repurchase authorization. We intend to deploy future available cash towards dividends and stock repurchases consistent with our return driven capital allocation policy.

We have exited substantially all of our self-perform at-risk construction businesses. As part of our ongoing plan to improve profitability and maintain a reduced risk profile, we continuously evaluate our geographic exposure.

Consistent with our focus on our professional services business, we previously announced that we initiated a process to explore strategic options for the AECOM Capital business. Following the end of the second quarter of fiscal year 2024, we completed a transaction that transitioned the AECOM Capital team to a new platform. The team will continue to support AECOM Capital's investment vehicles in a manner consistent with their current obligations.

We expect to incur restructuring costs of approximately $50 million to $70 million in fiscal 2024, primarily related to ongoing actions that are expected to deliver continued efficiencies and margin improvement. Our estimated restructuring costs include the ongoing optimization of our office real estate portfolio and exit of certain countries in Southeast Asia, subject to applicable laws, as part of our ongoing plan to evaluate our geographic exposure and reduce our risk profile.

Results of Operations

Three and six months ended March 31, 2024 compared to the three and six months ended March 31, 2023

Consolidated Results

	Three Months Ended				Six Months Ended			
	March 31, 2024	March 31, 2023	Changes $	Changes %	March 31, 2024	March 31, 2023	Changes $	Changes %
	($ in millions)							
Revenue	$ 3,943.9	$ 3,490.1	$ 453.8	13.0 %	$ 7,843.8	$ 6,872.5	$ 971.3	14.1 %
Cost of revenue	3,682.8	3,262.0	420.8	12.9	7,338.7	6,429.4	909.3	14.1
Gross profit	261.1	228.1	33.0	14.5	505.1	443.1	62.0	14.0
Equity in earnings (losses) of joint ventures	19.5	7.5	12.0	160.0	(9.5)	17.3	(26.8)	(154.9)
General and administrative expenses	(44.7)	(34.2)	(10.5)	30.7	(80.4)	(69.8)	(10.6)	15.2
Restructuring costs	(35.4)	(3.9)	(31.5)	807.7	(51.6)	(41.4)	(10.2)	24.6
Income from operations	200.5	197.5	3.0	1.5	363.6	349.2	14.4	4.1
Other income	2.6	2.5	0.1	4.0	5.2	4.6	0.6	13.0
Interest income	15.4	9.8	5.6	57.1	27.5	15.6	11.9	76.3
Interest expense	(47.7)	(42.4)	(5.3)	12.5	(89.0)	(79.1)	(9.9)	12.5
Income from continuing operations before taxes	170.8	167.4	3.4	2.0	307.3	290.3	17.0	5.9
Income tax expense for continuing operations	45.4	41.1	4.3	10.5	72.0	66.9	5.1	7.6
Net income from continuing operations	125.4	126.3	(0.9)	(0.7)	235.3	223.4	11.9	5.3
Net loss from discontinued operations	(109.4)	(41.8)	(67.6)	161.7	(110.7)	(42.2)	(68.5)	162.3
Net income	16.0	84.5	(68.5)	(81.1)	124.6	181.2	(56.6)	(31.2)
Net income attributable to noncontrolling interests from continuing operations	(14.1)	(8.1)	(6.0)	74.1	(27.2)	(17.7)	(9.5)	53.7
Net (income) loss attributable to noncontrolling interests from discontinued operations	(0.9)	0.3	(1.2)	(400.0)	(2.0)	1.1	(3.1)	(281.8)
Net income attributable to noncontrolling interests	(15.0)	(7.8)	(7.2)	92.3	(29.2)	(16.6)	(12.6)	75.9
Net income attributable to AECOM from continuing operations	111.3	118.2	(6.9)	(5.8)	208.1	205.7	2.4	1.2
Net loss attributable to AECOM from discontinued operations	(110.3)	(41.5)	(68.8)	165.8	(112.7)	(41.1)	(71.6)	174.2
Net income attributable to AECOM	$ 1.0	$ 76.7	$ (75.7)	(98.7)%	$ 95.4	$ 164.6	$ (69.2)	(42.0)%

The following table presents the percentage relationship of statement of operations items to revenue:

	Three Months Ended		Six Months Ended	
	March 31, 2024	March 31, 2023	March 31, 2024	March 31, 2023
Revenue	100.0 %	100.0 %	100.0 %	100.0 %
Cost of revenue	93.4	93.5	93.6	93.6
Gross profit	6.6	6.5	6.4	6.4
Equity in earnings (losses) of joint ventures	0.5	0.2	(0.1)	0.3
General and administrative expenses	(1.1)	(0.9)	(1.0)	(1.0)
Restructuring costs	(0.9)	(0.1)	(0.7)	(0.6)
Income from operations	5.1	5.7	4.6	5.1
Other income	0.1	0.1	0.1	0.1
Interest income	0.4	0.3	0.4	0.2
Interest expense	(1.3)	(1.3)	(1.2)	(1.2)
Income from continuing operations before taxes	4.3	4.8	3.9	4.2
Income tax expense for continuing operations	1.1	1.2	0.9	0.9
Net income from continuing operations	3.2	3.6	3.0	3.3
Net loss from discontinued operations	(2.8)	(1.2)	(1.4)	(0.7)
Net income	0.4	2.4	1.6	2.6
Net income attributable to noncontrolling interests from continuing operations	(0.4)	(0.2)	(0.3)	(0.3)
Net (income) loss attributable to noncontrolling interests from discontinued operations	0.0	0.0	(0.1)	0.1
Net income attributable to noncontrolling interests	(0.4)	(0.2)	(0.4)	(0.2)
Net income attributable to AECOM from continuing operations	2.8	3.4	2.7	3.0
Net loss attributable to AECOM from discontinued operations	(2.8)	(1.2)	(1.5)	(0.6)
Net income attributable to AECOM	0.0 %	2.2 %	1.2 %	2.4 %

Revenue

Our revenue for the three months ended March 31, 2024 increased $453.8 million, or 13.0%, to $3,943.9 million as compared to $3,490.1 million for the corresponding period last year.

Our revenue for the six months ended March 31, 2024 increased $971.3 million, or 14.1%, to $7,843.8 million as compared to $6,872.5 million for the corresponding period last year.

