

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2025
or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 001-01011



CVS HEALTH CORPORATION

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

One CVS Drive, Woonsocket, Rhode Island

(Address of principal executive offices)

05-0494040

(I.R.S. Employer Identification No.)

02895

(Zip Code)

Registrant's telephone number, including area code:

(401) 765-1500

Former name, former address and former fiscal year, if changed since last report:

N/A

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.01 per share	CVS	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer
Non-accelerated filer Smaller reporting company
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of October 22, 2025, the registrant had 1,269,432,485 shares of common stock issued and outstanding.

TABLE OF CONTENTS

	<u>Page</u>
Part I	
Financial Information	
Item 1. Financial Statements	1
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	48
Item 3. Quantitative and Qualitative Disclosures About Market Risk	73
Item 4. Controls and Procedures	73
Part II	
Other Information	
Item 1. Legal Proceedings	74
Item 1A. Risk Factors	74
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	74
Item 3. Defaults Upon Senior Securities	74
Item 4. Mine Safety Disclosures	74
Item 5. Other Information	74
Item 6. Exhibits	75
Signatures	76

Part I. Financial Information

Item 1. Financial Statements

Index to Condensed Consolidated Financial Statements

	<u>Page</u>
Condensed Consolidated Statements of Operations (Unaudited) for the three and nine months ended September 30, 2025 and 2024	2
Condensed Consolidated Statements of Comprehensive Income (Loss) (Unaudited) for the three and nine months ended September 30, 2025 and 2024	3
Condensed Consolidated Balance Sheets (Unaudited) as of September 30, 2025 and December 31, 2024	4
Condensed Consolidated Statements of Cash Flows (Unaudited) for the nine months ended September 30, 2025 and 2024	5
Condensed Consolidated Statements of Shareholders' Equity (Unaudited) for the three months ended September 30, 2025 and 2024, the three months ended June 30, 2025 and 2024 and the three months ended March 31, 2025 and 2024	7
Notes to Condensed Consolidated Financial Statements (Unaudited)	9
Report of Independent Registered Public Accounting Firm	47

CVS Health Corporation
Condensed Consolidated Statements of Operations
(Unaudited)

<i>In millions, except per share amounts</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Revenues:				
Products	\$ 64,590	\$ 59,674	\$ 182,866	\$ 169,610
Premiums	33,719	30,925	100,734	91,983
Services	3,930	4,279	11,135	12,108
Net investment income	632	550	1,639	1,398
Total revenues	102,871	95,428	296,374	275,099
Operating costs:				
Cost of products sold	57,045	52,948	162,107	151,019
Health care costs	32,020	29,922	92,472	85,578
Operating expenses	11,288	10,557	33,522	31,185
Goodwill impairment	5,725	—	5,725	—
Restructuring charges	—	1,169	—	1,169
Total operating costs	106,078	94,596	293,826	268,951
Operating income (loss)	(3,207)	832	2,548	6,148
Gain on deconsolidation of subsidiary	483	—	483	—
Interest expense	(784)	(752)	(2,332)	(2,200)
Other income	26	25	83	74
Income (loss) before income tax provision	(3,482)	105	782	4,022
Income tax provision	508	34	1,977	1,059
Net income (loss)	(3,990)	71	(1,195)	2,963
Net loss attributable to noncontrolling interests	15	16	20	7
Net income (loss) attributable to CVS Health	\$ (3,975)	\$ 87	\$ (1,175)	\$ 2,970
Net income (loss) per share attributable to CVS Health:				
Basic	\$ (3.13)	\$ 0.07	\$ (0.93)	\$ 2.36
Diluted	\$ (3.13)	\$ 0.07	\$ (0.93)	\$ 2.35
Weighted average shares outstanding:				
Basic	1,269	1,259	1,266	1,258
Diluted	1,269	1,259	1,266	1,262

See accompanying notes to condensed consolidated financial statements (unaudited).

CVS Health Corporation
Condensed Consolidated Statements of Comprehensive Income (Loss)
(Unaudited)

<i>In millions</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Net income (loss)	\$ (3,990)	\$ 71	\$ (1,195)	\$ 2,963
Other comprehensive income, net of tax:				
Net unrealized investment gains	192	679	595	544
Change in discount rate on long-duration insurance reserves	(50)	(147)	(60)	(26)
Foreign currency translation adjustments	6	—	10	—
Net cash flow hedges	(4)	(4)	(9)	(12)
Other comprehensive income	144	528	536	506
Comprehensive income (loss)	(3,846)	599	(659)	3,469
Comprehensive loss attributable to noncontrolling interests	15	16	20	7
Comprehensive income (loss) attributable to CVS Health	<u>\$ (3,831)</u>	<u>\$ 615</u>	<u>\$ (639)</u>	<u>\$ 3,476</u>

See accompanying notes to condensed consolidated financial statements (unaudited).

CVS Health Corporation
Condensed Consolidated Balance Sheets
(Unaudited)

<i>In millions, except per share amounts</i>	September 30, 2025	December 31, 2024
Assets:		
Cash and cash equivalents	\$ 9,098	\$ 8,586
Investments	2,134	2,407
Accounts receivable, net	43,857	36,469
Inventories	18,962	18,107
Other current assets	3,058	3,076
Total current assets	77,109	68,645
Long-term investments	31,553	28,934
Property and equipment, net	12,838	12,993
Operating lease right-of-use assets	15,271	15,944
Goodwill	85,478	91,272
Intangible assets, net	25,984	27,323
Separate accounts assets	1,934	3,311
Other assets	5,160	4,793
Total assets	\$ 255,327	\$ 253,215
Liabilities:		
Accounts payable	\$ 17,764	\$ 15,892
Pharmacy claims and discounts payable	27,085	24,166
Health care costs payable	16,098	15,064
Accrued expenses and other current liabilities	23,415	20,810
Other insurance liabilities	1,096	1,183
Current portion of operating lease liabilities	1,909	1,751
Short-term debt	1,247	2,119
Current portion of long-term debt	4,081	3,624
Total current liabilities	92,695	84,609
Long-term operating lease liabilities	14,007	14,899
Long-term debt	60,508	60,527
Deferred income taxes	3,547	3,806
Separate accounts liabilities	1,934	3,311
Other long-term insurance liabilities	4,767	4,902
Other long-term liabilities	4,759	5,431
Total liabilities	182,217	177,485
Shareholders' equity:		
Preferred stock, par value \$0.01: 0.1 shares authorized; none issued or outstanding	—	—
Common stock, par value \$0.01: 3,200 shares authorized; 1,786 shares issued and 1,270 shares outstanding at September 30, 2025 and 1,778 shares issued and 1,260 shares outstanding at December 31, 2024 and capital surplus	50,181	49,661
Treasury stock, at cost: 516 and 518 shares at September 30, 2025 and December 31, 2024	(36,776)	(36,818)
Retained earnings	59,107	62,837
Accumulated other comprehensive income (loss)	416	(120)
Total CVS Health shareholders' equity	72,928	75,560
Noncontrolling interests	182	170
Total shareholders' equity	73,110	75,730
Total liabilities and shareholders' equity	\$ 255,327	\$ 253,215

See accompanying notes to condensed consolidated financial statements (unaudited).

CVS Health Corporation
Condensed Consolidated Statements of Cash Flows
(Unaudited)

<i>In millions</i>	Nine Months Ended September 30,	
	2025	2024
Cash flows from operating activities:		
Cash receipts from customers	\$ 283,378	\$ 264,538
Cash paid for inventory, prescriptions dispensed and health services rendered	(157,849)	(145,469)
Insurance benefits paid	(88,769)	(80,357)
Cash paid to other suppliers and employees	(27,308)	(28,933)
Interest and investment income received	1,494	1,288
Interest paid	(2,529)	(2,391)
Income taxes paid	(1,168)	(1,429)
Net cash provided by operating activities	7,249	7,247
Cash flows from investing activities:		
Proceeds from sales and maturities of investments	9,640	7,634
Purchases of investments	(11,045)	(12,677)
Purchases of property and equipment	(2,048)	(2,013)
Acquisitions	(429)	(85)
Other	9	75
Net cash used in investing activities	(3,873)	(7,066)
Cash flows from financing activities:		
Commercial paper borrowings (repayments), net	(872)	600
Proceeds from issuance of long-term debt	3,969	4,959
Repayments of long-term debt	(3,609)	(1,706)
Repurchase of common stock	—	(3,023)
Dividends paid	(2,552)	(2,535)
Proceeds from exercise of stock options	308	342
Payments for taxes related to net share settlement of equity awards	(145)	(181)
Other	(7)	(22)
Net cash used in financing activities	(2,908)	(1,566)
Net increase (decrease) in cash, cash equivalents and restricted cash	468	(1,385)
Cash, cash equivalents and restricted cash at the beginning of the period	8,884	8,525
Cash, cash equivalents and restricted cash at the end of the period	\$ 9,352	\$ 7,140

CVS Health Corporation
Condensed Consolidated Statements of Cash Flows
(Unaudited)

<i>In millions</i>	Nine Months Ended September 30,	
	2025	2024
Reconciliation of net income (loss) to net cash provided by operating activities:		
Net income (loss)	\$ (1,195)	\$ 2,963
Adjustments required to reconcile net income (loss) to net cash provided by operating activities:		
Depreciation and amortization	3,459	3,450
Goodwill impairment	5,725	—
Stock-based compensation	400	403
Loss on sale of subsidiary	236	—
Gain on deconsolidation of subsidiary	(483)	—
Restructuring charges (impairment of long-lived assets)	—	840
Deferred income taxes and other items	(440)	(912)
Change in operating assets and liabilities, net of effects from acquisitions:		
Accounts receivable, net	(7,537)	(986)
Inventories	(982)	355
Other assets	(588)	(850)
Accounts payable and pharmacy claims and discounts payable	5,052	2,169
Health care costs payable and other insurance liabilities	734	2,878
Other liabilities	2,868	(3,063)
Net cash provided by operating activities	\$ 7,249	\$ 7,247

See accompanying notes to condensed consolidated financial statements (unaudited).

CVS Health Corporation
Condensed Consolidated Statements of Shareholders' Equity
(Unaudited)

<i>In millions</i>	Attributable to CVS Health								
	Number of shares outstanding		Common Stock and Capital Surplus ⁽²⁾	Treasury Stock ⁽¹⁾	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Total CVS Health Shareholders' Equity	Noncontrolling Interests	Total Shareholders' Equity
	Common Shares	Treasury Shares ⁽¹⁾							
Balance at December 31, 2024	1,778	(518)	\$ 49,661	\$ (36,818)	\$ 62,837	\$ (120)	\$ 75,560	\$ 170	\$ 75,730
Net income	—	—	—	—	1,779	—	1,779	3	1,782
Other comprehensive income	—	—	—	—	—	179	179	—	179
Stock option activity, stock awards and other	1	—	176	—	—	—	176	—	176
ESPP issuances, net of purchase of treasury shares	—	1	—	83	—	—	83	—	83
Common stock dividends (\$0.665 per share)	—	—	—	—	(848)	—	(848)	—	(848)
Other increases in noncontrolling interests	—	—	—	—	—	—	—	8	8
Balance at March 31, 2025	1,779	(517)	49,837	(36,735)	63,768	59	76,929	181	77,110
Net income	—	—	—	—	1,021	—	1,021	(8)	1,013
Other comprehensive income	—	—	—	—	—	213	213	—	213
Stock option activity, stock awards and other	6	—	183	—	—	—	183	—	183
Purchase of treasury shares, net of ESPP issuances	—	(1)	—	(114)	—	—	(114)	—	(114)
Common stock dividends (\$0.665 per share)	—	—	—	—	(853)	—	(853)	—	(853)
Other decreases in noncontrolling interests	—	—	—	—	—	—	—	(1)	(1)
Balance at June 30, 2025	1,785	(518)	50,020	(36,849)	63,936	272	77,379	172	77,551
Net loss	—	—	—	—	(3,975)	—	(3,975)	(15)	(3,990)
Other comprehensive income (Note 9)	—	—	—	—	—	144	144	—	144
Stock option activity, stock awards and other	1	—	161	—	—	—	161	—	161
ESPP issuances, net of purchase of treasury shares	—	2	—	73	—	—	73	—	73
Common stock dividends (\$0.665 per share)	—	—	—	—	(854)	—	(854)	—	(854)
Other increases in noncontrolling interests	—	—	—	—	—	—	—	25	25
Balance at September 30, 2025	1,786	(516)	\$ 50,181	\$ (36,776)	\$ 59,107	\$ 416	\$ 72,928	\$ 182	\$ 73,110

- (1) Treasury shares include 1 million shares held in trust and treasury stock includes \$29 million related to shares held in trust as of September 30, 2025, June 30, 2025, March 31, 2025 and December 31, 2024.
- (2) Common stock and capital surplus includes the par value of common stock of \$18 million as of September 30, 2025, June 30, 2025, March 31, 2025 and December 31, 2024.

See accompanying notes to condensed consolidated financial statements (unaudited).

CVS Health Corporation
Condensed Consolidated Statements of Shareholders' Equity
(Unaudited)

<i>In millions</i>	Number of shares outstanding		Attributable to CVS Health						Noncontrolling Interests	Total Shareholders' Equity
	Common Shares	Treasury Shares ⁽¹⁾	Common Stock and Capital Surplus ⁽²⁾	Treasury Stock ⁽¹⁾	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Total CVS Health Shareholders' Equity			
Balance at December 31, 2023	1,768	(480)	\$ 48,992	\$ (33,838)	\$ 61,604	\$ (297)	\$ 76,461	\$ 175	\$ 76,636	
Net income	—	—	—	—	1,113	—	1,113	11	1,124	
Other comprehensive loss	—	—	—	—	—	(44)	(44)	—	(44)	
Stock option activity, stock awards and other	3	—	244	—	—	—	244	—	244	
Purchase of treasury shares, net of ESPP issuances	—	(39)	(27)	(2,935)	—	—	(2,962)	—	(2,962)	
Common stock dividends (\$0.665 per share)	—	—	—	—	(844)	—	(844)	—	(844)	
Other decreases in noncontrolling interests	—	—	—	—	—	—	—	(4)	(4)	
Balance at March 31, 2024	1,771	(519)	49,209	(36,773)	61,873	(341)	73,968	182	74,150	
Net income	—	—	—	—	1,770	—	1,770	(2)	1,768	
Other comprehensive income	—	—	—	—	—	22	22	—	22	
Stock option activity, stock awards and other	6	—	159	—	—	—	159	—	159	
Purchase of treasury shares, net of ESPP issuances	—	(2)	3	(146)	—	—	(143)	—	(143)	
Common stock dividends (\$0.665 per share)	—	—	—	—	(846)	—	(846)	—	(846)	
Other increases in noncontrolling interests	—	—	—	—	—	—	—	1	1	
Balance at June 30, 2024	1,777	(521)	49,371	(36,919)	62,797	(319)	74,930	181	75,111	
Net income	—	—	—	—	87	—	87	(16)	71	
Other comprehensive income (Note 9)	—	—	—	—	—	528	528	—	528	
Stock option activity, stock awards and other	—	—	138	—	—	—	138	—	138	
ESPP issuances, net of purchase of treasury shares	—	2	1	106	—	—	107	—	107	
Common stock dividends (\$0.665 per share)	—	—	—	—	(846)	—	(846)	—	(846)	
Other decreases in noncontrolling interests	—	—	—	—	—	—	—	(3)	(3)	
Balance at September 30, 2024	1,777	(519)	\$ 49,510	\$ (36,813)	\$ 62,038	\$ 209	\$ 74,944	\$ 162	\$ 75,106	

(1) Treasury shares include 1 million shares held in trust and treasury stock includes \$29 million related to shares held in trust as of September 30, 2024, June 30, 2024, March 31, 2024 and December 31, 2023.

(2) Common stock and capital surplus includes the par value of common stock of \$18 million as of September 30, 2024, June 30, 2024, March 31, 2024 and December 31, 2023.

See accompanying notes to condensed consolidated financial statements (unaudited).

Notes to Condensed Consolidated Financial Statements (Unaudited)

1. Significant Accounting Policies

Description of Business

CVS Health Corporation, together with its subsidiaries (collectively, “CVS Health” or the “Company”), is a leading health solutions company building a world of health around every consumer it serves and connecting care so that it works for people wherever they are. As of September 30, 2025, the Company had approximately 9,000 retail locations, more than 1,000 walk-in and primary care medical clinics and a leading pharmacy benefits manager with approximately 87 million plan members and expanding specialty pharmacy solutions. The Company also serves an estimated more than 37 million people through traditional, voluntary and consumer-directed health insurance products and related services, including expanding Medicare Advantage offerings and a leading standalone Medicare Part D prescription drug plan (“PDP”). The Company is creating new sources of value through its integrated model allowing it to expand into personalized, technology driven care delivery and health services, increasing access to quality care, delivering better health outcomes and lowering overall health care costs.

The Company has four reportable segments: Health Care Benefits, Health Services, Pharmacy & Consumer Wellness and Corporate/Other, which are described below.

Health Care Benefits Segment

The Health Care Benefits segment operates as one of the nation’s leading diversified health care benefits providers through its Aetna® operations. The Health Care Benefits segment has the information and resources to help members, in consultation with their health care professionals, make more informed decisions about their health care. The Health Care Benefits segment offers a broad range of traditional, voluntary and consumer-directed health insurance products and related services, including medical, pharmacy, dental and behavioral health plans, medical management capabilities, Medicare Advantage and Medicare Supplement plans, PDPs and Medicaid health care management services. The Health Care Benefits segment’s primary customers, its members, primarily access the segment’s products and services through employer groups, government-sponsored plans or individually. The Health Care Benefits segment also serves customers who purchase products and services that are ancillary to its health insurance products. The Company refers to insurance products (where it assumes all or a majority of the risk for medical and dental care costs) as “Insured” and administrative services contract products (where the plan sponsor assumes all or a majority of the risk for medical and dental care costs) as “ASC.” The Company also sells Insured plans directly to individual consumers through the individual public health insurance exchanges. The Company plans to exit the states in which Aetna operates on the individual public health insurance exchanges effective January 2026.

Health Services Segment

The Health Services segment provides a full range of pharmacy benefit management (“PBM”) solutions through its CVS Caremark® operations and delivers health care services in its medical clinics, virtually, and in the home. PBM solutions include plan design offerings and administration, formulary management, retail pharmacy network management services, and specialty and mail order pharmacy services. In addition, the Company provides clinical services, disease management services, medical spend management and pharmacy and/or other administrative services for providers and federal 340B drug pricing program covered entities (“Covered Entities”). The Company operates a group purchasing organization that negotiates pricing for the purchase of pharmaceuticals and rebates with pharmaceutical manufacturers on behalf of its participants and provides various administrative, management and reporting services to pharmaceutical manufacturers. The segment also works directly with pharmaceutical manufacturers to commercialize and/or co-produce high quality biosimilar products through its Cordavis™ subsidiary. The Health Services segment’s health care delivery assets include Signify Health, Inc. (“Signify Health”), a leader in health risk assessments and value-based care, and Oak Street Health, Inc. (“Oak Street Health”), a leading multi-payor operator of value-based primary care centers serving Medicare eligible patients. The Health Services segment’s clients and customers are primarily employers, insurance companies, unions, government employee groups, health plans, PDPs, Medicaid managed care plans, the U.S. Centers for Medicare & Medicaid Services (“CMS”), plans offered on public and private health insurance exchanges and other sponsors of health benefit plans throughout the U.S., patients who receive care in the Health Services segment’s medical clinics, virtually or in the home, as well as Covered Entities.

Pharmacy & Consumer Wellness Segment

The Pharmacy & Consumer Wellness segment dispenses prescriptions in its CVS Pharmacy® retail locations and through its infusion operations, provides ancillary pharmacy services including pharmacy patient care programs, diagnostic testing and vaccination administration, and sells a wide assortment of health and wellness products and general merchandise. The segment also provides pharmacy fulfillment services to support the Health Services segment’s specialty and mail order pharmacy offerings. As of September 30, 2025, the Pharmacy & Consumer Wellness segment operated approximately 9,000 retail

locations, as well as online retail pharmacy websites, retail specialty pharmacy stores, compounding pharmacies and branches for infusion and enteral nutrition services.

Corporate/Other Segment

The Company presents the remainder of its financial results in the Corporate/Other segment, which primarily consists of:

- Management and administrative expenses to support the Company's overall operations, which include certain aspects of executive management and the corporate relations, legal, compliance, human resources and finance departments, information technology, digital, data and analytics, as well as acquisition-related integration costs; and
- Products for which the Company no longer solicits or accepts new customers, such as its large case pensions and long-term care insurance products.

Basis of Presentation

The accompanying unaudited condensed consolidated financial statements of CVS Health and its subsidiaries have been prepared in accordance with the rules and regulations of the U.S. Securities and Exchange Commission (the "SEC") regarding interim financial reporting. In accordance with such rules and regulations, certain information and accompanying note disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") have been omitted, although the Company believes the disclosures included herein are adequate to make the information presented not misleading. These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto which are included in the Company's Annual Report on Form 10-K for the year ended December 31, 2024 (the "2024 Form 10-K").

In the opinion of management, the accompanying unaudited condensed consolidated financial statements include all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the results for the interim periods presented. Because of the influence of various factors on the Company's operations, including business combinations, certain holidays and other seasonal influences, net income (loss) for any interim period may not be comparable to the same interim period in previous years or necessarily indicative of income for the full year.

Principles of Consolidation

The unaudited condensed consolidated financial statements include the accounts of the Company and its majority-owned subsidiaries and variable interest entities ("VIEs") for which the Company is the primary beneficiary. All material intercompany balances and transactions have been eliminated.

The Company continually evaluates its investments to determine if they represent variable interests in a VIE. If the Company determines that it has a variable interest in a VIE, the Company then evaluates if it is the primary beneficiary of the VIE. The evaluation is a qualitative assessment as to whether the Company has the ability to direct the activities of a VIE that most significantly impact the entity's economic performance. The Company consolidates a VIE if it is considered to be the primary beneficiary.

Assets and liabilities of VIEs for which the Company is the primary beneficiary were not significant to the Company's unaudited condensed consolidated financial statements. VIE creditors do not have recourse against the general credit of the Company.

Restricted Cash

Restricted cash included in other current assets on the unaudited condensed consolidated balance sheets primarily represents funds held on behalf of members. Restricted cash included in other assets on the unaudited condensed consolidated balance sheets represents amounts held in a trust in one of the Company's captive insurance companies to satisfy collateral requirements associated with the assignment of certain insurance policies. All restricted cash is invested in demand deposits, time deposits and money market funds.

The following is a reconciliation of cash and cash equivalents on the unaudited condensed consolidated balance sheets to total cash, cash equivalents and restricted cash on the unaudited condensed consolidated statements of cash flows:

<i><u>In millions</u></i>	<u>September 30, 2025</u>	<u>December 31, 2024</u>
Cash and cash equivalents	\$ 9,098	\$ 8,586
Restricted cash (included in other current assets)	57	95
Restricted cash (included in other assets)	197	203
Total cash, cash equivalents and restricted cash in the statements of cash flows	<u>\$ 9,352</u>	<u>\$ 8,884</u>

Accounts Receivable

Accounts receivable are stated net of allowances for credit losses, customer credit allowances, contractual allowances and estimated terminations. Accounts receivable, net at September 30, 2025 and December 31, 2024 was composed of the following:

<i><u>In millions</u></i>	<u>September 30, 2025</u>	<u>December 31, 2024</u>
Trade receivables	\$ 11,221	\$ 9,881
Vendor and manufacturer receivables	17,779	13,891
Premium receivables	4,878	4,731
Other receivables	9,979	7,966
Total accounts receivable, net	<u>\$ 43,857</u>	<u>\$ 36,469</u>

The Company's allowance for credit losses was \$178 million and \$407 million as of September 30, 2025 and December 31, 2024, respectively. When developing an estimate of the Company's expected credit losses, the Company considers all available relevant information regarding the collectability of cash flows, including historical information, current conditions and reasonable and supportable forecasts of future economic conditions over the contractual life of the receivable. The Company's accounts receivable are short duration in nature and typically settle in less than 30 days.

