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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549

FORM 10-Q

☒ **Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**
For the quarterly period ended September 30, 2026
or
☐ **Transition report pursuant to section 13 or 15(d) of the Securities Exchange Act of 1934**
Commission File Number 1-13374



REALTY INCOME CORPORATION

(Exact name of registrant as specified in its charter)

Maryland	**33-0580106**
(State or Other Jurisdiction of Incorporation or Organization)	(IRS Employer Identification Number)

11995 El Camino Real, San Diego, California 92130
(Address of Principal Executive Offices)
Registrant's telephone number, including area code: **(858) 284-5000**
Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Trading Symbol(s)	Name of Each Exchange On Which Registered
Common Stock, $0.01 Par Value	O	New York Stock Exchange
1.125% Notes due 2027	O27A	New York Stock Exchange
1.875% Notes due 2027	O27B	New York Stock Exchange
5.000% Notes due 2029	O29B	New York Stock Exchange
1.625% Notes due 2030	O30	New York Stock Exchange
4.875% Notes due 2030	O30B	New York Stock Exchange
5.750% Notes due 2031	O31A	New York Stock Exchange
3.375% Notes due 2031	O31B	New York Stock Exchange
3.625% Notes due 2032	O32A	New York Stock Exchange
1.750% Notes due 2033	O33A	New York Stock Exchange
5.125% Notes due 2034	O34	New York Stock Exchange
3.875% Notes due 2035	O35B	New York Stock Exchange
6.000% Notes due 2039	O39	New York Stock Exchange
5.250% Notes due 2041	O41	New York Stock Exchange
2.500% Notes due 2042	O42	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes ☒ No ☐
Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.
Large accelerated filer ☒ Accelerated filer ☐ Non-accelerated filer ☐ Smaller reporting company ☐

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes ☐ No ☒
As of October 28, 2026, there were 950,997,048 shares of common stock outstanding.

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September 30, 2026

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PART I. FINANCIAL INFORMATION

Item 1: Financial Statements

REALTY INCOME CORPORATION AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(in thousands, except per share amounts) (unaudited)

	September 30, 2026	December 31, 2025
ASSETS		
Real estate held for investment, at cost:		
Land	$ 19,119,185	$ 18,368,029
Buildings and improvements	46,719,476	43,824,410
Total real estate held for investment, at cost	65,838,661	62,192,439
Less accumulated depreciation and amortization	(9,808,131)	(8,778,536)
Real estate held for investment, net	56,030,530	53,413,903
Real estate and lease intangibles held for sale, net	194,986	91,784
Cash and cash equivalents	368,534	434,842
Accounts receivable, net	1,217,817	1,053,487
Lease intangible assets, net	5,584,800	5,717,241
Goodwill	4,932,199	4,932,199
Investment in loans and financing receivables, net	5,030,205	3,271,002
Investment in unconsolidated entities	1,617,384	1,256,456
Other assets, net	2,973,959	2,624,698
Total assets	$ 77,950,414	$ 72,795,612
LIABILITIES AND EQUITY		

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REALTY INCOME CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME
(in thousands, except per share amounts) (unaudited)

	Three months ended September 30,		Nine months ended September 30,	
	2026	2025	2026	2025
REVENUE				
Rental (including reimbursements)	$ 1,483,799	$ 1,386,502	$ 4,351,083	$ 4,037,747
Interest income on financing receivables	32,248	32,635	96,402	97,652
Interest and dividend income on loans and preferred equity investments	104,982	51,058	263,609	125,274
Other	553	357	6,926	762
Total revenue	1,621,582	1,470,552	4,718,020	4,261,435
EXPENSES				
Depreciation and amortization	647,555	631,981	1,922,507	1,888,765
Interest	333,564	294,482	937,587	846,680
Property (including reimbursements)	122,393	106,621	351,675	320,724
General and administrative	54,315	55,039	170,805	148,412
Provisions for impairment of real estate	111,645	75,391	255,995	315,063
Provisions for credit losses on loans and financing receivables	14,212	11,581	60,573	31,861
Merger, transaction, and other costs, net	2,694	13,343	15,539	13,953
Total expenses	1,286,378	1,188,438	3,714,681	3,565,458
Gain on sales of real estate	113,865	49,107	187,767	110,210
Foreign currency and derivative loss, net	(2,513)	(2,818)	(28,357)	(9,751)
Equity in earnings of unconsolidated entities	2,927	3,080	7,800	10,706
Other income, net	6,225	10,015	28,610	24,551
Income before income taxes	455,708	341,498	1,199,159	831,693
Income taxes	(23,568)	(23,824)	(75,571)	(63,546)
Net income	432,140	317,674	1,123,588	768,147
Net income attributable to noncontrolling interests	(28,198)	(1,903)	(63,925)	(5,642)
Net income available to common stockholders	$ 403,942	$ 315,771	$ 1,059,663	$ 762,505
Amounts available to common stockholders per common share:				
Net income, basic and diluted	$ 0.43	$ 0.35	$ 1.13	$ 0.84
Weighted average common shares outstanding:				
Basic	944,261	913,949	936,219	902,935
Diluted	946,115	915,187	938,247	904,010
Net income	$ 432,140	$ 317,674	$ 1,123,588	$ 768,147
Other comprehensive income:				
Foreign currency translation adjustment	825	(21,950)	(14,174)	77,690
Unrealized gain (loss) on derivatives, net	17,866	18,493	22,648	(23,596)
Comprehensive income	$ 450,831	$ 314,217	$ 1,132,062	$ 822,241
Net income attributable to noncontrolling interests	(28,198)	(1,903)	(63,925)	(5,642)
Other comprehensive income attributable to noncontrolling interests	(8,632)	—	(8,632)	—
Comprehensive income available to common stockholders	$ 414,001	$ 312,314	$ 1,059,505	$ 816,599

The accompanying notes to consolidated financial statements are an integral part of these statements.