Revenue increased across most of our end markets as a result of increased investment in infrastructure, sustainability and resilience, and energy transition driven by large, publicly financed, global infrastructure programs including the Infrastructure Investment and Jobs Act in the U.S. and similar large programs in our largest end markets globally. Our Water end market has been benefiting from increased investment to address drought, flooding, and drinking water scarcity. Our Transportation end market has been benefitting from incremental surface and transit investments across the globe, while our Environment end market has been benefiting from infrastructure that requires permitting and compliance, as well as investments in new energy. Our Facilities end market has been benefiting from positive trends in decarbonization and green design. The quantification of the impact of these trends by end market is noted within our Americas and International reportable segments discussion below, where applicable, and represents substantially all of our revenue change.

In the course of providing our services, we routinely subcontract for services and incur other direct costs on behalf of our clients. These costs are passed through to clients and, in accordance with industry practice and GAAP, are included in our revenue and cost of revenue. Because these pass-through revenues can change significantly from project to project and period to period, changes in revenue may not be indicative of business trends. Pass-through revenues for the quarters ended March 31, 2024 and 2023 were $2.1 billion and $1.8 billion, respectively. Pass-through revenues for the six months ended March 31, 2024 and 2023 were $4.3 billion and $3.6 billion, respectively. Pass-through revenue as a percentage of revenue was 54% and 52% during the three months ended March 31, 2024 and 2023, respectively. Pass-through revenue as a percentage of revenue was 55% and 52% during the six months ended March 31, 2024 and 2023, respectively.

Cost of Revenue

Our cost of revenue increased to $3,682.8 million for the three months ended March 31, 2024 compared to $3,262.0 million for the corresponding period last year, an increase of $420.8 million, or 12.9%.

Our cost of revenue increased to $7,338.7 million for the six months ended March 31, 2024 compared to $6,429.4 million in for the corresponding period last year, an increase of $909.3 million, or 14.1%.

Substantially all of the change in our cost of revenue for the three and six months ended March 31, 2024 occurred in our Americas and International reportable segments, which is discussed in more detail below.

Gross Profit

Our gross profit for the three months ended March 31, 2024 increased $33.0 million, or 14.5%, to $261.1 million as compared to $228.1 million for the corresponding period last year. For the three months ended March 31, 2024, gross profit, as a percentage of revenue, increased to 6.6% from 6.5% in the corresponding period last year.

Our gross profit for the six months ended March 31, 2024 increased $62.0 million, or 14.0%, to $505.1 million as compared to $443.1 million for the corresponding period last year. For the six months ended March 31, 2024, gross profit, as a percentage of revenue, remained unchanged from 6.4% in the corresponding period last year.

Gross profit changes were due to the reasons noted in Americas and International reportable segments below.

Equity in Earnings of Joint Ventures

Our equity in earnings of joint ventures for the three months ended March 31, 2024 was $19.5 million as compared to $7.5 million in the corresponding period last year. The increase in equity earnings was primarily due to a favorable close out of an AECOM Capital investment.

Our equity in losses of joint ventures for the six months ended March 31, 2024 was $9.5 million as compared to equity in earnings of $17.3 million in the corresponding period last year. The increase in equity losses of joint ventures was primarily due to impairment losses recorded by our AECOM Capital segment in fiscal year 2024 as a result of continued volatility in the commercial real estate market caused by higher interest rates and lack of liquidity.

General and Administrative Expenses

Our general and administrative expenses for the three months ended March 31, 2024 increased $10.5 million, or 30.7%, to $44.7 million as compared to $34.2 million for the corresponding period last year. For the three months ended March 31, 2024, general and administrative expenses, as a percentage of revenue, was 1.1% as compared to 0.9% in the corresponding period last year.

Our general and administrative expenses for the six months ended March 31, 2024 increased $10.6 million, or 15.2%, to $80.4 million as compared to $69.8 million for the corresponding period last year. For the six months ended March 31, 2024, general and administrative expenses, as a percentage of revenue, remain unchanged at 1.0% from the corresponding period last year.

The increase in general and administrative expenses for the three and six months ended March 31, 2024 compared to the comparable period in the prior year was primarily due to nonrecurring expenses in the AECOM Capital reportable segment.

Restructuring Costs

Restructuring expenses are comprised of personnel costs, real estate costs, and costs associated with business exits. During the three and six months ended March 31, 2024, we incurred total restructuring expenses of $35.4 million and $51.6 million, respectively, primarily related to costs incurred to align our real estate portfolio with our employee flexibility initiatives, continue our exit of certain countries in Southeast Asia, drive support function efficiency, and reduce our risk profile. During the three and six months ended March 31, 2023, we incurred total restructuring expenses of $3.9 million and $41.4 million, respectively, primarily related to costs incurred in preparation for the exit of specific countries in Southeast Asia.

Other Income

Our other income for the three months ended March 31, 2024 increased to $2.6 million from $2.5 million for the corresponding period last year.

Our other income for the six months ended March 31, 2024 increased to $5.2 million from $4.6 million for the corresponding period last year.

Interest Income

Our interest income for the three months ended March 31, 2024 increased to $15.4 million from $9.8 million for the corresponding period last year.

Our interest income for the six months ended March 31, 2024 increased to $27.5 million from $15.6 million for the corresponding period last year.

The increases in interest income for the three and six months ended March 31, 2024 were primarily due to an increase in interest rates on our interest-bearing assets.

Interest Expense

Our interest expense for the three months ended March 31, 2024 was $47.7 million as compared to $42.4 million for the corresponding period last year.

Our interest expense for the six months ended March 31, 2024 was $89.0 million as compared to $79.1 million for the corresponding period last year.

The increases in interest expense for the three and six months ended March 31, 2024 were primarily due to an increase in interest rates on the variable component of our debt.

Income Tax Expense

Our income tax expense for the three months ended March 31, 2024 was $45.4 million as compared to $41.1 million in the corresponding period last year. The increase in tax expense for the current period compared to the corresponding period last year was due primarily to an increase in tax expense of $4.4 million related to foreign residual income, an increase in tax expense of $2.0 million related to state income taxes, and an increase in tax benefit of $1.4 million related to income tax credits and incentives.

Our income tax expense for the six months ended March 31, 2024 was $72.0 million as compared to $66.9 million in the corresponding period last year. The increase in tax expense for the current period compared to the corresponding period last year was due primarily to the tax impact of an increase in pre-tax income of $17.0 million, a tax benefit of $6.9 million related to an audit settlement, an increase in tax expense of $7.2 million related to foreign residual income, an increase in tax benefit of $5.8 million related to income tax credits and incentives, an increase in tax expense of $3.3 million related to state income taxes, and an increase in tax expense of $2.9 million related to excess tax benefits.