Health Care Contract Acquisition Costs

Insurance products included in the Health Care Benefits segment are cancellable by either the customer or the member monthly upon written notice. Acquisition costs related to prepaid health care and health indemnity contracts are generally expensed as incurred. For certain long-duration insurance contracts, acquisition costs directly related to the successful acquisition of a new or renewal insurance contract, including commissions, are deferred and are recorded as other current assets or other assets on the unaudited condensed consolidated balance sheets. Contracts are grouped by product and issue year into cohorts consistent with the grouping used in estimating the associated liability and are amortized on a constant level basis based on the remaining in-force policies over the estimated term of the contracts to approximate straight-line amortization. Changes to the Company's assumptions, including assumptions related to persistency, are reflected at the cohort level at the time of change and are recognized prospectively over the estimated terms of the contract. The amortization of deferred acquisition costs is recorded in operating expenses in the unaudited condensed consolidated statements of operations.

The following is a roll forward of deferred acquisition costs for the nine months ended September 30, 2025 and 2024:

<i><u>In millions</u></i>	<u>Nine Months Ended September 30,</u>	
	<u>2025</u>	<u>2024</u>
Deferred acquisition costs, beginning of the period	\$ 1,747	\$ 1,502
Capitalization	389	405
Amortization expense	(255)	(217)
Deferred acquisition costs, end of the period	<u>\$ 1,881</u>	<u>\$ 1,690</u>

Premium Deficiency Reserves

The Company evaluates its short-duration insurance contracts to determine if it is probable that a loss will be incurred. For purposes of determining premium deficiency reserves, contracts are grouped consistent with the Company's method of acquiring, servicing and measuring the profitability of such contracts. For each contract grouping, a premium deficiency reserve is recognized when it is probable that expected future incurred claims, including costs to maintain the contract grouping, exceed anticipated future premiums and reinsurance recoveries. Anticipated investment income is not considered in the calculation of premium deficiency reserves. A premium deficiency is first recognized by charging any unamortized acquisition costs to operating expenses, and to the extent the premium deficiency is greater than the unamortized acquisition costs, a premium deficiency reserve liability is established and reflected in health care costs payable on the unaudited condensed consolidated balance sheets. Losses recognized as a premium deficiency reserve result in a beneficial effect in subsequent periods as subsequent costs under these contracts are then charged to this previously established liability.

2025 Activity

During the first quarter of 2025, the Company determined it had a premium deficiency in its individual exchange product line related to the remainder of the 2025 coverage year. Accordingly, during the three months ended March 31, 2025, the Company recorded a premium deficiency reserve of \$448 million, consisting of a \$17 million charge of unamortized acquisition costs, which was recorded in operating expenses, and the establishment of a premium deficiency reserve of \$431 million, which was recorded in health care costs. As of September 30, 2025, the premium deficiency reserve related to the individual exchange product line reflected in health care costs payable was \$335 million.

Additionally, during the second quarter of 2025, the Company recorded a premium deficiency reserve of \$471 million to health care costs related to its Group Medicare Advantage product line for the remainder of the 2025 coverage year, which was reflected in health care costs payable. As of September 30, 2025, the premium deficiency reserve related to the Group Medicare Advantage product line reflected in health care costs payable was \$393 million.

2024 Activity

During the third quarter of 2024, the Company determined it had a premium deficiency in its Medicare product line related to the 2024 coverage year. Accordingly, during the three and nine months ended September 30, 2024, the Company recorded a premium deficiency reserve of \$766 million, consisting of a \$383 million charge of unamortized acquisition costs, which was recorded in operating expenses, and the establishment of a premium deficiency reserve of \$383 million, which was recorded in health care costs. The Company did not have any premium deficiency reserves related to its Medicare product line as of December 31, 2024.

Additionally, during the third quarter of 2024, the Company established a premium deficiency reserve of \$270 million related to its individual exchange product line for the 2024 coverage year, consisting of an \$11 million charge of unamortized acquisition costs, which was recorded in operating expenses, and the establishment of a premium deficiency reserve of \$259 million, which was recorded in health care costs. During the third quarter of 2024, the Company also established a premium deficiency reserve of \$28 million related to its Medicaid product line, which was recorded in health care costs. The Company did not have any premium deficiency reserves related to its individual exchange or Medicaid product lines as of December 31, 2024.

Revenue Recognition

Disaggregation of Revenue

The following tables disaggregate the Company's revenue by major source in each segment for the three and nine months ended September 30, 2025 and 2024:

<i>In millions</i>	Health Care Benefits	Health Services	Pharmacy & Consumer Wellness	Corporate/ Other	Intersegment Eliminations	Consolidated Totals
Three Months Ended September 30, 2025						
Major goods/services lines:						
Pharmacy	\$ —	\$ 46,800	\$ 30,428	\$ —	\$ (17,680)	\$ 59,548
Front Store	—	—	5,192	—	—	5,192
Premiums	33,739	—	—	11	(31)	33,719
Net investment income (loss)	513	(1)	—	120	—	632
Other	1,741	2,467	594	2	(1,024)	3,780
Total	<u>\$ 35,993</u>	<u>\$ 49,266</u>	<u>\$ 36,214</u>	<u>\$ 133</u>	<u>\$ (18,735)</u>	<u>\$ 102,871</u>
Health Services distribution channel:						
Pharmacy network ⁽¹⁾		\$ 26,408				
Mail & specialty ⁽²⁾		20,392				
Net investment income (loss)		(1)				
Other		2,467				
Total		<u>\$ 49,266</u>				
Three Months Ended September 30, 2024						
Major goods/services lines:						
Pharmacy	\$ —	\$ 41,350	\$ 26,666	\$ —	\$ (13,357)	\$ 54,659
Front Store	—	—	5,196	—	—	5,196
Premiums	30,914	—	—	11	—	30,925
Net investment income (loss)	423	(1)	—	128	—	550
Other	1,659	2,780	561	3	(905)	4,098
Total	<u>\$ 32,996</u>	<u>\$ 44,129</u>	<u>\$ 32,423</u>	<u>\$ 142</u>	<u>\$ (14,262)</u>	<u>\$ 95,428</u>
Health Services distribution channel:						
Pharmacy network ⁽¹⁾		\$ 24,136				
Mail & specialty ⁽²⁾		17,214				
Net investment income (loss)		(1)				
Other		2,780				
Total		<u>\$ 44,129</u>				

<i>In millions</i>	Health Care Benefits	Health Services	Pharmacy & Consumer Wellness	Corporate/ Other	Intersegment Eliminations	Consolidated Totals
Nine Months Ended September 30, 2025						
Major goods/services lines:						
Pharmacy	\$ —	\$ 132,258	\$ 84,135	\$ —	\$ (48,989)	\$ 167,404
Front Store	—	—	15,803	—	—	15,803
Premiums	100,731	—	—	34	(31)	100,734
Net investment income	1,307	10	—	322	—	1,639
Other	5,023	6,913	1,769	6	(2,917)	10,794
Total	<u>\$ 107,061</u>	<u>\$ 139,181</u>	<u>\$ 101,707</u>	<u>\$ 362</u>	<u>\$ (51,937)</u>	<u>\$ 296,374</u>

Health Services distribution channel:

Pharmacy network ⁽¹⁾	\$ 74,187
Mail & specialty ⁽²⁾	58,071
Net investment income	10
Other	6,913
Total	<u>\$ 139,181</u>

Nine Months Ended September 30, 2024

Major goods/services lines:						
Pharmacy	\$ —	\$ 118,575	\$ 73,463	\$ —	\$ (38,002)	\$ 154,036
Front Store	—	—	15,847	—	—	15,847
Premiums	91,947	—	—	36	—	91,983
Net investment income (loss)	1,076	(3)	—	325	—	1,398
Other	4,684	8,013	1,676	7	(2,545)	11,835
Total	<u>\$ 97,707</u>	<u>\$ 126,585</u>	<u>\$ 90,986</u>	<u>\$ 368</u>	<u>\$ (40,547)</u>	<u>\$ 275,099</u>

Health Services distribution channel:

Pharmacy network ⁽¹⁾	\$ 66,448
Mail & specialty ⁽²⁾	52,127
Net investment income (loss)	(3)
Other	8,013
Total	<u>\$ 126,585</u>

⁽¹⁾ Health Services pharmacy network is defined as claims filled at retail and specialty retail pharmacies, including pharmacies owned by the Company, as well as activity associated with Maintenance Choice®, which permits eligible client plan members to fill their maintenance prescriptions through mail order delivery or at a CVS pharmacy retail store for the same price as mail order.

⁽²⁾ Health Services mail & specialty is defined as specialty mail claims inclusive of Specialty Connect® claims picked up at a retail pharmacy, as well as mail order and specialty claims fulfilled by the Pharmacy & Consumer Wellness segment.

Contract Balances

Contract liabilities primarily represent the Company's obligation to transfer additional goods or services to a customer for which the Company has received consideration, and primarily include ExtraBucks® Rewards and unredeemed Company gift cards. The consideration received remains a contract liability until goods or services have been provided to the customer. In addition, the Company recognizes breakage on Company gift cards based on historical redemption patterns.

The following table provides information about receivables and contract liabilities from contracts with customers:

<i>In millions</i>	September 30, 2025	December 31, 2024
Trade receivables (included in accounts receivable, net)	\$ 11,221	\$ 9,881
Contract liabilities (included in accrued expenses and other current liabilities)	58	144

ACOREACH and MSSP Exit

Prior to the first quarter of 2025, the Company's Health Services segment provided enablement services to health systems primarily through two programs administered by CMS: the Accountable Care Organization Realizing Equity, Access and Community Health ("ACO REACH") program and the Medicare Shared Savings Program ("MSSP"). During the first quarter of 2025, the Company determined that it would substantially exit both the ACO REACH program and the MSSP as further described below. In connection with these actions, during the nine months ended September 30, 2025, the Company recorded expenses of \$288 million, which were included in the loss on Accountable Care assets and are reflected in operating expenses within the Health Services segment.

ACOREACH

In February 2025, the Company informed CMS of its plans to voluntarily terminate substantially all of its participation in the ACO REACH program effective March 31, 2025. In connection with the process of winding down its ACO REACH operations, the Company incurred costs of \$52 million during the nine months ended September 30, 2025.

MSSP

In March 2025, the Company also divested its MSSP operations to Wellvana Health, LLC. The Company recorded a pre-tax loss on the divestiture of \$236 million in the nine months ended September 30, 2025, which includes the removal of intangible assets and goodwill totaling \$342 million. The consideration received related to this agreement was not material.

Omnicare Bankruptcy

On September 22, 2025, Omnicare, LLC ("Omnicare"), a wholly-owned indirect subsidiary of CVS Health Corporation, and certain of Omnicare's subsidiary entities (collectively, the "Omnicare Entities") voluntarily initiated Chapter 11 proceedings under the U.S. Bankruptcy Code. As a result of the initiation of Chapter 11 proceedings, the Company determined that it no longer retained control of the Omnicare Entities and deconsolidated the subsidiaries on September 22, 2025. The Omnicare Entities conduct long-term care pharmacy ("LTC") operations, which distribute prescription drugs and provide related pharmacy consulting and ancillary services to long-term care facilities and other care settings. Prior to deconsolidation, the financial results of the Omnicare Entities were not material and were included in the Pharmacy & Consumer Wellness segment. As a result of the deconsolidation, the Company recorded a gain on deconsolidation of subsidiary of \$483 million. Subsequent to deconsolidation, the Company's retained investment related to its equity ownership of the Omnicare Entities had both a carrying value and a fair value of \$0.

New Accounting Pronouncements Recently Adopted

Segment Reporting

In November 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2023-07, *Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures*. This standard requires the Company to disclose significant segment expenses that are regularly provided to the Chief Operating Decision Maker ("CODM") and are included within each reported measure of segment operating results. The standard also requires the Company to disclose the total amount of any other items included in segment operating results which were not deemed to be significant expenses for separate disclosure, along with a qualitative description of the composition of these other items. In addition, the standard also requires disclosure of the CODM's title and position, as well as detail on how the CODM uses the reported measure of segment operating results to evaluate segment performance and allocate resources. The standard also aligns interim segment reporting disclosure requirements with annual segment reporting disclosure requirements. The Company adopted the standard on January 1, 2024 for fiscal year reporting and the standard became effective for interim reporting periods in fiscal years beginning after December 15, 2024. The standard requires retrospective application to all prior periods presented. While the standard requires additional disclosures related to the Company's reportable segments, the standard did not have any impact on the Company's consolidated operating results, financial condition or cash flows as of the date of adoption. Refer to Note 12 "Segment Reporting" for the Company's segment reporting disclosures, including those newly required by this standard.

Income Taxes

In December 2023, the FASB issued ASU 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures*. The standard requires the Company to provide further disaggregated income tax disclosures for specific categories on the effective tax rate reconciliation, as well as additional information about federal, state/local and foreign income taxes. The standard also requires the Company to annually disclose its income taxes paid (net of refunds received), disaggregated by jurisdiction. The Company adopted the standard on January 1, 2025 for fiscal year reporting. The standard is to be applied on a prospective basis, although optional retrospective application is permitted. While the standard will require additional disclosures related to the Company's income taxes within the Company's Annual Report on Form 10-K for the year ended December 31, 2025, the standard did not have any impact on the Company's consolidated operating results, financial condition or cash flows.

New Accounting Pronouncements Not Yet Adopted

Disaggregation of Income Statement Expenses

In November 2024, the FASB issued ASU 2024-03, *Income Statement—Reporting Comprehensive Income—Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses*. The standard requires the Company to provide further disaggregated information of relevant expense captions within its consolidated statements of operations, including the purchases of inventory, employee compensation, depreciation and intangible asset amortization, as well as the inclusion of other specific expenses, gains and losses required by existing GAAP. The new standard also requires the Company to disclose its total selling expenses and, on an annual basis, provide a qualitative description of its selling expenses. The standard is effective for fiscal years beginning after December 15, 2026 and interim periods within fiscal years beginning after December 15, 2027, with early adoption permitted. The standard may be applied prospectively or retrospectively. While the standard will require additional disclosures related to certain expenses included in the consolidated statements of operations, the standard is not expected to have any impact on the Company's consolidated operating results, financial condition or cash flows.

Internal-Use Software

In September 2025, the FASB issued ASU 2025-06, *Targeted Improvements to the Accounting for Internal-Use Software*. This standard is intended to modernize the accounting for internal-use software. Under the new standard, the Company will capitalize eligible costs when (i) management has authorized and committed to funding the software project, and (ii) it is probable that the project will be completed and the software will be used to perform the function intended. The standard is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2027, with early adoption permitted as of the beginning of a fiscal year. The standard may be applied prospectively, retrospectively or using a modified transition approach. The Company is currently evaluating the impact that this standard will have on the Company's consolidated operating results, cash flows, financial condition and related disclosures.

2. Investments

Total investments at September 30, 2025 and December 31, 2024 were as follows:

<i>In millions</i>	September 30, 2025			December 31, 2024		
	Current	Long-term	Total	Current	Long-term	Total
Debt securities available for sale	\$ 1,978	\$ 25,857	\$ 27,835	\$ 2,256	\$ 23,777	\$ 26,033
Mortgage loans	156	1,367	1,523	151	1,354	1,505
Other investments	—	4,329	4,329	—	3,803	3,803
Total investments	\$ 2,134	\$ 31,553	\$ 33,687	\$ 2,407	\$ 28,934	\$ 31,341

Debt Securities

Debt securities available for sale at September 30, 2025 and December 31, 2024 were as follows:

<i>In millions</i>	Amortized Cost ⁽¹⁾	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
September 30, 2025				
Debt securities:				
U.S. government securities	\$ 2,850	\$ 42	\$ (7)	\$ 2,885
States, municipalities and political subdivisions	293	2	(8)	287
U.S. corporate securities	13,768	266	(214)	13,820
Foreign securities	2,798	76	(36)	2,838
Residential mortgage-backed securities	963	12	(34)	941
Commercial mortgage-backed securities	1,935	32	(32)	1,935
Other asset-backed securities	5,083	32	(1)	5,114
Redeemable preferred securities	15	—	—	15
Total debt securities ⁽²⁾	\$ 27,705	\$ 462	\$ (332)	\$ 27,835
December 31, 2024				
Debt securities:				
U.S. government securities	\$ 2,826	\$ 7	\$ (38)	\$ 2,795
States, municipalities and political subdivisions	712	4	(18)	698
U.S. corporate securities	13,043	94	(412)	12,725
Foreign securities	2,608	27	(111)	2,524
Residential mortgage-backed securities	792	2	(54)	740
Commercial mortgage-backed securities	1,731	9	(67)	1,673
Other asset-backed securities	4,834	35	(7)	4,862
Redeemable preferred securities	16	—	—	16
Total debt securities ⁽²⁾	\$ 26,562	\$ 178	\$ (707)	\$ 26,033

(1) There was no allowance for expected credit losses recorded on available-for-sale debt securities at September 30, 2025 or December 31, 2024.

(2) Investment risks associated with the Company's experience-rated products generally do not impact the Company's consolidated operating results. At September 30, 2025, debt securities with a fair value of \$487 million, gross unrealized capital gains of \$11 million and gross unrealized capital losses of \$15 million, and at December 31, 2024, debt securities with a fair value of \$543 million, gross unrealized capital gains of \$5 million and gross unrealized capital losses of \$30 million were included in total debt securities, but support experience-rated products. Changes in net unrealized capital gains (losses) on these securities are not reflected in accumulated other comprehensive income (loss).

The amortized cost and fair value of debt securities at September 30, 2025 are shown below by contractual maturity. Actual maturities may differ from contractual maturities because securities may be restructured, called or prepaid, or the Company intends to sell a security prior to maturity.

<i>In millions</i>	Amortized Cost	Fair Value
Due to mature:		
Less than one year	\$ 835	\$ 838
One year through five years	11,365	11,512
After five years through ten years	4,698	4,783
Greater than ten years	2,826	2,712
Residential mortgage-backed securities	963	941
Commercial mortgage-backed securities	1,935	1,935
Other asset-backed securities	5,083	5,114
Total	\$ 27,705	\$ 27,835

Summarized below are the debt securities the Company held at September 30, 2025 and December 31, 2024 that were in an unrealized capital loss position, aggregated by the length of time the investments have been in that position:

<i>In millions, except number of securities</i>	Less than 12 months			Greater than 12 months			Total		
	Number of Securities	Fair Value	Unrealized Losses	Number of Securities	Fair Value	Unrealized Losses	Number of Securities	Fair Value	Unrealized Losses
September 30, 2025									
Debt securities:									
U.S. government securities	42	\$ 119	\$ 2	77	\$ 156	\$ 5	119	\$ 275	\$ 7
States, municipalities and political subdivisions	23	51	1	93	121	7	116	172	8
U.S. corporate securities	690	920	17	1,644	2,240	197	2,334	3,160	214
Foreign securities	148	238	3	356	520	33	504	758	36
Residential mortgage-backed securities	28	59	—	318	298	34	346	357	34
Commercial mortgage-backed securities	33	117	1	138	283	31	171	400	32
Other asset-backed securities	146	275	1	45	37	—	191	312	1
Redeemable preferred securities	—	—	—	4	6	—	4	6	—
Total debt securities	1,110	\$ 1,779	\$ 25	2,675	\$ 3,661	\$ 307	3,785	\$ 5,440	\$ 332
December 31, 2024									
Debt securities:									
U.S. government securities	266	\$ 1,053	\$ 18	155	\$ 394	\$ 20	421	\$ 1,447	\$ 38
States, municipalities and political subdivisions	100	181	3	137	201	15	237	382	18
U.S. corporate securities	3,119	4,144	64	2,602	3,395	348	5,721	7,539	412
Foreign securities	599	810	21	616	874	90	1,215	1,684	111
Residential mortgage-backed securities	89	267	5	361	342	49	450	609	54
Commercial mortgage-backed securities	186	628	11	237	464	56	423	1,092	67
Other asset-backed securities	139	414	5	62	58	2	201	472	7
Redeemable preferred securities	4	9	—	4	6	—	8	15	—
Total debt securities	4,502	\$ 7,506	\$ 127	4,174	\$ 5,734	\$ 580	8,676	\$ 13,240	\$ 707

The Company reviewed the securities in the table above and concluded that they are performing assets generating investment income to support the needs of the Company's business. In performing this review, the Company considered factors such as the quality of the investment security based on research performed by the Company's internal credit analysts and external rating agencies and the prospects of realizing the carrying value of the security based on the investment's current prospects for recovery. Unrealized capital losses at September 30, 2025 were generally caused by interest rate increases and not by unfavorable changes in the credit quality associated with these securities. As of September 30, 2025, the Company did not intend to sell these securities, and did not believe it was more likely than not that it would be required to sell these securities prior to the anticipated recovery of their amortized cost basis.

The maturity dates for debt securities in an unrealized capital loss position at September 30, 2025 were as follows:

<i>In millions</i>	Supporting experience-rated products		Supporting remaining products		Total	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
Due to mature:						
Less than one year	\$ —	\$ —	\$ 133	\$ 2	\$ 133	\$ 2
One year through five years	50	2	1,711	46	1,761	48
After five years through ten years	19	1	927	42	946	43
Greater than ten years	101	11	1,430	161	1,531	172
Residential mortgage-backed securities	8	—	349	34	357	34
Commercial mortgage-backed securities	5	1	395	31	400	32
Other asset-backed securities	6	—	306	1	312	1
Total	\$ 189	\$ 15	\$ 5,251	\$ 317	\$ 5,440	\$ 332

Mortgage Loans

The Company's mortgage loans are collateralized by commercial real estate. During the three and nine months ended September 30, 2025 and 2024, the Company had the following activity in its mortgage loan portfolio:

<i>In millions</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
New mortgage loans	\$ 48	\$ 125	\$ 145	\$ 262
Mortgage loans fully repaid	28	33	92	67
Mortgage loans foreclosed	—	—	—	—

The Company assesses mortgage loans on a regular basis for credit impairments, and assigns a credit quality indicator to each loan. The Company's credit quality indicator is internally developed and categorizes each loan in its portfolio on a scale from 1 to 7. These indicators are based upon several factors, including current loan-to-value ratios, current and future property cash flow, property condition, market trends, creditworthiness of the borrower and deal structure.

- *Category 1* - Represents loans of superior quality.
- *Categories 2 to 4* - Represent loans where credit risk is minimal to acceptable; however, these loans may display some susceptibility to economic changes.
- *Categories 5 and 6* - Represent loans where credit risk is not substantial, but these loans warrant management's close attention.
- *Category 7* - Represents loans where collections are potentially at risk; if necessary, an impairment is recorded.

Based on the Company's assessments at September 30, 2025 and December 31, 2024, the amortized cost basis of the Company's mortgage loans within each credit quality indicator by year of origination was as follows:

<i>In millions, except credit quality indicator</i>	Amortized Cost Basis by Year of Origination						
	2025	2024	2023	2022	2021	Prior	Total
September 30, 2025							
1	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 5	\$ 5
2 to 4	130	315	289	285	172	275	1,466
5 and 6	—	—	—	30	17	5	52
7	—	—	—	—	—	—	—
Total	\$ 130	\$ 315	\$ 289	\$ 315	\$ 189	\$ 285	\$ 1,523
December 31, 2024							
1	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 8	\$ 8
2 to 4	—	315	292	320	205	320	1,452
5 and 6	—	—	—	4	13	28	45
7	—	—	—	—	—	—	—
Total	\$ —	\$ 315	\$ 292	\$ 324	\$ 218	\$ 356	\$ 1,505

Net Investment Income

Sources of net investment income for the three and nine months ended September 30, 2025 and 2024 were as follows:

<i>In millions</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Debt securities	\$ 339	\$ 307	\$ 986	\$ 816
Mortgage loans	22	20	64	56
Other investments	298	230	687	665
Gross investment income	659	557	1,737	1,537
Investment expenses	(16)	(26)	(39)	(50)
Net investment income (excluding net realized capital gains or losses)	643	531	1,698	1,487
Net realized capital gains (losses)	(11)	19	(59)	(89)
Net investment income	\$ 632	\$ 550	\$ 1,639	\$ 1,398

Excluding amounts related to experience-rated products, proceeds from the sale of available-for-sale debt securities and the related gross realized capital gains and losses for the three and nine months ended September 30, 2025 and 2024 were as follows:

<i>In millions</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Proceeds from sales	\$ 1,836	\$ 2,322	\$ 6,644	\$ 5,203
Gross realized capital gains	15	16	37	30
Gross realized capital losses	27	39	114	162

3. Fair Value

The preparation of the Company's unaudited condensed consolidated financial statements in accordance with GAAP requires certain assets and liabilities to be reflected at their fair value and others to be reflected on another basis, such as an adjusted historical cost basis. The Company's assets and liabilities carried at fair value have been classified within one of three levels of a hierarchy established by GAAP. The following are the levels of the hierarchy and a brief description of the type of valuation information ("valuation inputs") that qualifies a financial asset or liability for each level:

- Level 1 – Unadjusted quoted prices for identical assets or liabilities in active markets.
- Level 2 – Valuation inputs other than Level 1 that are based on observable market data. These include: quoted prices for similar assets in active markets, quoted prices for identical assets in inactive markets, valuation inputs that are observable that are not prices (such as interest rates and credit risks) and valuation inputs that are derived from or corroborated by observable markets.
- Level 3 – Developed from unobservable data, reflecting the Company's assumptions.

