UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2026

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission File Number 001-32892

MUELLER WATER PRODUCTS, INC.

(Exact name of registrant as specified in its charter)

Delaware	**20-3547095**
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification No.)

1200 Abernathy Road N.E.
Suite 1200
Atlanta, GA 30328
(Address of principal executive offices)

(770) 206-4200
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock, par value $0.01	**MWA**	**New York Stock Exchange**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer ☒ Accelerated filer ☐
Non-accelerated filer ☐ Smaller reporting company ☐ Emerging growth company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). ☐ Yes ☒ No

There were 156,125,679 shares of common stock of the registrant outstanding as of July 31, 2026.

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PART I

Item 1. FINANCIAL STATEMENTS

MUELLER WATER PRODUCTS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(UNAUDITED)

	June 30, 2026	September 30, 2025
	(in millions, except share amounts)	
Assets:		
Cash and cash equivalents	$ 495.3	$ 431.5
Receivables, net of allowance for credit losses of $2.0 million and $3.6 million	203.2	211.9
Inventories, net	379.8	328.7
Other current assets	52.0	56.8
Total current assets	1,130.3	1,028.9
Property, plant and equipment, net	345.1	335.7
Intangible assets, net	300.6	307.3
Goodwill, net	92.1	89.2
Other noncurrent assets	85.2	77.8
Total assets	$ 1,953.3	$ 1,838.9
Liabilities and stockholders' equity:		
Current portion of long-term debt	$ 1.6	$ 1.2
Accounts payable	131.2	134.4
Other current liabilities	111.0	154.7
Total current liabilities	243.8	290.3
Long-term debt	451.3	450.4
Deferred income taxes	69.9	51.0
Other noncurrent liabilities	67.9	65.5
Total liabilities	832.9	857.2
Commitments and contingencies (Note 9.)		
Preferred stock: par value $0.01 per share; 60,000,000 shares authorized; none outstanding as of June 30, 2026, and September 30, 2025	—	—
Common stock: par value $0.01 per share; 600,000,000 shares authorized; 156,101,616 and 156,331,004 shares outstanding as of June 30, 2026, and September 30, 2025, respectively	1.6	1.6
Additional paid-in capital	1,119.1	1,158.9
Accumulated deficit	(4.6)	(174.2)
Accumulated other comprehensive income (loss)	4.3	(4.6)
Total stockholders' equity	1,120.4	981.7
Total liabilities and stockholders' equity	$ 1,953.3	$ 1,838.9

The accompanying notes are an integral part of the condensed consolidated financial statements.

MUELLER WATER PRODUCTS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(UNAUDITED)

	Three months ended June 30,		Nine months ended June 30,	
	2026	2025	2026	2025
	(in millions, except per share amounts)			
Net sales	$ 395.9	$ 380.3	$ 1,098.5	$ 1,048.9
Cost of sales	240.1	234.6	678.4	672.2
Gross profit	155.8	145.7	420.1	376.7
Operating expenses:				
Selling, general and administrative	64.0	71.0	183.5	180.6
Strategic reorganization and other charges	11.2	1.0	18.9	5.1
Total operating expenses	75.2	72.0	202.4	185.7
Operating income	80.6	73.7	217.7	191.0
Other expenses:				
Pension expense (benefit) other than service	0.1	—	0.1	(0.1)
Interest expense, net	0.7	1.7	3.3	5.6
Total other expenses, net	0.8	1.7	3.4	5.5
Income before income taxes	79.8	72.0	214.3	185.5
Income tax expense	12.5	19.5	44.7	46.4
Net income	$ 67.3	$ 52.5	$ 169.6	$ 139.1
Net income per basic share	$ 0.43	$ 0.34	$ 1.09	$ 0.89
Net income per diluted share	$ 0.43	$ 0.33	$ 1.08	$ 0.88
Weighted average shares outstanding:				
Basic	156.3	156.5	156.3	156.5
Diluted	157.3	157.4	157.3	157.5
Dividends declared per share	$ 0.070	$ 0.067	$ 0.210	$ 0.201

The accompanying notes are an integral part of the condensed consolidated financial statements.

MUELLER WATER PRODUCTS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(UNAUDITED)

	Three months ended June 30,		Nine months ended June 30,	
	2026	2025	2026	2025
	(in millions)			
Net income	$ 67.3	$ 52.5	$ 169.6	$ 139.1
Other comprehensive income (loss), net of income tax:				
Pension actuarial amortization	0.3	0.4	1.1	1.2
Foreign currency translation	(0.4)	20.2	7.8	17.7
Total other comprehensive (loss) income, net of income tax	(0.1)	20.6	8.9	18.9
Comprehensive income	$ 67.2	$ 73.1	$ 178.5	$ 158.0

The accompanying notes are an integral part of the condensed consolidated financial statements.

MUELLER WATER PRODUCTS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
(UNAUDITED)

	Common stock	Additional paid-in capital	Accumulated deficit	Accumulated other comprehensive (loss) income	Total
			(in millions)		
Balance as of September 30, 2025	$ 1.6	$ 1,158.9	$ (174.2)	$ (4.6)	$ 981.7
Net income	—	—	43.2	—	43.2
Dividends declared	—	(10.9)	—	—	(10.9)
Stock-based compensation	—	3.5	—	—	3.5
Shares retained for employee taxes	—	(3.6)	—	—	(3.6)
Common stock issued	—	0.7	—	—	0.7
Stock repurchased under buyback program	—	(5.5)	—	—	(5.5)
Other comprehensive income, net of tax	—	—	—	9.1	9.1
Balance as of December 31, 2025	$ 1.6	$ 1,143.1	$ (131.0)	$ 4.5	$ 1,018.2
Net income	—	—	59.1	—	59.1
Dividends declared	—	(11.0)	—	—	(11.0)
Stock-based compensation	—	4.1	—	—	4.1
Shares retained for employee taxes	—	(0.1)	—	—	(0.1)
Common stock issued	—	0.6	—	—	0.6
Other comprehensive loss, net of tax	—	—	—	(0.1)	(0.1)
Balance as of March 31, 2026	$ 1.6	$ 1,136.7	$ (71.9)	$ 4.4	$ 1,070.8
Net income	—	—	67.3	—	67.3
Dividends declared	—	(10.9)	—	—	(10.9)
Stock-based compensation	—	2.9	—	—	2.9
Shares retained for employee taxes	—	(0.2)	—	—	(0.2)
Common stock issued	—	0.6	—	—	0.6
Stock repurchased under buyback program	—	(10.0)	—	—	(10.0)
Other comprehensive loss, net of tax	—	—	—	(0.1)	(0.1)
Balance as of June 30, 2026	$ 1.6	$ 1,119.1	$ (4.6)	$ 4.3	$ 1,120.4

The accompanying notes are an integral part of the condensed consolidated financial statements.

MUELLER WATER PRODUCTS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
(UNAUDITED)

	Common stock	Additional paid-in capital	Accumulated deficit	Accumulated other comprehensive (loss) income	Total
			(in millions)		
Balance as of September 30, 2024	$ 1.6	$ 1,205.2	$ (365.9)	$ (30.8)	$ 810.1
Net income	—	—	35.3	—	35.3
Dividends declared	—	(10.5)	—	—	(10.5)
Stock-based compensation	—	2.5	—	—	2.5
Shares retained for employee taxes	—	(4.0)	—	—	(4.0)
Common stock issued	—	1.6	—	—	1.6
Other comprehensive loss, net of tax	—	—	—	(0.9)	(0.9)
Balance as of December 31, 2024	$ 1.6	$ 1,194.8	$ (330.6)	$ (31.7)	$ 834.1
Net income	—	—	51.3	—	51.3
Dividends declared	—	(10.5)	—	—	(10.5)
Stock-based compensation	—	2.5	—	—	2.5
Shares retained for employee taxes	—	(0.3)	—	—	(0.3)
Common stock issued	—	2.3	—	—	2.3
Stock repurchased under buyback program	—	(5.0)	—	—	(5.0)
Other comprehensive loss, net of tax	—	—	—	(0.8)	(0.8)
Balance as of March 31, 2025	$ 1.6	$ 1,183.8	$ (279.3)	$ (32.5)	$ 873.6
Net income	—	—	52.5	—	52.5
Dividends declared	—	(10.4)	—	—	(10.4)
Stock-based compensation	—	2.3	—	—	2.3
Common stock issued	—	0.4	—	—	0.4
Stock repurchased under buyback program	—	(10.0)	—	—	(10.0)
Other comprehensive income, net of tax	—	—	—	20.6	20.6
Balance at June 30, 2025	$ 1.6	$ 1,166.1	$ (226.8)	$ (11.9)	$ 929.0

The accompanying notes are an integral part of the condensed consolidated financial statements.

MUELLER WATER PRODUCTS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED)

	Nine months ended June 30,	
	2026	2025
	(in millions)	
Operating activities:		
Net income	$ 169.6	$ 139.1
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	31.7	28.7
Amortization	5.4	5.4
Non-cash asset impairment	4.0	1.0
Gain on sale of assets	(0.4)	(0.1)
Stock-based compensation	10.5	7.3
Pension expense	0.5	0.4
Deferred income taxes	18.2	(6.8)
Inventory reserve provision	9.4	3.1
Other, net	1.1	0.9
Changes in assets and liabilities:		
Receivables, net	8.4	4.2
Inventories	(59.9)	(16.5)
Other assets	(0.8)	(3.5)
Accounts payable	(3.4)	3.9
Other current liabilities	(42.2)	(25.6)
Other noncurrent liabilities	2.1	(5.7)
Net cash provided by operating activities	154.2	135.8
Investing activities:		
Capital expenditures	(43.6)	(32.8)
Proceeds from sale of assets	1.2	0.1
Net cash used in investing activities	(42.4)	(32.7)
Financing activities:		
Dividends paid	(32.8)	(31.4)
Stock repurchased under buyback program	(15.5)	(15.0)
Employee taxes related to stock-based compensation	(3.9)	(4.3)
Common stock issued	1.9	4.3
Principal payments for finance lease obligations	(1.2)	(0.8)
Net cash used in financing activities	(51.5)	(47.2)
Effect of currency exchange rate changes on cash	3.5	6.2
Net change in cash and cash equivalents	63.8	62.1
Cash and cash equivalents at beginning of period	431.5	309.9
Cash and cash equivalents at end of period	$ 495.3	$ 372.0

The accompanying notes are an integral part of the condensed consolidated financial statements.

	Nine months ended June 30,	
	2026	2025
	(in millions)	
Supplemental cash flow information:		
Cash paid for interest, net	$ 7.5	$ 9.1
Cash paid for income taxes, net	$ 45.6	$ 49.8
Non-cash investing and financing activities:		
Property, plant and equipment accrued and unpaid	$ 6.8	$ 5.1
Property, plant and equipment acquired through finance leases	$ 1.8	$ 1.7

The accompanying notes are an integral part of the condensed consolidated financial statements.