REALTY INCOME CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF EQUITY
(in thousands) (unaudited)
Three months ended September 30, 2026 and 2025

	Shares of common stock	Common stock and paid in capital	Distributions in excess of net income	Accumulated other comprehensive income	Total stockholders' equity	Non-controlling interests	Total equity
Balance, June 30, 2026	946,202	$50,845,906	$(11,391,151)	$ 94,802	$39,549,557	$ 2,384,520	$41,934,077
Net income	—	—	403,942	—	403,942	28,198	432,140
Other comprehensive income	—	—	—	10,059	10,059	8,632	18,691
Distributions paid and payable	—	—	(774,770)	—	(774,770)	(44,765)	(819,535)
Share issuances, net of costs	7,813	463,155	—	—	463,155	—	463,155
Share repurchases	(3,050)	(188,716)	—	—	(188,716)	—	(188,716)
Contributions by noncontrolling interests, net of costs	—	(12,574)	—	—	(12,574)	804,501	791,927
Purchase of noncontrolling interests	—	(3,357)	—	—	(3,357)	(362)	(3,719)
Reallocation of equity	—	70,022	—	—	70,022	(70,022)	—
Capped call transaction premium	—	(33,200)	—	—	(33,200)	—	(33,200)
Share-based compensation, net	(1)	7,831	—	—	7,831	—	7,831
Balance, September 30, 2026	950,964	$51,149,067	$(11,761,979)	$ 104,861	$39,491,949	$ 3,110,702	$42,602,651
Balance, June 30, 2025	914,285	$48,708,721	$ (9,651,395)	$ 95,780	$39,153,106	$ 210,229	$39,363,335
Net income	—	—	315,771	—	315,771	1,903	317,674
Other comprehensive loss	—	—	—	(3,457)	(3,457)	—	(3,457)
Distributions paid and payable	—	—	(740,125)	—	(740,125)	(3,020)	(743,145)
Share issuances, net of costs	5,608	317,783	—	—	317,783	—	317,783
Contributions by noncontrolling interests, net of costs	—	—	—	—	—	512	512
Share-based compensation, net	—	7,519	—	—	7,519	—	7,519
Balance, September 30, 2025	919,893	$49,034,023	$(10,075,749)	$ 92,323	$39,050,597	$ 209,624	$39,260,221

The accompanying notes to consolidated financial statements are an integral part of these statements.

REALTY INCOME CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF EQUITY
(in thousands) (unaudited)
Nine months ended September 30, 2026 and 2025

	Shares of common stock	Common stock and paid in capital	Distributions in excess of net income	Accumulated other comprehensive income	Total stockholders' equity	Non-controlling interests	Total equity
Balance, December 31, 2025	933,975	$ 49,861,660	$(10,527,984)	$ 105,019	$ 39,438,695	$ 685,273	$ 40,123,968
Net income	—	—	1,059,663	—	1,059,663	63,925	1,123,588
Other comprehensive income	—	—	—	(158)	(158)	8,632	8,474
Distributions paid and payable	—	—	(2,293,658)	—	(2,293,658)	(74,755)	(2,368,413)
Share issuances, net of costs	21,566	1,293,721	—	—	1,293,721	—	1,293,721
Share repurchases	(4,811)	(290,631)	—	—	(290,631)	—	(290,631)
Contributions by noncontrolling interests, net of costs	—	(33,288)	—	—	(33,288)	2,769,398	2,736,110
Purchase of noncontrolling interests	—	(6,593)	—	—	(6,593)	(656)	(7,249)
Reallocation of equity	—	341,115	—	—	341,115	(341,115)	—
Capped call transaction premium	—	(33,200)	—	—	(33,200)	—	(33,200)
Share-based compensation, net	234	16,283	—	—	16,283	—	16,283
Balance, September 30, 2026	950,964	$ 51,149,067	$(11,761,979)	$ 104,861	$ 39,491,949	$ 3,110,702	$ 42,602,651
Balance, December 31, 2024	891,511	$ 47,451,068	$ (8,648,559)	$ 38,229	$ 38,840,738	$ 210,948	$ 39,051,686
Net income	—	—	762,505	—	762,505	5,642	768,147
Other comprehensive income	—	—	—	54,094	54,094	—	54,094
Distributions paid and payable	—	—	(2,189,695)	—	(2,189,695)	(9,007)	(2,198,702)
Share issuances, net of costs	28,096	1,570,720	—	—	1,570,720	—	1,570,720
Contributions by noncontrolling interests, net of costs	—	—	—	—	—	2,041	2,041
Share-based compensation, net	286	12,235	—	—	12,235	—	12,235
Balance, September 30, 2025	919,893	$ 49,034,023	$(10,075,749)	$ 92,323	$ 39,050,597	$ 209,624	$ 39,260,221

The accompanying notes to consolidated financial statements are an integral part of these statements.