During the three months ended December 31, 2023, the Company settled its tax audit in Hong Kong for fiscal year 2011 through fiscal year 2021 and recorded a tax benefit of $6.9 million due primarily to changes in uncertain tax positions.

Net Loss From Discontinued Operations

During the first quarter of fiscal 2020, management approved a plan to dispose of via sale our self-perform at-risk construction businesses. As a result of these strategic actions, the self-perform at-risk construction businesses were classified as discontinued operations.

Net loss from discontinued operations was $109.4 million for the three months ended March 31, 2024 and was $41.8 million for the three months ended March 31, 2023, an increase of $67.6 million.

Net loss from discontinued operations was $110.7 million for the six months ended March 31, 2024 and was $42.2 million for the six months ended March 31, 2023, an increase of $68.5 million.

The increase in net loss from discontinued operations was primarily due to revisions of estimated contingent consideration related to the sale of our civil infrastructure construction business.

Net Income Attributable to AECOM

The factors described above resulted in net income attributable to AECOM of $1.0 million and $95.4 million for the three and six months ended March 31, 2024 as compared to net income attributable to AECOM of $76.7 million and $164.6 million for the three and six months ended March 31, 2023.

Results of Operations by Reportable Segment

Americas

	Three Months Ended				Six Months Ended			
	March 31, 2024	March 31, 2023	Change $	Change %	March 31, 2024	March 31, 2023	Change $	Change %
	($ in millions)							
Revenue	$ 3,038.6	$ 2,630.2	$ 408.4	15.5 %	$ 6,077.3	$ 5,209.5	$ 867.8	16.7 %
Cost of revenue	2,854.2	2,456.9	397.3	16.2	5,721.9	4,873.3	848.6	17.4
Gross profit	$ 184.4	$ 173.3	$ 11.1	6.4 %	$ 355.4	$ 336.2	$ 19.2	5.7 %

The following table presents the percentage relationship of statement of operations items to revenue:

	Three Months Ended		Six Months Ended	
	March 31, 2024	March 31, 2023	March 31, 2024	March 31, 2023
Revenue	100.0 %	100.0 %	100.0 %	100.0 %
Cost of revenue	93.9	93.4	94.2	93.5
Gross profit	6.1 %	6.6 %	5.8 %	6.5 %

Revenue

Revenue for our Americas segment for the three months ended March 31, 2024 increased $408.4 million, or 15.5%, to $3,038.6 million as compared to $2,630.2 million for the corresponding period last year. The increase in revenue for the three months ended March 31, 2024 was driven by organic growth and an increase in pass-through revenues of $310.8 million due to a higher proportion of contracts requiring us to subcontract work on behalf of our clients and revenue from increased project activity in the Americas, including growth in our Water end market of $21.8 million, growth in our Transportation end market of $75.8 million, and growth in our Environment end market of $51.4 million compared to the corresponding period last year, which have benefited from the end market trends discussed in the consolidated revenue section above.

Revenue for our Americas segment for the six months ended March 31, 2024 increased $867.8 million, or 16.7%, to $6,077.3 million as compared to $5,209.5 million for the corresponding period last year. The increase in revenue for the six months ended March 31, 2024 was driven by organic growth and an increase in pass-through revenues of $716.2 million due to a higher proportion of contracts requiring us to subcontract work on behalf of our clients and revenue from increased project activity in the Americas, including growth in our Water end market of $57.5 million, growth in our Transportation end market of $124.5 million, and growth in our Environment end market of $62.7 million compared to the corresponding period last year, which have benefited from the end market trends discussed in the consolidated revenue section above.

Cost of Revenue

Cost of revenue for the three months ended March 31, 2024 increased by $397.3 million, or 16.2%, to $2,854.2 million compared to $2,456.9 million for the corresponding period last year.

Cost of revenue for the six months ended March 31, 2024 increased by $848.6 million, or 17.4%, to $5,721.9 million compared to $4,873.3 million for the corresponding period last year.

The increases in cost of revenue for the three and six months ended March 31, 2024 were consistent with the increases in revenue. The increases in cost of revenue for the three and six months ended March 31, 2024 were due to an increase in subcontractor and other direct costs of $310.8 million and $716.2 million, respectively, due to a higher proportion of contracts requiring us to subcontract work on behalf of our clients, with the balance of the increases due to higher labor costs compared to the same periods in the prior year.

Gross Profit

Gross profit for our Americas segment for the three months ended March 31, 2024 increased $11.1 million, or 6.4%, to $184.4 million as compared to $173.3 million for the corresponding period last year. As a percentage of revenue, gross profit decreased to 6.1% of revenue for the three months ended March 31, 2024 from 6.6% in the corresponding period last year.

Gross profit for our Americas segment for the six months ended March 31, 2024 increased $19.2 million, or 5.7%, to $355.4 million as compared to $336.2 million for the corresponding period last year. As a percentage of revenue, gross profit decreased to 5.8% of revenue for the six months ended March 31, 2024 from 6.5% in the corresponding period last year.

The increases in gross profit for the three and six months ended March 31, 2024 were primarily due to revenue growth and execution efficiencies realized from restructuring actions. In addition, underlying revenue, excluding pass-through revenues, increased as noted above. The decrease in gross profit as a percentage of revenue was due to an increase in pass-through revenues for the three and six months ended March 31, 2024 as compared to last year.

International

	Three Months Ended				Six Months Ended			
	March 31, 2024	March 31, 2023	Change $	Change %	March 31, 2024	March 31, 2023	Change $	Change %
	($ in millions)							
Revenue	$ 904.8	$ 859.8	$ 45.0	5.2 %	$ 1,765.8	$ 1,662.6	$ 103.2	6.2 %
Cost of revenue	828.6	805.1	23.5	2.9	1,616.8	1,556.1	60.7	3.9
Gross profit	$ 76.2	$ 54.7	$ 21.5	39.3 %	$ 149.0	$ 106.5	$ 42.5	39.9 %

The following table presents the percentage relationship of statement of operations items to revenue:

	Three Months Ended		Six Months Ended	
	March 31, 2024	March 31, 2023	March 31, 2024	March 31, 2023
Revenue	100.0 %	100.0 %	100.0 %	100.0 %
Cost of revenue	91.6	93.6	91.6	93.6
Gross profit	8.4 %	6.4 %	8.4 %	6.4 %

Revenue

Revenue for our International segment for the three months ended March 31, 2024 increased $45.0 million, or 5.2%, to $904.8 million as compared to $859.8 million for the corresponding period last year. The increase in revenue for the three months ended March 31, 2024 was primarily due to increased growth in Middle East of $46.9 million, partially offset by a decrease in Asia of $3.8 million compared to the corresponding period last year. Growth was led by our Transportation, Facilities, and Environment end markets, which increased $8.5 million, $25.8 million, and $7.4 million, respectively, compared to the corresponding period last year, which have benefited from the end market trends discussed in the consolidated revenue section above.