MUELLER WATER PRODUCTS, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
AS OF AND FOR THE THREE AND NINE MONTHS ENDED JUNE 30, 2026
(UNAUDITED)

Note 1. Organization and Basis of Presentation

Mueller Water Products, Inc., a Delaware corporation, together with its consolidated subsidiaries, operates in two business segments: Water Flow Solutions and Water Management Solutions. Water Flow Solutions' portfolio includes iron gate valves, specialty valves, and service brass products. Water Management Solutions' portfolio includes fire hydrants, repair and installation, natural gas, metering, leak detection, as well as pressure management and control products and solutions. The "Company," "we," "us," and "our" refer to Mueller Water Products, Inc. and its subsidiaries. With regard to the Company's segments, "we," "us," and "our" may also refer to the segment being discussed.

Our condensed consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP"), which require us to make certain estimates and assumptions that affect the reported amounts of assets, liabilities, sales, and expenses, and the disclosure of contingent assets and liabilities for the reporting periods. Actual results could differ from these estimates. All significant intercompany balances and transactions have been eliminated. These condensed consolidated financial statements do not include all information required by GAAP for complete financial statements and should be read in conjunction with the consolidated financial statements included in our Annual Report on Form 10-K for the year ended September 30, 2025. In our opinion, all normal and recurring adjustments that we consider necessary for a fair financial statement presentation have been made. The condensed consolidated balance sheet as of September 30, 2025 was derived from our audited financial statements.

Parts of our business depend upon construction activity, which is seasonal in many areas due to the impact of cold weather conditions on construction activity. Net sales and operating income have historically been lowest in our first and second fiscal quarters ending December 31 and March 31, respectively, when the northern United States ("U.S.") and most of Canada generally face weather conditions that restrict significant construction activity. Therefore, the results of operations for the three and nine months ended June 30, 2026 are not necessarily indicative of operating results that may be achieved for any other interim period or the full year.

Unless the context indicates otherwise, whenever we refer to a particular year, we mean our fiscal year ended or ending September 30 in that particular calendar year.

Accounting Pronouncements Not Yet Adopted

In December 2023, the FASB issued ASU No. 2023-09 "Income Taxes (Topic 740): Improvements to Tax Disclosures" ("ASU 2023-09"). ASU 2023-09 requires public business entities to disclose a tabular rate reconciliation utilizing percentages and reporting currency in specific categories with certain reconciling items at or above the specified 5% threshold to improve the transparency and comparability of disclosures. Additionally, entities are required to disclose the year-to-date amount of income taxes paid, net of refunds received, disaggregated by federal (national), state, and foreign jurisdictions. Disclosure of all individual jurisdictions where income taxes paid, net of refunds received, is 5% or more of the total is also required. This guidance is effective for annual disclosures in fiscal years beginning after December 15, 2024, with early adoption permitted. Upon adoption, ASU 2023-09 should be applied on a prospective basis while retrospective application is permitted. We do not expect ASU 2023-09 to have a material impact on our financial statements and related disclosures.

In November 2024, the FASB issued ASU No. 2024-03 "Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses" ("ASU 2024-03"). ASU 2024-03 requires public business entities to disclose disaggregated information about certain income statement expense line items, including purchases of inventory, employee compensation, depreciation, and intangible asset amortization. Additionally, specified expenses, gains, or losses that are currently required to be disclosed must now be included in the disaggregated income statement expense line item disclosures, and any remaining amounts should be described qualitatively. There is also a requirement to separately disclose total selling expenses and provide a definition of those expenses. This guidance is effective for fiscal years beginning after December 15, 2026, and interim periods within fiscal years beginning after December 15, 2027. Upon adoption, ASU 2024-03 should be applied on a prospective basis while retrospective application is permitted. We are currently evaluating the impact ASU 2024-03 will have on our financial statements and related disclosures.

In September 2025, the FASB issued ASU No. 2025-06 "Intangibles - Goodwill and Other - Internal-Use Software (Subtopic 350-40): Targeted Improvements to the Accounting for Internal-Use Software" ("ASU 2025-06"). ASU 2025-06 removes references to software development project stages and considers different software development methods, including

methods that entities may use to develop software in the future. ASU 2025-06 requires entities to capitalize software costs when: (1) management has authorized and committed to funding the software project and (2) it is probable that the project will be completed and the software will be used to perform the function intended (the "probable-to-complete recognition threshold"). In evaluating the probable-to-complete recognition threshold, an entity must consider whether there is significant uncertainty associated with the development activities of the software. An entity must also disclose its capitalized internal-use software balance and accumulated amortization at the balance sheet date, along with amortization for the period and a description of the method to compute amortization. This guidance is effective for fiscal years beginning after December 15, 2027, and interim periods within those fiscal years. Early adoption is permitted at the beginning of an annual period. Upon adoption, ASU 2025-06 may be applied on a retrospective, prospective, or modified prospective basis, with a cumulative effect adjustment to retained earnings required for retrospective or modified prospective adoption. We are currently evaluating the impact ASU 2025-06 will have on our financial statements and related disclosures.

In December 2025, the FASB issued ASU No. 2025-11 "Interim Reporting (Topic 270): Narrow-Scope Improvements" ("ASU 2025-11"). ASU 2025-11 clarifies the applicability of interim reporting guidance, types of interim reporting, and the form and content of interim financial statements in accordance with GAAP. ASU 2025-11 does not change the fundamental nature of interim reporting or modify the scope of current interim disclosure requirements, but clarifies and improves the navigability of existing interim reporting requirements. This guidance is effective for interim periods within fiscal years beginning after December 15, 2027. Early adoption is permitted. Upon adoption, ASU 2025-11 may be applied prospectively or retrospectively to any or all periods presented in the interim financial statements. We are currently evaluating the impact ASU 2025-11 will have on our financial statements and related disclosures.

Portfolio Optimization Costs, Strategic Reorganization and Other Charges

The Company regularly evaluates its portfolio of businesses and product lines as part of its strategic planning process and may incur costs associated with portfolio optimization initiatives, including, but not limited to, transaction-related expenses, restructuring costs, and other costs related to acquisitions, divestitures, or other strategic actions. During the three and nine months ended June 30, 2026, we recorded approximately $3.1 million of portfolio optimization costs consisting of certain transaction-related expenses. During the nine months ended June 30, 2025, we recorded approximately $4.1 million of portfolio optimization costs consisting of inventory and other asset write-downs associated with the closure of our legacy brass foundry in Decatur, Illinois. These portfolio optimization costs are included in Cost of sales in the condensed consolidated statements of operations.

During the nine months ended June 30, 2026, we recorded approximately $18.9 million in Strategic reorganization and other charges consisting of certain transaction-related expenses, expenses associated with our leadership transition, non-cash asset impairment expenses in our Water Management Solutions segment, and severance. During the nine months ended June 30, 2025, we recorded approximately $5.1 million in Strategic reorganization and other charges consisting of expenses associated with our leadership transition, non-cash asset impairment expenses in our Water Flow Solutions segment, and certain transaction-related expenses. As of June 30, 2026 and September 30, 2025, accrued liabilities related to Strategic reorganization and other charges were $2.0 million and $1.1 million, respectively. These amounts are included in Other current liabilities in the accompanying condensed consolidated balance sheets.

The Company expects to incur certain costs related to the decommissioning and demolition of its legacy foundry in Decatur, Illinois, the amount of which is not estimable at this time.

New Markets Tax Credit Program

On December 22, 2020, we entered into a financing transaction with Wells Fargo Community Investment Holdings, LLC ("Wells Fargo") related to our brass foundry construction project in Decatur, Illinois under a qualified New Markets Tax Credit program ("NMTC"). The NMTC is a federal program intended to encourage capital investment in qualified lower income communities. Under the NMTC, investors claim federal income tax credits over a period of seven years in connection with qualified investments in the equity of community development entities ("CDE"s), which are privately managed investment institutions that are certified to make qualified low-income community investments, such as in our foundry project.

Under the NMTC, Wells Fargo contributed capital of $4.8 million to an investment fund, and we loaned $12.2 million to the fund. Wells Fargo is entitled to the associated tax credits, which are subject to 100% recapture if we do not comply with various regulations and contractual provisions surrounding the foundry project. We have indemnified Wells Fargo for any loss or recapture of tax credits related to the transaction until the seven-year period elapses. We do not anticipate any credit recaptures will be required in connection with this arrangement.

The investment fund contributed $16.5 million cash for a 99.99% stake in a joint venture ("Sub-CDE") with a CDE. The Sub-CDE then loaned $16.2 million to us, with the use of the loan proceeds restricted to foundry project expenditures. This

transaction also includes a put/call provision under which we may be obligated or entitled to repurchase Wells Fargo's interest in the investment fund. We believe that Wells Fargo will exercise its put option in December 2027 for nominal consideration, resulting in our becoming the sole owner of the investment fund, cancelling the related loans, and recognizing an estimated gain of $3.9 million.

We determined that the investment fund and the Sub-CDE are variable interest entities ("VIEs") and that we are the primary beneficiary of the VIEs. The ongoing activities of the VIEs, namely collecting and remitting interest and fees and administering NMTC compliance, were contemplated in the initial design of the transaction and are not expected to significantly affect economic performance throughout the life of the VIEs. Additionally, we are obligated to deliver tax benefits and provide various other guarantees to Wells Fargo and to absorb the losses of the VIEs. Wells Fargo does not have a material interest in the underlying economics of the project. Consequently, we have included the financial statements of the VIEs in our consolidated financial statements.

Intercompany transactions between us and the VIEs have been eliminated in consolidation. Wells Fargo's contribution to the investment fund is consolidated in our financial statements within Other noncurrent liabilities as a result of its redemption features.

Direct costs associated with Wells Fargo's capital contribution were netted against the recorded proceeds, resulting in a net cash contribution of $3.9 million. Other direct costs associated with the transaction were capitalized and are being recognized as interest expense over the seven-year tax credit period. Incremental costs to maintain the structure during the compliance period are expensed as incurred and were immaterial to the consolidated financial statements.

Note 2. Revenue from Contracts with Customers

We recognize revenue when control of products or services is transferred to our customers, in amounts that reflect the consideration to which we expect to receive in exchange for those products or services. We account for a contract when it has approval and commitment from both parties, the rights of the parties and the payment terms are identified, the contract has commercial substance, and collectability of consideration is probable. We determine the appropriate revenue recognition for our contracts with customers by analyzing the type, terms, and conditions of each customer contract or arrangement.