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REALTY INCOME CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands) (unaudited)

	Nine months ended September 30,	
	2026	2025
CASH FLOWS FROM OPERATING ACTIVITIES		
Net income	$ 1,123,588	$ 768,147
Adjustments to net income:		
Depreciation and amortization	1,922,507	1,888,765
Amortization of share-based compensation	27,112	21,728
Non-cash revenue adjustments	(81,273)	(85,437)
Amortization of net debt discounts and deferred financing costs	54,731	24,051
Foreign currency and unrealized derivative gain, net	(41,107)	(26,248)
Non-cash interest rate swaps	(3,513)	1,968
Payment-in-kind interest	(25,684)	—
Gain on sales of real estate	(187,767)	(110,210)
Equity in earnings of unconsolidated entities	(7,800)	(10,706)
Distributions on common equity from unconsolidated entities	18,706	30,433
Provisions for impairment of real estate	255,995	315,063
Provisions for credit losses on loans and financing receivables	60,573	31,861
Deferred income tax expense	1,718	4,138
Change in assets and liabilities		
Accounts receivable and other assets	(242,465)	(130,872)
Accounts payable, accrued expenses and other liabilities	70,239	68,639
Net cash provided by operating activities	2,945,560	2,791,320
CASH FLOWS FROM INVESTING ACTIVITIES		
Investment in real estate	(5,580,100)	(3,086,544)
Improvements to real estate, including leasing costs	(122,288)	(82,365)
Investment in unconsolidated entities	(367,179)	(23,601)
Investment in loans and preferred equity	(1,921,900)	(807,433)
Proceeds from sales of real estate	875,227	424,206
Proceeds from loans and financing receivables	118,220	22,914
Insurance proceeds received	845	3,072
Non-refundable escrow deposits	(7,800)	200
Net cash used in investing activities	(7,004,975)	(3,549,551)
CASH FLOWS FROM FINANCING ACTIVITIES		
Cash distributions to common stockholders	(2,283,316)	(2,177,133)
Borrowings on revolving credit facilities and commercial paper programs	103,470,417	13,513,413
Payments on revolving credit facilities and commercial paper programs	(103,318,848)	(12,881,370)
Proceeds from term loans	1,073,900	—
Principal payments on term loans	—	(800,000)
Proceeds from notes payable issued	3,348,246	2,091,750
Principal payments on notes payable	(1,724,965)	(500,000)
Principal payments on mortgages payable	(1,292)	(44,213)
Repurchases of common stock	(290,631)	—
Proceeds from common stock offerings, net	1,284,300	1,561,854
Proceeds from dividend reinvestment and stock purchase plan	9,201	8,845
Distributions to noncontrolling interests	(53,276)	(8,992)

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REALTY INCOME CORPORATION AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

September 30, 2026 (unaudited)

1. Summary of Significant Accounting Policies

Realty Income Corporation (“Realty Income,” the “Company,” “we,” “our” or “us”), a Maryland corporation, is an S&P 500 company and *real estate partner to the world's leading companies*®. The Company was founded in 1969 and our shares of common stock trade on the New York Stock Exchange ("NYSE") under the symbol “O”.

As of September 30, 2026, we owned or held interests in a diversified portfolio of 15,536 properties located in all 50 states of the United States ("U.S."), the United Kingdom ("U.K."), and eight other countries in Europe.

Basis of Presentation. These consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"). Intercompany accounts and transactions are eliminated in consolidation. The U.S. Dollar ("USD") is our reporting currency. Unless otherwise indicated, all dollar amounts are expressed in USD.

For our consolidated subsidiaries whose functional currency is not the USD, we translate their financial statements into USD at the time we consolidate those subsidiaries’ financial statements. Generally, assets and liabilities are translated at the exchange rate in effect at the balance sheet date. The resulting translation adjustments are included in 'Accumulated other comprehensive income' ("AOCI") on our consolidated balance sheets. Certain balance sheet items, primarily equity and capital-related accounts, are reflected at the historical exchange rate. Income statement accounts are translated using the average exchange rate for the period.

We and certain of our consolidated subsidiaries have intercompany and third-party debt that is not denominated in our functional currency. When the debt is remeasured to the functional currency of the entity, a gain or loss can result. The resulting adjustment is reflected in 'Foreign currency and derivative loss, net' in our consolidated statements of income and comprehensive income. In the statement of cash flows, cash flows denominated in foreign currencies are translated using the exchange rates in effect at the time of the respective cash flows or at average exchange rates for the period, depending on the nature of the cash flow items.

In the opinion of management, all adjustments (consisting only of normal recurring accruals) necessary to present a fair statement of results for the interim periods presented have been included. Operating results for the three and nine months ended September 30, 2026 are not necessarily an indication of the results that may be expected for the entire year. Readers of this quarterly report should refer to our audited consolidated financial statements for the year ended December 31, 2025, which are included in our 2025 annual report on Form 10-K, as certain disclosures that would substantially duplicate those contained in the audited financial statements have not been included in this report.

Principles of Consolidation. These consolidated financial statements include the accounts of Realty Income and all other entities in which we have a controlling financial interest. We evaluate whether we have a controlling financial interest in an entity in accordance with Accounting Standards Codification ("ASC") 810, *Consolidation.*

Voting interest entities ("VOEs") are entities considered to have sufficient equity at risk and which the equity holders have the obligation to absorb losses, the right to receive residual returns and the right to make decisions about the entity’s activities. We consolidate voting interest entities in which we have a controlling financial interest, which we typically have through holding of a majority of the entity’s voting equity interests.

Variable interest entities ("VIEs") are entities that lack sufficient equity at risk or where the equity holders either do not have the obligation to absorb losses, do not have the right to receive residual returns, do not have the right to make decisions about the entity’s activities, or some combination of the above. A controlling financial interest in a VIE is present when an entity has a variable interest, or a combination of variable interests, that provides the entity with (i) the power to direct the activities of the VIE that most significantly impact the VIE’s economic performance and (ii) the obligation to absorb losses of the VIE or the right to receive benefits from the VIE that could potentially

be significant to the VIE. An entity that meets both conditions above is deemed the primary beneficiary and consolidates the VIE. We reassess our initial evaluation of whether an entity is a VIE when certain reconsideration events occur. We reassess our determination of whether we are the primary beneficiary of a VIE on an ongoing basis based on current facts and circumstances.