For a description of the methods and assumptions that are used to estimate the fair value and determine the fair value hierarchy classification of each class of financial instrument, see Note 5 "Fair Value" in the 2024 Form 10-K.

There were no financial liabilities measured at fair value on a recurring basis on the unaudited condensed consolidated balance sheets at September 30, 2025 or December 31, 2024. Financial assets measured at fair value on a recurring basis on the unaudited condensed consolidated balance sheets at September 30, 2025 and December 31, 2024 were as follows:

<i>In millions</i>	Level 1	Level 2	Level 3	Total
September 30, 2025				
Cash and cash equivalents	\$ 3,357	\$ 5,741	\$ —	\$ 9,098
Debt securities:				
U.S. government securities	2,876	9	—	2,885
States, municipalities and political subdivisions	—	287	—	287
U.S. corporate securities	—	13,768	52	13,820
Foreign securities	—	2,838	—	2,838
Residential mortgage-backed securities	—	941	—	941
Commercial mortgage-backed securities	—	1,935	—	1,935
Other asset-backed securities	—	5,114	—	5,114
Redeemable preferred securities	—	15	—	15
Total debt securities	2,876	24,907	52	27,835
Equity securities	103	—	166	269
Total	\$ 6,336	\$ 30,648	\$ 218	\$ 37,202
December 31, 2024				
Cash and cash equivalents	\$ 4,948	\$ 3,638	\$ —	\$ 8,586
Debt securities:				
U.S. government securities	2,777	18	—	2,795
States, municipalities and political subdivisions	—	698	—	698
U.S. corporate securities	—	12,687	38	12,725
Foreign securities	—	2,524	—	2,524
Residential mortgage-backed securities	—	740	—	740
Commercial mortgage-backed securities	—	1,673	—	1,673
Other asset-backed securities	—	4,862	—	4,862
Redeemable preferred securities	—	16	—	16
Total debt securities	2,777	23,218	38	26,033
Equity securities	234	—	126	360
Total	\$ 7,959	\$ 26,856	\$ 164	\$ 34,979

During the three and nine months ended September 30, 2025, there were \$23 million and \$55 million, respectively, of transfers out of Level 3. During the three and nine months ended September 30, 2024, there were \$47 million of transfers out of Level 3.

The carrying value and estimated fair value classified by level of fair value hierarchy for financial instruments carried on the unaudited condensed consolidated balance sheets at adjusted cost or contract value at September 30, 2025 and December 31, 2024 were as follows:

<i>In millions</i>	Carrying Value	Estimated Fair Value				Total
		Level 1	Level 2	Level 3		
September 30, 2025						
Assets:						
Mortgage loans	\$ 1,523	\$ —	\$ —	\$ 1,520	\$ 1,520	
Equity securities ⁽¹⁾	530	N/A	N/A	N/A	N/A	
Liabilities:						
Investment contract liabilities:						
With a fixed maturity	1	—	—	1	1	
Without a fixed maturity	293	—	—	260	260	
Long-term debt	64,589	62,219	—	—	62,219	
December 31, 2024						
Assets:						
Mortgage loans	\$ 1,505	\$ —	\$ —	\$ 1,468	\$ 1,468	
Equity securities ⁽¹⁾	490	N/A	N/A	N/A	N/A	
Liabilities:						
Investment contract liabilities:						
With a fixed maturity	1	—	—	1	1	
Without a fixed maturity	312	—	—	272	272	
Long-term debt	64,151	58,724	—	—	58,724	

(1) It was not practical to estimate the fair value of these investments as they represent shares of unlisted companies.

Separate Accounts assets relate to the Company's large case pensions products which represent funds maintained to meet specific objectives of contract holders. Since contract holders bear the investment risk of these assets, a corresponding Separate Accounts liability has been established equal to the assets. These assets and liabilities are carried at fair value. Separate Accounts financial assets as of September 30, 2025 and December 31, 2024 were as follows:

<i>In millions</i>	September 30, 2025				December 31, 2024			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Cash and cash equivalents	\$ 5	\$ 155	\$ —	\$ 160	\$ 1	\$ 164	\$ —	\$ 165
Debt securities	31	362	1	394	186	669	1	856
Common/collective trusts	—	1,337	—	1,337	—	2,478	—	2,478
Total ⁽¹⁾	\$ 36	\$ 1,854	\$ 1	\$ 1,891	\$ 187	\$ 3,311	\$ 1	\$ 3,499

(1) Excludes \$43 million of other receivables and \$188 million of other payables at September 30, 2025 and December 31, 2024, respectively.

4. Goodwill and Other Intangibles

Goodwill

Goodwill is not amortized, but is subject to annual impairment reviews, or more frequent reviews if events or circumstances indicate there may be impairment. Goodwill is evaluated for possible impairment by comparing the fair value of a reporting unit to its carrying value, including the goodwill assigned to that reporting unit.

During the fourth quarter of 2024, the Company performed its required annual impairment tests of goodwill. The results of the impairment tests indicated that there was no impairment of goodwill as of the 2024 testing date. The fair value of the Health Care Delivery reporting unit exceeded its carrying value by approximately 8%. The Health Care Delivery reporting unit is within the Health Services segment and is primarily comprised of the Signify Health and Oak Street Health care delivery assets, which were acquired in 2023.

During 2025, the Health Care Delivery reporting unit has continued to experience challenges, including the impact of persistent elevated utilization levels. In order to best respond to these challenges, the Company made a number of changes to its Health Care Delivery management team during 2025. During the third quarter of 2025, this new management team finalized certain strategic changes, including the determination that it would reduce the number of new primary care clinics it would open in 2026 and annually thereafter. The Company also determined that it would close certain existing Oak Street Health clinics in 2026. The strategy changes were presented to CVS Health Corporation's Board of Directors in September 2025.

These changes are expected to impact management's ability to grow the business at the rate that was originally estimated when the Company acquired the associated care delivery assets in 2023 and when the prior year annual goodwill impairment test was performed. Accordingly, the Health Care Delivery management team updated its financial projections to reflect these changes for 2026 and beyond. Based on these updated projections, management determined that there were indicators that the Health Care Delivery reporting unit's goodwill may be impaired and, accordingly, an interim goodwill impairment test was performed as of August 31, 2025.

The results of the impairment test showed that the fair value of the Health Care Delivery reporting unit was lower than its carrying value, resulting in a \$5.7 billion goodwill impairment charge. The fair value of the Health Care Delivery reporting unit was determined using a combination of a discounted cash flow method and a market multiple method and utilized inputs that reflect the Company's assumptions, which are categorized as Level 3 inputs within the fair value hierarchy. In addition to the lower financial projections, lower market multiples of the peer group companies contributed to the amount of the goodwill impairment charge. As of September 30, 2025, the remaining goodwill balance in the Health Care Delivery reporting unit after recording the goodwill impairment was approximately \$4.2 billion. The Company also performed an impairment test of the intangible assets of the Health Care Delivery reporting unit and no intangible assets were impaired as of September 30, 2025.

At September 30, 2025 and December 31, 2024, cumulative goodwill impairments were \$5.7 billion and \$6.6 billion, respectively. Cumulative goodwill impairments previously recorded on the long-term care reporting unit of \$6.6 billion were eliminated in connection with the deconsolidation of the Omnicare Entities during the nine months ended September 30, 2025.

Below is a summary of the changes in the carrying value of goodwill by segment for the nine months ended September 30, 2025:

<i>In millions</i>	Health Care Benefits	Health Services	Pharmacy & Consumer Wellness	Total
Balance at December 31, 2024	\$ 46,644	\$ 34,066	\$ 10,562	\$ 91,272
Impairment	—	(5,725)	—	(5,725)
Divestiture	—	(69)	—	(69)
Balance at September 30, 2025	<u>\$ 46,644</u>	<u>\$ 28,272</u>	<u>\$ 10,562</u>	<u>\$ 85,478</u>

Rite Aid Asset Acquisition

In May 2025, the Company reached an agreement to acquire the prescription files of certain Rite Aid pharmacies, as well as acquire and operate certain Rite Aid stores in Idaho, Oregon and Washington for total consideration of \$465 million. The closings were completed during the third quarter of 2025. The Company recorded \$285 million of customer relationships

intangible assets related to the prescription file acquisitions completed in the nine months ended September 30, 2025, which will be amortized over a weighted average period of 10 years.

5. Health Care Costs Payable

The following table shows the components of the change in health care costs payable during the nine months ended September 30, 2025 and 2024:

<i>In millions</i>	Nine Months Ended September 30,	
	2025	2024
Health care costs payable, beginning of the period	\$ 15,064	\$ 12,049
Less: Reinsurance recoverables	81	5
Less: Impact of discount rate on long-duration insurance reserves ⁽¹⁾	(1)	(23)
Health care costs payable, beginning of the period, net	14,984	12,067
Add: Components of incurred health care costs		
Current year	93,496	85,541
Prior years	(1,926)	(845)
Total incurred health care costs ⁽²⁾	91,570	84,696
Less: Claims paid		
Current year	79,687	71,356
Prior years	11,567	10,886
Total claims paid	91,254	82,242
Health care costs payable, end of the period, net	15,300	14,521
Add: Premium deficiency reserves	728	670
Add: Reinsurance recoverables	94	65
Add: Impact of discount rate on long-duration insurance reserves ⁽¹⁾	(24)	(19)
Health care costs payable, end of the period	\$ 16,098	\$ 15,237

(1) Reflects the difference between the current discount rate and the locked-in discount rate on long-duration insurance reserves which is recorded within accumulated other comprehensive income (loss) on the unaudited condensed consolidated balance sheets.

(2) Total incurred health care costs for the nine months ended September 30, 2025 and 2024 in the table above exclude \$41 million and \$70 million, respectively, of health care costs recorded in the Health Care Benefits segment that are included in other insurance liabilities on the unaudited condensed consolidated balance sheets and \$133 million and \$142 million, respectively, of health care costs recorded in the Corporate/Other segment that are included in other insurance liabilities on the unaudited condensed consolidated balance sheets. Total incurred health care costs for the nine months ended September 30, 2025 also exclude \$728 million for premium deficiency reserves for the 2025 coverage year related to the Company's individual exchange and Group Medicare Advantage product lines. Total incurred health care costs for the nine months ended September 30, 2024 also exclude \$670 million for premium deficiency reserves related to the Company's Medicare, individual exchange and Medicaid product lines.

The Company's estimates of prior years' health care costs payable decreased by \$1.9 billion and \$845 million, respectively, in the nine months ended September 30, 2025 and 2024, because claims were settled for amounts less than originally estimated (i.e., the amount of claims incurred was lower than originally estimated), primarily due to lower health care cost trends as well as the actual claim submission time being faster than originally assumed (i.e., the Company's completion factors were higher than originally assumed) in estimating health care costs payable at the end of the prior year.

At September 30, 2025, the Company's liabilities for the ultimate cost of (i) services rendered to the Company's Insured members but not yet reported to the Company and (ii) claims which have been reported to the Company but not yet paid (collectively, "IBNR") plus expected development on reported claims totaled approximately \$10.6 billion. Substantially all of the Company's liabilities for IBNR plus expected development on reported claims at September 30, 2025 related to the current year.

6. Other Insurance Liabilities and Separate Accounts

Future Policy Benefits

The following tables show the components of the change in the liability for future policy benefits, which is included in other insurance liabilities and other long-term insurance liabilities on the unaudited condensed consolidated balance sheets, during the nine months ended September 30, 2025 and 2024:

<i>In millions</i>	Nine Months Ended September 30, 2025	
	Large Case Pensions	Long-Term Care
Present value of expected net premiums ⁽¹⁾		
Liability for future policy benefits, beginning of the period - current discount rate		\$ 275
Beginning liability for future policy benefits at original (locked-in) discount rate		\$ 280
Effect of changes in cash flow assumptions		—
Effect of actual variances from expected experience		3
Adjusted beginning liability for future policy benefits - original (locked-in) discount rate		283
Interest accrual (using locked-in discount rate)		10
Net premiums (actual)		(28)
Ending liability for future policy benefits at original (locked-in) discount rate		265
Effect of changes in discount rate assumptions		2
Liability for future policy benefits, end of the period - current discount rate		\$ 267
Present value of expected future policy benefits		
Liability for future policy benefits, beginning of the period - current discount rate	\$ 1,917	\$ 1,552
Beginning liability for future policy benefits at original (locked-in) discount rate	\$ 2,090	\$ 1,647
Effect of changes in cash flow assumptions	—	—
Effect of actual variances from expected experience	(4)	2
Adjusted beginning liability for future policy benefits - original (locked-in) discount rate	2,086	1,649
Issuances	10	—
Interest accrual (using locked-in discount rate)	64	62
Benefit payments (actual)	(183)	(58)
Ending liability for future policy benefits at original (locked-in) discount rate	1,977	1,653
Effect of changes in discount rate assumptions	(115)	(46)
Liability for future policy benefits, end of the period - current discount rate	\$ 1,862	\$ 1,607
Net liability for future policy benefits	\$ 1,862	\$ 1,340
Less: Reinsurance recoverable	—	—
Net liability for future policy benefits, net of reinsurance recoverable	\$ 1,862	\$ 1,340

(1) The present value of expected net premiums is equivalent to the present value of expected gross premiums for the long-term care insurance contracts as net premiums are set equal to gross premiums.

<i>In millions</i>	Nine Months Ended September 30, 2024	
	Large Case Pensions	Long-Term Care
Present value of expected net premiums ⁽¹⁾		
Liability for future policy benefits, beginning of the period - current discount rate		\$ 293
Beginning liability for future policy benefits at original (locked-in) discount rate		\$ 288
Effect of changes in cash flow assumptions		—
Effect of actual variances from expected experience		12
Adjusted beginning liability for future policy benefits - original (locked-in) discount rate		300
Interest accrual (using locked-in discount rate)		11
Net premiums (actual)		(29)
Ending liability for future policy benefits at original (locked-in) discount rate		282
Effect of changes in discount rate assumptions		6
Liability for future policy benefits, end of the period - current discount rate		\$ 288
Present value of expected future policy benefits		
Liability for future policy benefits, beginning of the period - current discount rate	\$ 2,139	\$ 1,640
Beginning liability for future policy benefits at original (locked-in) discount rate	\$ 2,251	\$ 1,632
Effect of changes in cash flow assumptions	—	—
Effect of actual variances from expected experience	(20)	5
Adjusted beginning liability for future policy benefits - original (locked-in) discount rate	2,231	1,637
Issuances	26	—
Interest accrual (using locked-in discount rate)	69	61
Benefit payments (actual)	(192)	(55)
Ending liability for future policy benefits at original (locked-in) discount rate	2,134	1,643
Effect of changes in discount rate assumptions	(90)	12
Liability for future policy benefits, end of the period - current discount rate	\$ 2,044	\$ 1,655
Net liability for future policy benefits	\$ 2,044	\$ 1,367
Less: Reinsurance recoverable	—	—
Net liability for future policy benefits, net of reinsurance recoverable	\$ 2,044	\$ 1,367

(1) The present value of expected net premiums is equivalent to the present value of expected gross premiums for the long-term care insurance contracts as net premiums are set equal to gross premiums.

The Company did not have any material differences between the actual experience and expected experience for the significant assumptions used in the computation of the liability for future policy benefits.

The amount of undiscounted expected gross premiums and expected future benefit payments for long-duration insurance liabilities as of September 30, 2025 and 2024 were as follows:

<i>In millions</i>	September 30, 2025	September 30, 2024
Large case pensions		
Expected future benefit payments	\$ 2,854	\$ 3,091
Expected gross premiums	—	—
Long-term care		
Expected future benefit payments	\$ 3,143	\$ 3,198
Expected gross premiums	375	402

The weighted-average interest rate used in the measurement of the long-duration insurance liabilities as of September 30, 2025 and 2024 were as follows:

	September 30, 2025	September 30, 2024
Large case pensions		
Interest accretion rate	4.21%	4.20%
Current discount rate	5.07%	4.82%
Long-term care		
Interest accretion rate	5.11%	5.11%
Current discount rate	5.42%	5.07%

The weighted-average durations (in years) of the long-duration insurance liabilities as of September 30, 2025 and 2024 were as follows:

	September 30, 2025	September 30, 2024
Large case pensions	7.2	7.3
Long-term care	11.3	11.8

Separate Accounts

The following table shows the fair value of assets, by major investment category, supporting Separate Accounts as of September 30, 2025 and December 31, 2024:

<i>In millions</i>	September 30, 2025	December 31, 2024
Cash and cash equivalents	\$ 160	\$ 165
Debt securities:		
U.S. government securities	36	186
States, municipalities and political subdivisions	11	14
U.S. corporate securities	290	524
Foreign securities	42	51
Residential mortgage-backed securities	7	71
Commercial mortgage-backed securities	3	3
Other asset-backed securities	5	7
Total debt securities	394	856
Common/collective trusts	1,337	2,478
Total ⁽¹⁾	\$ 1,891	\$ 3,499

(1) Excludes \$43 million of other receivables and \$188 million of other payables at September 30, 2025 and December 31, 2024, respectively.

The following table shows the components of the change in Separate Accounts liabilities during the nine months ended September 30, 2025 and 2024:

<i>In millions</i>	Nine Months Ended September 30,	
	2025	2024
Separate Accounts liability, beginning of the period	\$ 3,311	\$ 3,250
Premiums and deposits	668	661
Surrenders and withdrawals	(1,325)	(203)
Benefit payments	(714)	(706)
Investment earnings (losses)	(6)	327
Net transfers from general account	7	8
Other	(7)	(3)
Separate Accounts liability, end of the period	\$ 1,934	\$ 3,334
Cash surrender value, end of the period	\$ 882	\$ 2,209

The Company did not recognize any gains or losses on assets transferred to Separate Accounts during the nine months ended September 30, 2025 and 2024.

7. Borrowings

The following table is a summary of the Company's borrowings at September 30, 2025 and December 31, 2024:

<i>In millions</i>	September 30, 2025	December 31, 2024
Short-term debt		
Commercial paper	\$ 1,247	\$ 2,119
Long-term debt		
4.1% senior notes due March 2025	—	724
3.875% senior notes due July 2025	—	2,828
5% senior notes due February 2026	1,500	1,500
2.875% senior notes due June 2026	1,750	1,750
3% senior notes due August 2026	750	750
3.625% senior notes due April 2027	750	750
6.25% senior notes due June 2027	372	372
1.3% senior notes due August 2027	2,250	2,250
4.3% senior notes due March 2028	5,000	5,000
5% senior notes due January 2029	1,000	1,000
5.4% senior notes due June 2029	1,000	1,000
3.25% senior notes due August 2029	1,750	1,750
5.125% senior notes due February 2030	1,500	1,500
3.75% senior notes due April 2030	1,500	1,500
1.75% senior notes due August 2030	1,250	1,250
5.25% senior notes due January 2031	750	750
1.875% senior notes due February 2031	1,250	1,250
5.55% senior notes due June 2031	1,000	1,000
2.125% senior notes due September 2031	1,000	1,000
5% senior notes due September 2032	750	—
5.25% senior notes due February 2033	1,750	1,750
5.3% senior notes due June 2033	1,250	1,250
5.7% senior notes due June 2034	1,250	1,250
4.875% senior notes due July 2035	652	652
5.45% senior notes due September 2035	1,500	—
6.625% senior notes due June 2036	771	771
6.75% senior notes due December 2037	533	533
4.78% senior notes due March 2038	5,000	5,000
6.125% senior notes due September 2039	447	447
4.125% senior notes due April 2040	602	602
2.7% senior notes due August 2040	367	367
5.75% senior notes due May 2041	133	133
4.5% senior notes due May 2042	500	500
4.125% senior notes due November 2042	226	226
5.3% senior notes due December 2043	750	750
4.75% senior notes due March 2044	375	375
6% senior notes due June 2044	750	750
5.125% senior notes due July 2045	3,500	3,500
3.875% senior notes due August 2047	537	537
5.05% senior notes due March 2048	8,000	8,000
4.25% senior notes due April 2050	399	399
5.625% senior notes due February 2053	1,250	1,250

5.875% senior notes due June 2053	1,250	1,250
6.05% senior notes due June 2054	1,000	1,000
6.2% senior notes due September 2055	1,250	—
6% senior notes due June 2063	750	750
6.25% senior notes due September 2065	500	—
6.75% series B junior subordinated notes due December 2054	750	750
7% series A junior subordinated notes due March 2055	2,250	2,250
Finance lease liabilities	1,357	1,360
Other	296	302
Total debt principal	66,314	66,747
Debt premiums	160	170
Debt discounts and deferred financing costs	(638)	(647)
	65,836	66,270
Less:		
Short-term debt (commercial paper)	(1,247)	(2,119)
Current portion of long-term debt	(4,081)	(3,624)
Long-term debt	\$ 60,508	\$ 60,527

Short-term Borrowings

Commercial Paper

The Company had \$1.2 billion of commercial paper outstanding at a weighted average interest rate of 4.64% as of September 30, 2025. The Company had \$2.1 billion of commercial paper outstanding at a weighted average interest rate of 4.98% as of December 31, 2024.

Long-term Borrowings

2025 Notes

On August 15, 2025, the Company issued \$750 million aggregate principal amount of 5.0% senior notes due September 2032, \$1.5 billion aggregate principal amount of 5.45% senior notes due September 2035, \$1.25 billion aggregate principal amount of 6.2% senior notes due September 2055 and \$500 million aggregate principal amount of 6.25% senior notes due September 2065 for total proceeds of approximately \$4.0 billion, net of discounts and underwriting fees. The net proceeds of these offerings were used to repay existing indebtedness, including borrowings under the Company's commercial paper program, as well as for general corporate purposes.

8. Shareholders' Equity

Share Repurchases

The following share repurchase programs have been authorized by CVS Health Corporation's Board of Directors (the "Board"):

<i>In billions</i> Authorization Date	Authorized		Remaining as of September 30, 2025	
November 17, 2022 ("2022 Repurchase Program")	\$	10.0	\$	10.0
December 9, 2021 ("2021 Repurchase Program")		10.0		1.5

Each of the share Repurchase Programs was effective immediately and permit the Company to effect repurchases from time to time through a combination of open market repurchases, privately negotiated transactions, accelerated share repurchase ("ASR") transactions, and/or other derivative transactions. Both the 2022 and 2021 Repurchase Programs can be modified or terminated by the Board at any time.

During the nine months ended September 30, 2025, the Company did not repurchase any shares of its common stock. During the nine months ended September 30, 2024, the Company repurchased an aggregate of 39.7 million shares of common stock for approximately \$3.0 billion pursuant to the 2021 Repurchase Program. This activity includes the share repurchases under the ASR transaction described below.

Pursuant to the authorization under the 2021 Repurchase Program, the Company entered into a \$3.0 billion fixed dollar ASR with Morgan Stanley & Co. LLC. Upon payment of the \$3.0 billion purchase price on January 4, 2024, the Company received a number of shares of CVS Health Corporation's common stock equal to 85% of the \$3.0 billion notional amount of the ASR or approximately 31.4 million shares, which were placed into treasury stock in January 2024. The ASR was accounted for as an initial treasury stock transaction for \$2.6 billion and a forward contract for \$0.4 billion. The forward contract was classified as an equity instrument and was recorded within capital surplus. In March 2024, the Company received approximately 8.3 million shares of CVS Health Corporation's common stock, representing the remaining 15% of the \$3.0 billion notional amount of the ASR, thereby concluding the ASR. These shares were placed into treasury and the forward contract was reclassified from capital surplus to treasury stock in March 2024.

At the time they were received, the initial and final receipt of shares resulted in an immediate reduction of the outstanding shares used to calculate the weighted average common shares outstanding for basic and diluted earnings per share.

Dividends

The quarterly cash dividend declared by the Board was \$0.665 per share in both the three months ended September 30, 2025 and 2024. Cash dividends declared by the Board were \$1.995 per share in both the nine months ended September 30, 2025 and 2024. CVS Health Corporation has paid cash dividends every quarter since becoming a public company. Future dividend payments will depend on the Company's earnings, capital requirements, financial condition and other factors considered relevant by the Board.