The table below presents the balances of our customer receivables and deferred revenue:

	June 30, 2026	September 30, 2025
	(in millions)	
Billed receivables	$ 201.5	$ 210.8
Unbilled receivables	3.7	4.7
Gross customer receivables	205.2	215.5
Allowance for credit losses	(2.0)	(3.6)
Receivables, net	$ 203.2	$ 211.9
Deferred revenue	$ 10.9	$ 12.1

Allowance for Credit Losses

Our condensed consolidated statements of operations include the expected credit losses either arising or changing during the period for our receivables. When we determine a receivable will not be collected, in whole or in part, we write-off the uncollectible amount against the allowance in that period. Our judgments of expected credit losses are based on prior collection experience, customer creditworthiness, forecasts of economic trends, and other current conditions, which may affect the collectability of the receivables. Differences between actual and expected industry or economic conditions could impact our customers' ability to pay, resulting in actual credit losses differing from the amounts included in the allowance, and these differences could be significant.

The table below summarizes information concerning our allowance for credit losses:

	Nine months ended June 30,	
	2026	2025
	(in millions)	
Beginning balance	$ 3.6	$ 8.3
Release of provision, net	(0.3)	(0.2)
Write-offs and other	(1.3)	(2.8)
Ending balance	$ 2.0	$ 5.3

Contract Asset and Liability Balances

Differences in the timing of revenue recognition, billing, and cash collection result in customer receivables, advance payments, and billings in excess of revenue recognized. Customer receivables include amounts billed and currently due from customers as well as unbilled amounts, including contract assets. Amounts are billed in accordance with contractual terms and unbilled amounts arise when the timing of billing differs from the timing of when revenue is recognized.

Advance payments and billings in excess of revenue are recognized and recorded as deferred revenue and are classified as Other current liabilities or Other noncurrent liabilities in the accompanying condensed consolidated balance sheets based on the timing of when we expect to recognize revenue. Deferred revenue represents contract liabilities and is recorded when customers remit cash payments in advance of our satisfaction of performance obligations pursuant to contractual arrangements. Contract liabilities are reversed when the performance obligation is satisfied and revenue is recognized. Deferred revenue primarily consists of amounts related to monitoring, leak detection, software, and hosting services.

The table below summarizes information related to deferred revenue:

	Nine months ended June 30,	
	2026	2025
	(in millions)	
Beginning balance	$ 12.1	$ 12.8
Revenue deferred	7.8	6.2
Previously deferred revenue recognized during the period	(7.8)	(7.7)
Other	(1.2)	—
Ending balance	$ 10.9	$ 11.3

As of June 30, 2026, current deferred revenue was $5.9 million and noncurrent deferred revenue was $5.0 million. We estimate that noncurrent deferred revenue will be recognized as follows: $0.3 million in 2027, $1.1 million in 2028, $1.1 million in 2029, $1.1 million in 2030, $0.6 million in 2031, and $0.8 million thereafter.

Performance Obligations

A performance obligation is a promise in a contract to transfer a distinct good or service to the customer. Our performance obligations are generally satisfied at a point in time for sales of equipment and products or over time for our software hosting and leak detection monitoring services. Performance obligations are supported by customer contracts which provide frameworks for the nature of the distinct products or services. The transaction price is adjusted for our estimate of variable consideration which may include discounts and rebates. To estimate variable consideration, we apply the expected value or the most likely amount method based on whichever method most appropriately predicts the amount of consideration we expect to receive. The method applied is typically based on historical experience and known trends. We include estimated variable consideration in the transaction price only to the extent it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur in future periods when the uncertainty associated with the variable consideration is subsequently resolved. We exclude from the measurement of the transaction price all taxes assessed by a governmental authority.

We do not adjust the transaction price of a contract for the effects of a significant financing component if, at the inception of the contract, we expect that the period between when we transfer a product or service to a customer and when a customer remits payment will be one year or less.

Revenue for the sale of our products and services is recognized when the obligations of the terms of our contract are satisfied, which is when the customer is able to direct the use of and obtain substantially all of the benefits from the product or service, which generally occurs upon shipment when control of the product transfers to the customer or the service is completed.

We offer assurance warranties to our customers that the products provided will function as intended and comply with any agreed-upon specifications. These warranties cannot be purchased separately. On limited products, we offer extended warranties, which may be purchased separately.

Costs to Obtain or Fulfill a Contract

Shipping and handling costs associated with freight activities after the customer has obtained control are accounted for as fulfillment costs and are expensed to Cost of sales within our condensed consolidated statement of operations at the time revenue is recognized.

We incur certain incremental costs to obtain a contract, which primarily relate to incremental sales commissions. As the expected benefit associated with these incremental costs is generally one year or less based on the nature of the product sold and benefits received, we have applied the practical expedient to expense them as incurred and therefore do not capitalize the related costs. Our sales commissions are paid based on orders or shipments, and we reserve the right to claw back any commissions in the event of product returns, cancellations, or lost collections.

Disaggregation of Revenue

Refer to Note 7. for information regarding disaggregation of our revenues from contracts with customers by reportable segment and by geographical region based on customer location. Economic factors may impact the nature, amount, timing, and certainty of our revenues and cash flows.

Note 3. Income Taxes

For the three months ended June 30, 2026, the Company recorded income tax expense of $12.5 million on earnings before income taxes of $79.8 million resulting in an effective tax rate of 15.7%. For the three months ended June 30, 2025, the Company recorded income tax expense of $19.5 million on earnings before income taxes of $72.0 million resulting in an effective tax rate of 27.1%. The decrease in the effective tax rate was primarily attributable to a tax benefit from the recognition of a loss on a foreign subsidiary investment, partially offset by a valuation allowance related to the Company's foreign operations.

For the nine months ended June 30, 2026, the Company recorded income tax expense of $44.7 million on earnings before income taxes of $214.3 million resulting in an effective tax rate of 20.9%. For the nine months ended June 30, 2025, the Company recorded income tax expense of $46.4 million on earnings before income taxes of $185.5 million resulting in an effective tax rate of 25.0%. The decrease in the effective tax rate was primarily due to a tax benefit from the recognition of a loss on a foreign subsidiary investment.

Note 4. Borrowing Arrangements

The components of our long-term debt are as follows:

	June 30, 2026	September 30, 2025
	(in millions)	
4.0% Senior Notes	$ 450.0	$ 450.0
Finance leases	4.9	4.1
Total debt	454.9	454.1
Less: deferred financing costs	2.0	2.5
Less: current portion of long-term debt	1.6	1.2
Total long-term debt	$ 451.3	$ 450.4

ABL Agreement. Our asset-based lending agreement, as amended, (the "ABL") is provided by a syndicate of banking institutions and consists of a revolving credit facility for up to $175.0 million in borrowing capacity that matures the earlier of (a) March 16, 2029, which is ninety-one days prior to the stated maturity date of our 4.0% Senior Notes if the Notes are still outstanding on that date or (b) March 28, 2029. The ABL includes the ability to borrow up to $25.0 million of swing line loans and up to $60.0 million of letters of credit. The ABL permits us to increase the size of the credit facility by an additional $150.0 million in certain circumstances subject to adequate borrowing base availability.

Borrowings under the ABL bear interest at a floating rate equal to Secured Overnight Financing Rate ("SOFR") plus an adjustment of 10 basis points and an applicable margin range of 150 to 175 basis points, or a base rate (as defined in the ABL) plus an applicable margin range of 50 to 75 basis points. As of June 30, 2026, the applicable margin was 150 basis points for SOFR-based loans and 50 basis points for base rate loans.

The ABL is subject to mandatory prepayments if total outstanding borrowings under the ABL are greater than the aggregate commitments under the revolving credit facility or if we dispose of overdue accounts receivable in certain circumstances. The borrowing base under the ABL is equal to the sum of (a) 85% of the value of eligible accounts receivable and (b) the lesser of (i) 70% of the value of eligible inventory or (ii) 85% of the net orderly liquidation value of eligible inventory, less certain reserves. Prepayments can be made at any time without penalty.

The ABL contains customary terms and conditions as well as various affirmative, negative, and financial covenants that may, among other things, restrict our and our subsidiaries' ability to pay dividends, repurchase stock, or make certain other payments as described in the ABL.

Substantially all of our U.S. subsidiaries are borrowers under the ABL and are jointly and severally liable for outstanding borrowings. Our obligations under the ABL are secured by a first-priority perfected lien on all of our U.S. inventory, accounts receivable, certain cash balances, and other supporting assets.

The ABL includes a commitment fee for any unused borrowing capacity of 37.5 basis points per annum when the unused capacity is above 50% of the credit commitments, with a step down to 25.0 basis points per annum when unused capacity is less than or equal to 50% of the credit commitments. As of June 30, 2026, the commitment fee was 37.5 basis points.

Borrowings are not subject to any financial maintenance covenants unless excess availability is less than the greater of $17.5 million and 10% of the Loan Cap as defined in the ABL. Excess availability based on June 30, 2026 data was $163.7 million, as reduced by $11.1 million of outstanding letters of credit and $0.2 million of accrued fees and expenses.

We were in compliance with all required covenants under the ABL as of June 30, 2026.

4.0% Senior Unsecured Notes. On May 28, 2021, we privately issued $450.0 million of 4.0% Unsecured Senior Notes (the "4.0% Senior Notes") which mature on June 15, 2029, and bear interest at 4.0%, paid semi-annually in June and December. We capitalized $5.5 million of financing costs, which are being amortized over the term of the 4.0% Senior Notes using the effective interest method. Proceeds from the 4.0% Senior Notes, along with cash on hand, were used to redeem our previously existing notes. Substantially all of our U.S. subsidiaries guarantee the 4.0% Senior Notes, which are subordinate to borrowings under our ABL. Based on quoted market prices, which is a Level 1 measurement, the outstanding 4.0% Senior Notes had a fair value of $436.1 million as of June 30, 2026.

An indenture governing the 4.0% Senior Notes ("Indenture") contains customary covenants and events of default, including covenants that limit our ability to incur certain debt and liens. We were in compliance with all required covenants under the Indenture as of June 30, 2026. There are no financial maintenance covenants associated with the Indenture.

We may redeem some or all of the 4.0% Senior Notes at any time after June 15, 2024, at specified redemption prices. Upon a Change of Control (as defined in the Indenture), we could be required to offer to purchase the 4.0% Senior Notes at a price equal to 101% of the outstanding principal amount if there is a Ratings Decline (as defined in the Indenture).

Note 5. Retirement Plan

We have a defined benefit plan ("Pension Plan") that we fund in accordance with its requirements and, where applicable, in amounts sufficient to satisfy the minimum funding requirements of applicable laws. The Pension Plan provides benefits based on years of service and compensation or at stated amounts for each year of service with an annual measurement date of September 30.