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As of September 30, 2026, we are considered the primary beneficiary of our U.S. Core Plus Fund (the "Fund"), our strategic joint ventures with KKR & Co. Inc. ("KKR") and Apollo Global Management, Inc. ("Apollo"), Realty Income, L.P. and certain investments, including investments in joint ventures. Below is a summary of selected financial data of such consolidated VIEs, included on our consolidated balance sheets as of September 30, 2026 and December 31, 2025 (in thousands):

	September 30, 2026	December 31, 2025
Net real estate	$ 8,374,667	$ 4,831,968
Total assets	$ 9,973,866	$ 5,579,888
Total liabilities	$ 1,205,030	$ 422,092

The portion of a consolidated entity not owned by us is recorded as a noncontrolling interest. Noncontrolling interests are reflected on our consolidated balance sheets as a component of equity. Noncontrolling interests that were created or assumed as part of a business combination or asset acquisition were recognized at fair value as of the date of the transaction. For further details, see note *9, Noncontrolling Interests*.

Reclassifications. The 'Other revenue' line item from prior periods has been disaggregated into the following line items: 'Interest income on financing receivables', 'Interest and dividend income on loans and preferred equity investments', and 'Other' to provide further detail on amounts included as 'Other' in our consolidated statements of income and comprehensive income. 'Provisions for impairment' has also been disaggregated into the following line items: 'Provisions for impairment of real estate' and 'Provisions for credit losses on loans and financing receivables' in our consolidated statements of income and comprehensive income. Finally, 'Investment in loans and financing receivables, net' has been disaggregated from 'Other assets, net' on our consolidated balance sheets. Prior periods have been reclassified to conform with the current period's presentation.

Use of Estimates. The consolidated financial statements were prepared in conformity with U.S. GAAP, which requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Net Income per Common Share. Basic net income per common share is computed by dividing net income available to common stockholders by the weighted average number of common shares outstanding during each period. Diluted net income per common share is computed by dividing net income available to common stockholders, plus income attributable to dilutive shares and convertible common units for the period, by the weighted average number of common shares that would have been outstanding assuming the issuance of common shares for all dilutive common shares outstanding during the reporting period, including common shares required to satisfy the exchange obligation for convertible notes under the if-converted method, assuming all such convertible notes were converted at the beginning of the reporting period, or date of issuance, if later. For further details, see note *15, Net Income per Common Share*.

Income Taxes. We have elected to be taxed as a real estate investment trust ("REIT"), under Section 856 of the U.S. Internal Revenue Code of 1986, as amended (the "Code"). We believe we have qualified and continue to qualify as a REIT. Under the REIT operating structure, we are permitted to deduct dividends paid to our stockholders in determining our taxable income. Assuming our dividends equal or exceed our taxable net income in the U.S., we generally will not be required to pay U.S. income taxes on such income. Accordingly, no provision has been made for federal income taxes in the accompanying consolidated financial statements, except for federal income taxes of our taxable REIT subsidiaries ("TRS"). A TRS is a subsidiary of a REIT that is subject to federal, state and local income taxes, as applicable. Our use of TRS entities enables us to engage in certain business activities while complying with the REIT qualification requirements and to retain any income generated by these businesses for reinvestment without the requirement to distribute those earnings. We are liable for taxes in our applicable international territories and have made the appropriate provisions in those territories. Therefore, the income taxes recorded in our consolidated statements of income and comprehensive income represent amounts for U.S. income taxes on our TRS entities, city and state income and franchise taxes, as well as income taxes for the applicable international territories.

We recognize deferred income tax in our taxable subsidiaries, including certain international jurisdictions. Deferred income tax assets and liabilities are generally the result of temporary differences between book and tax accounting, such as timing differences caused by different useful lives used for depreciation. We provide for a valuation allowance for deferred income tax assets if we believe some or all of the deferred income tax assets may not be realized. We had $13.1 million and $4.3 million of net deferred tax liabilities as of September 30, 2026 and December 31, 2025, respectively, which are reported in 'Other liabilities' on our consolidated balance sheets. Earnings and profits that determine the taxability of distributions to stockholders differ from net income reported for financial reporting purposes primarily due to differences in the estimated useful lives and methods used to compute depreciation and the carrying value (basis) of the investments in properties for tax purposes, among other things. We regularly analyze our various international, federal and state filing positions and only recognize the income tax effect in our financial statements when certain criteria regarding uncertain income tax positions have been met. We believe that our income tax positions would more likely than not be sustained upon examination by all relevant taxing authorities. Therefore, no provisions for uncertain tax positions have been recorded on our consolidated financial statements.

Lease Revenue Recognition and Accounts Receivable. The majority of our leases are accounted for as operating leases. Under this method, leases that have fixed and determinable rent increases are recognized on a straight-line basis over the lease term. Any rental revenue contingent upon our client's sales, or percentage rent, is recognized only after our client exceeds its sales breakpoint. Rental increases based upon changes in the consumer price indices are recognized only after the changes in the indices have occurred and are then applied according to the lease agreements. Lease termination fees, which are included in rental revenue, are amortized over the remaining term of the lease until we have no continuing obligation to provide services to such former client. Contractually obligated rental revenue from our clients for recoverable real estate taxes and operating expenses is included in contractually obligated reimbursements by our clients, a component of rental revenue, in the period when such costs are incurred. Taxes and operating expenses paid directly by our clients are recorded on a net basis.

Other revenue includes certain property-related revenue not included in rental revenue. Interest income on financing receivables includes interest income recognized on financing receivables for certain leases with above-market terms.

We assess the probability of collecting substantially all of the lease payments to which we are entitled under the original lease contract as required under ASC 842, *Leases*. We assess the collectability of our future lease payments based on an analysis of creditworthiness, economic trends and other facts and circumstances related to the applicable clients. If we conclude the collection of substantially all of lease payments under a lease is less than probable, rental revenue recognized for that lease is limited to cash received going forward, existing operating lease receivables, including those related to straight-line rental revenue, must be written off as an adjustment to rental revenue, and no further operating lease receivables are recorded for that lease until such future determination is made that substantially all lease payments under that lease are now considered probable. If we subsequently conclude that the collection of substantially all lease payments under a lease is probable, a reversal of lease receivables previously written off is recognized.