Revenue for our International segment for the six months ended March 31, 2024 increased $103.2 million, or 6.2%, to $1,765.8 million as compared to $1,662.6 million for the corresponding period last year. The increase in revenue for the six months ended March 31, 2024 was primarily due to increased growth in Europe of $61.8 million and Middle East of $43.1 million compared to the corresponding period last year. Growth was led by our Transportation, Facilities, and Environment end markets, which increased $19.7 million, $49.7 million, and $21.1 million, respectively, compared to the corresponding period last year, which have benefited from the end market trends discussed in the consolidated revenue section above.

Cost of Revenue

Cost of revenue for the three months ended March 31, 2024 increased $23.5 million, or 2.9%, to $828.6 million as compared to $805.1 million for the corresponding period last year. The increase in cost of revenue for the three months ended March 31, 2024 was due to an increase in labor expenses of $21.3 million. Headcount growth in other regions was offset by a 40% headcount decrease in Mainland China compared with the corresponding period last year.

Cost of revenue for the six months ended March 31, 2024 increased $60.7 million, or 3.9%, to $1,616.8 million as compared to $1,556.1 million for the corresponding period last year. The increase in cost of revenue for the six months ended March 31, 2024 was due to an increase in labor expenses of $61.3 million. Headcount growth in other regions was offset by a 40% headcount decrease in Mainland China compared to the corresponding period last year.

Cost of revenue for the three and six months ended March 31, 2024 decreased as a percentage of revenue compared to the same periods in the prior year.

Gross Profit

Gross profit for our International segment for the three months ended March 31, 2024 increased $21.5 million, or 39.3%, to $76.2 million as compared to $54.7 million for the corresponding period last year. As a percentage of revenue, gross profit increased to 8.4% of revenue for the three months ended March 31, 2024 from 6.4% in the corresponding period last year.

Gross profit for our International segment for the six months ended March 31, 2024 increased $42.5 million, or 39.9%, to $149.0 million as compared to $106.5 million for the corresponding period last year. As a percentage of revenue, gross profit increased to 8.4% of revenue for the six months ended March 31, 2024 from 6.4% in the corresponding period last year.

The increases in gross profit and gross profit as a percentage of revenue for the three and six months ended March 31, 2024 were primarily due to an increase in revenue and reduced costs resulting from ongoing exiting of lower margin countries, ongoing investments in enterprise capability centers, shared service centers, and delivery efficiencies.

AECOM Capital

	Three Months Ended				Six Months Ended			
	March 31, 2024	March 31, 2023	Change $	Change %	March 31, 2024	March 31, 2023	Change $	Change %
	($ in millions)							
Revenue	$ 0.5	$ 0.1	$ 0.4	400.0 %	$ 0.7	$ 0.4	$ 0.3	75.0 %
Equity in earnings of joint ventures	$ 9.7	$ (2.8)	$ 12.5	(446.4)%	$ (27.2)	$ 2.8	$ (30.0)	NM* %
General and administrative expenses	$ (9.7)	$ (2.9)	$ (6.8)	234.5 %	$ (12.1)	$ (5.6)	$ (6.5)	116.1 %

**Not Meaningful*

Equity in earnings of joint ventures for the three months ended March 31, 2024 increased $12.5 million, or 446.4%, to $9.7 million compared to a loss of $2.8 million for the corresponding period last year. The increase in equity earnings was primarily due to a favorable close out of an investment. Equity in earnings of joint ventures for the six months ended March 31, 2024 decreased $30.0 million, or 1,071.4%, to a loss of $27.2 million compared to earnings of $2.8 million for the corresponding period last year. The change in equity of earnings in joint ventures for the six months ended March 31, 2024 was primarily due to impairment losses recognized in the first quarter of fiscal 2024. The increases of $6.8 million and $6.5 million in general and administrative expenses for the three and six months ended March 31, 2024, respectively, compared to the corresponding period last year was due to nonrecurring expenses related to the transition of the AECOM Capital team and realization of strategic options around the AECOM Capital business.

Seasonality

We experience seasonal trends in our business. Our revenue is typically higher in the last half of the fiscal year. The fourth quarter of our fiscal year (July 1 to September 30) is typically our strongest quarter. We find that the U.S. federal government tends to authorize more work during the period preceding the end of our fiscal year, September 30. In addition, many U.S. state governments with fiscal years ending on June 30 tend to accelerate spending during their first quarter, when new funding becomes available. Further, our construction management revenue typically increases during the high construction season of the summer months. Within the United States, as well as other parts of the world, our business generally benefits from milder weather conditions in our fiscal fourth quarter. Our construction and project management services also typically expand during the high construction season of the summer months. The first quarter of our fiscal year (October 1 to December 31) is typically our lowest revenue quarter. The harsher weather conditions impact our ability to complete work in parts of North America and the holiday season schedule affects our productivity during this period. For these reasons, coupled with the number and significance of client contracts commenced and completed during a particular period, as well as the timing of expenses incurred for corporate initiatives, it is not unusual for us to experience seasonal changes or fluctuations in our quarterly operating results.

Liquidity and Capital Resources

Cash Flows

Our principal sources of liquidity are cash flows from operations, borrowings under our credit facilities, and access to financial markets. Our principal uses of cash are operating expenses, capital expenditures, working capital requirements, acquisitions, repurchases of common stock, dividend payments, and refinancing or repayment of debt. We believe our anticipated sources of liquidity including operating cash flows, existing cash and cash equivalents, borrowing capacity under our revolving credit facility and our ability to issue debt or equity, if required, will be sufficient to meet our projected cash requirements for at least the next twelve months. We expect to spend approximately $110 million in restructuring costs in fiscal 2024 associated with ongoing restructuring actions that are expected to deliver continued margin improvement and efficiencies.