The components of net periodic cost for our Pension Plan are presented below:

	Three months ended June 30,		Nine months ended June 30,	
	2026	2025	2026	2025
	(in millions)			
Service cost	$ 0.1	$ 0.2	$ 0.4	$ 0.5
Pension expense (benefit) other than service:				
Interest cost	3.0	3.0	9.0	9.0
Expected return on plan assets	(3.4)	(3.6)	(10.3)	(10.8)
Amortization of actuarial net loss	0.5	0.6	1.4	1.7
Pension benefit other than service	0.1	—	0.1	(0.1)
Net periodic cost	$ 0.2	$ 0.2	$ 0.5	$ 0.4

The amortization of actuarial losses, net of income tax, is recorded as a component of Other comprehensive income. For the three months ended June 30, 2026 and 2025, the amortization of actuarial net loss is shown net of income tax of $0.2 million and $0.1 million, respectively, in the condensed consolidated statements of comprehensive income. For the nine months ended June 30, 2026 and 2025, the amortization of actuarial net loss is shown net of income tax of $0.3 million and $0.4 million, respectively, in the condensed consolidated statements of comprehensive income.

Note 6. Supplemental Balance Sheet Information

Selected supplemental asset information is presented below:

	June 30, 2026	September 30, 2025
	(in millions)	
Inventories, net:		
Purchased components and raw materials	$ 174.9	$ 169.5
Work in process, net	74.7	67.5
Finished goods, net	130.2	91.7
Inventories, net	$ 379.8	$ 328.7
Other current assets:		
Prepaid expenses	$ 20.7	$ 20.8
Other current assets	31.3	36.0
Total other current assets	$ 52.0	$ 56.8
Property, plant and equipment:		
Land	$ 6.6	$ 6.5
Buildings	134.9	133.6
Machinery and equipment	616.9	590.3
Construction in progress	65.7	53.7
Total property, plant and equipment	824.1	784.1
Accumulated depreciation	(479.0)	(448.4)
Property, plant and equipment, net	$ 345.1	$ 335.7

Selected supplemental liability information is presented below:

	June 30, 2026	September 30, 2025
	(in millions)	
Other current liabilities:		
Compensation and benefits	$ 45.8	$ 61.3
Customer rebates	17.0	19.9
Other current liabilities	48.2	73.5
Total other current liabilities	$ 111.0	$ 154.7

Goodwill

Goodwill is tested for impairment at the reporting unit level (operating segment or one level below an operating segment) on an annual basis on September 1 of each fiscal year or more frequently if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying value.

The following table summarizes information concerning our goodwill, all of which is within our Water Management Solutions segment, during the nine months ended June 30, 2026 (in millions):

Balance as of September 30, 2025:		
Goodwill	$	829.6
Accumulated impairment		(740.4)
Goodwill, net		89.2
Activity during the nine months ended June 30, 2026:		
Change in foreign currency exchange rates		2.9
Balance as of June 30, 2026	$	92.1

Note 7. Segment Information

Our business units and reportable segments are Water Flow Solutions and Water Management Solutions. Water Flow Solutions' portfolio includes iron gate valves, specialty valves, and service brass products. Water Management Solutions' portfolio includes fire hydrants, repair and installation, natural gas, metering, leak detection, as well as pressure management and control products and solutions.

Our segments are determined by internally reported financial information regularly reported to the company's chief operating decision maker ("CODM"), who is our Chief Executive Officer. Segment operating income is the primary measure used by the CODM to assess performance and allocate resources. Operating income is also used to monitor budget versus actual results and provide insight into underlying trends comparing past financial performance with current performance of each segment. The significant expense categories and amounts align with segment-level information that is regularly provided to the CODM.

Segment results are not reflective of their results on a stand-alone basis and exclude intersegment sales. The determination of segment results excludes certain expenses designated as Corporate because such expenses are not directly attributable to segment operations and are not allocated to the segments. Additionally, items such as interest expense, pension expense or benefit, and income taxes are not allocated to the segments. Corporate expenses include those costs incurred by our corporate function, such as accounting, treasury, risk management, human resources, legal, tax, and other administrative functions. Corporate assets principally consist of our cash, operating lease assets, and certain real property previously owned by U.S. Pipe and Anvil.

Financial information by reportable segment is included in the following summary below:

Three months ended June 30, 2026	Water Flow Solutions	Water Management Solutions	Total
		(in millions)	
Net sales	$ 215.3	$ 180.6	$ 395.9
Cost of sales	125.8	114.3	240.1
Gross profit	89.5	66.3	155.8
Selling, general and administrative expenses	23.5	23.8	
Strategic reorganization and other charges	—	6.6	
Segment operating income	$ 66.0	$ 35.9	101.9
Reconciliation of segment operating income to consolidated income before income taxes			
Corporate general and administrative expenses			16.7
Corporate strategic reorganization and other charges			4.6
Pension expense other than service			0.1
Interest expense, net			0.7
Income before income taxes			$ 79.8

Three months ended June 30, 2025	Water Flow Solutions	Water Management Solutions	Total
		(in millions)	
Net sales	$ 216.6	$ 163.7	$ 380.3
Cost of sales	132.8	101.8	234.6
Gross profit	83.8	61.9	145.7
Selling, general and administrative expenses	23.3	31.6	
Strategic reorganization and other charges	—	0.2	
Segment operating income	$ 60.5	$ 30.1	90.6
Reconciliation of segment operating income to consolidated income before income taxes			
Corporate general and administrative expenses			16.1
Corporate strategic reorganization and other charges			0.8
Interest expense, net			1.7
Income before income taxes			$ 72.0

Nine months ended June 30, 2026	Water Flow Solutions	Water Management Solutions	Total
		(in millions)	
Net sales	$ 606.6	$ 491.9	$ 1,098.5
Cost of sales	359.2	319.2	678.4
Gross profit	247.4	172.7	420.1
Selling, general and administrative expenses	66.8	70.2	
Strategic reorganization and other charges	—	6.8	
Segment operating income	$ 180.6	$ 95.7	276.3
Reconciliation of segment operating income to consolidated income before income taxes			
Corporate general and administrative expenses			46.5
Corporate strategic reorganization and other charges			12.1
Pension expense other than service			0.1
Interest expense, net			3.3
Income before income taxes			$ 214.3

Nine months ended June 30, 2025	Water Flow Solutions	Water Management Solutions	Total
		(in millions)	
Net sales	$ 607.4	$ 441.5	$ 1,048.9
Cost of sales	391.5	280.7	672.2
Gross profit	215.9	160.8	376.7
Selling, general and administrative expenses	65.0	71.5	
Strategic reorganization and other charges	1.0	0.6	
Segment operating income	$ 149.9	$ 88.7	238.6
Reconciliation of segment operating income to consolidated income before income taxes			
Corporate general and administrative expenses			44.1
Corporate strategic reorganization and other charges			3.5
Pension benefit other than service			(0.1)
Interest expense, net			5.6
Income before income taxes			$ 185.5

Depreciation and amortization and capital expenditures by reportable segment is included in the summary below:

	Three months ended June 30,		Nine months ended June 30,	
	2026	2025	2026	2025
	(in millions)			
Depreciation and amortization:				
Water Flow Solutions	$ 7.5	$ 6.6	$ 21.8	$ 19.0
Water Management Solutions	5.1	5.0	15.2	15.0
Corporate	—	0.1	0.1	0.1
	$ 12.6	$ 11.7	$ 37.1	$ 34.1
Capital expenditures:				
Water Flow Solutions	$ 6.9	$ 5.3	$ 18.3	$ 15.8
Water Management Solutions	4.8	6.4	25.3	17.0
	$ 11.7	$ 11.7	$ 43.6	$ 32.8

Segment assets primarily consist of intangible assets and inventories. A summary of these assets by reportable segment is included in the summary below:

	June 30, 2026	September 30, 2025
	(in millions)	
Intangible assets, net and goodwill		
Water Flow Solutions	$ 264.3	$ 264.5
Water Management Solutions	128.4	132.0
	$ 392.7	$ 396.5
Inventories, net		
Water Flow Solutions	$ 239.6	$ 197.2
Water Management Solutions	140.2	131.5
	$ 379.8	$ 328.7

Disaggregated revenues by reportable segment and geographical region are included in the summary below:

	Three months ended June 30,		Nine months ended June 30,	
	2026	2025	2026	2025
	(in millions)			
Water Flow Solutions disaggregated revenue:				
Central	$ 59.3	$ 56.9	$ 177.7	$ 163.5
Northeast	39.1	38.1	108.3	112.1
Southeast	50.4	48.4	148.1	137.4
West	48.8	57.4	129.3	152.2
United States	197.6	200.8	563.4	565.2
Canada	15.0	13.5	35.8	34.1
Other international locations	2.7	2.3	7.4	8.1
	$ 215.3	$ 216.6	$ 606.6	$ 607.4
Water Management Solutions disaggregated revenue:				
Central	$ 51.9	$ 40.3	$ 145.1	$ 115.5
Northeast	40.1	31.0	106.0	88.3
Southeast	40.0	38.5	115.3	99.0
West	29.9	35.7	77.3	93.5
United States	161.9	145.5	443.7	396.3
Canada	11.4	10.9	27.4	24.5
Other international locations	7.3	7.3	20.8	20.7
	$ 180.6	$ 163.7	$ 491.9	$ 441.5

Note 8. Accumulated Other Comprehensive Income (Loss)

Accumulated other comprehensive income (loss) is as follows:

	Pension actuarial amortization, net of income tax	Foreign currency translation, net of income tax	Total
	(in millions)		
Balance as of September 30, 2025	$ (14.9)	$ 10.3	$ (4.6)
Current period other comprehensive income	1.1	7.8	8.9
Balance as of June 30, 2026	$ (13.8)	$ 18.1	$ 4.3

For the nine months ended June 30, 2026, pension actuarial amortization included in the condensed consolidated statements of comprehensive income was $1.4 million, net of $0.3 million income tax. Refer to Note 5. Retirement Plan for further information. For the nine months ended June 30, 2026, foreign currency translation included in the condensed consolidated statements of comprehensive income was $7.8 million, net of no income tax.

Note 9. Commitments and Contingencies

We use letters of credit and surety bonds in the ordinary course of business to ensure the performance of contractual obligations. As of June 30, 2026, we had $11.1 million of letters of credit and $13.2 million of surety bonds outstanding.

We are involved in various legal proceedings that have arisen in the normal course of operations, including the proceedings summarized below. We provide for costs relating to these matters when a loss is probable and the amount is reasonably estimable. Legal and administrative costs related to these matters are expensed as incurred. The effect of the outcome of these matters on our financial statements cannot be predicted with certainty as any such effect depends on the amount and timing of the resolution of such matters. Other than the litigation described below, we do not believe that any of our outstanding litigation would have a materially adverse effect on our financial position, results of operations, cash flows or liquidity.

Environmental. We are subject to a wide variety of laws and regulations concerning the protection of the environment, both with respect to the operations at many of our properties and with respect to remediating environmental conditions that may exist at our own or other properties. We accrue for environmental expenses resulting from existing conditions that relate to past operations when the costs are probable and reasonably estimable.