In addition to the client-specific collectability assessment conducted, we may also recognize a general allowance, as a reduction to rental revenue, for our operating lease receivables which are not expected to be fully collectible. We had $5.8 million and $5.1 million of general allowance as of September 30, 2026 and December 31, 2025, respectively.

Loans Receivable. Our investments in loans are classified as held for investment and are carried at their amortized cost basis. We recognize interest income on loans receivable using a method that approximates the effective-interest method. Direct costs associated with originating loans, along with any premium or discount, are deferred and amortized as an adjustment to interest income over the term of the loan using the effective interest method. When management identifies that the full recovery of the contractually specified payments of principal and interest of a loan is less than probable, we evaluate the expected loss amount and place it on non-accrual status. We have made an accounting policy election to record accrued interest on our loan portfolio separate from our loan receivable and other lending investments. These loans are presented in 'Investment in loans and financing receivables, net' and the related interest receivable is presented in 'Other assets, net' on our consolidated balance sheets.

Acquisition, Development and Construction ("ADC") Arrangements. We originate loans to third-party

borrowers for the acquisition, development, and construction of real estate. Each ADC arrangement is evaluated in accordance with ASC 310, *Receivables*, which involves the determination of whether an arrangement should be accounted for as a loan receivable or as an equity method investment. This analysis is applied only where the borrower entity is not subject to consolidation under ASC 810, *Consolidation.* Specifically, we first assess whether we are expected to receive more than 50% of the expected residual profits from the project, defined as profit above a reasonable lender return from the sale, refinancing, or other use of the property. If our expected participation in residual profits exceeds 50%, the arrangement must be accounted for as an equity method investment. If our expected participation is 50% or less, we further evaluate whether the arrangement exhibits characteristics more consistent with a loan or an equity method investment. This evaluation involves judgment and considers various factors, including the significance of borrower equity in the project, loan-to-cost and loan-to-value metrics relative to market, the existence of guarantees or binding lease arrangements, and interest rate and fee terms relative to market, among others. We reassess the classification of each ADC arrangement if facts and circumstances subsequently change in a manner that could affect the initial classification. Any reclassification is applied prospectively. As of September 30, 2026, we have determined that all of our ADC loan arrangements have characteristics more consistent with a loan than an equity method investment, and accordingly account for them as loan receivables.

Financing Receivables. For properties we acquire that qualify as sale-leaseback transactions and for which the purchase price is in excess of the fair value of the real estate acquired, the difference is accounted for as financing receivables, presented within 'Investment in loans and financing receivables, net' on our consolidated balance sheets. Rent payments are allocated between rental income and the financing receivable. Our net investments in sales-type and direct financing leases are also accounted for as financing receivables. Interest income on financing receivables is recognized using the interest rate implicit in the lease and presented within 'Interest income on financing receivables' in our consolidated statements of income and comprehensive income.

Allowance for Credit Losses. The allowance for credit losses, which is recorded as a reduction to 'Investment in loans and financing receivables, net' on our consolidated balance sheets, is based on our clients' respective credit ratings, our historical experience, and the expected value of the underlying collateral upon its repossession. We generally apply probability of default, discounted cash flow, or loss rate methods considering the risk characteristics of each asset or pool. If we determine a financing receivable no longer shares risk characteristics with other financing receivables in the pool, we evaluate the financing receivable for expected credit losses on an individual basis. Included in our model are factors that incorporate forward-looking information. The measurement of expected credit losses is also applicable to off-balance sheet credit exposures such as unfunded loan commitments. The allowance for credit losses attributed to unfunded commitments is included in 'Other liabilities' on our consolidated balance sheets. Changes in our allowance for credit losses are presented in 'Provisions for credit losses on loans and financing receivables' in our consolidated statements of income and comprehensive income. For further details, see note *5, Investments in Loans and Financing Receivables.*

Merger, Transaction, and Other Costs, Net. Merger, transaction, and other costs, net, includes (i) expensed acquisition costs, including certain costs incurred for credit investment loans, (ii) organization costs for potential strategic ventures and business lines, (iii) placement fees incurred in fundraising of the Fund, (iv) merger-related transaction costs, and (v) other costs that do not align with the ongoing operations of our business. During the three and nine months ended September 30, 2026, we incurred $2.7 million and $15.5 million, respectively, of merger, transaction, and other costs, net consisting primarily of placement fees incurred in fundraising for the Fund and certain strategic venture organization costs.

Equity Offering Costs. Underwriting commissions and offering costs have been reflected as a reduction of additional paid-in capital on our consolidated balance sheets. Costs incurred in connection with the issuance of noncontrolling interests, including direct and incremental costs associated with forming joint ventures and admitting third-party investors, are capitalized as equity offering costs. Costs that are not directly attributable to the issuance of equity are expensed as incurred.

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Recent Accounting Standards Not Yet Adopted. In September 2025, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2025-06, *Intangibles—Goodwill and Other—Internal-Use Software,* which simplifies the capitalization guidance by removing references to software development project stages and further updates so that the guidance considers various software development methods. The amendments in this ASU are effective for annual reporting periods beginning after December 15, 2027, and interim reporting periods within those annual reporting periods, with early adoption permitted. The amendments in this update permit an entity to apply the new guidance using a prospective, retrospective or modified transition approach. While we are currently evaluating the impact of this pronouncement, we do not expect it will have a material impact on our consolidated financial statements.