Generally, we do not provide for U.S. taxes or foreign withholding taxes on gross book-tax basis differences in our non-U.S. subsidiaries because such basis differences are able to and intended to be reinvested indefinitely. At March 31, 2024, we have determined that we will continue to indefinitely reinvest the earnings of some foreign subsidiaries and, therefore, we will continue to account for these undistributed earnings based on our existing accounting under ASC 740 and not accrue additional tax. Determination of the amount of any unrecognized deferred income tax liability on this temporary difference is not practicable because of the complexities of the hypothetical calculation. Based on the available sources of cash flows discussed above, we anticipate we will continue to have the ability to permanently reinvest these remaining amounts.

At March 31, 2024, cash and cash equivalents, including cash and cash equivalents included in current assets held for sale, were $1,189.1 million, a decrease of $73.1 million, or 5.8%, from $1,262.2 million at September 30, 2023. The decrease in cash and cash equivalents was primarily attributable to $113.1 million of cash used to repurchase common stock, of which $90.8 million was related to repurchases under the existing Board repurchase authorization.

Net cash provided by operating activities was $237.4 million for the six months ended March 31, 2024 as compared to $131.5 million for the six months ended March 31, 2023. The change was primarily attributable to an increase in cash provided by working capital of approximately $81.2 million and an increase in adjustments for non-cash items of approximately $81.3 million, offset by a decrease in net income of approximately $56.6 million. The sale of trade receivables to financial institutions included in operating cash flows increased $49.2 million during the six months ended March 31, 2024 compared to the six months ended March 31, 2023. We expect to continue to sell trade receivables in the future as long as the terms continue to remain favorable to us.

Net cash used in investing activities was $121.9 million for the six months ended March 31, 2024, as compared to $83.6 million for the six months ended March 31, 2023. The change was primarily attributable to an increase in cash payments for capital expenditures of approximately $7.9 million and cash paid for a business acquisition, net of cash acquired of $18.7 million.

Net cash used in financing activities was $188.4 million for the six months ended March 31, 2024 as compared to $147.4 million for the six months ended March 31, 2023. The change from prior year was primarily attributable to a $15.8 million increase in stock repurchases under our stock repurchase program and a $9.2 million increase in dividends paid. Total borrowings under our Credit Agreement may vary during the period as we regularly draw and repay amounts to fund working capital.

Working Capital

Working capital, or current assets less current liabilities, increased $42.5 million, or 13.3%, to $361.7 million at March 31, 2024 from $319.2 million at September 30, 2023. Net accounts receivable and contract assets, net of contract liabilities, increased to $3,185.3 million at March 31, 2024 from $2,880.8 million at September 30, 2023.

Days Sales Outstanding (DSO), which includes net accounts receivable and contract assets, net of contract liabilities, was 71 days at March 31, 2024 compared to 65 days at September 30, 2023.

In Note 4, Revenue Recognition, in the notes to our consolidated financial statements, a comparative analysis of the various components of accounts receivable is provided. Except for claims, substantially all contract assets are expected to be billed and collected within twelve months.

Contract assets related to claims are recorded only if it is probable that the claim will result in additional contract revenue and if the amount can be reliably estimated. In such cases, revenue is recorded only to the extent that contract costs relating to the claim have been incurred. Award fees in contract assets are accrued only when there is sufficient information to assess contract performance. On contracts that represent higher than normal risk or technical difficulty, award fees are generally deferred until an award fee letter is received.

Because our revenue depends to a great extent on billable labor hours, most of our charges are invoiced following the end of the month in which the hours were worked, the majority usually within 15 days. Other direct costs are normally billed along with labor hours. However, as opposed to salary costs, which are generally paid on either a bi-weekly or monthly basis, other direct costs are generally not paid until payment is received (in some cases in the form of advances) from the customers.

Debt

Debt consisted of the following:

	March 31, 2024	September 30, 2023
	(in millions)	
Credit Agreement	$ 1,105.1	$ 1,119.8
2027 Senior Notes	997.3	997.3
Other debt	103.5	100.2
Total debt	2,205.9	2,217.3
Less: Current portion of debt and short-term borrowings	(91.5)	(89.5)
Less: Unamortized debt issuance costs	(12.0)	(14.4)
Long-term debt	$ 2,102.4	$ 2,113.4

The following table presents, in millions, scheduled maturities of our debt as of March 31, 2024:

Fiscal Year	
2024 (six months remaining)	$ 63.3
2025	54.4
2026	417.3
2027	1,013.7
2028	657.2
Total	$ 2,205.9

Credit Agreement

On February 8, 2021, we entered into the 2021 Refinancing Amendment to Credit Agreement (as amended, modified or otherwise supplemented, the "Credit Agreement"), pursuant to which we amended and restated its Syndicated Facility Agreement, dated as of October 17, 2014 (as amended prior to February 8, 2021, the "Original Credit Agreement"), between the Company, as borrower, Bank of America, N.A., as administrative agent, and other parties thereto. At the time of amendment, the Credit Agreement consisted of a $1,150,000,000 revolving credit facility (the "Original Revolving Credit Facility") and a $246,968,737.50 term loan A facility (the "Original Term A Facility,"), each of which would have matured on February 8, 2026. The proceeds of the Original Revolving Credit Facility and the Original Term A Loan facility borrowed on February 8, 2021 were used to refinance the existing revolving credit facility and the existing term loan facility under the Original Credit Agreement and to pay related fees and expenses.

On April 13, 2021, we entered into Amendment No. 10 to Credit Agreement, pursuant to which the lenders thereunder provided us a secured term B credit facility (the "Original Term B Facility," and together with the Original Term A Facility and Original Revolving Credit Facility, the "Original Credit Facilities") in an aggregate principal amount of $700,000,000. The Original Term B Facility would have matured on April 13, 2028. The proceeds of the Original Term B Facility were used to fund the purchase price, fees and expenses in connection with our cash tender offer to purchase up to $700,000,000 aggregate purchase price (not including any accrued and unpaid interest) of our outstanding 5.875% Senior Notes due 2024.

On June 25, 2021, we entered into Amendment No. 11 to Credit Agreement, pursuant to which lenders thereunder provided us an additional $215,000,000 in aggregate principal amount under the Original Term A Facility. We used the net proceeds from the increase in the Original Term A Facility (together with cash on hand), to (i) redeem all of our remaining 5.875% Senior Notes due 2024 and (ii) pay fees and expenses related to such redemption.

On May 23, 2023, we entered into Amendment No. 12 to Credit Agreement, pursuant to which LIBOR as a benchmark rate of interest was replaced by, in the case of U.S. dollar-denominated loans, a secured overnight financing rate subject to a spread adjustment, and, in the case of loans denominated in other currencies, other customary successor rates, subject in certain cases to a spread adjustment. On May 23, 2023, we entered into Amendment No. 13 to Credit Agreement, pursuant to which the spread adjustments with respect to the Original Revolving Credit Facility and the Original Term A Facility were amended.