In the acquisition agreement pursuant to which a predecessor to Tyco International plc, now Johnson Controls International plc ("Tyco"), sold our businesses to a previous owner in August 1999, Tyco agreed to indemnify us and our affiliates, among other things, for all "Excluded Liabilities." Excluded Liabilities include, among other things, substantially all liabilities relating to the time prior to August 1999, including environmental liabilities. The indemnity survives indefinitely. Tyco's indemnity does not cover liabilities to the extent caused by us or the operation of our businesses after August 1999, nor does it cover liabilities arising with respect to businesses or sites acquired after August 1999. Since 2007, Tyco has engaged in multiple corporate restructurings, split-offs and divestitures. While none of these transactions directly affect the indemnification obligations of the Tyco indemnitors under the 1999 acquisition agreement, the result of such transactions is that the assets of, and control over, such Tyco indemnitors has changed. Should any of these Tyco indemnitors become financially unable or fail to comply with the terms of the indemnity, we may be responsible for such obligations or liabilities.

The purchaser of U.S. Pipe has been identified as a "potentially responsible party" ("PRP") under the Comprehensive Environmental Response, Compensation and Liability Act in connection with a former manufacturing facility operated by U.S. Pipe that was in the vicinity of a proposed Superfund site located in North Birmingham, Alabama. Under the terms of the acquisition agreement relating to our sale of U.S. Pipe, we agreed to indemnify the purchaser for certain environmental liabilities, including those arising out of the former manufacturing site in North Birmingham. Accordingly, the purchaser tendered the matter to us for indemnification, which we accepted. Ultimate liability for the site will depend on many factors that have not yet been determined, including the determination of the Environmental Protection Agency's remediation costs, the number and financial viability of the other PRPs (there are three other PRPs currently) and the determination of the final allocation of the costs among the PRPs. Since the amounts of such costs cannot be reasonably estimated at this time, no amounts have been accrued for this matter as of June 30, 2026.

Cobb County Matter. On July 19, 2023, Henry Pratt Company, LLC d/b/a Hydro Gate ("Hydro Gate") was served with a complaint joining it to a lawsuit originally filed by Cobb County Board of Commissioners ("Cobb County") against Shea-Traylor, a Joint Venture related to the construction of South Cobb Tunnel Project No. S3017 in Cobb County, Georgia ("Project") in the Superior Court of Cobb County. The lawsuit alleged that a product manufactured by Hydro Gate and used in the Project was defective, causing damage to the Project. The parties agreed to a settlement whereby Hydro Gate paid Cobb County a contribution amount of $15 million (the "Settlement Amount") to settle the lawsuit. The Settlement Amount was paid to Cobb County in March 2026, and we were fully reimbursed by third parties in March 2026. The lawsuit was dismissed on April 2, 2026 and all claims have been resolved.

Cybersecurity Incident Putative Class Action. In connection with the class action lawsuit filed on August 30, 2024 in the U.S. District Court for the Northern District of Georgia, Atlanta Division ("Court"), the Company entered into a settlement agreement with the Plaintiff on July 7, 2025, to provide credit monitoring, ordinary and extraordinary losses, lost time, and alternative cash payment benefits subject to an overall aggregate cap of $285,000. The settlement agreement is subject to and is awaiting Court approval.

Indemnification. We are a party to contracts in which it is common for us to agree to indemnify third parties for certain liabilities that arise out of or relate to the subject matter of the contract. In some cases, this indemnity extends to related liabilities arising from the negligence of the indemnified parties, but usually excludes any liabilities caused by gross negligence or willful misconduct. We cannot estimate the potential amount of future payments under these indemnities until events arise that would trigger a liability under the indemnities.

Additionally, in connection with the sale of assets and the divestiture of businesses, such as the divestitures of U.S. Pipe and Anvil, we may agree to indemnify buyers and related parties for certain losses or liabilities incurred by these parties with respect to: (i) the representations and warranties made by us to these parties in connection with the sale and (ii) liabilities related to the pre-closing operations of the assets or business sold. Indemnities related to pre-closing operations generally include certain environmental and tax liabilities and other liabilities not assumed by these parties in the transaction.

Indemnities related to the pre-closing operations of sold assets or businesses normally do not represent additional liabilities to us, but simply serve to protect these parties from potential liability associated with our obligations existing at the time of the sale. We have accrued for those pre-closing obligations that are considered probable and reasonably estimable. Should circumstances change, increasing the likelihood of payments related to a specific indemnity, we will accrue a liability when future payment is probable and the amount is reasonably estimable.

Other Matters. We monitor and analyze our warranty experience and costs periodically and may revise our accruals as necessary. Factors considered in our analyses include warranty terms, specific claim situations, general incurred and projected failure rates, the nature of product failures, product and labor costs, and general business conditions.

We are party to a number of lawsuits arising in the ordinary course of business, including product liability cases for products manufactured by us or third parties. While the results of litigation cannot be predicted with certainty, we believe that the final outcome of such other litigation is not likely to have a materially adverse effect on our financial position, results of operations, cash flows or liquidity.

Note 10. Subsequent Events

Dividend Declaration

On July 28, 2026, our Board of Directors declared a dividend of $0.070 per share on our common stock, payable on or about August 20, 2026, to stockholders of record at the close of business on August 10, 2026.

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion should be read in conjunction with the unaudited condensed consolidated financial statements and related notes thereto that appear elsewhere in this report. This report contains certain statements that may be deemed "forward-looking statements" within the meaning of the federal securities laws. All statements that address activities, events or developments that the Company intends, expects, plans, projects, believes or anticipates will or may occur in the future are forward-looking statements, including, without limitation, statements regarding outlooks, projections, forecasts, expectations, commitments, trend descriptions, and the ability to capitalize on trends, value creation, long-term strategies, and the execution or acceleration thereof, operational improvements, inventory positions, the benefits of capital investments, financial or operating performance, including driving increased margins, operational and commercial initiatives, capital allocation and growth strategy plans, and the demand for the Company's products. Forward-looking statements are based on certain assumptions and assessments made by the Company in light of the Company's experience and perception of historical trends, current conditions, and expected future developments.

Actual results and the timing of events may differ materially from those contemplated by the forward-looking statements due to a number of factors, including, without limitation, changing regulatory, trade and tariff conditions, including the impact of the Section 232 tariffs on the products produced by our Krausz business; logistical challenges and supply chain disruptions, geopolitical conditions, public health crises, or other events; inventory and in-stock positions of our distributors and end customers; an inability to realize the anticipated benefits from our operational initiatives, including our large capital investments, plant closures, and reorganization and related strategic realignment activities; an inability to attract or retain a skilled and diverse workforce, increased competition related to the workforce, and labor markets; an inability to protect the Company's information systems against service interruption; risks resulting from possible future cybersecurity incidents; misappropriation of data or breaches of security; failure to comply with personal data protection and privacy laws; cyclical and changing demand in core markets such as municipal spending, residential construction and natural gas distribution; government monetary or fiscal policies; the impact of adverse weather conditions; the impact of manufacturing and product performance; the impact of wage, commodity and materials price inflation; foreign exchange rate fluctuations; the impact of higher interest rates; the impact of warranty charges and claims, and related accommodations; the strength of our brands and reputation; an inability to successfully resolve significant legal proceedings or government investigations; compliance with environmental, trade and anti-corruption laws and regulations; climate change and legal or regulatory responses thereto; the failure to integrate and/or realize any of the anticipated benefits of acquisitions or divestitures; an inability to achieve our goals and commitments in environmental and sustainability programs; and other factors that are described in the section entitled "RISK FACTORS" in Item 1A. of the Company's most recent Annual Report on Form 10-K and later filings on Form 10-Q, as applicable.

Forward-looking statements do not guarantee future performance and are only as of the date they are made. The Company undertakes no duty to update its forward-looking statements except as required by law. Undue reliance should not be placed on any forward-looking statements. You are advised to review any further disclosures the Company makes on related subjects in subsequent Forms 10-K, 10-Q, 8-K, and other reports filed with the United States Securities and Exchange Commission.

Overview

Business

We operate our business through two segments: Water Flow Solutions and Water Management Solutions. Water Flow Solutions' portfolio includes iron gate valves, specialty valves, and service brass products. Water Flow Solutions represented approximately 58% of our fiscal 2025 net sales. Water Management Solutions' portfolio includes fire hydrants, repair and installation, natural gas, metering, leak detection, as well as pressure management and control products and solutions. Water Management Solutions represented approximately 42% of our fiscal 2025 net sales.

We estimate approximately 60% to 65% of our fiscal 2025 net sales were associated with the repair and replacement of municipal water infrastructure, approximately 25% to 30% were related to residential construction activity and approximately 10% were related to natural gas utilities and industrial applications.

In October 2023, the Israel-Hamas war caused a temporary shutdown in our facility in Ariel, Israel. We reopened the facility in November 2023, but the war caused supply chain challenges that reduced the manufacturing efficiencies for our products produced in Israel. While the facility was adversely impacted by this event, we have mitigated operational risk by adding suppliers and improving throughput in order to increase production levels and to meet customer delivery times. While net sales

levels have returned to pre-war levels, margin expansion has been hindered by tariffs on products manufactured in Israel and imported into the United States ("U.S.").

While tariffs are adversely impacting several product lines, Repair and Specialty Valve product lines are bearing most of the higher costs. In 2025, the U.S. government announced significant changes to its trade policy, including tariff increases on imported steel and aluminum from 25% to 50% under Section 232 of the Trade Expansion Act ("Section 232"). The increase in Section 232 tariffs to 50% has resulted in material, upward pressure on certain purchased components and raw material costs, including the Repair products we import to the U.S. that are produced by our Krausz business, which have borne most of the higher costs. As previously disclosed, we have taken, and intend to continue to take, actions to mitigate these increases through, among other things, pricing and supply chain actions. Despite these actions, Section 232 tariffs are likely to continue to negatively impact the Company's business, results of operations, and financial condition during the remainder of fiscal 2026. The ultimate impact of Section 232 tariffs remains to be determined and will depend on several factors, including our ability to successfully mitigate their impact and whether additional or incremental U.S. tariffs or other changes to trade policies are announced or imposed.

In January 2025, we ceased melting and casting operations at our legacy brass foundry and transitioned production to our new state-of-the-art foundry. We expect this transition will improve operational efficiency and enable us to better serve our service brass customers. As part of our overall strategy, we will continue investing in our foundries to expand capacity, increase manufacturing efficiencies, and position ourselves to respond to the expected increase in demand for domestic product given the uncertainty in the current geopolitical and tariff environment. The Company expects to incur certain costs related to the decommissioning and demolition of its legacy foundry, the amount of which is not estimable at this time.