In November 2024, the FASB issued ASU 2024-03, *Income Statement—Reporting Comprehensive Income—Expense Disaggregation Disclosures,* requiring all public business entities to provide additional disclosure of the nature of expenses included in the income statement. This ASU is effective for fiscal years beginning after December 15, 2026, and for interim reporting periods beginning after December 15, 2027, on a prospective basis, with early adoption permitted. While the adoption is not expected to have an impact on our financial statements, it is expected to result in incremental disclosures within the footnotes to our consolidated financial statements.

2. Supplemental Detail for Certain Components of Consolidated Balance Sheets (in thousands):

A. Accounts receivable, net, consist of the following at:	September 30, 2026	December 31, 2025
Straight-line rent receivables, net	$ 1,002,978	$ 880,341
Client receivables, net	214,839	173,146
	$ 1,217,817	$ 1,053,487

B. Lease intangible assets, net, consist of the following at:	September 30, 2026	December 31, 2025
In-place leases	$ 8,060,206	$ 7,627,840
Above-market leases	2,294,785	2,251,857
Accumulated amortization of in-place leases	(3,692,006)	(3,220,426)
Accumulated amortization of above-market leases	(1,080,281)	(944,198)
Other items	2,096	2,168
	$ 5,584,800	$ 5,717,241

C. Other assets, net, consist of the following at:	September 30, 2026	December 31, 2025
Investment in preferred equity	$ 831,755	$ 800,472
Right of use asset - financing leases, net	826,195	827,644
Right of use asset - operating leases, net	569,989	592,319
Restricted deposits	205,000	83,200
Value-added tax receivable	128,069	75,005
Prepaid expenses	126,993	76,207
Derivative assets and receivables - at fair value	72,659	8,018
Interest receivable	54,001	33,805
Revolving credit facilities origination costs, net	32,365	25,246
Corporate assets, net	15,389	15,159
Non-refundable escrow deposits	7,800	3,150
Impounds related to mortgages payable	2,660	2,714
Other items	101,084	81,759
	$ 2,973,959	$ 2,624,698

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D. Accounts payable and accrued expenses consist of the following at:	September 30, 2026	December 31, 2025
Notes payable - interest payable	$ 298,017	$ 303,557
Derivative liabilities and payables - at fair value	150,331	205,695
Accrued income taxes	137,626	120,228
Property taxes payable	117,447	92,246
Accrued property expenses	82,085	69,258
Value-added tax payable	72,702	76,009
Accrued costs on properties under development	61,679	36,064
Mortgages, term loans, and credit line - interest payable	2,067	2,699
Other items	172,988	155,213
	$ 1,094,942	$ 1,060,969

E. Lease intangible liabilities, net, consist of the following at:	September 30, 2026	December 31, 2025
Below-market leases	$ 2,197,384	$ 2,135,262
Accumulated amortization of below-market leases	(733,455)	(641,304)
	$ 1,463,929	$ 1,493,958

F. Other liabilities consist of the following at:	September 30, 2026	December 31, 2025
Lease liability - operating leases	$ 409,910	$ 429,675
Rent received in advance and other deferred revenue	404,515	460,968
Lease liability - financing leases	165,371	121,434
Security deposits	40,594	39,036
Other items	42,363	15,696
	$ 1,062,753	$ 1,066,809

3. Investments in Real Estate

A. Acquisitions of Real Estate

Below is a summary of our acquisitions for the nine months ended September 30, 2026 (unaudited):

	Number of Properties	Investment ($ in millions)	Weighted Average Lease Term (Years)
Acquisitions			
U.S. real estate	299	$ 3,336.0	10.3
Europe real estate	65	1,966.8	8.1
Total real estate acquisitions	364	$ 5,302.8	9.4
Real estate properties under development			
U.S. real estate	33	$ 108.6	16.9
Europe real estate	28	204.0	11.2
Total real estate properties under development	61	$ 312.6	13.2
Total (1)	425	$ 5,615.4	9.7

(1) The new properties are 46.0% retail, 53.9% industrial, and 0.1% data center property types based on net operating income. Approximately 50% of our clients occupying the new properties are investment grade based on estimated contractual first year cash net operating income.

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The aggregate purchase price was allocated as follows (in millions):

	Acquisitions - USD	Acquisitions - Sterling	Acquisitions - Euro
Land	$ 588.5	£ 167.3	€ 209.9
Buildings and improvements	2,366.4	319.0	724.3
Lease intangible assets (1)	454.2	109.1	134.9
Other assets (2)	58.5	—	—
Lease intangible liabilities (3)	(95.2)	(8.9)	(24.5)
Other liabilities (4)	(37.2)	—	(1.5)
Total	$ 3,335.2	£ 586.5	€ 1,043.1

(1) The weighted average amortization period for acquired lease intangible assets is 10.5 years.

(2) USD-denominated other assets consists primarily of $37.8 million of financing receivables allocated to sale-leaseback transactions, $15.6 million right-of-use assets accounted for as finance leases, and $5.1 million right-of-use assets under long-term ground leases.

(3) The weighted average amortization period for acquired lease intangible liabilities is 14.4 years.

(4) USD-denominated other liabilities consists primarily of $20.8 million lease liabilities under finance leases, $10.6 million deferred rent on certain below-market leases, and $5.7 million lease liabilities under ground leases.

The aggregate purchase price of the assets acquired during the nine months ended September 30, 2026 included contingent consideration of $13.8 million. For further information, see note *18, Commitments and Contingencies.*

The properties acquired during the nine months ended September 30, 2026 generated total revenue and net income of $137.3 million and $49.0 million, respectively.

B. Investments in Existing Properties

During the nine months ended September 30, 2026, we capitalized costs of $121.9 million on existing properties in our portfolio, consisting of $114.7 million for building improvements, $7.1 million for re-leasing costs, and $0.1 million for recurring capital expenditures. In comparison, during the nine months ended September 30, 2025, we capitalized costs of $88.9 million on existing properties in our portfolio, consisting of $84.0 million for building improvements, $4.6 million for re-leasing costs, and $0.3 million for recurring capital expenditures.