On April 19, 2024, we entered into Amendment No. 14 to Syndicated Facility Agreement, pursuant to which we obtained a new $1,500,000,000 revolving credit facility (the "New Revolving Credit Facility"), a new $750,000,000 term loan A facility (the "New Term A Facility" and, together with the New Revolving Credit Facility, the "New Pro Rata Facilities") and a new $700,000,000 term loan B facility (the "New Term B Facility" and, together with the New Pro Rata Facilities, the "New Credit Facilities"). The New Revolving Credit Facility and the New Term A Facility mature on April 19, 2029. The New Term B Facility matures on April 19, 2031. The New Term A Facility and the New Term B Facility were borrowed in full on April 19, 2024 in U.S. dollars. Loans under the New Revolving Credit Facility may be borrowed, and letters of credit thereunder may be issued, in U.S. dollars or in certain foreign currencies. The New Credit Facilities replace in full the Original Revolving Credit Facility, the Original Term A Facility and the Original Term B Facility, and borrowings under the New Credit Facilities were used to refinance in full the Original Credit Facilities and for general corporate purposes. The Credit Agreement permits us to designate certain of our subsidiaries as additional co-borrowers from time to time. Currently, there are no co-borrowers under the New Credit Facilities.

Borrowings under (a) the New Revolving Credit Facility (in U.S. dollars) and the New Term A Facility will bear interest at a rate per annum equal to, at our option, (i) a Term SOFR rate (with a 0% floor and SOFR adjustment of 0.10%) or (ii) a base rate (with a 0% floor), in each case, plus an applicable margin of 1.25% in the case of the Term SOFR rate and 0.25% in the case of the base rate, and (b) the New Revolving Credit Facility in currencies other U.S. dollars will bear interest at a rate per annum equal to the applicable reference rate for such currency (including any related adjustments), plus an applicable margin of 1.25%. The applicable margin is subject, in each case, to adjustment based on our consolidated leverage ratio from time to time.

Borrowings under the New Term B Facility will bear interest at a rate per annum equal to, at our option, (a) a Term SOFR rate (with a 0% floor and a SOFR adjustment of 0%) or (b) a base rate (with a 0% floor), in each case, plus an applicable margin of 1.875% in the case of the Term SOFR rate and 0.875% in the case of the base rate.

Certain of our material subsidiaries (the "Guarantors") have guaranteed our obligations of the borrowers under the Credit Agreement, subject to certain exceptions. The borrowers' obligations under the Credit Agreement are secured by a lien on substantially all of our assets and the Guarantors' assets, subject to certain exceptions.

The Credit Agreement contains customary negative covenants that include, among other things, limitations on our ability and certain of our subsidiaries, subject to certain exceptions, to incur liens and debt, make investments, dispositions, and restricted payments, change the nature of their business, consummate mergers, consolidations and the sale of all or substantially all of our respective assets and transact with affiliates. We are also required to maintain a consolidated leverage ratio of less than or equal to 4.00 to 1.00 (subject to certain adjustments in connection with permitted acquisitions), tested on a quarterly basis (the "Financial Covenants"). The Financial Covenants do not apply to the New Term B Facility. As of March 31, 2024, we were in compliance with the covenants of the Credit Agreement.

The Credit Agreement contains customary affirmative covenants, including, among other things, compliance with applicable law, preservation of existence, maintenance of properties and of insurance, and keeping proper books and records. The Credit Agreement contains customary events of default, including, among other things, nonpayment of principal, interest or fees, cross-defaults to other debt, inaccuracies of representations and warranties, failure to perform covenants, events of bankruptcy and insolvency, change of control and unsatisfied judgments, subject in certain cases to notice and cure periods and other exceptions.

At March 31, 2024 and September 30, 2023, letters of credit totaled $4.4 million and $4.4 million, respectively, under the our Original Revolving Credit Facility. As of March 31, 2024 and September 30, 2023, we had $1,145.6 million and $1,145.6 million, respectively, available under our Original Revolving Credit Facility.

2027 Senior Notes

On February 21, 2017, we completed a private placement offering of $1,000,000,000 aggregate principal amount of our unsecured 5.125% Senior Notes due 2027 (the "2027 Senior Notes"). On June 30, 2017, we completed an exchange offer to exchange the unregistered 2027 Senior Notes for registered notes, as well as related guarantees.

As of March 31, 2024, the estimated fair value of the 2027 Senior Notes was approximately $977.3 million. The fair value of the 2027 Senior Notes as of March 31, 2024 was derived by taking the mid-point of the trading prices from an observable market input (Level 2) in the secondary bond market and multiplying it by the outstanding balance of the 2027 Senior Notes. Interest is payable on the 2027 Senior Notes at a rate of 5.125% per annum. Interest on the 2027 Senior Notes is payable semi-annually on March 15 and September 15 of each year, commencing on September 15, 2017. The 2027 Senior Notes will mature on March 15, 2027.

At any time and from time to time prior to December 15, 2026, we may redeem all or part of the 2027 Senior Notes, at a redemption price equal to 100% of their principal amount, plus a "make whole" premium as of the redemption date, and accrued and unpaid interest to the redemption date. On or after December 15, 2026, we may redeem all or part of the 2027 Senior Notes at a redemption price equal to 100% of their principal amount, plus accrued and unpaid interest on the redemption date.

The indenture pursuant to which the 2027 Senior Notes were issued contains customary events of default, including, among other things, payment default, exchange default, failure to provide notices thereunder and provisions related to bankruptcy events. The indenture also contains customary negative covenants.

We were in compliance with the covenants relating to the 2027 Senior Notes as of March 31, 2024.

Other Debt and Other Items

Other debt consists primarily of obligations under capital leases and loans, and unsecured credit facilities. The unsecured credit facilities are primarily used for standby letters of credit issued in connection with general and professional liability insurance programs and for contract performance guarantees. At March 31, 2024 and September 30, 2023, these outstanding standby letters of credit totaled $895.3 million and $878.9 million, respectively. As of March 31, 2024, we had $418.9 million available under these unsecured credit facilities.

Effective Interest Rate

Our average effective interest rate on our total debt, including the effects of the interest rate swap agreements and interest rate cap agreements during the six months ended March 31, 2024 and 2023 was 5.5% and 5.2%, respectively.