For fiscal year 2026, we anticipate that consolidated net sales will increase between 2.8% and 3.5% as compared with fiscal 2025. The external operating environment remains uncertain as we face changes in government policies, including possible disruptions to global supply chains resulting from such changes, the interest rate and tariff environment, as well as geopolitical conditions and increased labor and material costs, and constraints of labor and material availability. We expect these challenges to continue during the remainder of fiscal 2026. We continue to anticipate resilient demand associated with the municipal repair and replacement end market driven by the aging water infrastructure and increasing water rates, moderated by budgetary and operational pressures on municipalities. We anticipate that new residential construction activity and new lot and land development will be relatively constrained by the uncertainty in the economy, affordability concerns, and interest rate environment, depending on the geographic region.

We typically experience quarterly seasonality with consolidated net sales highest in the third quarter and lowest in the first quarter, with a sequential increase in the second quarter as construction activity ramps up in the Spring. For the remainder of fiscal 2026, we anticipate that inflation will continue to modestly impact manufacturing costs, primarily due to wage inflation, as well as raw materials and purchased parts. In addition, we expect higher direct tariff costs of approximately 3% of costs of sales to continue to contribute to inflationary pressures during the remainder of fiscal 2026. While pricing actions were taken in fiscal 2025 in response to new tariffs, we will continue to monitor the market and economic conditions impacting our business and take appropriate actions to mitigate inflationary and other cost pressures, including by implementing price increases, cost containment measures and supplier management measures, among other actions.

Results of Operations

Three Months Ended June 30, 2026 Compared to Three Months Ended June 30, 2025

	Three months ended June 30, 2026			
	Water Flow Solutions	Water Management Solutions	Corporate	Total
	(in millions)			
Net sales	$ 215.3	$ 180.6	$ —	$ 395.9
Gross profit	89.5	66.3	—	155.8
Operating expenses:				
Selling, general and administrative	23.5	23.8	16.7	64.0
Strategic reorganization and other charges	—	6.6	4.6	11.2
Total operating expenses	23.5	30.4	21.3	75.2
Operating income (loss)	$ 66.0	$ 35.9	$ (21.3)	80.6
Non-operating expenses:				
Pension expense other than service				0.1
Interest expense, net				0.7
Income before income taxes				79.8
Income tax expense				12.5
Net income				$ 67.3

	Three months ended June 30, 2025			
	Water Flow Solutions	Water Management Solutions	Corporate	Total
	(in millions)			
Net sales	$ 216.6	$ 163.7	$ —	$ 380.3
Gross profit	83.8	61.9	—	145.7
Operating expenses:				
Selling, general and administrative	23.3	31.6	16.1	71.0
Strategic reorganization and other charges	—	0.2	0.8	1.0
Total operating expenses	23.3	31.8	16.9	72.0
Operating income (loss)	$ 60.5	$ 30.1	$ (16.9)	73.7
Non-operating expenses:				
Interest expense, net				1.7
Income before income taxes				72.0
Income tax expense				19.5
Net income				$ 52.5

Consolidated Analysis

Net sales for the three months ended June 30, 2026 were $395.9 million as compared with $380.3 million in the prior year period, an increase of $15.6 million or 4.1%, primarily as a result of higher pricing across most product lines partially offset by lower volumes.

Gross profit for the three months ended June 30, 2026 was $155.8 million as compared with $145.7 million in the prior year period, an increase of $10.1 million or 6.9%. Gross margin was 39.4% in the three months ended June 30, 2026 as compared with 38.3% in the prior year period. Gross margin increased 110 basis points primarily as a result of favorable pricing across

most product lines and non-recurring tariff refunds. Gross profit was negatively impacted by approximately 4% inflation, performance, lower volumes, $3.1 million of portfolio optimization costs, and product mix.

Selling, general and administrative expenses ("SG&A") for the three months ended June 30, 2026 were $64.0 million as compared with $71.0 million in the prior year period, a decrease of $7.0 million or 9.9%, primarily due to lower unfavorable impact of foreign currency exchange and incentive-based compensation partially offset by inflation of approximately 3%. SG&A as a percentage of net sales was 16.2% and 18.7% for the three months ended June 30, 2026 and 2025, respectively.

Strategic reorganization and other charges for the three months ended June 30, 2026 were $11.2 million and consisted primarily of certain transaction-related expenses, non-cash asset impairment expenses in our Water Management Solutions segment, severance, and expenses associated with our leadership transition. Strategic reorganization and other charges for the three months ended June 30, 2025 were $1.0 million and consisted of expenses associated with our leadership transition.

Net interest expense for the three months ended June 30, 2026 was $0.7 million as compared with $1.7 million in the prior year period, a decrease of $1.0 million or 58.8%, primarily due to higher interest income. The components of net interest expense are as shown below:

	Three months ended June 30,	
	2026	2025
	(in millions)	
4.0% Senior Notes	$ 4.5	$ 4.5
Deferred financing costs amortization	0.3	0.2
ABL Agreement	0.2	0.2
Capitalized interest	(0.4)	(0.1)
Other interest expense	0.3	—
Total interest expense	4.9	4.8
Interest income	(4.2)	(3.1)
Interest expense, net	$ 0.7	$ 1.7

Income tax expense for the three months ended June 30, 2026 was $12.5 million as compared with $19.5 million in the prior year period, a decrease of $7.0 million or 35.9%, primarily attributable to a tax benefit resulting from the recognition of a loss on a foreign subsidiary investment, partially offset by higher pre-tax income and a valuation allowance on foreign pre-tax earnings. The effective tax rate for the three months ended June 30, 2026 was 15.7% as compared with 27.1% in the prior year. The effective tax rate decreased primarily due to a tax benefit from the recognition of a loss on a foreign subsidiary investment, partially offset by a valuation allowance related to the Company's foreign operations.

Segment Analysis

Water Flow Solutions

Net sales for the three months ended June 30, 2026 were $215.3 million as compared with $216.6 million in the prior year period, a decrease of $1.3 million or 0.6%, primarily as a result of lower volumes mostly offset by higher pricing across most product lines.

Gross profit for the three months ended June 30, 2026 was $89.5 million as compared with $83.8 million in the prior year period, an increase of $5.7 million or 6.8%. This increase was primarily a result of higher pricing across most product lines, non-recurring tariff refunds, and performance partially offset by lower volumes, approximately 5% inflation, and product mix. Gross margin was 41.6% in the three months ended June 30, 2026 and 38.7% in the prior year period.

SG&A for the three months ended June 30, 2026 was $23.5 million as compared with $23.3 million in the prior year period, an increase of $0.2 million or 0.9%, primarily as a result of inflation of approximately 4%, higher personnel costs and unfavorable foreign currency impact. These increases were mostly offset by lower third-party fees. SG&A as a percentage of net sales was 10.9% and 10.8% in the three months ended June 30, 2026 and 2025, respectively.

Water Management Solutions

Net sales for the three months ended June 30, 2026 were $180.6 million as compared with $163.7 million in the prior year period, an increase of $16.9 million or 10.3%, primarily as a result of increased volumes and higher pricing across most product lines.

Gross profit for the three months ended June 30, 2026 was $66.3 million as compared with $61.9 million in the prior year period, an increase of $4.4 million or 7.1%. The increase was primarily a result of higher pricing across most product lines, increased volumes, and non-recurring tariff refunds, which were partially offset by performance, $3.1 million of portfolio optimization costs, and approximately 3% inflation. Gross margin was 36.7% in the three months ended June 30, 2026 as compared with 37.8% in the prior year period.

SG&A for the three months ended June 30, 2026 was $23.8 million as compared with $31.6 million in the prior year period, a decrease of $7.8 million or 24.7%, primarily due to lower unfavorable impact of foreign currency exchange, third-party fees and incentive-based compensation partially offset by approximately 2% inflation. SG&A as a percentage of net sales was 13.2% and 19.3% in the three month periods ended June 30, 2026 and 2025, respectively.

Corporate

SG&A for the three months ended June 30, 2026 was $16.7 million as compared with $16.1 million in the prior year period, an increase of $0.6 million or 3.7% primarily a result of higher third-party fees and approximately 3% inflation mostly offset by lower unfavorable impact of foreign currency exchange.

Nine months ended June 30, 2026 Compared to Nine months ended June 30, 2025

	Nine months ended June 30, 2026			
	Water Flow Solutions	Water Management Solutions	Corporate	Total
	(in millions)			
Net sales	$ 606.6	$ 491.9	$ —	$ 1,098.5
Gross profit	247.4	172.7	—	420.1
Operating expenses:				
Selling, general and administrative	66.8	70.2	46.5	183.5
Strategic reorganization and other charges	—	6.8	12.1	18.9
Total operating expenses	66.8	77.0	58.6	202.4
Operating income (loss)	$ 180.6	$ 95.7	$ (58.6)	217.7
Non-operating expenses:				
Pension expense other than service				0.1
Interest expense, net				3.3
Income before income taxes				214.3
Income tax expense				44.7
Net income				$ 169.6

	Nine months ended June 30, 2025			
	Water Flow Solutions	Water Management Solutions	Corporate	Total
	(in millions)			
Net sales	$ 607.4	$ 441.5	$ —	$ 1,048.9
Gross profit	215.9	160.8	—	376.7
Operating expenses:				
Selling, general and administrative	65.0	71.5	44.1	180.6
Strategic reorganization and other charges	1.0	0.6	3.5	5.1
Total operating expenses	66.0	72.1	47.6	185.7
Operating income (loss)	$ 149.9	$ 88.7	$ (47.6)	191.0
Non-operating expenses:				
Pension benefit other than service				(0.1)
Interest expense, net				5.6
Income before income taxes				185.5
Income tax expense				46.4
Net income				$ 139.1

Consolidated Analysis

Net sales for the nine months ended June 30, 2026 were $1,098.5 million as compared with $1,048.9 million in the prior year period, an increase of $49.6 million or 4.7%, primarily as a result of higher pricing across most product lines slightly offset by lower volumes.

Gross profit for the nine months ended June 30, 2026 was $420.1 million as compared with $376.7 million in the prior year period, an increase of $43.4 million or 11.5%. Gross margin was 38.2% in the nine months ended June 30, 2026 as compared with 35.9% in the prior year period. Gross margin increased 230 basis points primarily as a result of higher pricing across most

product lines, performance largely driven by the legacy brass foundry closure in Decatur, Illinois, as well as the favorable comparison to a $4.1 million write-down of inventory and other assets associated with our legacy brass foundry recorded in the prior year period. Gross margin was negatively impacted by approximately 4% inflation, increased tariffs, net of non-recurring tariff refunds, and $3.1 million of portfolio optimization costs in the current period.