9. Other Comprehensive Income

Shareholders' equity included the following activity in accumulated other comprehensive income (loss) for the three and nine months ended September 30, 2025 and 2024:

<i>In millions</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Net unrealized investment gains (losses):				
Beginning of period balance	\$ 4	\$ (564)	\$ (399)	\$ (429)
Other comprehensive income before reclassifications (\$209, \$710, \$533, \$427 pretax)	175	647	498	382
Amounts reclassified from accumulated other comprehensive income (loss) (\$19, \$36, \$106, \$184 pretax) ⁽¹⁾	17	32	97	162
Other comprehensive income	192	679	595	544
End of period balance	196	115	196	115
Change in discount rate on long-duration insurance reserves:				
Beginning of period balance	255	273	265	152
Other comprehensive loss before reclassifications (\$65, \$(189), \$(77), \$(33) pretax)	(50)	(147)	(60)	(26)
Other comprehensive loss	(50)	(147)	(60)	(26)
End of period balance	205	126	205	126
Foreign currency translation adjustments:				
Beginning of period balance	—	—	(4)	—
Other comprehensive income	6	—	10	—
End of period balance	6	—	6	—
Net cash flow hedges:				
Beginning of period balance	224	236	229	244
Other comprehensive income before reclassifications (\$0, \$0, \$5, \$0 pretax)	—	—	3	—
Amounts reclassified from accumulated other comprehensive income (\$5), \$(6), \$(17), \$(16) pretax) ⁽²⁾	(4)	(4)	(12)	(12)
Other comprehensive loss	(4)	(4)	(9)	(12)
End of period balance	220	232	220	232
Pension and other postretirement benefits:				
Beginning of period balance	(211)	(264)	(211)	(264)
Other comprehensive income	—	—	—	—
End of period balance	(211)	(264)	(211)	(264)
Total beginning of period accumulated other comprehensive income (loss)	272	(319)	(120)	(297)
Total other comprehensive income	144	528	536	506
Total end of period accumulated other comprehensive income	\$ 416	\$ 209	\$ 416	\$ 209

(1) Amounts reclassified from accumulated other comprehensive income (loss) for specifically identified debt securities are included in net investment income in the unaudited condensed consolidated statements of operations.

(2) Amounts reclassified from accumulated other comprehensive income for specifically identified cash flow hedges are included in interest expense in the unaudited condensed consolidated statements of operations. The Company expects to reclassify approximately \$16 million, net of tax, in net gains associated with its cash flow hedges into net income within the next 12 months.

10. Earnings (Loss) Per Share

Earnings (loss) per share is computed using the treasury stock method. For periods in which the Company reports net income, diluted earnings per share is determined using the weighted average number of common and dilutive common equivalent shares outstanding during the period, unless the effect is antidilutive. Stock options and stock appreciation rights to purchase 9 million and 10 million shares of common stock were outstanding, but were excluded from the calculation of diluted loss per share for the three and nine months ended September 30, 2025, respectively, because their exercise prices were greater than the average market price of the common shares and, therefore, the effect would be antidilutive. For the same reason, stock options and stock appreciation rights to purchase 8 million and 7 million shares of common stock were outstanding, but were excluded from the calculation of diluted earnings per share for the three and nine months ended September 30, 2024, respectively. In addition, due to the net loss attributable to CVS Health in the three and nine months ended September 30, 2025, 3 million of potentially dilutive common equivalent shares were excluded from the calculation of diluted earnings (loss) per share, as the impact of these shares was antidilutive for each of those periods.

The following is a reconciliation of basic and diluted earnings (loss) per share for the three and nine months ended September 30, 2025 and 2024:

<i>In millions, except per share amounts</i>	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Numerator for earnings (loss) per share calculation:				
Net income (loss) attributable to CVS Health	\$ (3,975)	\$ 87	\$ (1,175)	\$ 2,970
Denominator for earnings (loss) per share calculation:				
Weighted average shares, basic	1,269	1,259	1,266	1,258
Restricted stock units and performance stock units	—	—	—	3
Stock options and stock appreciation rights	—	—	—	1
Weighted average shares, diluted	1,269	1,259	1,266	1,262
Earnings (loss) per share:				
Basic	\$ (3.13)	\$ 0.07	\$ (0.93)	\$ 2.36
Diluted	\$ (3.13)	\$ 0.07	\$ (0.93)	\$ 2.35

11. Commitments and Contingencies

Lease Guarantees

Between 1995 and 1997, the Company sold or spun off a number of subsidiaries, including Linens 'n Things and Marshalls. In many cases, when a former subsidiary leased a store, the Company provided a guarantee of the former subsidiary's lease obligations for the initial lease term and any extension thereof pursuant to a renewal option provided for in the lease prior to the time of the disposition. When the subsidiaries were disposed of and accounted for as discontinued operations, the Company's guarantees remained in place, although each initial purchaser agreed to indemnify the Company for any lease obligations the Company was required to satisfy. If any of the purchasers or any of the former subsidiaries fail to make the required payments under a store lease, the Company could be required to satisfy those obligations. As of September 30, 2025, the Company guaranteed 60 such store leases (excluding the lease guarantees related to Linens 'n Things, which have been recorded as a liability on the unaudited condensed consolidated balance sheets), with the maximum remaining lease term extending through 2036.

Guaranty Fund Assessments, Market Stabilization and Other Non-Voluntary Risk Sharing Pools

Under guaranty fund laws existing in all states, insurers doing business in those states can be assessed (in most states up to prescribed limits) for certain obligations of insolvent insurance companies to policyholders and claimants. The life and health insurance guaranty associations in which the Company participates that operate under these laws respond to insolvencies of long-term care insurers and life insurers as well as health insurers. The Company's assessments generally are based on a formula relating to the Company's health care premiums in the state compared to the premiums of other insurers. Certain states allow assessments to be recovered over time as offsets to premium taxes. Some states have similar laws relating to health

maintenance organizations (“HMOs”) and/or other payors such as not-for-profit consumer-governed health plans established under the Patient Protection and Affordable Care Act and the Health Care and Education Reconciliation Act of 2010.

In 2009, the Pennsylvania Insurance Commissioner placed long-term care insurer Penn Treaty Network America Insurance Company and one of its subsidiaries (collectively, “Penn Treaty”) in rehabilitation, an intermediate action before insolvency, and subsequently petitioned a state court to convert the rehabilitation into a liquidation. Penn Treaty was placed in liquidation in March 2017. The Company has recorded a liability for its estimated share of future assessments by applicable life and health insurance guaranty associations. It is reasonably possible that in the future the Company may record a liability and expense relating to other insolvencies which could have a material adverse effect on the Company’s operating results, financial condition and cash flows. While historically the Company has ultimately recovered more than half of guaranty fund assessments through statutorily permitted premium tax offsets, significant increases in assessments could lead to legislative and/or regulatory actions that limit future offsets.

HMOs in certain states in which the Company does business are subject to assessments, including market stabilization and other risk-sharing pools, for which the Company is assessed charges based on incurred claims, demographic membership mix and other factors. The Company establishes liabilities for these assessments based on applicable laws and regulations. In certain states, the ultimate assessments the Company pays are dependent upon the Company’s experience relative to other entities subject to the assessment, and the ultimate liability is not known at the financial statement date. While the ultimate amount of the assessment is dependent upon the experience of all pool participants, the Company believes it has adequate reserves to cover such assessments.

Litigation and Regulatory Proceedings

The Company has been involved or is currently involved in numerous legal proceedings, including litigation, arbitration, government investigations, audits, reviews and claims. These include routine, regular and special investigations, audits and reviews by CMS, state insurance and health and welfare departments, the U.S. Department of Justice (the “DOJ”), state Attorneys General, the U.S. Drug Enforcement Administration (the “DEA”), the U.S. Federal Trade Commission (the “FTC”) and other governmental authorities.

Legal proceedings, in general, and securities, class action and multi-district litigation, in particular, and governmental special investigations, audits and reviews can be expensive and disruptive. Some of the litigation matters may purport or be determined to be class actions and/or involve parties seeking large and/or indeterminate amounts, including punitive or exemplary damages, and may remain unresolved for several years. The Company also may be named from time to time in *qui tam* actions initiated by private third parties that could also be separately pursued by a governmental body. The results of legal proceedings, including government investigations, are often uncertain and difficult to predict, and the costs incurred in these matters can be substantial, regardless of the outcome.

The Company records accruals for outstanding legal matters when it believes it is probable that a loss will be incurred and the amount can be reasonably estimated. The Company evaluates, on a quarterly basis, developments in legal matters that could affect the amount of any accrual and developments that would make a loss contingency both probable and reasonably estimable. If a loss contingency is not both probable and reasonably estimable, the Company does not establish an accrued liability. Other than the controlled substances litigation accruals described below and as otherwise noted, none of the Company’s accruals for outstanding legal matters are material individually or in the aggregate to the Company’s unaudited condensed consolidated balance sheets.

Except as otherwise noted, the Company cannot predict with certainty the timing or outcome of the legal matters described below, and the Company is unable to reasonably estimate a possible loss or range of possible loss in excess of amounts already accrued for these matters. The Company believes that its defenses and assertions in pending legal proceedings have merit and does not believe that any of these pending matters, after consideration of applicable reserves and rights to indemnification, will have a material adverse effect on the Company’s financial position. Substantial unanticipated verdicts, fines and rulings, however, do sometimes occur, which could result in judgments against the Company, entry into settlements or a revision to its expectations regarding the outcome of certain matters, and such developments could have a material adverse effect on its results of operations. In addition, as a result of governmental investigations or proceedings, the Company may be subject to damages, civil or criminal fines or penalties, or other sanctions including possible suspension or loss of licensure and/or exclusion from participating in government programs. The outcome of such governmental investigations or proceedings could be material to the Company.

Usual and Customary Pricing Litigation

The Company is named as a defendant in a number of lawsuits that allege that the Company's retail pharmacies overcharged for prescription drugs by not submitting the correct usual and customary price during the claims adjudication process. These actions are brought by a number of different types of plaintiffs, including private payors and government payors, and are based on different legal theories. Some of these cases are brought as putative class actions in which classes have been certified, and one of the cases asserts state false claims act claims by several state attorneys general in an intervened complaint filed in April 2025 and unsealed in May 2025. The Company is defending itself against these claims.

PBM Litigation and Investigations

The Company is named as a defendant in a number of lawsuits and is subject to a number of investigations concerning its PBM practices.

The Company is facing multiple lawsuits, including by the FTC, state Attorneys General, governmental subdivisions, private parties and several putative class actions, regarding drug pricing and its rebate arrangements with drug manufacturers. These complaints, brought by a number of different types of plaintiffs under a variety of legal theories, generally allege that rebate agreements between the drug manufacturers and PBMs caused inflated prices for certain drug products. The majority of these cases have now been transferred into a multi-district litigation in the U.S. District Court for the District of New Jersey. The Company is defending itself against these claims. The Company has also received subpoenas, civil investigative demands ("CIDs"), and other requests for documents and information from, and is being investigated by, the DOJ, the U.S. Department of Health and Human Services ("HHS"), the FTC and Attorneys General of several states and the District of Columbia regarding its PBM practices, including pharmacy contracting practices and reimbursement, pricing and rebates. While the FTC has released a number of interim staff reports related to its studies of PBM practices under Section 6(b) of the FTC Act, which allows the FTC to conduct studies, among other activities, it has not yet released a final report. The Company has been providing documents and information in response to these subpoenas, CIDs and requests for information. In September 2024, the FTC filed an administrative complaint against the three largest PBMs (the "PBM Group") and their affiliated group purchasing organizations, including subsidiaries of the Company. The complaint alleged that the PBM Group and their affiliated group purchasing organizations engaged in anti-competitive and unfair practices that "artificially" increased insulin costs. The Company is aggressively defending itself against the complaint. In November 2024, the PBM Group filed a complaint in the U.S. District Court for the Eastern District of Missouri challenging the constitutionality of the FTC's administrative complaint. After the district court denied the challenge, the PBM Group filed an appeal with the U.S. Court of Appeals for the Eighth Circuit, which is still pending.

United States ex rel. Behnke v. CVS Caremark Corporation, et al. (U.S. District Court for the Eastern District of Pennsylvania). In April 2018, the Court unsealed a complaint filed in February 2014. The government has declined to intervene in this case. The relator alleges that the Company submitted, or caused to be submitted, to Part D of the Medicare program Prescription Drug Event data and/or Direct and Indirect Remuneration reports that misrepresented true prices paid by the Company's PBM to pharmacies for drugs dispensed to Part D beneficiaries with prescription benefits administered by the Company's PBM. Following a two-week trial, the Court issued a split decision and ruled that the Company was liable under the False Claims Act as to certain claims. After trebling damages and assessing penalties, the court entered judgment for \$291 million. The Company recorded a litigation reserve related to this matter in the nine months ended September 30, 2025. The Company has appealed to the Third Circuit Court of Appeals.

Controlled Substances Litigation, Audits and Subpoenas

Forty-five states, the District of Columbia, and all eligible United States territories are participating in a settlement resolving substantially all opioid claims against Company entities by participating states and political subdivisions but not private plaintiffs. A high percentage of eligible subdivisions within the participating states also have elected to join the settlement. The settlement agreement is available at nationalopioidsettlement.com. The Company has separately entered into settlement agreements with four states – Florida, West Virginia, New Mexico and Nevada – and a high percentage of eligible subdivisions within those states also have elected to participate.

The final settlement agreement contains certain contingencies related to payment obligations. Because these contingencies are inherently unpredictable, the assessment requires judgments about future events. The amount of ultimate loss may differ from the amount accrued by the Company.

The State of Maryland has elected not to participate, and thus subdivisions within the State of Maryland may not participate, in the settlement. The State of Maryland has issued a civil subpoena for information from the Company, and litigation is pending with certain subdivisions within the State of Maryland as well as other non-participating subdivisions in other geographies, including the City of Philadelphia, and private parties such as hospitals and third-party payors. Trial in a case brought by a group of Florida hospitals began in September 2025. The Company is defending itself against the claims made in these cases.

In November 2021, the Company was among the chain pharmacies found liable by a jury in a trial in federal court in Ohio; in August 2022, the court issued a judgment jointly against the three defendants in the amount of \$651 million to be paid over 15 years and also ordered certain injunctive relief. In December 2024, following an appeal by the Company, the Supreme Court of Ohio ruled that Ohio law precluded the claim on which the verdict and judgment were based.

Because of the many uncertainties associated with any settlement arrangement or other resolution of opioid-related litigation matters, and because the Company continues to actively defend ongoing litigation for which it believes it has defenses and assertions that have merit, the Company is not able to reasonably estimate the range of ultimate possible loss for all opioid-related litigation matters at this time. The outcome of these legal matters could have a material effect on the Company's business, financial condition, operating results and/or cash flows.

In December 2024, the DOJ intervened in a previously sealed *qui tam* action and filed an amended complaint in the U.S. District Court for the District of Rhode Island, alleging, among other claims, violations of the federal Controlled Substances Act and the federal False Claims Act based on the filling of opioid and other controlled substance prescriptions at CVS Pharmacy locations nationwide. The Company is defending itself against the claims made in this case. Separately, the Company has been served with subpoenas issued by the U.S. Attorney's Office for the Western District of Virginia, seeking records related to, among other things, commercial arrangements between the Company's PBM and opioid manufacturers.

Prescription Processing Litigation and Investigations

The Company is named as a defendant in a number of lawsuits and is subject to a number of investigations concerning its prescription processing practices, including related to billing government payors for prescriptions, and the following:

U.S. ex rel. Bassan et al. v. Omnicare, Inc. and CVS Health Corp. (U.S. District Court for the Southern District of New York). In December 2019, the U.S. Attorney's Office for the Southern District of New York filed a complaint-in-intervention in this previously sealed *qui tam* case. The complaint alleges that for certain non-skilled nursing facilities, Omnicare improperly filled prescriptions where a valid prescription did not exist and that these dispensing events violated the federal False Claims Act. In April 2025, the jury found both Omnicare and CVS Health Corporation liable. The jury awarded approximately \$136 million due to Omnicare's conduct. This amount is automatically required to be tripled by statute to approximately \$407 million. Accordingly, a litigation reserve was recorded related to this matter in the three months ended March 31, 2025. The jury found no damages attributable to CVS Health Corporation. In July 2025, the Court awarded penalties against Omnicare for \$542 million, for which the Company recorded an incremental litigation reserve in the three months ended June 30, 2025. The Court also found CVS Health Corporation to be jointly and severally liable for \$165 million of the \$542 million in penalties. The Company has filed an appeal to the Second Circuit. As discussed in Note 1 "Significant Accounting Policies", on September 22, 2025, Omnicare initiated a voluntary court-supervised Chapter 11 bankruptcy process and was deconsolidated in the three months ended September 30, 2025. The litigation reserve of \$165 million that CVS Health Corporation was jointly and severally liable for remained as a liability on the consolidated financial statements at September 30, 2025.

U.S. ex rel. Gill et al. v. CVS Health Corp. et al. (U.S. District Court for the Northern District of Illinois). In July 2022, the Delaware Attorney General's Office moved for partial intervention as to allegations under the Delaware false claims act related to not escheating alleged overpayments in this previously sealed *qui tam* case. The federal government and the remaining states declined to intervene on other additional theories in the relator's complaint, except that the federal government filed a notice of intervention for the limited purpose of defending the constitutionality of the *qui tam* provisions of the False Claims Act. The Company is defending itself against all of the claims.

Provider Proceedings

The Company is named as a defendant in purported class actions and individual lawsuits arising out of its practices related to the payment of claims for services rendered to its members by providers with whom the Company has a contract and with whom the Company does not have a contract ("out-of-network providers"). Among other things, these lawsuits allege that the Company paid too little to its health plan members and/or providers for out-of-network services (including COVID-19 testing) and/or otherwise allege that the Company failed to timely or appropriately pay or administer claims and benefits (including the

Company's post payment audit and collection practices). Other major health insurers are the subject of similar litigation or have settled similar litigation.

The Company also has received subpoenas and/or requests for documents and other information from, and been investigated by, state Attorneys General and other state and/or federal regulators, legislators and agencies relating to claims payments, and the Company is involved in other litigation regarding its out-of-network benefit payment and administration practices. It is reasonably possible that others could initiate additional litigation or additional regulatory action against the Company with respect to its out-of-network benefit payment and/or administration practices.

CMS Actions

CMS regularly audits the Company's performance to determine its compliance with CMS's regulations and its contracts with CMS and to assess the quality of services it provides to Medicare beneficiaries. CMS uses various payment mechanisms to allocate and adjust premium payments to the Company's and other companies' Medicare plans by considering the applicable health status of Medicare members as supported by information prepared, maintained and provided by providers. The Company collects claim and encounter data from providers and generally relies on providers to appropriately code their submissions to the Company and document their medical records, including the diagnosis data submitted to the Company with claims. CMS pays increased premiums to Medicare Advantage plans and Medicare PDP plans for members who have certain medical conditions identified with specific diagnosis codes. Federal regulators review and audit the providers' medical records to determine whether those records support the related diagnosis codes that determine the members' health status and the resulting risk-adjusted premium payments to the Company. In that regard, CMS has instituted risk adjustment data validation ("RADV") audits of various Medicare Advantage plans, including the Company's plans, to validate coding practices and supporting medical record documentation maintained by providers and the resulting risk-adjusted premium payments to the plans. CMS may require the Company to refund premium payments if the Company's risk-adjusted premiums are not properly supported by medical record data. The Office of the Inspector General of the U.S. Department of Health and Human Services (the "OIG") also is auditing the Company's risk adjustment-related data and that of other companies. The Company expects CMS and the OIG to continue these types of audits.

On January 30, 2023, CMS released the final RADV rule ("RADV Audit Rule"), announcing it may use extrapolation for payment years 2018 forward, for both RADV audits and OIG contract level audits, and eliminated the application of an adjustment for the error rate in fee-for-service Medicare ("FFS Adjuster") that was considered in prior proposed rules. Under the revised extrapolation methodology, CMS may extrapolate an error rate from the audit sample across the audited contract without any FFS Adjuster. In the RADV Audit Rule, CMS indicated that it will use more than one audit methodology going forward and indicated CMS will audit contracts it believes are at the highest risk for overpayments based on its statistical modeling, citing a 2016 Governmental Accountability Office report that recommended selection of contract-level RADV audits with a focus on contracts likely to have high rates of improper payment, the highest coding intensity scores, and contracts with high levels of unsupported diagnoses from prior RADV audits. On May 21, 2025, CMS announced it would audit every Medicare Advantage contract each payment year, with an expedited plan to complete audits for payment years 2018 through 2024 by early 2026.

The Company is currently unable to predict which of its Medicare Advantage contracts will be selected for audit, the amounts of any retroactive refunds for years prior to 2018 or prospective adjustments to Medicare Advantage premium payments made to the Company, the effect of any such refunds or adjustments on the actuarial soundness of the Company's Medicare Advantage bids, or whether any RADV audit findings would require the Company to change its method of estimating future premium revenue in future bid submissions to CMS or compromise premium assumptions made in the Company's bids for prior contract years, the current contract year or future contract years. CMS and OIG have begun audits of the Company's plans that are subject to extrapolation under the RADV Audit Rule. Any premium or fee refunds or adjustments resulting from regulatory audits, whether as a result of RADV, Public Exchange-related or other audits by CMS, the OIG or otherwise, including audits of the Company's minimum loss ratio rebates, methodology and/or reports, could be material and could adversely affect the Company's operating results, cash flows and/or financial condition.

The RADV Audit Rule does not apply to the CMS Part C Improper Payment Measures audits nor the HHS RADV programs.

Medicare and Medicaid Litigation and Investigations

The Company has received CIDs from the Civil Division of the DOJ in connection with investigations of the Company's identification and/or submission of diagnosis codes related to risk adjustment payments, including patient chart review processes, under Parts C and D of the Medicare program. The Company is cooperating with the government and providing documents and information in response to these CIDs.

In May 2017, the Company received a CID from the U.S. Attorney's Office for the Southern District of New York requesting documents and information concerning possible false claims submitted to Medicare in connection with reimbursements for prescription drugs under the Medicare Part D program. The Company has been cooperating with the government and providing documents and information in response to this CID.

U.S. ex rel. Andrew Shea v. Aetna Life Insurance Company, et al. (U.S. District Court for the District of Massachusetts). In May 2025, the U.S. Attorney's Office for the District of Massachusetts filed a complaint-in-intervention in this previously sealed *qui tam* case. The complaint alleges that the Company and two other large health insurance companies, paid kickbacks to insurance brokers to induce them to direct patients to their Medicare Advantage plans and, as a result, claims made to the government in connection with those plans violated the federal False Claims Act and Anti-Kickback Statute. The complaint also alleges that the Company engaged in discriminatory conduct. The Company is defending itself against these claims.

Stockholder Matters

Beginning in February 2019, multiple class action complaints, as well as a derivative complaint, were filed by putative plaintiffs against the Company and certain current and former officers and directors. The plaintiffs in these cases assert a variety of causes of action under federal securities laws that are premised on allegations that the defendants made certain omissions and misrepresentations relating to the performance of the Company's LTC business unit. Since filing, several of the cases have been consolidated, and three have resolved. In February 2025, the District of Rhode Island granted the Company's motion to dismiss *In re CVS Health Corp. Securities Act Litigation* (formerly known as *Waterford*) and in March 2025 plaintiffs filed a notice of appeal of that decision to the First Circuit. A derivative case in the District of Rhode Island, *Lovoi v. Aguirre*, had been stayed pending the outcome of the *Waterford* case, and will remain stayed pending the resolution of the appeal. The Company and its current and former officers and directors are defending themselves against remaining claims.

Beginning in December 2021, the Company has received several demands for inspection of books and records pursuant to Delaware General Corporation Law Section 220 ("Section 220 demands"), as well as a derivative complaint (*Vladimir Gusinsky Revocable Trust v. Lynch, et al.*) that was filed in January 2023, which the defendants moved to dismiss. The Section 220 demands and the complaint purport to be related to potential breaches of fiduciary duties by the Board in relation to certain matters concerning opioids. Following the Company's response to the first three Section 220 demands, two of the three stockholders sent demand letters to the Board containing allegations substantially similar to those made in the earlier Section 220 demands and the derivative matter, and requested that it take certain actions, including consideration of its governance and policies with respect to controlled substances. In July 2024, the court granted the defendants' motion to dismiss the Gusinsky case. In September 2024, the Board received a third demand letter containing similar allegations and requesting the Board take action. The Board has formed a demand review committee to evaluate the demands. In March 2025, the Company received another Section 220 demand requesting materials similar to the prior demands, which was subsequently withdrawn. In September 2025, the Company received a Section 220 demand requesting materials related to the Board's oversight of certain PBM and retail practices (including pricing and manufacturers' rebates). The Company is evaluating the demand.