C. Properties with Existing Leases

The value of the in-place and above-market leases is recorded to 'Lease intangible assets, net' on our consolidated balance sheets, and the value of the below-market leases is recorded to 'Lease intangible liabilities, net' on our consolidated balance sheets.

The values of the in-place leases are amortized as depreciation and amortization expense. The amounts amortized to expense for all of our in-place leases for the nine months ended September 30, 2026 and 2025 were $616.3 million and $670.6 million, respectively.

The values of the above-market and below-market leases are amortized over the term of the respective leases, including any bargain renewal options, as an adjustment to rental revenue in our consolidated statements of income and comprehensive income. The amounts amortized as a net decrease to rental revenue for capitalized above-market and below-market leases for the nine months ended September 30, 2026 and 2025 were $24.6 million and $12.6 million, respectively.

The following table presents the estimated impact during the next five years and thereafter related to the amortization of the above-market and below-market lease intangibles and the amortization of the in-place lease intangibles as of September 30, 2026 (in thousands):

	Net increase (decrease) to rental revenue	Increase to amortization expense
2026	$ (9,674)	$ 195,816
2027	(36,858)	709,274
2028	(28,685)	609,099
2029	(25,658)	525,307
2030	(14,852)	441,989
Thereafter	365,152	1,886,715
Total	$ 249,425	$ 4,368,200

D. Gain on Sales of Real Estate

The following table summarizes our properties sold during the periods indicated below (dollars in millions):

	Three months ended September 30,		Nine months ended September 30,	
	2026	2025	2026	2025
Number of properties	182	140	359	268
Net sales proceeds	$ 526.6	$ 214.8	$ 875.2	$ 424.2
Gain on sales of real estate	$ 113.9	$ 49.1	$ 187.8	$ 110.2

4. Investments in Unconsolidated Entities

The following is a summary of our investments in unconsolidated entities for the periods indicated below (dollars in thousands):

	Ownership %	Number of Properties	Carrying Amount (1) of Investment as of		Equity in earnings of unconsolidated entities	
					Nine months ended September 30,	
	As of September 30, 2026		September 30, 2026	December 31, 2025	2026	2025
Digital Realty Joint Venture (2)	80.0%	2	$ 357,666	$ 293,073	$ 6,740	$ 9,229
Bellagio Las Vegas Joint Venture - Common Equity Interest (3)	21.9%	1	237,579	253,625	1,473	1,477
Bellagio Las Vegas Joint Venture - Preferred Equity Interest (3)	n/a	n/a	650,000	650,000	—	—
Development Joint Ventures (4)	95.0%	3	128,297	59,758	(64)	—
Cloud Capital Joint Venture (5)	45.0%	1	243,842	—	(349)	—
Total investment in unconsolidated entities			$ 1,617,384	$ 1,256,456	$ 7,800	$ 10,706

(1) As of September 30, 2026, the total carrying amount of the investments exceeded the underlying equity in net assets (i.e., basis difference) by $13.1 million. This basis difference is primarily due to the capitalized interest related to the data center and Passport Park development joint ventures.

(2) The joint venture with Digital Realty Trust, Inc. is expanding the capacity of its two data centers for the existing client, and our pro-rata share of the estimated costs for the second and third phase of the development was $152.8 million as of September 30, 2026. We have determined that this joint venture is a VOE. As we do not control this joint venture, we account for it under the equity method. Our maximum exposure to loss associated with this VOE is limited to our equity investment and our pro-rata share of the remaining estimated development costs for the second and third phase of the project.

(3) During each of the nine months ended September 30, 2026 and 2025, we recognized interest income of $39.4 million for 8.1% preferential cumulative distributions, included within 'Interest and dividend income on loans and preferred equity investments' in our consolidated statements of income and comprehensive income. The unconsolidated entity had total debt outstanding of $3.0 billion as of September 30, 2026, all of which was non-recourse to us with limited customary exceptions.

(4) As of September 30, 2026, we held a 95.0% common equity interest in each of the two joint ventures with Trammell Crow Company ("TCC"). Under one of the joint ventures, we hold $77.8 million in preferred equity and as of September 30, 2026, have committed to investing an additional $49.6 million for development of three industrial facilities. In September 2026, we established another joint venture with TCC in which we hold a 95.0% ownership interest. As of September 30, 2026, we had invested $10.5 million and have committed to investing an additional $8.0 million for the development of an industrial facility under this joint venture. We have determined that these joint ventures are VIEs. We are not the primary beneficiary of these VIEs because significant activities affecting economic performance are shared. TCC is the managing member, and we do not have substantive kick-out rights. We will continuously evaluate whether we are the primary beneficiary as power to direct significant activities can change during the joint venture's life. Our maximum loss exposure is limited to our common and preferred equity investments and committed funding.

(5) In July 2026, we invested approximately $245.4 million in a joint venture between Cloud Capital and a global institutional investor that indirectly owns a stabilized data center located in Northern Virginia. The investment amount includes $4.7 million related to amounts reserved in connection with the joint venture's financing. We have determined that this joint venture is a VOE. We have an effective 45.0% ownership interest in the underlying property and account for our investment under the equity method. The unconsolidated entity had total debt outstanding of approximately $520.0 million as of September 30, 2026, all of which was non-recourse to us subject to limited customary exceptions.