SG&A for the nine months ended June 30, 2026 was $183.5 million as compared with $180.6 million in the prior year period, an increase of $2.9 million or 1.6%, primarily due to approximately 3% inflation and higher personnel costs partially offset by lower incentive-based compensation and reduced unfavorable foreign currency exchange impact. SG&A as a percentage of net sales was 16.7% and 17.2% for the nine months ended June 30, 2026 and June 30, 2025, respectively.

Strategic reorganization and other charges for the nine months ended June 30, 2026 were $18.9 million and consisted of certain transaction-related expenses, expenses associated with our leadership transition, non-cash asset impairment expenses in our Water Management Solutions segment, and severance. Strategic reorganization and other charges for the nine months ended June 30, 2025 were $5.1 million and consisted of expenses associated with our leadership transition, non-cash asset impairment expenses in our Water Flow Solutions segment, and certain transaction-related expenses.

Net interest expense for the nine months ended June 30, 2026 was $3.3 million as compared with $5.6 million in the prior year period, a decrease of $2.3 million or 41.1%, primarily due to higher interest income. The components of net interest expense are as shown below:

	Nine months ended June 30,	
	2026	2025
	(in millions)	
4.0% Senior Notes	$ 13.5	$ 13.5
Deferred financing costs amortization	0.8	0.7
ABL Agreement	0.6	0.6
Capitalized interest	(0.9)	(0.3)
Other interest expense	0.6	0.4
Total interest expense	14.6	14.9
Interest income	(11.3)	(9.3)
Interest expense, net	$ 3.3	$ 5.6

Income tax expense for the nine months ended June 30, 2026 was $44.7 million as compared with $46.4 million in the prior year period, a decrease of $1.7 million or 3.7%, primarily attributable to a tax benefit resulting from the recognition of a loss on a foreign subsidiary investment, partially offset by higher pre-tax income and a valuation allowance on foreign pre-tax earnings. The effective tax rate for the nine months ended June 30, 2026 was 20.9% as compared with 25.0% in the prior year. The effective tax rate decreased primarily due to a tax benefit from the recognition of a loss on a foreign subsidiary investment.

Segment Analysis

Water Flow Solutions

Net sales for the nine months ended June 30, 2026 were $606.6 million as compared with $607.4 million in the prior year period, a decrease of $0.8 million or 0.1%, primarily as a result of lower volumes mostly offset by higher pricing across most product lines.

Gross profit for the nine months ended June 30, 2026 was $247.4 million as compared with $215.9 million in the prior year period, an increase of $31.5 million or 14.6%. This increase was primarily a result of higher pricing across most product lines and performance, partially offset by lower volumes, approximately 5% inflation and product mix. Gross margin was 40.8% in the nine months ended June 30, 2026 and 35.5% in the prior year period.

SG&A for the nine months ended June 30, 2026 was $66.8 million as compared with $65.0 million in the prior year period, an increase of $1.8 million or 2.8%, primarily as a result of inflation of approximately 3%, higher personnel related expenses, and unfavorable foreign currency impact. SG&A as a percentage of net sales was 11.0% and 10.7% in the nine months ended June 30, 2026 and 2025, respectively.

Water Management Solutions

Net sales for the nine months ended June 30, 2026 were $491.9 million as compared with $441.5 million in the prior year period, an increase of $50.4 million or 11.4%, primarily as a result of higher volumes and higher pricing across most product lines.

Gross profit for the nine months ended June 30, 2026 was $172.7 million as compared with $160.8 million in the prior year period, an increase of $11.9 million or 7.4%. The increase was primarily driven by higher pricing across most product lines, increased volumes, and product mix. Gross margin was negatively impacted by performance, increased tariffs, net of non-recurring tariff refunds, approximately 3% inflation and $3.1 million of portfolio optimization costs. Gross margin was 35.1% in the nine months ended June 30, 2026 as compared with 36.4% in the prior year period.

SG&A for the nine months ended June 30, 2026 was $70.2 million as compared with $71.5 million in the prior year period, a decrease of $1.3 million or 1.8%, primarily due to reduced incentive-based compensation and lower unfavorable impact of foreign currency exchange, partially offset by approximately 3% inflation and higher personnel costs. SG&A as a percentage of net sales was 14.3% and 16.2% in the nine months ended June 30, 2026 and 2025, respectively.

Corporate

SG&A for the nine months ended June 30, 2026 was $46.5 million as compared with $44.1 million in the prior year period, an increase of $2.4 million or 5.4%. The increase was primarily driven by inflation of approximately 3%, higher personnel-related expenses and third-party fees partially offset by lower unfavorable impact of foreign currency exchange.

Liquidity and Capital Resources

We had cash and cash equivalents on hand of $495.3 million as of June 30, 2026 and $163.7 million of additional borrowing capacity under our asset-based lending arrangement (the "ABL"). As of June 30, 2026, cash and cash equivalents included $98.2 million, $9.4 million, and $9.0 million in Israel, Canada, and China, respectively.

Historically, we have funded our liquidity requirements through cash flows from operating activities, borrowings under our credit facilities, and working capital management activities. Our primary historical cash requirements have been for working capital, capital expenditures, income tax payments, and contractual obligations, which primarily consist of required long-term debt and related interest payments and commitments under non-cancellable operating lease agreements. When appropriate, the Company may utilize liquidity towards debt service requirements, including voluntary debt prepayments and repurchases of common stock or other securities, based on excess cash flows. The most significant components of our operating assets and liabilities are inventories, accounts receivable, prepaid expenses and other assets, accounts payable, and other payables and accrued expenses. We monitor various items related to cash flow, including, but not limited to, cash receipts, cash disbursements, payment terms, and discounts. We continue to focus on these items in addition to other key measures we use to evaluate how our consolidated business and operating segments are performing.

We believe that cash on hand, cash expected to be generated from operations, and the availability of borrowings under our ABL will be sufficient to fund our working capital requirements, liquidity obligations, anticipated capital expenditures, income tax payments, and payments due under our existing debt for the next 12 months and thereafter. However, our ability to make these payments will depend largely on our future operating performance, which may be affected by general economic, financial, competitive, legislative, regulatory, business, and other factors beyond our control. Depending on our liquidity levels, conditions in the capital markets, and other factors, we may from time to time consider the prepayment, refinancing or issuance of debt, issuance of equity or other securities, the proceeds of which could provide additional liquidity for our operations, as well as modifications to our debt structure or business acquisitions.

Share Repurchase Program

Our stock repurchase program allows us to repurchase up to $250.0 million of our common stock. The program does not commit us to any particular timing or quantity of purchases, and we may suspend or discontinue the program at any time. We repurchased $15.5 million of our outstanding common stock during the nine months ended June 30, 2026 under our publicly announced share repurchase program, and as of June 30, 2026, we had $49.5 million remaining under our share repurchase authorization. During the nine months ended June 30, 2025, we repurchased $15.0 million of our outstanding common stock.

ABL Agreement

Our asset-based lending agreement, as amended, (the "ABL") is provided by a syndicate of banking institutions and consists of a revolving credit facility for up to $175.0 million in borrowing capacity that matures the earlier of (a) March 16, 2029, which is ninety-one days prior to the stated maturity date of our 4.0% Senior Notes if the Notes are still outstanding on that date or (b) March 28, 2029. The ABL includes the ability to borrow up to $25.0 million of swing line loans and up to $60.0 million of letters of credit. The ABL permits us to increase the size of the credit facility by an additional $150.0 million in certain circumstances subject to adequate borrowing base availability.

Borrowings under the ABL bear interest at a floating rate equal to Secured Overnight Financing Rate ("SOFR") plus an adjustment of 10 basis points and an applicable margin range of 150 to 175 basis points, or a base rate (as defined in the ABL) plus an applicable margin range of 50 to 75 basis points. As of June 30, 2026, the applicable margin was 150 basis points for SOFR-based loans and 50 basis points for base rate loans.

The ABL is subject to mandatory prepayments if total outstanding borrowings under the ABL are greater than the aggregate commitments under the revolving credit facility or if we dispose of overdue accounts receivable in certain circumstances. The borrowing base under the ABL is equal to the sum of (a) 85% of the value of eligible accounts receivable and (b) the lesser of (i) 70% of the value of eligible inventory or (ii) 85% of the net orderly liquidation value of eligible inventory, less certain reserves. Prepayments can be made at any time without penalty.

The ABL contains customary terms and conditions as well as various affirmative, negative, and financial covenants that may, among other things, restrict our and our subsidiaries' ability to pay dividends, repurchase stock, or make certain other payments as described in the ABL.

Substantially all of our U.S. subsidiaries are borrowers under the ABL and are jointly and severally liable for outstanding borrowings. Our obligations under the ABL are secured by a first-priority perfected lien on all of our U.S. inventory, accounts receivable, certain cash balances, and other supporting assets.

The ABL includes a commitment fee for any unused borrowing capacity of 37.5 basis points per annum when the unused capacity is above 50% of the credit commitments, with a step down to 25.0 basis points per annum when unused capacity is less than or equal to 50% of the credit commitments. As of June 30, 2026, the commitment fee was 37.5 basis points.

Borrowings are not subject to any financial maintenance covenants unless excess availability is less than the greater of $17.5 million and 10% of the Loan Cap as defined in the ABL. Excess availability based on June 30, 2026 data was $163.7 million, as reduced by $11.1 million of outstanding letters of credit and $0.2 million of accrued fees and expenses.

We were in compliance with all required covenants under the ABL as of June 30, 2026.

4.0% Senior Unsecured Notes

On May 28, 2021, we privately issued $450.0 million of 4.0% Unsecured Senior Notes (the "4.0% Senior Notes") which mature on June 15, 2029, and bear interest at 4.0%, paid semi-annually in June and December. We capitalized $5.5 million of financing costs, which are being amortized over the term of the 4.0% Senior Notes using the effective interest method. Proceeds from the 4.0% Senior Notes, along with cash on hand, were used to redeem our previously existing notes. Substantially all of our U.S. subsidiaries guarantee the 4.0% Senior Notes, which are subordinate to borrowings under our ABL. Based on quoted market prices, the outstanding 4.0% Senior Notes had a fair value of $436.1 million as of June 30, 2026.

An indenture governing the 4.0% Senior Notes ("Indenture") contains customary covenants and events of default, including covenants that limit our ability to incur certain debt and liens. We were in compliance with all required covenants under the Indenture as of June 30, 2026. There are no financial maintenance covenants associated with the Indenture.

We may redeem some or all of the 4.0% Senior Notes at any time after June 15, 2024, at specified redemption prices. Upon a Change of Control (as defined in the Indenture), we could be required to offer to purchase the 4.0% Senior Notes at a price equal to 101% of the outstanding principal amount if there is a Ratings Decline (as defined in the Indenture).