Beginning in July 2024, two purported class action complaints, as well as multiple derivative complaints, were filed by putative plaintiffs against the Company and certain current and former officers and directors. The plaintiffs in these cases assert a variety of causes of action under federal securities laws and state law that are premised on allegations that the defendants made certain omissions and misrepresentations relating to the profitability of the Health Care Benefits segment. Two purported class actions were filed and have been consolidated in U.S. District Court for the Southern District of New York. In May 2025, the defendants filed a motion to dismiss the amended consolidated class action complaint captioned as *Louisiana Sheriffs' Pension and Relief Fund, et al. v. CVS Health Corp., et al.* Two derivative cases were also filed in the Southern District of New York and have been consolidated as *In re CVS Health Corporation Derivative Litigation*. Two derivative cases filed in the District of Rhode Island have been consolidated as *In re CVS Health Corporation Stockholder Derivative Litigation*. The consolidated derivative actions have been stayed pending the outcome of any motion to dismiss in the consolidated *Louisiana Sheriffs'* securities class action. Three additional derivative cases were filed in Rhode Island Superior Court: two have been consolidated as *In re CVS Health Corporation Stockholder Derivative Litigation* and the third is *Davidow v. Lynch, et al.*, and these cases have also been stayed on similar terms as the other actions. The Company and the individual defendants are defending themselves against these claims. In January 2025, the Board received a stockholder demand containing allegations substantially similar to those made in the class action and derivative matters, and requesting that it take certain actions, including investigating whether any Board members or officers breached their fiduciary duties related to those allegations, and bringing litigation to recover the Company's damages if any such misconduct is found. The Board has determined to defer a decision on the demand pending developments in the related litigation.

Other Legal and Regulatory Proceedings

The Company is also a party to other legal proceedings and is subject to government investigations, inquiries and audits, and has received and is cooperating with the government in response to CIDs, subpoenas, or similar process from various governmental agencies requesting information. These other legal proceedings and government actions include claims of or relating to bad faith, medical or professional malpractice, breach of fiduciary duty, claims processing and billing, dispensing of medications, the use of medical testing devices in the in-home evaluation setting, non-compliance with state and federal regulatory regimes, marketing misconduct, denial of or failure to timely or appropriately pay or administer claims and benefits, provider network structure (including the use of performance-based networks and termination of provider contracts), rescission of insurance coverage, improper disclosure or use of personal information, anticompetitive practices, the Company's participation in the 340B program, general contractual matters, product liability, intellectual property litigation, discrimination and employment litigation. Some of these other legal proceedings are or are purported to be class actions or derivative claims. The Company is defending itself against the claims brought in these matters.

Awards to the Company and others of certain government contracts, particularly Medicaid contracts and other contracts with government customers in the Company's Health Care Benefits segment, frequently are subject to protests by unsuccessful bidders. These protests may result in awards to the Company being reversed, delayed, or modified. The loss or delay in implementation of any government contract could adversely affect the Company's operating results. The Company will continue to defend contract awards it receives.

There also continues to be a heightened level of review and/or audit by regulatory authorities and legislators of, and increased litigation regarding, the Company's and the rest of the health care and related benefits industry's business and reporting practices, including premium rate increases, utilization management, development and application of medical policies, complaint, grievance and appeal processing, information privacy, provider network structure (including provider network adequacy, the use of performance-based networks and termination of provider contracts), provider directory accuracy, provider credentialing, calculation of minimum medical loss ratios and/or payment of related rebates, delegated arrangements, rescission of insurance coverage, limited benefit health products, student health products, PBM practices (including manufacturers' rebates, pricing, the use of narrow networks and the placement of drugs in formulary tiers), sales practices, customer service practices, vendor oversight, and claim payment practices (including payments to out-of-network providers).

As a leading national health solutions company, the Company regularly is the subject of government actions of the types described above. These government actions may prevent or delay the Company from implementing planned premium rate increases and may result, and have resulted, in restrictions on the Company's businesses, changes to or clarifications of the Company's business practices, retroactive adjustments to premiums, refunds or other payments to members, beneficiaries, states or the federal government, withholding of premium payments to the Company by government agencies, assessments of damages, civil or criminal fines or penalties, or other sanctions, including the possible suspension or loss of licensure and/or suspension or exclusion from participation in government programs.

The Company can give no assurance that its businesses, financial condition, operating results and/or cash flows will not be materially adversely affected, or that the Company will not be required to materially change its business practices, based on: (i) future enactment of new health care or other laws or regulations; (ii) the interpretation or application of existing laws or regulations as they may relate to one or more of the Company's businesses, one or more of the industries in which the Company competes and/or the health care industry generally; (iii) pending or future federal or state government investigations of one or more of the Company's businesses, one or more of the industries in which the Company competes and/or the health care industry generally; (iv) pending or future government audits, investigations or enforcement actions against the Company; (v) adverse developments in any pending *qui tam* lawsuit against the Company, whether sealed or unsealed, or in any future *qui tam* lawsuit that may be filed against the Company; or (vi) adverse developments in pending or future legal proceedings against the Company or affecting one or more of the industries in which the Company competes and/or the health care industry generally.

12. Segment Reporting

The Company has four reportable segments: Health Care Benefits, Health Services, Pharmacy & Consumer Wellness and Corporate/Other. The Company's segments maintain separate financial information, and the CODM, the Company's Chief Executive Officer, evaluates the segments' operating results on a regular basis in deciding how to allocate resources among the segments and in assessing segment performance. The CODM evaluates the performance of the Company's segments based on adjusted operating income. Total assets by segment are not used by the CODM to assess the performance of, or allocate resources to, the Company's segments, therefore total assets by segment are not disclosed.

Adjusted operating income (loss) is defined as operating income (loss) (GAAP measure) excluding the impact of amortization of intangible assets, net realized capital gains or losses and other items, if any, that neither relate to the ordinary course of the Company's business nor reflect the Company's underlying business performance. The CODM uses adjusted operating income as its principal measure of segment performance as it enhances the CODM's ability to compare past financial performance with current performance and analyze underlying business performance and trends. Non-GAAP financial measures the Company discloses, such as consolidated adjusted operating income, should not be considered a substitute for, or superior to, financial measures determined or calculated in accordance with GAAP.

The following is a reconciliation of financial measures of the Company's segments to the consolidated totals:

<i>In millions</i>	Three Months Ended September 30, 2025				
	Health Care Benefits	Health Services ⁽¹⁾	Pharmacy & Consumer Wellness	Corporate/Other	Consolidated Totals
Revenues from external customers	\$ 35,431	\$ 42,354	\$ 24,441	\$ 13	\$ 102,239
Intersegment revenues	49	6,913	11,773	—	18,735
Net investment income (loss)	513	(1)	—	120	632
Total revenues	35,993	49,266	36,214	133	121,606
Intersegment eliminations ⁽²⁾					(18,735)
Total consolidated revenues					\$ 102,871
Less: Net realized capital gains (losses)	33	—	—	(44)	
Cost of products sold	—	45,230	29,647	—	
Health care costs	31,319	1,291	—	47	
Other segment items ⁽³⁾	4,327	695	5,089	513	
Adjusted operating income (loss)	\$ 314	\$ 2,050	\$ 1,478	\$ (383)	\$ 3,459
Reconciliation of principal measure of segment performance to consolidated operating loss:					
Amortization of intangible assets ⁽⁴⁾					500
Net realized capital losses ⁽⁵⁾					11
Acquisition-related integration costs ⁽⁶⁾					27
Goodwill impairment ⁽⁷⁾					5,725
Health Care Delivery clinic closure charge ⁽⁸⁾					83
Opioid litigation charge ⁽⁹⁾					320
Operating loss (GAAP measure)					(3,207)
Gain on deconsolidation of subsidiary ⁽¹⁴⁾					483
Interest expense					(784)
Other income					26
Loss before income tax provision					\$ (3,482)
Depreciation and amortization	\$ 375	\$ 260	\$ 396	\$ 103	\$ 1,134

Three Months Ended September 30, 2024

<i>In millions</i>	Health Care Benefits	Health Services ⁽¹⁾	Pharmacy & Consumer Wellness	Corporate/ Other	Consolidated Totals
Revenues from external customers	\$ 32,555	\$ 40,794	\$ 21,515	\$ 14	\$ 94,878
Intersegment revenues	18	3,336	10,908	—	14,262
Net investment income (loss)	423	(1)	—	128	550
Total revenues	32,996	44,129	32,423	142	109,690
Intersegment eliminations ⁽²⁾					(14,262)
Total consolidated revenues					\$ 95,428
Less: Net realized capital gains (losses)	(1)	—	—	20	
Cost of products sold	—	40,381	26,032	—	
Health care costs	29,443	936	—	49	
Other segment items ⁽³⁾	4,478	608	4,795	402	
Adjusted operating income (loss)	\$ (924)	\$ 2,204	\$ 1,596	\$ (329)	\$ 2,547
Reconciliation of principal measure of segment performance to consolidated operating income:					
Amortization of intangible assets ⁽⁴⁾					507
Net realized capital gains ⁽⁵⁾					(19)
Acquisition-related integration costs ⁽⁶⁾					41
Office real estate optimization charges ⁽¹⁰⁾					17
Restructuring charges ⁽¹³⁾					1,169
Operating income (GAAP measure)					832
Interest expense					(752)
Other income					25
Income before income tax provision					\$ 105
Depreciation and amortization	\$ 407	\$ 267	\$ 387	\$ 100	\$ 1,161

Nine Months Ended September 30, 2025

<i>In millions</i>	Health Care Benefits	Health Services ⁽¹⁾	Pharmacy & Consumer Wellness	Corporate/ Other	Consolidated Totals
Revenues from external customers	\$ 105,667	\$ 120,568	\$ 68,460	\$ 40	\$ 294,735
Intersegment revenues	87	18,603	33,247	—	51,937
Net investment income	1,307	10	—	322	1,639
Total revenues	107,061	139,181	101,707	362	348,311
Intersegment eliminations ⁽²⁾					(51,937)
Total consolidated revenues					\$ 296,374
Less: Net realized capital gains (losses)	(1)	15	—	(73)	
Cost of products sold	—	128,425	83,005	—	
Health care costs	90,696	3,439	—	133	
Other segment items ⁽³⁾	12,751	2,074	14,573	1,428	
Adjusted operating income (loss)	\$ 3,615	\$ 5,228	\$ 4,129	\$ (1,126)	\$ 11,846
Reconciliation of principal measure of segment performance to consolidated operating income:					
Amortization of intangible assets ⁽⁴⁾					1,493
Net realized capital losses ⁽⁵⁾					59
Acquisition-related integration costs ⁽⁶⁾					100
Goodwill impairment ⁽⁷⁾					5,725
Health Care Delivery clinic closure charge ⁽⁸⁾					83
Opioid litigation charge ⁽⁹⁾					320
Office real estate optimization charges ⁽¹⁰⁾					10
Legacy litigation charges ⁽¹¹⁾					1,220
Loss on Accountable Care assets ⁽¹²⁾					288
Operating income (GAAP measure)					2,548
Gain on deconsolidation of subsidiary ⁽¹⁴⁾					483
Interest expense					(2,332)
Other income					83
Income before income tax provision					\$ 782
Depreciation and amortization	\$ 1,199	\$ 781	\$ 1,169	\$ 310	\$ 3,459

Nine Months Ended September 30, 2024

<i>In millions</i>	Health Care Benefits	Health Services ⁽¹⁾	Pharmacy & Consumer Wellness	Corporate/ Other	Consolidated Totals
Revenues from external customers	\$ 96,577	\$ 115,954	\$ 61,127	\$ 43	\$ 273,701
Intersegment revenues	54	10,634	29,859	—	40,547
Net investment income (loss)	1,076	(3)	—	325	1,398
Total revenues	97,707	126,585	90,986	368	315,646
Intersegment eliminations ⁽²⁾					(40,547)
Total consolidated revenues					\$ 275,099
Less: Net realized capital losses	(82)	—	—	(7)	
Cost of products sold	—	116,678	72,627	—	
Health care costs	84,359	2,428	—	142	
Other segment items ⁽³⁾	12,684	1,997	14,343	1,229	
Adjusted operating income (loss)	\$ 746	\$ 5,482	\$ 4,016	\$ (996)	\$ 9,248
Reconciliation of principal measure of segment performance to consolidated operating income:					
Amortization of intangible assets ⁽⁴⁾					1,522
Net realized capital losses ⁽⁵⁾					89
Acquisition-related integration costs ⁽⁶⁾					203
Opioid litigation charge ⁽⁹⁾					100
Office real estate optimization charges ⁽¹⁰⁾					17
Restructuring charges ⁽¹³⁾					1,169
Operating income (GAAP measure)					6,148
Interest expense					(2,200)
Other income					74
Income before income tax provision					\$ 4,022
Depreciation and amortization	\$ 1,196	\$ 792	\$ 1,164	\$ 298	\$ 3,450

- (1) Total revenues of the Health Services segment include approximately \$2.4 billion and \$2.7 billion of retail co-payments for the three months ended September 30, 2025 and 2024, respectively. Total revenues of the Health Services segment include approximately \$8.8 billion and \$8.9 billion of retail co-payments for the nine months ended September 30, 2025 and 2024, respectively.
- (2) Intersegment revenue eliminations relate to intersegment revenue generating activities that occur between the Health Care Benefits segment, the Health Services segment, and/or the Pharmacy & Consumer Wellness segment.
- (3) Other segment items for each reportable segment include operating expenses, which primarily consist of selling, general and administrative expenses. Other segment items exclude the impact of amortization of intangible assets and other items, if any, that neither relate to the ordinary course of the Company's business nor reflect the Company's underlying business performance.
- (4) The Company's acquisition activities have resulted in the recognition of intangible assets as required under the acquisition method of accounting which consist primarily of trademarks, customer contracts/relationships, covenants not to compete, technology, provider networks and value of business acquired. Definite-lived intangible assets are amortized over their estimated useful lives and are tested for impairment when events indicate that the carrying value may not be recoverable. The amortization of intangible assets is reflected in operating expenses within each segment. Although intangible assets contribute to the Company's revenue generation, the amortization of intangible assets does not directly relate to the underwriting of the Company's insurance products, the services performed for the Company's customers or the sale of the Company's products or services. Additionally, intangible asset amortization expense typically fluctuates based on the size and timing of the Company's acquisition activity. Accordingly, the Company believes excluding the amortization of intangible assets enhances the Company's and investors' ability to compare the Company's past financial performance with its current performance and to analyze underlying business performance and trends. Intangible asset amortization excluded from the related non-GAAP financial measure represents the entire amount recorded within the Company's GAAP financial statements, and the revenue generated by the associated intangible assets has not been excluded from the related non-GAAP financial measure. Intangible asset amortization is excluded from the related non-GAAP financial measure because the amortization, unlike the related revenue, is not affected by operations of any particular period unless an intangible asset becomes impaired or the estimated useful life of an intangible asset is revised.
- (5) The Company's net realized capital gains and losses arise from various types of transactions, primarily in the course of managing a portfolio of assets that support the payment of insurance liabilities. Net realized capital gains and losses are reflected in net investment income (loss) within each segment. These capital gains and losses are the result of investment decisions, market conditions and other economic developments that are unrelated to the performance of the Company's business, and the amount and timing of these capital gains and losses do not directly relate to the underwriting of the Company's insurance products, the services performed for the Company's customers or the sale of the Company's products or services. Accordingly, the Company believes excluding net realized capital gains and losses enhances the Company's and investors' ability to compare the Company's past financial performance with its current performance and to analyze underlying business performance and trends.

- (6) During the three and nine months ended September 30, 2025 and 2024, the acquisition-related integration costs relate to the acquisitions of Signify Health and Oak Street Health. The acquisition-related integration costs are reflected in operating expenses within the Corporate/Other segment.
- (7) During the three and nine months ended September 30, 2025, the goodwill impairment charge relates to the Health Care Delivery reporting unit within the Health Services segment.
- (8) During the three and nine months ended September 30, 2025, the Health Care Delivery clinic closure charge primarily relates to the write down of long-lived assets in connection with the planned closure of certain existing Oak Street Health clinics in 2026, as well as associated severance and employee-related costs expected to be incurred. The Health Care Delivery clinic closure charge is reflected in operating expenses within the Health Services segment.
- (9) During the three and nine months ended September 30, 2025 and the nine months ended September 30, 2024, the opioid litigation charges relate to changes in the Company's accrual related to ongoing opioid litigation matters.
- (10) During the nine months ended September 30, 2025 and the three and nine months ended September 30, 2024, the office real estate optimization charges primarily relate to the abandonment of leased real estate and the related right-of-use assets and property and equipment in connection with the Company's evaluation of corporate office real estate space in response to its ongoing flexible work arrangement. The office real estate optimization charges are reflected in operating expenses within each segment.
- (11) During the nine months ended September 30, 2025, the Company recorded legacy litigation charges related to two court decisions associated with its past business practices. In April 2025, a jury found Omnicare and CVS Health Corporation liable in connection with alleged violations of the federal False Claims Act related to dispensing practices by Omnicare from 2010, prior to its acquisition by the Company in 2015, through 2018. Damages were found only with respect to Omnicare. Accordingly, the Company recorded a litigation charge of \$387 million during the first quarter of 2025. During the second quarter of 2025, the Company recorded a charge of \$542 million, reflecting penalties assessed under the False Claims Act. These litigation charges are reflected in operating expenses within the Pharmacy & Consumer Wellness segment. In June 2025, a court found certain subsidiaries of CVS Health Corporation liable for damages in connection with a complaint filed in February 2014, in which the government declined to intervene, related to PBM direct and indirect remuneration reporting practices for two clients from 2010 through 2016, which the Company has since modified. In connection with this court decision, the Company recorded a litigation charge of \$291 million during the second quarter of 2025. This litigation charge is reflected in operating expenses within the Health Services segment.
- (12) During the nine months ended September 30, 2025, the loss on the wind down and sale of Accountable Care assets represents the pre-tax loss on the divestiture of the Company's MSSP operations, which the Company sold in March 2025, as well as costs incurred in connection with the process of winding down the Company's ACO REACH operations. The loss on Accountable Care assets is reflected in operating expenses within the Health Services segment.
- (13) During the three and nine months ended September 30, 2024, the restructuring charges are primarily comprised of a store impairment charge, corporate workforce optimization costs, including severance and employee-related costs, and other asset impairment and related charges associated with the discontinuation of certain non-core assets. During the third quarter of 2024, the Company finalized an enterprise-wide restructuring plan intended to streamline and simplify the organization, improve efficiency and reduce costs. In connection with this restructuring plan, the Company completed a strategic review of its retail business and determined that it planned to close additional retail stores in 2025, and, accordingly, it recorded a store impairment charge to write down the associated lease right-of-use assets and property and equipment. In addition, during the third quarter of 2024, the Company also conducted a review of its various strategic assets and determined that it would discontinue the use of certain non-core assets, at which time impairment losses were recorded to write down the carrying value of these assets to the Company's best estimate of their fair value. The restructuring charges associated with the store impairments are reflected within the Pharmacy & Consumer Wellness segment, other asset impairments and related charges are reflected within the Corporate/Other and Pharmacy & Consumer Wellness segments and corporate workforce optimization costs are reflected within the Corporate/Other segment.
- (14) During the three and nine months ended September 30, 2025, the gain on deconsolidation of subsidiary relates to Omnicare, a wholly-owned indirect subsidiary of CVS Health Corporation, and certain of its subsidiary entities. In September 2025, the Omnicare Entities voluntarily initiated Chapter 11 proceedings under the U.S. Bankruptcy Code, at which time the Company determined that it no longer retained control of the Omnicare Entities and deconsolidated the subsidiaries.

Report of Independent Registered Public Accounting Firm

To the Shareholders and the Board of Directors of CVS Health Corporation

Results of Review of Interim Financial Statements

We have reviewed the accompanying condensed consolidated balance sheet of CVS Health Corporation (the Company) as of September 30, 2025, the related condensed consolidated statements of operations and comprehensive income (loss) for the three-month and nine-month periods ended September 30, 2025 and 2024, the related condensed consolidated statements of shareholders' equity for the three-month periods ended March 31, 2025 and 2024, June 30, 2025 and 2024 and September 30, 2025 and 2024, the related condensed consolidated statements of cash flows for the nine-month periods ended September 30, 2025 and 2024, and the related notes (collectively referred to as the "condensed consolidated interim financial statements"). Based on our reviews, we are not aware of any material modifications that should be made to the condensed consolidated interim financial statements for them to be in conformity with U.S. generally accepted accounting principles.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheet of the Company as of December 31, 2024, the related consolidated statements of operations, comprehensive income, shareholders' equity and cash flows for the year then ended, and the related notes (not presented herein); and in our report dated February 12, 2025, we expressed an unqualified audit opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 2024, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it was derived.

Basis for Review Results

These financial statements are the responsibility of the Company's management. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the SEC and the PCAOB. We conducted our review in accordance with the standards of the PCAOB. A review of interim financial statements consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the PCAOB, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

/s/ Ernst & Young LLP

Boston, Massachusetts
October 29, 2025

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations (“MD&A”)

Overview of Business

CVS Health Corporation, together with its subsidiaries (collectively, “CVS Health,” the “Company,” “we,” “our” or “us”), is a leading health solutions company building a world of health around every consumer it serves and connecting care so that it works for people wherever they are. As of September 30, 2025, the Company had approximately 9,000 retail locations, more than 1,000 walk-in and primary care medical clinics and a leading pharmacy benefits manager with approximately 87 million plan members and expanding specialty pharmacy solutions. The Company also serves an estimated more than 37 million people through traditional, voluntary and consumer-directed health insurance products and related services, including expanding Medicare Advantage offerings and a leading standalone Medicare Part D prescription drug plan (“PDP”). The Company is creating new sources of value through its integrated model allowing it to expand into personalized, technology driven care delivery and health services, increasing access to quality care, delivering better health outcomes and lowering overall health care costs.

The Company has four reportable segments: Health Care Benefits, Health Services, Pharmacy & Consumer Wellness and Corporate/Other, which are described below.

Overview of the Health Care Benefits Segment

The Health Care Benefits segment operates as one of the nation’s leading diversified health care benefits providers through its Aetna® operations. The Health Care Benefits segment has the information and resources to help members, in consultation with their health care professionals, make more informed decisions about their health care. The Health Care Benefits segment offers a broad range of traditional, voluntary and consumer-directed health insurance products and related services, including medical, pharmacy, dental and behavioral health plans, medical management capabilities, Medicare Advantage and Medicare Supplement plans, PDPs and Medicaid health care management services. The Health Care Benefits segment’s primary customers, its members, primarily access the segment’s products and services through employer groups, government-sponsored plans or individually. The Health Care Benefits segment also serves customers who purchase products and services that are ancillary to its health insurance products. The Company refers to insurance products (where it assumes all or a majority of the risk for medical and dental care costs) as “Insured” and administrative services contract products (where the plan sponsor assumes all or a majority of the risk for medical and dental care costs) as “ASC.” The Company also sells Insured plans directly to individual consumers through the individual public health insurance exchanges. The Company plans to exit the states in which Aetna operates on the individual public health insurance exchanges effective January 2026.

Overview of the Health Services Segment

The Health Services segment provides a full range of pharmacy benefit management (“PBM”) solutions through its CVS Caremark® operations and delivers health care services in its medical clinics, virtually, and in the home. PBM solutions include plan design offerings and administration, formulary management, retail pharmacy network management services, and specialty and mail order pharmacy services. In addition, the Company provides clinical services, disease management services, medical spend management and pharmacy and/or other administrative services for providers and federal 340B drug pricing program covered entities (“Covered Entities”). The Company operates a group purchasing organization that negotiates pricing for the purchase of pharmaceuticals and rebates with pharmaceutical manufacturers on behalf of its participants and provides various administrative, management and reporting services to pharmaceutical manufacturers. The segment also works directly with pharmaceutical manufacturers to commercialize and/or co-produce high quality biosimilar products through its Cordavis™ subsidiary. The Health Services segment’s health care delivery assets include Signify Health, Inc. (“Signify Health”), a leader in health risk assessments and value-based care, and Oak Street Health, Inc. (“Oak Street Health”), a leading multi-payor operator of value-based primary care centers serving Medicare eligible patients. The Health Services segment’s clients and customers are primarily employers, insurance companies, unions, government employee groups, health plans, PDPs, Medicaid managed care plans, the U.S. Centers for Medicare & Medicaid Services (“CMS”), plans offered on public and private health insurance exchanges and other sponsors of health benefit plans throughout the U.S., patients who receive care in the Health Services segment’s medical clinics, virtually or in the home, as well as Covered Entities.