Interest expense in the consolidated statements of operations included amortization of deferred debt issuance costs for the three and six months ended March 31, 2024 and 2022 of $1.2 million and $2.4 million, respectively, and for the three and six months ended March 31, 2023 of $1.2 million and $2.4 million, respectively.

Other Commitments

We enter into various joint venture arrangements to provide architectural, engineering, program management, construction management and operations and maintenance services. The ownership percentage of these joint ventures is typically representative of the work to be performed or the amount of risk assumed by each joint venture partner. Some of these joint ventures are considered variable interest entities. We have consolidated all joint ventures for which we have control. For all others, our portion of the earnings is recorded in equity in earnings of joint ventures. See Note 5, Joint Ventures and Variable Interest Entities, in the notes to our consolidated financial statements.

Other than normal property and equipment additions and replacements, expenditures to further the implementation of our various information technology systems, commitments under our incentive compensation programs, amounts we may expend to repurchase stock under our stock repurchase program and acquisitions from time to time and disposition costs, we currently do not have any significant capital expenditures or outlays planned except as described below. However, if we acquire additional businesses in the future or if we embark on other capital-intensive initiatives, additional working capital may be required.

Under our secured revolving credit facility and other facilities discussed in Other Debt and Other Items above, as of March 31, 2024, there was approximately $899.7 million, including both continuing and discontinued operations, outstanding under standby letters of credit primarily issued in connection with general and professional liability insurance programs and for contract performance guarantees. For those projects for which we have issued a performance guarantee, if the project subsequently fails to meet guaranteed performance standards, we may either incur significant additional costs or be held responsible for the costs incurred by the client to achieve the required performance standards.

We recognized on our balance sheet the funded status of our pension benefit plans, measured as the difference between the fair value of plan assets and the projected benefit obligation. At March 31, 2024, our defined benefit pension plans had an aggregate deficit (the excess of projected benefit obligations over the fair value of plan assets) of approximately $146.1 million. The total amounts of employer contributions paid for the six months ended March 31, 2024 were $4.4 million for U.S. plans and $13.1 million for non-U.S. plans. Funding requirements for each plan are determined based on the local laws of the country where such plan resides. In some countries, the funding requirements are mandatory while in other countries, they are discretionary. There is a required minimum contribution for one of our domestic plans; however, we may make additional discretionary contributions. In the future, such pension funding may increase or decrease depending on changes in the levels of interest rates, pension plan performance and other factors. In addition, we have collective bargaining agreements with unions that require us to contribute to various third-party multiemployer plans that we do not control or manage. For the year ended September 30, 2023, we contributed $3.0 million to multiemployer pension plans.

Contractual Obligations

Refer to our Annual Report on Form 10-K for the year ended September 30, 2023 for a discussion of our contractual obligations. There have been no changes, outside of the ordinary course of business, to these contractual obligations during the six months ended March 31, 2024.

Condensed Combined Financial Information

The 2027 Senior Notes are fully and unconditionally guaranteed on a joint and several basis by some of AECOM's directly and indirectly 100% owned subsidiaries (the Subsidiary Guarantors). Accordingly, AECOM became subject to the requirements of Rule 3-10 of Regulation S-X, as amended, regarding financial statements of guarantors and issuers of guaranteed securities. Other than customary restrictions imposed by applicable statutes, there are no restrictions on the ability of the Subsidiary Guarantors to transfer funds to AECOM in the form of cash dividends, loans or advances.

The following tables present condensed combined summarized financial information for AECOM and the Subsidiary Guarantors. All intercompany balances and transactions are eliminated in the presentation of the combined financial statements. Amounts provided do not represent our total consolidated amounts as of March 31, 2024 and September 30, 2023, and for the six months ended March 31, 2024.

Condensed Combined Balance Sheets
Parent and Subsidiary Guarantors
(unaudited - in millions)

	March 31, 2024	September 30, 2023
Current assets	$ 2,658.6	$ 2,617.7
Non-current assets	3,049.1	3,230.7
Total assets	$ 5,707.7	$ 5,848.4
Current liabilities	$ 2,596.8	$ 2,414.4
Non-current liabilities	2,554.1	2,601.6
Total liabilities	5,150.9	5,016.0
Total stockholders' equity	556.8	832.4
Total liabilities and stockholders' equity	$ 5,707.7	$ 5,848.4

Condensed Combined Statement of Operations
Parent and Subsidiary Guarantors
(unaudited - in millions)

	For the six months ended March 31, 2024
Revenue	$ 3,914.0
Cost of revenue	3,658.9
Gross profit	255.1
Net income from continuing operations	18.7
Net loss from discontinued operations	—
Net income	$ 18.7
Net income attributable to AECOM	$ 18.7

New Accounting Pronouncements and Changes in Accounting

For information regarding recent accounting pronouncements, see Notes to Consolidated Financial Statements included in Part I, Item 1.

Critical Accounting Estimates

Our accounting policies often require management to make significant estimates and assumptions using information available at the time the estimates are made. Such estimates and assumptions significantly affect various reported amounts of assets, liabilities, revenues and expenses. If future experience differs significantly from these estimates and assumptions, our results of operations and financial condition could be affected.

The Notes to Consolidated Financial Statements in Part II, Item 8 of the Company's Annual Report on Form 10-K for the year ended September 30, 2023 (the "2023 Form 10-K"), and "Critical Accounting Estimates" in Part II, Item 7 of the 2023 Form 10-K describe the significant accounting policies and estimates used in the preparation of our consolidated financial statements. We have not materially changed our estimation methodology since the 2023 Form 10-K.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Financial Market Risks

Financial Market Risks

We are exposed to market risk, primarily related to foreign currency exchange rates and interest rate exposure of our debt obligations that bear interest based on floating rates. We actively monitor these exposures. Our objective is to reduce, where we deem appropriate to do so, fluctuations in earnings and cash flows associated with changes in foreign exchange rates and interest rates. In order to accomplish this objective, we sometimes enter into derivative financial instruments, such as forward contracts and interest rate hedge contracts. It is our policy and practice to use derivative financial instruments only to the extent necessary to manage our exposures. We do not use derivative financial instruments for trading purposes.

Foreign Exchange Rates

We are exposed to foreign currency exchange rate risk resulting from our operations outside of the U.S. We use foreign currency forward contracts from time to time to mitigate foreign currency risk. We limit exposure to foreign currency fluctuations in most of our contracts through provisions that require client payments in currencies corresponding to the currency in which costs are incurred. As a result of this natural hedge, we generally do not need to hedge foreign currency cash flows for contract work performed. The functional currency of our significant foreign operations is the respective local currency.