Cash Flows

The table below summarizes net cash flows provided by (used in) operating activities, investing activities, and financing activities:

	Nine months ended June 30,	
	2026	2025
	(in millions)	
Net cash flows provided by operating activities	$ 154.2	$ 135.8
Net cash flows used in investing activities	(42.4)	(32.7)
Net cash flows used in financing activities	$ (51.5)	$ (47.2)

Net Cash Flows Provided by Operating Activities

Cash flows provided by operating activities increased $18.4 million to $154.2 million during the nine months ended June 30, 2026 compared with $135.8 million in the prior year period. This was driven by higher non-cash adjustments of $40.5 million and an increase in net income of $30.5 million, partially offset by a $52.6 million change in working capital and other assets and liabilities.

Net Cash Flows Used in Investing Activities

Cash flows used in investing activities increased $9.7 million to $42.4 million during the nine months ended June 30, 2026 compared with $32.7 million in the prior year period. Capital expenditures were $43.6 million in the nine months ended June 30, 2026 as compared with $32.8 million in the prior year period. Capital expenditures increased primarily as a result of higher expenditures associated with our iron foundries as compared with the prior year period.

Net Cash Flows Used in Financing Activities

Cash flows used in financing activities increased $4.3 million to $51.5 million during the nine months ended June 30, 2026 as compared with $47.2 million in the prior year period. This was driven primarily by $2.4 million in less cash provided by common stock issuances, an increase of $1.4 million in dividends paid to shareholders, and an increase of $0.5 million in repurchases of common stock under the share repurchase program.

Credit Ratings

Our corporate credit rating and the credit ratings for our debt and outlook are presented below:

	Moody's		Standard & Poor's	
	June 30, 2026	September 30, 2025	June 30, 2026	September 30, 2025
Corporate credit rating	Ba1	Ba1	BB+	BB
ABL Agreement	Not rated	Not rated	Not rated	Not rated
4.0% Senior Notes	Ba1	Ba1	BB+	BB
Outlook	Stable	Stable	Stable	Positive

These ratings are not a recommendation to buy, sell, or hold securities and may be subject to revision or withdrawal at any time by the assigning rating agencies.

Material Cash Requirements

We enter into a variety of contractual obligations as part of our normal operations in addition to capital expenditures. As of June 30, 2026, we had (i) debt obligations related to our $450.0 million 4.0% Senior Notes which mature in 2029 and include annual cash interest payments of $18.0 million in 2026 through 2029; (ii) cumulative cash obligations of $40.1 million for operating leases through 2037 and $5.4 million for finance leases through 2031; and (iii) purchase obligations for raw materials and other purchased parts of approximately $108.1 million which we expect to incur during the next 12 months and $2.2 million

beyond June 30, 2027. Additionally, we expect to invest to strengthen our information technology systems, cybersecurity training, policies, programs, response plans and other similar measures. We expect to fund these cash requirements from cash on hand and cash generated from operations.

For the fiscal year 2026, our capital expenditures are expected to be between $60.0 million and $65.0 million. We intend to increase capital investments in our facilities to expand production capacity and enhance operational capabilities, including investment in our two iron foundries.

We declared a quarterly dividend of $0.070 per share on July 28, 2026, payable on or about August 20, 2026 to stockholders of record as of August 10, 2026, which will result in an estimated $10.9 million cash outlay.

Off-Balance Sheet Arrangements

We do not have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as "structured finance" or "special purpose" entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. In addition, as of June 30, 2026, we did not have any undisclosed borrowings, debt, derivative contracts, or synthetic leases. Therefore, we were not exposed to any financing, liquidity, market, or credit risk that could have arisen had we engaged in such relationships.

Seasonality

Parts of our business depend upon construction activity, which is seasonal in many areas due to the impact of cold weather conditions on construction activity. Net sales and operating income have historically been lowest in our first and second quarters ending December 31 and March 31, respectively, when the northern U.S. and most of Canada generally face weather conditions that restrict significant construction activity. Therefore, the results of operations for the three and nine months ended June 30, 2026 are not necessarily indicative of operating results that may be achieved for any other interim period or the full year.

Critical Accounting Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America ("GAAP") requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, sales, expenses, and related disclosure of contingent assets and liabilities. These estimates are based upon experience and on various other assumptions we believe to be reasonable under the circumstances. Actual results may differ from these estimates. We consider an accounting estimate to be critical if changes in the estimate that are reasonably likely to occur over time or the use of reasonably different estimates could have a material impact on our financial condition or results of operations. Our critical accounting estimates can be found in the "Critical Accounting Estimates" section in Management's Discussion and Analysis of Financial Condition and Results of Operations included in the Company's 2025 Annual Report on Form 10-K. There have been no changes in the Company's determination of critical accounting estimates since September 30, 2025.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes in the information called for by this item since the disclosure in Part II, Item 7A of our 2025 Annual Report on Form 10-K.

Item 4. CONTROLS AND PROCEDURES

There have been no changes in our internal control over financial reporting which have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting during the quarter ended June 30, 2026.

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in the reports we file or submit under the Securities Exchange Act of 1934, as amended (the "Exchange Act") is recorded, processed, summarized, and reported within the time periods specified in the rules and forms of the Securities and Exchange Commission and that such information is accumulated and communicated to our management, including the Chief Executive Officer and the Chief Financial Officer as appropriate, to allow timely decisions regarding required disclosure.

Our Chief Executive Officer and our Chief Financial Officer have concluded, based on an evaluation of the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act) by our management, with the participation of our Chief Executive Officer and our Chief Financial Officer, that such disclosure controls and procedures were effective as of the end of the period covered by this report.

Our management, including our Chief Executive Officer and our Chief Financial Officer, does not expect that our disclosure controls can prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. There are inherent limitations in all control systems, including the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of one or more persons. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and, while our disclosure controls and procedures are designed to be effective under circumstances where they should reasonably be expected to operate effectively, there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Because of the inherent limitations in any control system, misstatements due to error or fraud may occur and not be detected.

PART II OTHER INFORMATION

Item 1. LEGAL PROCEEDINGS

Refer to the information provided in Note 9. to the Notes to the Unaudited Condensed Consolidated Financial Statements presented in Item 1. of Part I of this report.

Item 1A. RISK FACTORS

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, "Item 1A. RISK FACTORS" in our 2025 Annual Report on Form 10-K, each of which could materially affect our business, financial condition, or operating results. These described risks are not the only risks facing us. Additional risks and uncertainties not known to us or that we deem to be immaterial also may materially adversely affect our business, financial condition, or operating results.

Tariffs and trade restrictions, including Section 232 tariffs on steel and aluminum, have adversely impacted and may continue to adversely impact our business, results of operations, and financial condition.

The Company is subject to significant tariffs and trade restrictions imposed by the U.S. on foreign imports, including on specific commodities used in our operations, such as steel, aluminum, and copper, as well as retaliatory measures by impacted foreign countries. In 2025, the U.S. government increased tariffs on imported steel and aluminum from 25% to 50% under Section 232 of the Trade Expansion Act ("Section 232"). The Section 232 tariff increase has resulted in material, upward pressure on certain purchased components and raw material costs, particularly with respect to Repair products imported to the U.S. that are produced by our Krausz business. While we have taken, and intend to continue to take, actions to mitigate these cost increases, including pricing actions and supplier diversification, there can be no assurance that such measures will be sufficient to offset the impact of current or future tariffs on our business, financial condition, or results of operations. If further tariffs are imposed on a broader range of imports, or if further retaliatory trade measures are taken by China or other countries in response to additional tariffs, we may be required to raise our prices or incur additional expenses, which may result in the loss of customers and harm our operating performance, sales, and earnings.

Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table presents the number and average price of shares purchased in each fiscal month of the third quarter of fiscal 2026:

Period	Total number of shares purchased	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs [1][2]	Maximum dollar value of shares that may yet be purchased under the plans or programs (in millions)
April 1-30, 2026	—	$ —	—	$ 59.5
May 1-31, 2026	387,813	25.77	387,813	49.5
June 1-30, 2026	—	—	—	$ 49.5
Total	387,813	$ 25.77	387,813	

(1) In 2015, we announced the authorization of a stock repurchase program for up to $50.0 million of our common stock. In 2017, we announced an increase to the authorized amount of this program to $250.0 million. The program does not commit us to a particular timing or quantity of purchases, and we may suspend or discontinue the program at any time.

(2) During the three months ended June 30, 2026, we repurchased 387,813 shares of our common stock pursuant to our share repurchase authorization, and we had $49.5 million remaining under this authorization as of June 30, 2026.

Item 5. OTHER INFORMATION

(c) Our Section 16 officers and directors, as defined in Rule 16a-1(f) of the Exchange Act, may from time to time enter into plans for the purchase or sale of our common stock that are intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) of the Exchange Act. During the quarter ended June 30, 2026, the following officers or directors adopted a "Rule 10b5-1 trading arrangement" (as defined in Item 408 of Regulation S-K of the Exchange Act):

Mr. Paul McAndrew, the Company's Chief Executive Officer, adopted a written trading plan on May 11, 2026. The trading plan begins on August 10, 2026, and ends on June 1, 2027. The trading plan is intended to satisfy the affirmative defense conditions of the Exchange Act Rule 10b5-1(c) and permits Mr. McAndrew to sell up to 40,000 shares of the Company, subject to certain conditions.

Dr. Christine Ortiz, a Member of the Board of Directors, adopted a written trading plan on June 1, 2026. The trading plan begins on August 31, 2026 and ends on February 26, 2027. The trading plan is intended to satisfy the affirmative defense conditions of the Exchange Act Rule 10b5-1(c) and permits Dr. Ortiz to sell up to 15,548 shares of the Company, subject to certain conditions.

These trading plans were adopted during an open trading window.

No other Section 16 officer or director, as defined in Rule 16a-1(f), adopted, modified or terminated a "Rule 10b5-1 trading arrangement" or a "non-Rule 10b5-1 trading arrangement," as defined in Item 408 of Regulation S-K, during the three months ended June 30, 2026.

Item 6. EXHIBITS

Exhibit No.	Document
31.1*	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2*	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1*	Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2*	Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101*	The following financial information from the Quarterly Report on Form 10-Q for the quarter ended June 30, 2026, formatted in XBRL (Extensible Business Reporting Language), (i) the Unaudited Condensed Consolidated Balance Sheets, (ii) the Unaudited Condensed Consolidated Statements of Operations, (iii) the Unaudited Condensed Consolidated Statements of Comprehensive Income, (iv) the Unaudited Condensed Consolidated Statements of Stockholders' Equity, (v) the Unaudited Condensed Consolidated Statements of Cash Flows, and (vi) the Notes to Unaudited Condensed Consolidated Financial Statements.
104*	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).

* Filed or furnished with this quarterly report

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MUELLER WATER PRODUCTS, INC.

Date: August 6, 2026

By: /s/ Richelle R. Feyerherm

Richelle R. Feyerherm

Chief Accounting Officer