Overview of the Pharmacy & Consumer Wellness Segment

The Pharmacy & Consumer Wellness segment dispenses prescriptions in its CVS Pharmacy® retail locations and through its infusion operations, provides ancillary pharmacy services including pharmacy patient care programs, diagnostic testing and vaccination administration, and sells a wide assortment of health and wellness products and general merchandise. The segment

also provides pharmacy fulfillment services to support the Health Services segment's specialty and mail order pharmacy offerings. As of September 30, 2025, the Pharmacy & Consumer Wellness segment operated approximately 9,000 retail locations, as well as online retail pharmacy websites, retail specialty pharmacy stores, compounding pharmacies and branches for infusion and enteral nutrition services.

Overview of the Corporate/Other Segment

The Company presents the remainder of its financial results in the Corporate/Other segment, which primarily consists of:

- Management and administrative expenses to support the Company's overall operations, which include certain aspects of executive management and the corporate relations, legal, compliance, human resources and finance departments, information technology, digital, data and analytics, as well as acquisition-related integration costs; and
- Products for which the Company no longer solicits or accepts new customers, such as its large case pensions and long-term care insurance products.

Operating Results

The following discussion explains the material changes in the Company's operating results for the three and nine months ended September 30, 2025 and 2024, and the significant developments affecting the Company's financial condition since December 31, 2024. We strongly recommend that you read our audited consolidated financial statements and notes thereto and Management's Discussion and Analysis of Financial Condition and Results of Operations, which are included in the Company's Annual Report on Form 10-K for the year ended December 31, 2024 (the "2024 Form 10-K").

Summary of Consolidated Financial Results

<i>In millions</i>	Three Months Ended September 30,		Nine Months Ended September 30,		Change			
					Three Months Ended September 30, 2025 vs 2024		Nine Months Ended September 30, 2025 vs 2024	
	2025	2024	2025	2024	\$	%	\$	%
Revenues:								
Products	\$ 64,590	\$ 59,674	\$ 182,866	\$ 169,610	\$ 4,916	8.2 %	\$ 13,256	7.8 %
Premiums	33,719	30,925	100,734	91,983	2,794	9.0 %	8,751	9.5 %
Services	3,930	4,279	11,135	12,108	(349)	(8.2)%	(973)	(8.0)%
Net investment income	632	550	1,639	1,398	82	14.9 %	241	17.2 %
Total revenues	102,871	95,428	296,374	275,099	7,443	7.8 %	21,275	7.7 %
Operating costs:								
Cost of products sold	57,045	52,948	162,107	151,019	4,097	7.7 %	11,088	7.3 %
Health care costs	32,020	29,922	92,472	85,578	2,098	7.0 %	6,894	8.1 %
Operating expenses	11,288	10,557	33,522	31,185	731	6.9 %	2,337	7.5 %
Goodwill impairment	5,725	—	5,725	—	5,725	100.0 %	5,725	100.0 %
Restructuring charges	—	1,169	—	1,169	(1,169)	(100.0)%	(1,169)	(100.0)%
Total operating costs	106,078	94,596	293,826	268,951	11,482	12.1 %	24,875	9.2 %
Operating income (loss)	(3,207)	832	2,548	6,148	(4,039)	(485.5)%	(3,600)	(58.6)%
Gain on deconsolidation of subsidiary	483	—	483	—	483	100.0 %	483	100.0 %
Interest expense	(784)	(752)	(2,332)	(2,200)	(32)	(4.3)%	(132)	(6.0)%
Other income	26	25	83	74	1	4.0 %	9	12.2 %
Income (loss) before income tax provision	(3,482)	105	782	4,022	(3,587)	(3416.2)%	(3,240)	(80.6)%
Income tax provision	508	34	1,977	1,059	474	1394.1 %	918	86.7 %
Net income (loss)	(3,990)	71	(1,195)	2,963	(4,061)	(5719.7)%	(4,158)	(140.3)%
Net loss attributable to noncontrolling interests	15	16	20	7	(1)	(6.3)%	13	185.7 %
Net income (loss) attributable to CVS Health	\$ (3,975)	\$ 87	\$ (1,175)	\$ 2,970	\$ (4,062)	(4669.0)%	\$ (4,145)	(139.6)%

Commentary - Three Months Ended September 30, 2025 vs. 2024

Revenues

- Total revenues increased \$7.4 billion, or 7.8%, in the three months ended September 30, 2025 compared to the prior year driven by revenue growth across all operating segments.
- Please see "Segment Analysis" later in this report for additional information about the revenues of the Company's segments.

Operating expenses

- Operating expenses increased \$731 million, or 6.9%, in the three months ended September 30, 2025 compared to the prior year. The increase in operating expenses was primarily due to a \$320 million opioid litigation charge related to a change in the Company's accrual for ongoing opioid litigation matters recorded during the three months ended September 30, 2025, as well as increased investments in colleagues and capabilities.

- Please see “Segment Analysis” later in this report for additional information about the operating expenses of the Company’s segments.

Operating income (loss)

- During the three months ended September 30, 2025, the Company incurred an operating loss of \$3.2 billion compared to operating income of \$832 million in the prior year. The difference was primarily driven by a \$5.7 billion goodwill impairment charge related to the Health Care Delivery reporting unit, partially offset by improved operating performance in the Health Care Benefits segment and the absence of approximately \$1.2 billion of restructuring charges recorded in the prior year.
- Please see “Segment Analysis” later in this report for additional information about the operating results of the Company’s segments.

Gain on deconsolidation of subsidiary

- During the three months ended September 30, 2025, the gain on deconsolidation of subsidiary relates to Omnicare, LLC (“Omnicare”), a wholly-owned indirect subsidiary of CVS Health Corporation, and certain of its subsidiary entities (collectively, the “Omnicare Entities”). See Note 1 “Significant Accounting Policies” to the unaudited condensed consolidated financial statements for further information on the deconsolidation of the Omnicare Entities.

Interest expense

- Interest expense increased \$32 million, or 4.3%, due to higher debt in the three months ended September 30, 2025, primarily as a result of long-term debt issued in December of 2024 and August of 2025.

Income tax provision

- The effective income tax rate was (14.6)% for the three months ended September 30, 2025 compared to 32.4% for the three months ended September 30, 2024. The change in the effective income tax rate was primarily due to the \$5.7 billion goodwill impairment charge recorded in the three months ended September 30, 2025, which was not deductible for income tax purposes.

Commentary - Nine Months Ended September 30, 2025 vs. 2024

Revenues

- Total revenues increased \$21.3 billion, or 7.7%, in the nine months ended September 30, 2025 compared to the prior year driven by revenue growth across all operating segments.
- Please see “Segment Analysis” later in this report for additional information about the revenues of the Company’s segments.

Operating expenses

- Operating expenses increased \$2.3 billion, or 7.5%, in the nine months ended September 30, 2025 compared to the prior year. The increase in operating expenses was primarily due to \$1.2 billion in legacy litigation charges related to two court decisions associated with the Company’s past business practices, the \$320 million opioid litigation charge described above, as well as \$288 million of pre-tax losses on Accountable Care assets, all recorded during the nine months ended September 30, 2025.
- Please see “Segment Analysis” later in this report for additional information about the operating expenses of the Company’s segments.

Operating income

- Operating income decreased \$3.6 billion, or 58.6%, in the nine months ended September 30, 2025 compared to the prior year primarily due to the \$5.7 billion goodwill impairment charge related to the Health Care Delivery reporting unit, the \$1.2 billion of legacy litigation charges, the \$320 million opioid litigation charge, as well as the pre-tax losses on Accountable Care assets, all recorded during the nine months ended September 30, 2025. These decreases were partially offset by improved operating performance in the Health Care Benefits segment and the absence of approximately \$1.2 billion of restructuring charges recorded in the prior year.
- Please see “Segment Analysis” later in this report for additional information about the operating results of the Company’s segments.

Gain on deconsolidation of subsidiary

- During the nine months ended September 30, 2025, the gain on deconsolidation of subsidiary relates to Omnicare and certain of its subsidiary entities.

Interest expense

- Interest expense increased \$132 million, or 6.0%, due to higher debt in the nine months ended September 30, 2025, primarily as a result of long-term debt issued in August of 2025 and May and December of 2024.

Income tax provision

- The effective income tax rate was 252.8% for the nine months ended September 30, 2025 compared to 26.3% for the nine months ended September 30, 2024. The increase in the effective income tax rate was primarily due to the impact of the goodwill impairment charge and the legacy litigation charges recorded in the nine months ended September 30, 2025 described above, both of which were not deductible for income tax purposes.

Outlook

The Company believes you should consider the following key business and regulatory trends and uncertainties:

Key Business Trends and Uncertainties

- The Company's medical membership declined in its Medicare and individual exchange products. The Company plans to exit the states in which Aetna operates on the individual public health insurance exchanges effective January 2026. Medical membership disruptions may result in volatility in the Company's financial results.
- Utilization persisted at elevated levels through the third quarter of 2025. Although the level of utilization is difficult to accurately predict, at this time, the Company expects that utilization will pressure its Health Care Benefits segment and its health care delivery assets in its Health Services segment for the remainder of the year. Further utilization pressure beyond current expectations could result in the future impairment of goodwill.
- Increases in utilization beyond the Company's projections may result in the Company having to record additional premium deficiency reserves within the Health Care Benefits segment.
- The Company's Medicaid business is experiencing medical cost pressures, largely driven by higher than expected acuity following the resumption of member redeterminations. While the Company continues to work closely with its state partners to ensure the underlying trends are reflected in its premium rates going forward, it is uncertain when these pressures will be fully offset by state rate updates.
- The Company's individual exchange business is subject to a risk adjustment program whereby the Company estimates its ultimate risk adjustment receivable or payable based on the risk of its qualified plan members relative to the average risk of members of other qualified plans in comparable markets. Changes in the Company's risk relative to the markets' risk, including changes resulting from volatility in membership, could adversely impact the Company's estimate of its risk adjustment receivable or payable.
- The Company continues to share with clients a larger portion of rebates, fees and/or discounts received from pharmaceutical manufacturers, and typically offers clients minimum pricing guarantees that cannot always be achieved. In addition, marketplace dynamics and regulatory changes have limited the Company's ability to offer plan sponsors pricing that includes retail network "differential" or "spread." The Company expects these trends to continue.
- The Company's Pharmacy & Consumer Wellness segment is likely to benefit from incremental volume due to disruption across the retail pharmacy market, including the Company's acquisition of the prescription files of certain Rite Aid pharmacies and certain Rite Aid stores.
- Regulatory changes or consumer sentiment shift for immunizations may negatively impact national demand impacting financial results.
- Implementation of new tariffs or changes in tariffs, including the impact of tariffs on trade relations between the U.S. and foreign countries, create exposure for increased costs and supply chain disruptions that can adversely impact consumer demand, the ability to deliver client savings or the Company's financial results.
- Consumer spend management and a decline in consumer discretionary spending, as well as a shift to value, grocery and digital retailers, could drive lower front store sales.
- Future financial performance will be influenced by a number of factors including competitive demand for products and services, legislative and regulatory considerations, and labor and other market dynamics, including inflation. The Company evaluates and adjusts its approach in each of the markets it serves, considering all relevant factors.
- The Company expects benefits from ongoing enterprise-wide cost savings initiatives and investments in efficiencies, which aim to reduce the Company's operating cost structure in a way that improves the consumer experience and is sustainable. During the third quarter of 2024, the Company finalized an enterprise-wide restructuring plan intended to streamline and simplify the organization, improve efficiency and generate expected cost savings of over \$500 million in 2025.
- Changes in conditions in the U.S. and global capital markets can significantly and adversely affect interest rates and capital market conditions which could result in increased financing costs.
- Actions taken by ratings agencies, including changes in the Company's debt ratings, could impact the Company's future borrowing costs, access to capital markets and new store operating lease costs.

Key Regulatory Trends and Uncertainties

- The Company is exposed to funding and regulation of, and changes in government policy with respect to and/or funding or regulation of, the various Medicare programs in which the Company participates, including changes in the amounts payable to us under those programs and/or new reforms or surcharges on existing programs, including changes to applicable risk adjustment mechanisms.
- Legislation and/or regulations seeking to regulate PBM activities in a comprehensive manner have been proposed or enacted in a majority of states and on the federal level. This legislative and regulatory activity could adversely affect the Company's ability to conduct business on commercially reasonable terms and the Company's ability to standardize its PBM products and services across state lines.

For additional information regarding these and other trends and uncertainties, see Item 1A, "Risk Factors" and Part I, Item 1 "Business - Government Regulation" included in the 2024 Form 10-K.

Segment Analysis

The following discussion of segment operating results is presented based on the Company's reportable segments in accordance with the accounting guidance for segment reporting and is consistent with the segment disclosure in Note 12 "Segment Reporting" to the unaudited condensed consolidated financial statements.

The Company has four reportable segments: Health Care Benefits, Health Services, Pharmacy & Consumer Wellness and Corporate/Other. The Company's segments maintain separate financial information, and the Chief Operating Decision Maker (the "CODM") evaluates the segments' operating results on a regular basis in deciding how to allocate resources among the segments and in assessing segment performance. The Company's CODM is the Chief Executive Officer. The CODM evaluates the performance of the Company's segments based on adjusted operating income (loss). Adjusted operating income is defined as operating income (loss) as measured by accounting principles generally accepted in the United States of America ("GAAP") excluding the impact of amortization of intangible assets, net realized capital gains or losses and other items, if any, that neither relate to the ordinary course of the Company's business nor reflect the Company's underlying business performance. See the reconciliations of operating income (loss) (GAAP measure) to adjusted operating income (loss) below for further context regarding the items excluded from operating income (loss) in determining adjusted operating income. The CODM uses adjusted operating income as its principal measure of segment performance as it enhances the CODM's ability to compare past financial performance with current performance and analyze underlying business performance and trends. Non-GAAP financial measures the Company discloses, such as consolidated adjusted operating income, should not be considered a substitute for, or superior to, financial measures determined or calculated in accordance with GAAP.

The following are reconciliations of financial measures of the Company's segments to the consolidated totals:

<i>In millions</i>	Health Care Benefits	Health Services ⁽¹⁾	Pharmacy & Consumer Wellness	Corporate/Other	Intersegment Eliminations ⁽²⁾	Consolidated Totals
Three Months Ended						
September 30, 2025						
Total revenues	\$ 35,993	\$ 49,266	\$ 36,214	\$ 133	\$ (18,735)	\$ 102,871
Adjusted operating income (loss)	314	2,050	1,478	(383)	—	3,459
September 30, 2024						
Total revenues	\$ 32,996	\$ 44,129	\$ 32,423	\$ 142	\$ (14,262)	\$ 95,428
Adjusted operating income (loss)	(924)	2,204	1,596	(329)	—	2,547
Nine Months Ended						
September 30, 2025						
Total revenues	\$ 107,061	\$ 139,181	\$ 101,707	\$ 362	\$ (51,937)	\$ 296,374
Adjusted operating income (loss)	3,615	5,228	4,129	(1,126)	—	11,846
September 30, 2024						
Total revenues	\$ 97,707	\$ 126,585	\$ 90,986	\$ 368	\$ (40,547)	\$ 275,099
Adjusted operating income (loss)	746	5,482	4,016	(996)	—	9,248

- (1) Total revenues of the Health Services segment include approximately \$2.4 billion and \$2.7 billion of retail co-payments for the three months ended September 30, 2025 and 2024, respectively, and \$8.8 billion and \$8.9 billion of retail co-payments for the nine months ended September 30, 2025 and 2024, respectively.
- (2) Intersegment revenue eliminations relate to intersegment revenue generating activities that occur between the Health Care Benefits segment, the Health Services segment, and/or the Pharmacy & Consumer Wellness segment.

The following are reconciliations of consolidated operating income (loss) (GAAP measure) to consolidated adjusted operating income, as well as reconciliations of segment GAAP operating income (loss) to segment adjusted operating income (loss):

	Three Months Ended September 30, 2025				
<i>In millions</i>	Health Care Benefits	Health Services	Pharmacy & Consumer Wellness	Corporate/ Other	Consolidated Totals
Operating income (loss) (GAAP measure)	\$ 53	\$ (3,899)	\$ 1,414	\$ (775)	\$ (3,207)
Amortization of intangible assets ⁽¹⁾	294	141	64	1	500
Net realized capital (gains) losses ⁽²⁾	(33)	—	—	44	11
Acquisition-related integration costs ⁽³⁾	—	—	—	27	27
Goodwill impairment ⁽⁴⁾	—	5,725	—	—	5,725
Health Care Delivery clinic closure charge ⁽⁵⁾	—	83	—	—	83
Opioid litigation charge ⁽⁶⁾	—	—	—	320	320
Adjusted operating income (loss)	<u>\$ 314</u>	<u>\$ 2,050</u>	<u>\$ 1,478</u>	<u>\$ (383)</u>	<u>\$ 3,459</u>

	Three Months Ended September 30, 2024				
<i>In millions</i>	Health Care Benefits	Health Services	Pharmacy & Consumer Wellness	Corporate/ Other	Consolidated Totals
Operating income (loss) (GAAP measure)	\$ (1,229)	\$ 2,055	\$ 784	\$ (778)	\$ 832
Amortization of intangible assets ⁽¹⁾	294	149	64	—	507
Net realized capital (gains) losses ⁽²⁾	1	—	—	(20)	(19)
Acquisition-related integration costs ⁽³⁾	—	—	—	41	41
Office real estate optimization charges ⁽⁷⁾	10	—	1	6	17
Restructuring charges ⁽⁸⁾	—	—	747	422	1,169
Adjusted operating income (loss)	<u>\$ (924)</u>	<u>\$ 2,204</u>	<u>\$ 1,596</u>	<u>\$ (329)</u>	<u>\$ 2,547</u>

	Nine Months Ended September 30, 2025				
<i>In millions</i>	Health Care Benefits	Health Services	Pharmacy & Consumer Wellness	Corporate/ Other	Consolidated Totals
Operating income (loss) (GAAP measure)	\$ 2,729	\$ (1,570)	\$ 3,014	\$ (1,625)	\$ 2,548
Amortization of intangible assets ⁽¹⁾	881	426	184	2	1,493
Net realized capital (gains) losses ⁽²⁾	1	(15)	—	73	59
Acquisition-related integration costs ⁽³⁾	—	—	—	100	100
Goodwill impairment ⁽⁴⁾	—	5,725	—	—	5,725
Health Care Delivery clinic closure charge ⁽⁵⁾	—	83	—	—	83
Opioid litigation charge ⁽⁶⁾	—	—	—	320	320
Office real estate optimization charges ⁽⁷⁾	4	—	2	4	10
Legacy litigation charges ⁽⁸⁾	—	291	929	—	1,220
Loss on Accountable Care assets ⁽⁹⁾	—	288	—	—	288
Adjusted operating income (loss)	<u>\$ 3,615</u>	<u>\$ 5,228</u>	<u>\$ 4,129</u>	<u>\$ (1,126)</u>	<u>\$ 11,846</u>

Nine Months Ended September 30, 2024

<i>In millions</i>	Health Care Benefits	Health Services	Pharmacy & Consumer Wellness	Corporate/ Other	Consolidated Totals
Operating income (loss) (GAAP measure)	\$ (227)	\$ 5,034	\$ 3,076	\$ (1,735)	\$ 6,148
Amortization of intangible assets ⁽¹⁾	881	448	192	1	1,522
Net realized capital losses ⁽²⁾	82	—	—	7	89
Acquisition-related integration costs ⁽³⁾	—	—	—	203	203
Opioid litigation charge ⁽⁶⁾	—	—	—	100	100
Office real estate optimization charges ⁽⁷⁾	10	—	1	6	17
Restructuring charges ⁽¹⁰⁾	—	—	747	422	1,169
Adjusted operating income (loss)	<u>\$ 746</u>	<u>\$ 5,482</u>	<u>\$ 4,016</u>	<u>\$ (996)</u>	<u>\$ 9,248</u>

- (1) The Company's acquisition activities have resulted in the recognition of intangible assets as required under the acquisition method of accounting which consist primarily of trademarks, customer contracts/relationships, covenants not to compete, technology, provider networks and value of business acquired. Definite-lived intangible assets are amortized over their estimated useful lives and are tested for impairment when events indicate that the carrying value may not be recoverable. The amortization of intangible assets is reflected in operating expenses within each segment. Although intangible assets contribute to the Company's revenue generation, the amortization of intangible assets does not directly relate to the underwriting of the Company's insurance products, the services performed for the Company's customers or the sale of the Company's products or services. Additionally, intangible asset amortization expense typically fluctuates based on the size and timing of the Company's acquisition activity. Accordingly, the Company believes excluding the amortization of intangible assets enhances the Company's and investors' ability to compare the Company's past financial performance with its current performance and to analyze underlying business performance and trends. Intangible asset amortization excluded from the related non-GAAP financial measure represents the entire amount recorded within the Company's GAAP financial statements, and the revenue generated by the associated intangible assets has not been excluded from the related non-GAAP financial measure. Intangible asset amortization is excluded from the related non-GAAP financial measure because the amortization, unlike the related revenue, is not affected by operations of any particular period unless an intangible asset becomes impaired or the estimated useful life of an intangible asset is revised.
- (2) The Company's net realized capital gains and losses arise from various types of transactions, primarily in the course of managing a portfolio of assets that support the payment of insurance liabilities. Net realized capital gains and losses are reflected in net investment income (loss) within each segment. These capital gains and losses are the result of investment decisions, market conditions and other economic developments that are unrelated to the performance of the Company's business, and the amount and timing of these capital gains and losses do not directly relate to the underwriting of the Company's insurance products, the services performed for the Company's customers or the sale of the Company's products or services. Accordingly, the Company believes excluding net realized capital gains and losses enhances the Company's and investors' ability to compare the Company's past financial performance with its current performance and to analyze underlying business performance and trends.
- (3) During the three and nine months ended September 30, 2025 and 2024, the acquisition-related integration costs relate to the acquisitions of Signify Health and Oak Street Health. The acquisition-related integration costs are reflected in operating expenses within the Corporate/Other segment.
- (4) During the three and nine months ended September 30, 2025, the goodwill impairment charge relates to the Health Care Delivery reporting unit within the Health Services segment.
- (5) During the three and nine months ended September 30, 2025, the Health Care Delivery clinic closure charge primarily relates to the write down of long-lived assets in connection with the planned closure of certain existing Oak Street Health clinics in 2026, as well as associated severance and employee-related costs expected to be incurred. The Health Care Delivery clinic closure charge is reflected in operating expenses within the Health Services segment.
- (6) During the three and nine months ended September 30, 2025 and the nine months ended September 30, 2024, the opioid litigation charges relate to changes in the Company's accrual related to ongoing opioid litigation matters.
- (7) During the nine months ended September 30, 2025 and the three and nine months ended September 30, 2024, the office real estate optimization charges primarily relate to the abandonment of leased real estate and the related right-of-use assets and property and equipment in connection with the Company's evaluation of corporate office real estate space in response to its ongoing flexible work arrangement. The office real estate optimization charges are reflected in operating expenses within each segment.
- (8) During the nine months ended September 30, 2025, the Company recorded legacy litigation charges related to two court decisions associated with its past business practices. In April 2025, a jury found Omnicare and CVS Health Corporation liable in connection with alleged violations of the federal False Claims Act related to dispensing practices by Omnicare from 2010, prior to its acquisition by the Company in 2015, through 2018. Damages were found only with respect to Omnicare. Accordingly, the Company recorded a litigation charge of \$387 million during the first quarter of 2025. During the second quarter of 2025, the Company recorded a charge of \$542 million, reflecting penalties assessed under the False Claims Act. These litigation charges are reflected in operating expenses within the Pharmacy & Consumer Wellness segment. In June 2025, a court found certain subsidiaries of CVS Health Corporation liable for damages in connection with a complaint filed in February 2014, in which the government declined to intervene, related to PBM direct and indirect remuneration reporting practices for two clients from 2010 through 2016, which the Company has since modified. In connection with this court decision, the Company recorded a litigation charge of \$291 million during the second quarter of 2025. This litigation charge is reflected in operating expenses within the Health Services segment.
- (9) During the nine months ended September 30, 2025, the loss on the wind down and sale of Accountable Care assets represents the pre-tax loss on the divestiture of the Company's Medicare Shared Savings Program ("MSSP") operations, which the Company sold in March 2025, as well as costs incurred in connection with the process of winding down the Company's Accountable Care Organization Realizing Equity, Access and Community Health ("ACO REACH") operations. The loss on Accountable Care assets is reflected in operating expenses within the Health Services segment.
- (10) During the three and nine months ended September 30, 2024, the restructuring charges are primarily comprised of a store impairment charge, corporate workforce optimization costs, including severance and employee-related costs, and other asset impairment and related charges associated with the discontinuation of certain non-core assets. During the third quarter of 2024, the Company finalized an enterprise-wide restructuring plan intended to streamline and simplify the organization, improve efficiency and reduce costs. In connection with this restructuring plan, the Company completed a strategic review of its retail business and determined that it planned to close additional retail stores in 2025, and, accordingly, it recorded a store

impairment charge to write down the associated lease right-of-use assets and property and equipment. In addition, during the third quarter of 2024, the Company also conducted a review of its various strategic assets and determined that it would discontinue the use of certain non-core assets, at which time impairment losses were recorded to write down the carrying value of these assets to the Company's best estimate of their fair value. The restructuring charges associated with the store impairments are reflected within the Pharmacy & Consumer Wellness segment, other asset impairments and related charges are reflected within the Corporate/Other and Pharmacy & Consumer Wellness segments and corporate workforce optimization costs are reflected within the Corporate/Other segment.