Interest Rates

Our Credit Agreement and other debt obligations are subject to variable rate interest which could be adversely affected by an increase in interest rates. As of March 31, 2024 and September 30, 2023, we had $1,105.1 million and $1,119.8 million, respectively, in outstanding borrowings under our term credit agreements and revolving credit facility. Interest on amounts borrowed under these agreements is subject to adjustment based on specified levels of financial performance. The applicable margin that is added to the borrowing's base rate can range from 0.25% to 1.00% and the applicable margin that is added to borrowings in the eurocurrency rate can range from 1.25% to 2.00%. For the six months ended March 31, 2024, our weighted average floating rate borrowings were $1,599.3 million, or $899.3 million excluding borrowings with effective fixed interest rates due to interest rate swap and interest rate cap agreements. If short-term floating interest rates had increased by 1.00%, our interest expense for the six months ended March 31, 2024 would have increased by $4.5 million. We invest our cash in a variety of financial instruments, consisting principally of money market securities or other highly liquid, short-term securities that are subject to minimal credit and market risk.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Based on management's evaluation, with the participation of our Chief Executive Officer (CEO) and Chief Financial Officer (CFO), our CEO and CFO have concluded that our disclosure controls and procedures as defined in Rules 13a-15(e) and 15(d)-15(e) under the Securities Exchange Act of 1934, as amended (Exchange Act), were effective as of March 31, 2024 to ensure that information required to be disclosed by us in this Quarterly Report on Form 10-Q or submitted under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission rules and forms and (ii) accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosures.

Changes in Internal Control Over Financial Reporting

There were no changes in our internal control over financial reporting during the fiscal quarter ended March 31, 2024 identified in connection with the evaluation required by paragraph (d) of Rules 13a-15 and 15d-15 under the Exchange Act that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

As a government contractor, we are subject to various laws and regulations that are more restrictive than those applicable to non-government contractors. Intense government scrutiny of contractors' compliance with those laws and regulations through audits and investigations is inherent in government contracting; and from time to time, we receive inquiries, subpoenas, and similar demands related to our ongoing business with government entities. Violations can result in civil or criminal liability as well as suspension or debarment from eligibility for awards of new government contracts or option renewals.

We are involved in various investigations, claims and lawsuits in the normal conduct of our business. We are not always aware if we or our affiliates are under investigation or the status of such matters. Although the outcome of our legal proceedings cannot be predicted with certainty and no assurances can be provided, in the opinion of our management, based upon current information and discussions with counsel, with the exception of the matters noted in Note 15, Commitments and Contingencies, to the financial statements contained in this report to the extent stated therein, none of the investigations, claims and lawsuits in which we are involved is expected to have a material adverse effect on our consolidated financial position, results of operations, cash flows or our ability to conduct business. See Note 15, Commitments and Contingencies, to the financial statements contained in this report for a discussion of certain matters to which we are a party. The information set forth in such note is incorporated by reference into this Item 1. From time to time, we establish reserves for litigation when we consider it probable that a loss will occur.

Item 1A. Risk Factors

There have been no material changes to the risk factors as disclosed in Part I, Item 1A, Risk Factors in our most recent Annual Report on Form 10-K.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Stock Repurchase Program

The following table shows the repurchase activity for each of the six months ended March 31, 2024:

Fiscal Period	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Approximate Dollar Value that May Yet Be Purchased Under the Plans or Programs[1]
January 1 - 31, 2024	—	$ —	—	$ 950,000,000
February 1 - 29, 2024	—	$ —	—	$ 950,000,000
March 1- 31, 2024	226,118	$ 93.11	226,118	$ 928,900,000
Total	226,118	$ 93.11	226,118	

(1) On November 9, 2023, the Board approved an increase in the Company's repurchase authorization up to an aggregate amount of $1.0 billion with no expiration date. Stock repurchases can be made through open market purchases or other methods, including pursuant to a Rule 10b5-1 plan.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosure

None.

Item 5. Other Information

During the fiscal quarter ended March 31, 2024, no director or officer of the Company adopted or terminated a Rule 10b5-1 trading arrangement or a non-Rule 10b5-1 trading arrangement as each term is defined in Item 408(a) of Regulation S-K.

Item 6. Exhibits

The following documents are filed as Exhibits to the Report:

Exhibit Numbers	Description	Incorporated by Reference (Exchange Act Filings Located at File No. 0-52423)			Filed Herewith
		Form	Exhibit	Filing Date	
3.1	Amended and Restated Certificate of Incorporation	Form 10-K	3.1	11/21/2011	
3.2	Certificate of Amendment to Amended and Restated Certificate of Incorporation	Form S-4	3.2	8/1/2014	
3.3	Certificate of Correction of Amended and Restated Certificate of Incorporation	Form 10-K	3.3	11/17/2014	
3.4	Certificate of Amendment to the Certificate of Incorporation	Form 8-K	3.1	1/9/2015	
3.5	Certificate of Amendment to the Certificate of Incorporation	Form 8-K	3.1	3/3/2017	
3.6	Third Amended and Restated Bylaws of the Company	Form 8-K	3.1	5/19/2023	
10.1	Amendment No. 14 to Syndicated Facility Agreement, dated as of April 19, 2024, by and among AECOM, the other Borrowers and Guarantors party thereto, the Lenders party thereto and Bank of America, N.A. as Administrative Agent, Swing Line Lender and an L/C Issuer	Form 8-K	10.1	4/25/2024	
31.1	Certification of the Company's Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002				X
31.2	Certification of the Company's Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002				X
32	Certification of the Company's Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002				X
101	The following financial statements from the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2024 were formatted in iXBRL (Inline eXtensible Business Reporting Language): (i) Consolidated Balance Sheets, (ii) Consolidated Statements of Operations, (iii) Consolidated Statements of Comprehensive Income, (iv) Consolidated Statements of Stockholders' Equity, (v) Consolidated Statements of Cash Flows, and (vi) the Notes to Consolidated Financial Statements, tagged as blocks of text and including detailed tags.				X
104	The cover page from the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2024, formatted in Inline XBRL				X

Management contract or compensatory plan or arrangement
* Portions of the exhibit have been omitted as confidential

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

AECOM

Date: May 7, 2024

By: /S/ GAURAV KAPOOR
Gaurav Kapoor
Chief Financial Officer