Health Care Benefits Segment

The following table summarizes the Health Care Benefits segment's performance for the respective periods:

<i>In millions, except percentages and basis points ("bps")</i>	Three Months Ended September 30,		Nine Months Ended September 30,		Change			
	September 30,		September 30,		Three Months Ended September 30, 2025 vs 2024		Nine Months Ended September 30, 2025 vs 2024	
	2025	2024	2025	2024	\$	%	\$	%
Revenues:								
Premiums	\$ 33,739	\$ 30,914	\$ 100,731	\$ 91,947	\$ 2,825	9.1 %	\$ 8,784	9.6 %
Services	1,741	1,659	5,023	4,684	82	4.9 %	339	7.2 %
Net investment income	513	423	1,307	1,076	90	21.3 %	231	21.5 %
Total revenues	35,993	32,996	107,061	97,707	2,997	9.1 %	9,354	9.6 %
Health care costs	31,319	29,443	90,696	84,359	1,876	6.4 %	6,337	7.5 %
MBR (Health care costs as a % of premium revenues)	92.8 %	95.2 %	90.0 %	91.7 %	(240)bps		(170)bps	
Operating expenses	\$ 4,621	\$ 4,782	\$ 13,636	\$ 13,575	\$ (161)	(3.4)%	\$ 61	0.4 %
Operating expenses as a % of total revenues	12.8 %	14.5 %	12.7 %	13.9 %				
Operating income (loss)	\$ 53	\$ (1,229)	\$ 2,729	\$ (227)	\$ 1,282	104.3 %	\$ 2,956	1,302.2 %
Operating income (loss) as a % of total revenues	0.1 %	(3.7) %	2.5 %	(0.2) %				
Adjusted operating income (loss) ⁽¹⁾	\$ 314	\$ (924)	\$ 3,615	\$ 746	\$ 1,238	134.0 %	\$ 2,869	384.6 %
Adjusted operating income (loss) as a % of total revenues	0.9 %	(2.8) %	3.4 %	0.8 %				
Premium revenues (by business):								
Government	\$ 25,968	\$ 22,331	\$ 76,800	\$ 66,269	\$ 3,637	16.3 %	\$ 10,531	15.9 %
Commercial	7,771	8,583	23,931	25,678	(812)	(9.5)%	(1,747)	(6.8)%

(1) See "Segment Analysis" above in this report for a reconciliation of Health Care Benefits segment operating income (GAAP measure) to adjusted operating income, which represents the Company's principal measure of segment performance.

Commentary - Three Months Ended September 30, 2025 vs. 2024

Revenues

- Total revenues increased \$3.0 billion, or 9.1%, in the three months ended September 30, 2025 compared to the prior year primarily driven by increases in the Government business, largely due to the impact of the Inflation Reduction Act ("IRA") on the Medicare Part D program.

Medical Benefit Ratio ("MBR")

- Medical benefit ratio is calculated by dividing the Health Care Benefits segment's health care costs by premium revenues and represents the percentage of premium revenues spent on medical benefits for the segment's Insured members. Management uses MBR to assess the underlying business performance and underwriting of its insurance products, understand variances between actual results and expected results and identify trends in period-over-period results. MBR provides management and investors with information useful in assessing the operating results of the Health Care Benefits segment's Insured products.
- The MBR decreased to 92.8% in the three months ended September 30, 2025 compared to 95.2% in the prior year driven by the favorable year-over-year impact of premium deficiency reserves recorded as health care costs, higher favorable prior period development and improved underlying performance in the Government business. These decreases were partially offset by changes in the seasonality of the Medicare Part D program due to the impact of the IRA and the impact of higher acuity in the individual exchange product line.

Premium Deficiency Reserves

- During the three months ended September 30, 2025, the favorable impact of premium deficiency reserves included the absence of approximately \$1.1 billion of premium deficiency reserves recorded during the third quarter of 2024, as well as the utilization of \$174 million of premium deficiency reserves recorded during the first half of 2025.

Operating expenses

- Operating expenses in the Health Care Benefits segment include selling, general and administrative expenses and depreciation and amortization expenses.
- Operating expenses decreased \$161 million in the three months ended September 30, 2025 compared to the prior year primarily driven by the absence of the accelerated recognition of unamortized costs in connection with the premium deficiency reserves recorded in the third quarter of 2024.

Adjusted operating income (loss)

- During the three months ended September 30, 2025, the Health Care Benefits segment had adjusted operating income of \$314 million compared to an adjusted operating loss of \$924 million in the prior year. The change was primarily driven by the favorable year-over-year impact of premium deficiency reserves, higher favorable prior period development and improved underlying performance in the Government business. These increases were partially offset by changes in the seasonality of the Medicare Part D program due to the impact of the IRA and the impact of higher acuity in the individual exchange product line.

Commentary - Nine Months Ended September 30, 2025 vs. 2024

Revenues

- Total revenues increased \$9.4 billion, or 9.6%, in the nine months ended September 30, 2025 compared to the prior year primarily driven by increases in the Government business, largely due to the impact of the Inflation Reduction Act on the Medicare Part D program.

Medical Benefit Ratio

- The MBR decreased to 90.0% in the nine months ended September 30, 2025 compared to 91.7% in the prior year driven by improved underlying performance in the Government business and higher favorable prior period development.

Operating expenses

- Operating expenses remained relatively consistent in the nine months ended September 30, 2025 compared to the prior year.

Adjusted operating income

- Adjusted operating income increased \$2.9 billion, or 384.6%, in the nine months ended September 30, 2025 compared to the prior year primarily driven by improved underlying performance in the Government business, higher favorable prior period development, as well as lower premium deficiency reserves recorded in the nine months ended September 30, 2025 compared to the prior year.

The following table summarizes the Health Care Benefits segment's medical membership for the respective periods:

<i>In thousands</i>	September 30, 2025			June 30, 2025			December 31, 2024			September 30, 2024		
	Insured	ASC	Total	Insured	ASC	Total	Insured	ASC	Total	Insured	ASC	Total
Medical membership:												
Commercial	3,536	15,314	18,850	3,608	15,251	18,859	4,691	14,160	18,851	4,751	14,155	18,906
Medicare Advantage	4,266	—	4,266	4,240	—	4,240	4,447	—	4,447	4,438	—	4,438
Medicare Supplement	1,221	—	1,221	1,236	—	1,236	1,282	—	1,282	1,291	—	1,291
Medicaid	1,978	388	2,366	1,985	401	2,386	2,094	421	2,515	2,077	436	2,513
Total medical membership	11,001	15,702	26,703	11,069	15,652	26,721	12,514	14,581	27,095	12,557	14,591	27,148
Supplemental membership information:												
Medicare Prescription Drug Plan (stand-alone)			4,056			4,065			4,882			4,898

Medical Membership

- Medical membership represents the number of members covered by the Health Care Benefits segment's Insured and ASC medical products and related services at a specified point in time. Management uses this metric to understand variances

between actual medical membership and expected amounts as well as trends in period-over-period results. This metric provides management and investors with information useful in understanding the impact of medical membership on the Health Care Benefits segment's total revenues and operating results.

- Medical membership as of September 30, 2025 of 26.7 million remained consistent compared with June 30, 2025.
- Medical membership as of September 30, 2025 of 26.7 million decreased 445,000 members compared with September 30, 2024, reflecting declines in the individual exchange product line, partially offset by an increase in Commercial ASC membership.

Medicare Update

On April 7, 2025, CMS issued its final notice detailing final 2026 Medicare Advantage payment rates. Final 2026 Medicare Advantage rates resulted in an expected average increase in revenue for the Medicare Advantage industry of 5.06%, excluding the CMS estimate of Medicare Advantage risk score trend.

The Patient Protection and Affordable Care Act and the Health Care and Education Reconciliation Act of 2010 (collectively, the "ACA") ties a portion of each Medicare Advantage plan's reimbursement to the plan's "star ratings." Plans must have a star rating of four or higher (out of five) to qualify for bonus payments. CMS released the Company's 2026 star ratings in October 2025. The Company's 2026 star ratings will be used to determine which of the Company's Medicare Advantage plans have ratings of four stars or higher and qualify for bonus payments in 2027. Based on the Company's membership as of September 2025, more than 81% of the Company's Medicare Advantage members were in plans with 2026 star ratings of at least 4.0 stars, compared to 88% of the Company's Medicare Advantage members being in plans with 2025 star ratings of at least 4.0 stars based on the Company's membership as of September 2024.

Health Services Segment

The following table summarizes the Health Services segment's performance for the respective periods:

<i>In millions, except percentages</i>	Three Months Ended		Nine Months Ended		Change				
	September 30,		September 30,		Three Months Ended		Nine Months Ended		
	2025	2024	2025	2024	\$	%	\$	%	
Revenues:									
Products	\$ 46,767	\$ 41,208	\$ 132,125	\$ 118,417	\$ 5,559	13.5 %	\$ 13,708	11.6 %	
Services	2,500	2,922	7,046	8,171	(422)	(14.4)%	(1,125)	(13.8)%	
Net investment income (loss)	(1)	(1)	10	(3)	—	—%	13	433.3 %	
Total revenues	49,266	44,129	139,181	126,585	5,137	11.6 %	12,596	10.0 %	
Cost of products sold	45,230	40,381	128,425	116,678	4,849	12.0 %	11,747	10.1 %	
Health care costs	1,291	936	3,439	2,428	355	37.9 %	1,011	41.6 %	
Operating expenses	919	757	3,162	2,445	162	21.4 %	717	29.3 %	
Operating expenses as a % of total revenues	1.9 %	1.7 %	2.3 %	1.9 %					
Goodwill impairment	\$ 5,725	\$ —	\$ 5,725	\$ —	\$ 5,725	100.0 %	\$ 5,725	100.0 %	
Operating income (loss)	(3,899)	2,055	(1,570)	5,034	(5,954)	(289.7)%	(6,604)	(131.2)%	
Operating income (loss) as a % of total revenues	(7.9) %	4.7 %	(1.1) %	4.0 %					
Adjusted operating income ⁽¹⁾	\$ 2,050	\$ 2,204	\$ 5,228	\$ 5,482	\$ (154)	(7.0)%	\$ (254)	(4.6)%	
Adjusted operating income as a % of total revenues	4.2 %	5.0 %	3.8 %	4.3 %					
Revenues (by distribution channel):									
Pharmacy network ⁽²⁾	\$ 26,408	\$ 24,136	\$ 74,187	\$ 66,448	\$ 2,272	9.4 %	\$ 7,739	11.6 %	
Mail & specialty ⁽³⁾	20,392	17,214	58,071	52,127	3,178	18.5 %	5,944	11.4 %	
Other	2,467	2,780	6,913	8,013	(313)	(11.3)%	(1,100)	(13.7)%	
Net investment income (loss)	(1)	(1)	10	(3)	—	—%	13	433.3 %	
Pharmacy claims processed ⁽⁴⁾	475.6	484.1	1,408.8	1,418.2	(8.5)	(1.8)%	(9.4)	(0.7)%	

(1) See "Segment Analysis" above in this report for a reconciliation of Health Services segment operating income (loss) (GAAP measure) to adjusted operating income, which represents the Company's principal measure of segment performance.

(2) Pharmacy network revenues relate to claims filled at retail and specialty retail pharmacies, including pharmacies owned by the Company, as well as activity associated with Maintenance Choice, which permits eligible client plan members to fill their maintenance prescriptions through mail order delivery or at a CVS pharmacy retail store for the same price as mail order.

(3) Mail & specialty revenues relate to specialty mail claims inclusive of Specialty Connect[®] claims picked up at a retail pharmacy, as well as mail order and specialty claims fulfilled by the Pharmacy & Consumer Wellness segment.

(4) Includes an adjustment to convert 90-day prescriptions to the equivalent of three 30-day prescriptions. This adjustment reflects the fact that these prescriptions include approximately three times the amount of product days supplied compared to a normal prescription.

Commentary - Three Months Ended September 30, 2025 vs. 2024

Revenues

- Total revenues increased \$5.1 billion, or 11.6%, in the three months ended September 30, 2025 compared to the prior year primarily driven by pharmacy drug mix and brand inflation, partially offset by continued pharmacy client price improvements.

Operating expenses

- Operating expenses in the Health Services segment include selling, general and administrative expenses; and depreciation and amortization expense.
- Operating expenses increased \$162 million, or 21.4%, in the three months ended September 30, 2025 compared to the prior year. The increase was primarily driven by an \$83 million Health Care Delivery clinic closure charge recorded in the three months ended September 30, 2025, primarily related to the write down of long-lived assets in connection with the planned

closure of certain existing Oak Street Health clinics in 2026, as well as associated severance and employee-related costs expected to be incurred.

Goodwill impairment

- During the three months ended September 30, 2025, the Company recorded a \$5.7 billion goodwill impairment charge related to the Health Care Delivery reporting unit within the Health Services segment. See Note 4 “Goodwill & Other Intangibles” to the unaudited condensed consolidated financial statements for further information.

Adjusted operating income

- Adjusted operating income decreased \$154 million, or 7.0%, in the three months ended September 30, 2025 compared to the prior year primarily driven by continued pharmacy client price improvements, partially offset by improved purchasing economics.
- As you review the Health Services segment’s performance in this area, you should consider the following important information about the business:
 - The Company’s efforts to (i) retain existing clients, (ii) obtain new business and (iii) maintain or improve the rebates, fees and/or discounts the Company receives from manufacturers, wholesalers and retail pharmacies continue to have an impact on adjusted operating income. In particular, the Company continues to share with clients a larger portion of rebates, fees and/or discounts received from pharmaceutical manufacturers. In addition, marketplace dynamics and regulatory changes have limited the Company’s ability to offer plan sponsors pricing that includes retail network “differential” or “spread,” and the Company expects these trends to continue. The “differential” or “spread” is any difference between the drug price charged to plan sponsors, including Medicare Part D plan sponsors, by a PBM and the price paid for the drug by the PBM to the dispensing provider.

Pharmacy claims processed

- Pharmacy claims processed represents the number of prescription claims processed through the Company’s pharmacy benefits manager and dispensed by either its retail network pharmacies or the Company’s mail and specialty pharmacies. Management uses this metric to understand variances between actual claims processed and expected amounts as well as trends in period-over-period results. This metric provides management and investors with information useful in understanding the impact of pharmacy claim volume on segment total revenues and operating results.
- Pharmacy claims processed decreased 1.8% on a 30-day equivalent basis in the three months ended September 30, 2025 compared to the prior year.

Commentary - Nine Months Ended September 30, 2025 vs. 2024

Revenues

- Total revenues increased \$12.6 billion, or 10.0%, in the nine months ended September 30, 2025 compared to the prior year primarily driven by pharmacy drug mix and brand inflation, partially offset by continued pharmacy client price improvements.

Operating expenses

- Operating expenses increased \$717 million, or 29.3%, in the nine months ended September 30, 2025 compared to the prior year. The increase was primarily due to a \$291 million litigation charge, \$288 million in pre-tax losses on Accountable Care assets and the \$83 million Health Care Delivery clinic closure charge described above, all recorded during the nine months ended September 30, 2025.

Goodwill impairment

- During the nine months ended September 30, 2025, the Company recorded a \$5.7 billion goodwill impairment charge related to the Health Care Delivery reporting unit within the Health Services segment.

Adjusted operating income

- Adjusted operating income decreased \$254 million, or 4.6%, in the nine months ended September 30, 2025 compared to the prior year primarily driven by continued pharmacy client price improvements and the impact of a higher medical benefit ratio in the Company’s health care delivery business, partially offset by improved purchasing economics and pharmacy drug mix.

Pharmacy claims processed

- The Company’s pharmacy claims processed decreased 0.7% on a 30-day equivalent basis in the nine months ended September 30, 2025 compared to the prior year.

Pharmacy & Consumer Wellness Segment

The following table summarizes the Pharmacy & Consumer Wellness segment's performance for the respective periods:

<i>In millions, except percentages</i>	Three Months Ended		Nine Months Ended		Change				
	September 30,		September 30,		Three Months Ended		Nine Months Ended		
	2025	2024	2025	2024	\$	%	\$	%	
Revenues:									
Products	\$ 35,503	\$ 31,823	\$ 99,730	\$ 89,195	\$ 3,680	11.6 %	\$ 10,535	11.8 %	
Services	711	600	1,977	1,791	111	18.5 %	186	10.4 %	
Total revenues	36,214	32,423	101,707	90,986	3,791	11.7 %	10,721	11.8 %	
Cost of products sold	29,647	26,032	83,005	72,627	3,615	13.9 %	10,378	14.3 %	
Operating expenses	5,153	4,860	15,688	14,536	293	6.0 %	1,152	7.9 %	
Operating expenses as a % of total revenues	14.2 %	15.0 %	15.4 %	16.0 %					
Restructuring charges	\$ —	\$ 747	\$ —	\$ 747	\$ (747)	(100.0)%	\$ (747)	(100.0)%	
Operating income	1,414	784	3,014	3,076	630	80.4 %	(62)	(2.0)%	
Operating income as a % of total revenues	3.9 %	2.4 %	3.0 %	3.4 %					
Adjusted operating income ⁽¹⁾	\$ 1,478	\$ 1,596	\$ 4,129	\$ 4,016	\$ (118)	(7.4)%	\$ 113	2.8 %	
Adjusted operating income as a % of total revenues	4.1 %	4.9 %	4.1 %	4.4 %					
Revenues (by major goods/service lines):									
Pharmacy	\$ 30,428	\$ 26,666	\$ 84,135	\$ 73,463	\$ 3,762	14.1 %	\$ 10,672	14.5 %	
Front Store	5,192	5,196	15,803	15,847	(4)	(0.1)%	(44)	(0.3)%	
Other	594	561	1,769	1,676	33	5.9 %	93	5.5 %	
Prescriptions filled ⁽²⁾	461.4	431.6	1,335.0	1,269.6	29.8	6.9 %	65.4	5.2 %	
Same store sales increase (decrease): ⁽³⁾									
Total	14.3 %	15.5 %	14.6 %	9.1 %					
Pharmacy	16.8 %	19.5 %	17.5 %	12.1 %					
Front Store	1.5 %	(1.1) %	1.5 %	(2.5) %					
Prescription volume ⁽²⁾	8.9 %	9.1 %	7.3 %	7.1 %					

- (1) See "Segment Analysis" above in this report for a reconciliation of Pharmacy & Consumer Wellness segment operating income (GAAP measure) to adjusted operating income, which represents the Company's principal measure of segment performance.
- (2) Includes an adjustment to convert 90-day prescriptions to the equivalent of three 30-day prescriptions. This adjustment reflects the fact that these prescriptions include approximately three times the amount of product days supplied compared to a normal prescription.
- (3) Same store sales and prescription volume represent the change in revenues and prescriptions filled in the Company's retail pharmacy stores that have been operating for greater than one year and digital sales initiated online or through mobile applications and fulfilled through the Company's distribution centers, expressed as a percentage that indicates the increase or decrease relative to the comparable prior period. Same store metrics exclude revenues and prescriptions from infusion services operations and long-term care pharmacies. Management uses these metrics to evaluate the performance of existing stores on a comparable basis and to inform future decisions regarding existing stores and new locations. Same-store metrics provide management and investors with information useful in understanding the portion of current revenues and prescriptions resulting from organic growth in existing locations versus the portion resulting from opening new stores.

Commentary - Three Months Ended September 30, 2025 vs. 2024

Revenues

- Total revenues increased \$3.8 billion, or 11.7%, in the three months ended September 30, 2025 compared to the prior year primarily driven by pharmacy drug mix and increased prescription volume, including incremental volume resulting from the Company's Rite Aid prescription file acquisitions, partially offset by continued pharmacy reimbursement pressure.
- Pharmacy same store sales increased 16.8% in the three months ended September 30, 2025 compared to the prior year. The increase was primarily driven by pharmacy drug mix, including branded GLP-1 drugs, and the 8.9% increase in pharmacy

- same store prescription volume on a 30-day equivalent basis. These increases were partially offset by continued pharmacy reimbursement pressure.
- Front store same store sales increased 1.5% in the three months ended September 30, 2025 compared to the prior year.

Operating expenses

- Operating expenses in the Pharmacy & Consumer Wellness segment include payroll, employee benefits and occupancy costs associated with the segment's stores and pharmacy fulfillment operations; selling expenses; advertising expenses; depreciation and amortization expense and certain administrative expenses.
- Operating expenses increased \$293 million, or 6.0%, in the three months ended September 30, 2025 primarily due to increased investments in the segment's colleagues and capabilities compared to the prior year.

Restructuring charges

- During the three months ended September 30, 2024, the Company recorded \$747 million of restructuring charges related to the write-down of lease right-of-use assets and property and equipment in connection with the Company's restructuring program.

Adjusted operating income

- Adjusted operating income decreased \$118 million, or 7.4%, in the three months ended September 30, 2025 compared to the prior year primarily driven by continued pharmacy reimbursement pressure and increased investments in the segment's colleagues and capabilities, partially offset by increased prescription volume.
- As you review the Pharmacy & Consumer Wellness segment's performance in this area, you should consider the following important information about the business:
 - The segment's adjusted operating income has been adversely affected by the efforts of managed care organizations, PBMs and governmental and other third-party payors to reduce their prescription drug costs, including the use of restrictive networks, as well as changes in the mix of business within the pharmacy portion of the Pharmacy & Consumer Wellness segment. If the pharmacy reimbursement pressure accelerates, the segment may not be able to grow revenues, and its adjusted operating income could be adversely affected.

Prescriptions filled

- Prescriptions filled represents the number of prescriptions dispensed through the Pharmacy & Consumer Wellness segment's retail pharmacies and infusion services operations, as well as through the Omnicare long-term care pharmacies prior to their deconsolidation in September 2025. Management uses this metric to understand variances between actual prescriptions dispensed and expected amounts as well as trends in period-over-period results. This metric provides management and investors with information useful in understanding the impact of prescription volume on segment total revenues and operating results.
- Prescriptions filled increased 6.9% on a 30-day equivalent basis in the three months ended September 30, 2025 compared to the prior year primarily driven by increased utilization and incremental volume resulting from the Company's Rite Aid prescription file acquisitions.

Commentary - Nine Months Ended September 30, 2025 vs. 2024

Revenues

- Total revenues increased \$10.7 billion, or 11.8%, in the nine months ended September 30, 2025 compared to the prior year primarily driven by pharmacy drug mix and increased prescription volume, including incremental volume resulting from the Company's Rite Aid prescription file acquisitions, partially offset by continued pharmacy reimbursement pressure.
- Pharmacy same store sales increased 17.5% in the nine months ended September 30, 2025 compared to the prior year. The increase was primarily driven by pharmacy drug mix, including branded GLP-1 drugs, and the 7.3% increase in pharmacy same store prescription volume on a 30-day equivalent basis. These increases were partially offset by continued pharmacy reimbursement pressure.
- Front store same store sales increased 1.5% in the nine months ended September 30, 2025 compared to the prior year.

Operating expenses

- Operating expenses increased \$1.2 billion, or 7.9%, in the nine months ended September 30, 2025 compared to the prior year. The increase in operating expenses was primarily due to \$929 million in litigation charges recorded during the nine months ended September 30, 2025 related to the Omnicare long-term care business and increased investments in the segment's colleagues and capabilities compared to the prior year.

Restructuring charges

- During the nine months ended September 30, 2024, the Company recorded \$747 million of restructuring charges related to the write-down of lease right-of-use assets and property and equipment in connection with the Company's restructuring program.

Adjusted operating income

- Adjusted operating income increased \$113 million, or 2.8%, in the nine months ended September 30, 2025 compared to the prior year primarily driven by increased prescription volume, partially offset by continued pharmacy reimbursement pressure and increased investments in the segment's colleagues and capabilities.

Prescriptions filled

- Prescriptions filled increased 5.2% on a 30-day equivalent basis in the nine months ended September 30, 2025 compared to the prior year primarily driven by increased utilization and incremental volume resulting from the Company's Rite Aid prescription file acquisitions.

Corporate/Other Segment

The following table summarizes the Corporate/Other segment's performance for the respective periods:

<i>In millions, except percentages</i>	Three Months Ended September 30,		Nine Months Ended September 30,		Change			
					Three Months Ended September 30, 2025 vs 2024		Nine Months Ended September 30, 2025 vs 2024	
	2025	2024	2025	2024	\$	%	\$	%
Revenues:								
Premiums	\$ 11	\$ 11	\$ 34	\$ 36	\$ —	—%	\$ (2)	(5.6)%
Services	2	3	6	7	(1)	(33.3)%	(1)	(14.3)%
Net investment income	120	128	322	325	(8)	(6.3)%	(3)	(0.9)%
Total revenues	133	142	362	368	(9)	(6.3)%	(6)	(1.6)%
Health care costs	47	49	133	142	(2)	(4.1)%	(9)	(6.3)%
Operating expenses	861	449	1,854	1,539	412	91.8%	315	20.5%
Restructuring charges	—	422	—	422	(422)	(100.0)%	(422)	(100.0)%
Operating loss	(775)	(778)	(1,625)	(1,735)	3	0.4%	110	6.3%
Adjusted operating loss ⁽¹⁾	(383)	(329)	(1,126)	(996)	(54)	(16.4)%	(130)	(13.1)%

(1) See "Segment Analysis" above in this report for a reconciliation of Corporate/Other segment operating loss (GAAP measure) to adjusted operating loss, which represents the Company's principal measure of segment performance.

Commentary - Three Months Ended September 30, 2025 vs. 2024

Revenues

- Revenues primarily relate to products for which the Company no longer solicits or accepts new customers, such as large case pensions and long-term care insurance products.
- Total revenues remained relatively consistent in the three months ended September 30, 2025 compared to the prior year.

Adjusted operating loss

- Adjusted operating loss increased \$54 million, or 16.4%, in the three months ended September 30, 2025 compared to the prior year primarily driven by increased investments in colleagues and capabilities.

Commentary - Nine Months Ended September 30, 2025 vs. 2024

Revenues

- Total revenues remained relatively consistent in the nine months ended September 30, 2025 compared to the prior year.

Adjusted operating loss

- Adjusted operating loss increased \$130 million, or 13.1%, in the nine months ended September 30, 2025 compared to the prior year primarily driven by increased investments in colleagues and capabilities.

Liquidity and Capital Resources

Cash Flows

The Company maintains a level of liquidity sufficient to allow it to meet its cash needs in the short-term. Over the long term, the Company manages its cash and capital structure to maximize shareholder return, maintain its financial condition and maintain flexibility for future strategic initiatives. The Company continuously assesses its regulatory capital requirements, working capital needs, debt and leverage levels, debt maturity schedule, capital expenditure requirements, dividend payouts, potential share repurchases and future investments or acquisitions. The Company believes its operating cash flows, commercial paper program, credit facilities, as well as any potential future borrowings, will be sufficient to fund these future payments and long-term initiatives. As of September 30, 2025, the Company had approximately \$9.1 billion in cash and cash equivalents, approximately \$2.3 billion of which was held by the parent company or nonrestricted subsidiaries.

The net change in cash, cash equivalents and restricted cash during the nine months ended September 30, 2025 and 2024 was as follows:

<i>In millions, except percentages</i>	Nine Months Ended September 30,		Change	
	2025	2024	\$	%
Net cash provided by operating activities	\$ 7,249	\$ 7,247	\$ 2	—%
Net cash used in investing activities	(3,873)	(7,066)	3,193	45.2%
Net cash used in financing activities	(2,908)	(1,566)	(1,342)	(85.7)%
Net increase (decrease) in cash, cash equivalents and restricted cash	\$ 468	\$ (1,385)	\$ 1,853	133.8%

Commentary

- *Net cash provided by operating activities* remained consistent at \$7.2 billion in the nine months ended September 30, 2025 compared to the prior year.
- *Net cash used in investing activities* decreased by \$3.2 billion in the nine months ended September 30, 2025 compared to the prior year primarily due to lower net purchases of investments in the nine months ended September 30, 2025 compared to the prior year, partially offset by cash paid to acquire the prescription files of certain Rite Aid pharmacies in the nine months ended September 30, 2025.
- *Net cash used in financing activities* increased by \$1.3 billion in the nine months ended September 30, 2025 compared to the prior year primarily due to higher repayments of long-term debt and commercial paper, as well as lower proceeds from the issuance of long-term senior notes in the nine months ended September 30, 2025, partially offset by higher share repurchases in the prior year.

Short-term Borrowings

Commercial Paper and Back-up Credit Facilities

The Company had \$1.2 billion of commercial paper outstanding at a weighted average interest rate of 4.64% as of September 30, 2025. In connection with its commercial paper program, the Company maintains a \$2.5 billion, five-year unsecured back-up revolving credit facility, which expires on May 16, 2028, a \$2.5 billion, five-year unsecured back-up revolving credit facility, which expires on May 16, 2029, and a \$2.5 billion, five-year unsecured back-up revolving credit facility, which expires on May 16, 2030. The credit facilities allow for borrowings at various rates that are dependent, in part, on the Company's public debt ratings and require the Company to pay a weighted average quarterly facility fee of approximately 0.03%, regardless of usage. As of September 30, 2025, there were no borrowings outstanding under any of the Company's back-up credit facilities.

Federal Home Loan Bank of Boston

A subsidiary of the Company is a member of the Federal Home Loan Bank of Boston (the "FHLBB"). As a member, the subsidiary has the ability to obtain cash advances, subject to certain minimum collateral requirements. The maximum borrowing capacity available from the FHLBB as of September 30, 2025 was approximately \$1.3 billion. As of September 30, 2025, there were no outstanding advances from the FHLBB.

Long-term Borrowings

2025 Notes

On August 15, 2025, the Company issued \$750 million aggregate principal amount of 5.0% senior notes due September 2032, \$1.5 billion aggregate principal amount of 5.45% senior notes due September 2035, \$1.25 billion aggregate principal amount of 6.2% senior notes due September 2055 and \$500 million aggregate principal amount of 6.25% senior notes due September 2065 for total proceeds of approximately \$4.0 billion, net of discounts and underwriting fees. The net proceeds of these offerings were used to repay existing indebtedness, including borrowings under the Company's commercial paper program, as well as for general corporate purposes.

Debt Covenants

The Company's back-up revolving credit facilities, term loan agreement and unsecured senior notes contain customary restrictive financial and operating covenants. These covenants do not include an acceleration of the Company's debt maturities in the event of a downgrade in the Company's credit ratings. The Company does not believe the restrictions contained in these covenants materially affect its financial or operating flexibility. As of September 30, 2025, the Company was in compliance with all of its debt covenants.

Debt Ratings

As of September 30, 2025, the Company's long-term debt was rated "BBB" by Fitch Ratings, Inc. ("Fitch"), "Baa3" by Moody's Investor Service, Inc. ("Moody's") and "BBB" by Standard & Poor's Financial Services LLC ("S&P"), and its commercial paper program was rated "F2" by Fitch, "P-3" by Moody's and "A-2" by S&P. The outlook on the Company's long-term debt is "Negative" by both Fitch and S&P and "Stable" by Moody's. In assessing the Company's credit strength, the Company believes that Fitch, Moody's and S&P considered, among other things, the Company's capital structure and financial policies, as well as its consolidated balance sheet, its historical acquisition activity and other financial information, including the Company's expectations for full year earnings and cash flows. Although the Company currently believes its long-term debt ratings will remain investment grade, it cannot predict the future actions of Moody's, S&P and/or Fitch. The Company's debt ratings have a direct impact on its future borrowing costs, access to capital markets and new store operating lease costs.

Share Repurchase Programs

The following share repurchase programs have been authorized by CVS Health Corporation's Board of Directors (the "Board"):

<u>In billions</u> <u>Authorization Date</u>	<u>Authorized</u>	<u>Remaining as of</u> <u>September 30, 2025</u>
November 17, 2022 ("2022 Repurchase Program")	\$ 10.0	\$ 10.0
December 9, 2021 ("2021 Repurchase Program")	10.0	1.5

Each of the share Repurchase Programs was effective immediately and permit the Company to effect repurchases from time to time through a combination of open market repurchases, privately negotiated transactions, accelerated share repurchase ("ASR") transactions, and/or other derivative transactions. Both the 2022 and 2021 Repurchase Programs can be modified or terminated by the Board at any time.

During the nine months ended September 30, 2025, the Company did not repurchase any shares of its common stock. During the nine months ended September 30, 2024, the Company repurchased an aggregate of 39.7 million shares of common stock for approximately \$3.0 billion pursuant to the 2021 Repurchase Program. This activity includes the share repurchases under the ASR transaction described below.

Pursuant to the authorization under the 2021 Repurchase Program, the Company entered into a \$3.0 billion fixed dollar ASR with Morgan Stanley & Co. LLC. Upon payment of the \$3.0 billion purchase price on January 4, 2024, the Company received a number of shares of CVS Health Corporation's common stock equal to 85% of the \$3.0 billion notional amount of the ASR or approximately 31.4 million shares, which were placed into treasury stock in January 2024. The ASR was accounted for as an initial treasury stock transaction for \$2.6 billion and a forward contract for \$0.4 billion. The forward contract was classified as an equity instrument and was recorded within capital surplus. In March 2024, the Company received approximately 8.3 million shares of CVS Health Corporation's common stock, representing the remaining 15% of the \$3.0 billion notional amount of the ASR, thereby concluding the ASR. These shares were placed into treasury and the forward contract was reclassified from capital surplus to treasury stock in March 2024.

At the time they were received, the initial and final receipt of shares resulted in an immediate reduction of the outstanding shares used to calculate the weighted average common shares outstanding for basic and diluted earnings per share.

Critical Accounting Policies

The Company prepares the unaudited condensed consolidated financial statements in conformity with generally accepted accounting principles, which require management to make certain estimates and apply judgment. Estimates and judgments are based on historical experience, current trends and other factors that management believes to be important at the time the unaudited condensed consolidated financial statements are prepared. On a regular basis, the Company reviews its accounting policies and how they are applied and disclosed in the unaudited condensed consolidated financial statements. While the Company believes the historical experience, current trends and other factors considered by management support the preparation of the unaudited condensed consolidated financial statements in conformity with generally accepted accounting principles, actual results could differ from estimates, and such differences could be material.

Recoverability of Goodwill

During the fourth quarter of 2024, the Company performed its required annual impairment test of goodwill. The results of the impairment tests indicated that there was no impairment of goodwill as of the 2024 testing date. The fair values of the reporting units with goodwill exceeded their carrying values by significant margins, with the exception of the Government reporting unit and the Health Care Delivery reporting unit which exceeded their carrying values by approximately 4% and 8%, respectively.

During 2025, the Health Care Delivery reporting unit continued to experience challenges, including the impact of persistent elevated utilization levels. In order to best respond to these challenges, the Company made a number of changes to its Health Care Delivery management team during 2025. During the third quarter of 2025, this new management team finalized certain strategic changes, including the determination that it would reduce the number of new primary care clinics it would open in 2026 and annually thereafter. The Company also determined that it would close certain existing Oak Street Health clinics in 2026. The strategy changes were presented to CVS Health Corporation's Board of Directors in September 2025.

These changes are expected to impact management's ability to grow the business at the rate that was originally estimated when the Company acquired the associated care delivery assets in 2023 and when the prior year annual goodwill impairment test was performed. Accordingly, the Health Care Delivery management team updated its financial projections to reflect these changes for 2026 and beyond. Based on these updated projections, management determined that there were indicators that the Health Care Delivery reporting unit's goodwill may be impaired and, accordingly, an interim goodwill impairment test was performed during the third quarter of 2025.

The results of the impairment test showed that the fair value of the Health Care Delivery reporting unit was lower than its carrying value, resulting in a \$5.7 billion goodwill impairment charge. The fair value of the Health Care Delivery reporting unit was determined using a combination of a discounted cash flow method and a market multiple method. In addition to the lower financial projections, lower market multiples of the peer group companies contributed to the amount of the goodwill impairment charge. As of September 30, 2025, the remaining goodwill balance in the Health Care Delivery reporting unit after recording the goodwill impairment was approximately \$4.2 billion.

The fair value of the Company's reporting units is estimated using a combination of a discounted cash flow method and a market multiple method. The determination of the fair value of the reporting units requires the Company to make significant assumptions and estimates. These assumptions and estimates primarily include the selection of appropriate peer group companies; control premiums and valuation multiples appropriate for acquisitions in the industries in which the Company competes; discount rates; terminal growth rates; and forecasts of revenue, operating income, depreciation and amortization, income taxes, capital expenditures and future working capital requirements. When determining these assumptions and preparing these estimates, the Company considers each reporting unit's historical results and current operating trends; consolidated revenues, profitability and cash flow results and forecasts; and industry trends. The Company's estimates can be affected by a number of factors, including general economic and regulatory conditions; the risk-free interest rate environment; the Company's market capitalization; efforts of customers and payers to reduce costs, including their prescription drug costs, and/or increase member co-payments; the continued efforts of competitors to gain market share, consumer spending patterns and the Company's ability to achieve its revenue growth projections and execute on its cost reduction initiatives.

Although the Company believes the financial projections used to determine the fair value of the Health Care Delivery reporting unit were reasonable and achievable, continued utilization pressure and further reductions to the number of existing primary

care centers or new primary care center openings may affect the Company's ability to increase operating results in the Health Care Delivery reporting unit at the rate estimated when such goodwill impairment test was performed. Some of the key assumptions included in the Company's financial projections to determine the estimated fair value of its Health Care Delivery reporting unit include future revenue growth rates, including the impact of annual new primary care center openings, and operating income. The estimated fair value of the Health Care Delivery reporting unit is also dependent on multiples of market participants in the care delivery industry, as well as the risk-free interest rate environment which impacts the discount rate used in the discounted cash flow method. If the Company does not achieve its forecasts, given that the fair value and the carrying value of the Health Care Delivery reporting unit were the same as of September 30, 2025, it is reasonably possible in the near term that the goodwill of the Health Care Delivery reporting unit could be deemed to be impaired again by a material amount.

For a full description of the Company's other critical accounting policies, see "Critical Accounting Policies" in Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations" of the 2024 Form 10-K.

Cautionary Statement Concerning Forward-Looking Statements

The Private Securities Litigation Reform Act of 1995 (the "Reform Act") provides a "safe harbor" for forward-looking statements, so long as (1) those statements are identified as forward-looking and (2) the statements are accompanied by meaningful cautionary statements that identify important factors that could cause actual results to differ materially from those discussed in the statement. We want to take advantage of these safe harbor provisions.

Certain information contained in this Quarterly Report on Form 10-Q (this "report") is forward-looking within the meaning of the Reform Act or Securities and Exchange Commission rules. This information includes, but is not limited to the forward-looking information in Management's Discussion and Analysis of Financial Condition and Results of Operations included in Part I, Item 2 of this report. In addition, throughout this report and our other reports and communications, we use the following words or variations or negatives of these words and similar expressions when we intend to identify forward-looking statements:

- | | | | | |
|---------------|------------|-------------|------------|------------|
| · Anticipates | · Believes | · Can | · Continue | · Could |
| · Estimates | · Evaluate | · Expects | · Explore | · Forecast |
| · Guidance | · Intends | · Likely | · May | · Might |
| · Outlook | · Plans | · Potential | · Predict | · Probable |
| · Projects | · Seeks | · Should | · View | · Will |

All statements addressing the future operating performance of CVS Health or any segment or any subsidiary and/or future events or developments, including, but not limited to, statements relating to the Company's investment portfolio, operating results, cash flows and/or financial condition, statements relating to corporate strategy, statements relating to future revenue, operating income or adjusted operating income, earnings per share or adjusted earnings per share, Health Care Benefits segment business, sales results and/or trends, medical cost trends, medical membership, Medicare Part D membership, medical benefit ratios and/or operations, Health Services segment business, sales results and/or trends and/or operations, Pharmacy & Consumer Wellness segment business, sales results and/or trends and/or operations, incremental investment spending, interest expense, effective tax rate, weighted-average share count, cash flow from operations, net capital expenditures, cash available for debt repayment, statements related to possible, proposed, pending or completed acquisitions, joint ventures, investments or combinations that involve, among other things, the timing or likelihood of receipt of regulatory approvals, the timing of completion, integration synergies, net synergies and integration risks and other costs, enterprise modernization, transformation, leverage ratio, cash available for enhancing shareholder value, inventory reduction, turn rate and/or loss rate, debt ratings and actions taken by ratings agencies, the Company's ability to attract or retain customers and clients, store development and/or relocations, new product development, and the impact of industry and regulatory developments as well as statements expressing optimism or pessimism about future operating results or events, are forward-looking statements within the meaning of the Reform Act.

Forward-looking statements rely on a number of estimates, assumptions and projections concerning future events, and are subject to a number of significant risks and uncertainties and other factors that could cause actual results to differ materially from those statements. Many of these risks and uncertainties and other factors are outside our control.

Certain additional risks and uncertainties and other factors are described under "Risk Factors" included in Part I, Item 1A of the 2024 Form 10-K and under "Risk Factors" included in Part II, Item 1A of this report; these are not the only risks and uncertainties we face. There can be no assurance that the Company has identified all the risks that may affect it. Additional risks and uncertainties not presently known to the Company or that the Company currently believes to be immaterial also may adversely affect the Company's businesses. If any of those risks or uncertainties develops into actual events, those events or

circumstances could have a material adverse effect on the Company's businesses, operating results, cash flows, financial condition and/or stock price, among other effects.

You should not put undue reliance on forward-looking statements. Any forward-looking statement speaks only as of the date of this report, and we disclaim any intention or obligation to update or revise forward-looking statements, whether as a result of new information, future events, uncertainties or otherwise.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

The Company has not experienced any material changes in exposures to market risk since December 31, 2024. See the information contained in Part II, Item 7A “Quantitative and Qualitative Disclosures About Market Risk” of the Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2024 for a discussion of the Company’s exposures to market risk.

Item 4. Controls and Procedures

Evaluation of disclosure controls and procedures: The Company’s Chief Executive Officer and Chief Financial Officer, after evaluating the effectiveness of the design and operation of the Company’s disclosure controls and procedures (as defined in Securities Exchange Act Rules 13a-15(f) and 15d-15(f)) as of September 30, 2025, have concluded that as of such date the Company’s disclosure controls and procedures were adequate and effective and designed to provide reasonable assurance that material information relating to the Company and its subsidiaries would be made known to such officers on a timely basis.

Changes in internal control over financial reporting: There has been no change in the Company’s internal control over financial reporting identified in connection with the evaluation required by paragraph (d) of Rule 13a-15 or Rule 15d-15 that occurred in the three months ended September 30, 2025 that has materially affected, or is reasonably likely to materially affect, the Company’s internal control over financial reporting.

Part II Other Information

Item 1. Legal Proceedings

The information contained in Note 11 “Commitments and Contingencies” contained in “Notes to Condensed Consolidated Financial Statements (Unaudited)” in Part I, Item 1 of this Quarterly Report on Form 10-Q is incorporated by reference herein.

Item 1A. Risk Factors

There have been no material changes to the “Risk Factors” disclosed in Part I, Item 1A of the Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2024. Those risk factors could adversely affect the Company’s businesses, operating results, cash flows and/or financial condition as well as the market price of CVS Health Corporation’s common stock.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

(c) Stock Repurchases

The following table presents the total number of shares purchased in the three months ended September 30, 2025, the average price paid per share and the approximate dollar value of shares that still could have been purchased at the end of the applicable fiscal period, pursuant to the share repurchase programs authorized by CVS Health Corporation’s Board of Directors on November 17, 2022 and December 9, 2021. See Note 8 “Shareholders’ Equity” contained in “Notes to Condensed Consolidated Financial Statements (Unaudited)” in Part I, Item 1 of this Quarterly Report on Form 10-Q for additional information.

<u>Fiscal Period</u>	<u>Total Number of Shares Purchased</u>	<u>Average Price Paid per Share</u>	<u>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs</u>	<u>Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs</u>
July 1, 2025 through July 31, 2025	—	\$ —	—	\$ 11,500,000,143
August 1, 2025 through August 31, 2025	—	\$ —	—	\$ 11,500,000,143
September 1, 2025 through September 30, 2025	—	\$ —	—	\$ 11,500,000,143
	—	—	—	—

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not Applicable.

Item 5. Other Information

Securities Trading Plans of Directors and Executive Officers

During the three months ended September 30, 2025, none of our directors or executive officers adopted or terminated any contract, instruction or written plan for the purchase or sale of CVS Health Corporation securities that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) or any “non-Rule 10b5-1 trading arrangement.”

Item 6. Exhibits

The exhibits listed in this Item 6 are filed as part of this Quarterly Report on Form 10-Q. Exhibits marked with an asterisk (*) are management contracts or compensatory plans or arrangements. Exhibits other than those listed are omitted because they are not required to be listed or are not applicable. Pursuant to Item 601(b)(4)(iii) of Regulation S-K, the Registrant hereby agrees to furnish to the U.S. Securities and Exchange Commission a copy of any omitted instrument that is not required to be listed.

INDEX TO EXHIBITS

4	Instruments defining the rights of security holders, including indentures
4.1	Form of the Registrant's 2032 Note (incorporated by reference to Exhibit 4.1 to the Registrant's Current Report on Form 8-K filed August 15, 2025).
4.2	Form of the Registrant's 2035 Note (incorporated by reference to Exhibit 4.2 to the Registrant's Current Report on Form 8-K filed August 15, 2025).
4.3	Form of the Registrant's 2055 Note (incorporated by reference to Exhibit 4.3 to the Registrant's Current Report on Form 8-K filed August 15, 2025).
4.4	Form of the Registrant's 2065 Note (incorporated by reference to Exhibit 4.4 to the Registrant's Current Report on Form 8-K filed August 15, 2025).
15	Letter re: unaudited interim financial information
15.1	Letter from Ernst & Young LLP acknowledging awareness of the use of a report dated October 29, 2025 related to their reviews of interim financial information.
31	Rule 13a-14(a)/15d-14(a) Certifications
31.1	Certification by the Chief Executive Officer.
31.2	Certification by the Chief Financial Officer.
32	Section 1350 Certifications
32.1	Certification by the Chief Executive Officer.
32.2	Certification by the Chief Financial Officer.
101	
101	The following materials from the CVS Health Corporation Quarterly Report on Form 10-Q for the three and nine months ended September 30, 2025 formatted in Inline XBRL: (i) the Condensed Consolidated Statements of Operations, (ii) the Condensed Consolidated Statements of Comprehensive Income (Loss), (iii) the Condensed Consolidated Balance Sheets, (iv) the Condensed Consolidated Statements of Cash Flows, (v) the Condensed Consolidated Statements of Shareholders' Equity and (vi) the related Notes to Condensed Consolidated Financial Statements. The instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
104	
104	Cover Page Interactive Data File - The cover page from the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2025, formatted in Inline XBRL (included as Exhibit 101).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CVS HEALTH CORPORATION

Date: October 29, 2025

By: /s/ Brian O. Newman

Brian O. Newman

Executive Vice President and Chief Financial Officer