5. Investments in Loans and Financing Receivables

A. Loans

The following table presents information about our loans as of September 30, 2026 and December 31, 2025 (dollars in millions):

Loan Type	September 30, 2026 Principal Balance	Total Carrying Value (1)	Future Funding Commitments (2)	Weighted Average Term (Years) (3)	Weighted Average Interest Rate (4)
Secured Loans (5)	$ 1,830.5	$ 1,778.2	$ 65.0	3.9	8.4 %
Construction Loans	170.8	170.8	92.9	1.3	8.2
Mortgage Loans	345.5	345.8	20.2	3.4	7.4
Unsecured and Mezzanine Loans (6)	1,187.1	1,169.9	108.5	3.0	9.2
Total	$ 3,533.9	$ 3,464.7	$ 286.6	3.4	8.6 %

Loan Type	December 31, 2025 Principal Balance	Total Carrying Value (1)	Future Funding Commitments (2)	Weighted Average Term (Years) (3)	Weighted Average Interest Rate (4)
Secured Loans	$ 1,250.4	$ 1,214.1	$ —	4.6	8.8 %
Mortgage Loans	256.2	256.2	34.0	5.1	7.6
Unsecured and Mezzanine Loans	214.7	211.8	—	2.9	10.3
Total	$ 1,721.3	$ 1,682.1	$ 34.0	4.5	8.8 %

(1) Total carrying value includes unamortized loan origination costs and allowances for credit losses. Total carrying amount excludes interest receivable of $49.4 million and $27.8 million as of September 30, 2026 and December 31, 2025, respectively, which is presented in 'Other assets, net' on our consolidated balance sheets.

(2) Our future funding commitments are subject to our borrowers' compliance with the financial covenants and other applicable provisions of each respective loan agreement.

(3) Based on original contractual maturity date assuming no extension options are exercised.

(4) The weighted average interest rate is based on outstanding principal balances and interest rates in place as of September 30, 2026 and December 31, 2025.

(5) Represents loans that have senior ranking security interests in certain assets pledged by borrowers, including material bank accounts, receivables, real property, or equity securities, or a combination of such assets.

(6) Our investments in unsecured and mezzanine loans represent loans whose proceeds are being used by borrowers to fund data center and industrial investments.

The following table summarizes the activity within loans receivable, net for the three and nine months ended September 30, 2026 (in millions):

Loans receivable, net as of June 30, 2026	$	3,297.6
Principal fundings		241.5
Interest drawn on loans		23.7
Principal repayments		(91.4)
Accretion of original issue cost		0.4
Change in allowance for credit losses		(6.9)
Foreign currency remeasurement		(0.2)
Loans receivable, net as of September 30, 2026	$	3,464.7
Loans receivable, net as of December 31, 2025	$	1,682.1
Principal fundings		1,901.7
Interest drawn on loans		32.3
Principal repayments		(91.4)
Accretion of original issue cost		1.3
Change in allowance for credit losses		(33.6)
Foreign currency remeasurement		(27.7)
Loans receivable, net as of September 30, 2026	$	3,464.7

B. Financing Receivables

The following table presents information about our investments in sales type and direct financing leases and sale-leaseback transactions accounted for as financing receivables in accordance with ASC 842, *Leases,* as of September 30, 2026 and December 31, 2025 (dollars in millions):

	Maturity	Carrying Value as of September 30, 2026	Carrying Value as of December 31, 2025
Sale-leaseback transactions accounted for as financing receivables (1)	2031 - 2050	$ 1,551.2	$ 1,574.6
Net investment in sales type and direct financing leases	2027 - 2059	14.3	14.3
Total		$ 1,565.5	$ 1,588.9

(1) Amounts represent the portion of the purchase price allocated to above-market lease terms in sale-leaseback transactions, representing an off-market adjustment, net of repayments. For further information, see note *1, Summary of Significant Accounting Policies.*

C. Allowance for Credit Losses

The following table summarizes the activity within the allowance for credit losses related to loans and financing receivable for the three and nine months ended September 30, 2026 and September 30, 2025 (in millions):

Three months ended September 30, 2026	**Loans Receivable**	**Financing Receivable**	**Unfunded Loan Commitments**	**Total**
Allowance for credit losses as of June 30, 2026	$ 57.2	$ 20.3	$ 2.3	$ 79.8
Provisions for credit losses (1)	6.9	7.7	(0.4)	14.2
Allowance for credit losses as of September 30, 2026	$ 64.1	$ 28.0	$ 1.9	$ 94.0
Nine months ended September 30, 2026				
Allowance for credit losses as of December 31, 2025	$ 30.5	$ 78.4	$ —	$ 108.9
Provisions for credit losses (1)	34.1	24.6	1.9	60.6
Write-offs (2)	—	(75.0)	—	(75.0)
Foreign currency remeasurement	(0.5)	—	—	(0.5)
Allowance for credit losses as of September 30, 2026	$ 64.1	$ 28.0	$ 1.9	$ 94.0

Three months ended September 30, 2025	**Loans Receivable**	**Financing Receivable**	**Unfunded Loan Commitments**	**Total**
Allowance for credit losses as of June 30, 2025	$ 14.8	$ 87.0	$ —	$ 101.8
Provisions for credit losses (1)	11.3	0.3	—	11.6
Foreign currency remeasurement	(0.2)	—	—	(0.2)
Allowance for credit losses as of September 30, 2025	$ 25.9	$ 87.3	$ —	$ 113.2
Nine months ended September 30, 2025				
Allowance for credit losses as of December 31, 2024	$ 12.3	$ 99.2	$ —	$ 111.5
Provisions for credit losses (1)	12.8	19.1	—	31.9
Write-offs (2)	—	(31.1)	—	(31.1)
Foreign currency remeasurement	0.8	0.1	—	0.9
Allowance for credit losses as of September 30, 2025	$ 25.9	$ 87.3	$ —	$ 113.2

(1) Provisions for credit losses on loans receivable were primarily attributable to initial expected credit losses on loans acquired or originated during the three and nine months ended September 30, 2026 and 2025. For the three and nine months ended September 30, 2026 and 2025, the increase in credit losses on financing receivables was largely attributable to deterioration in the creditworthiness of certain clients.

(2) For the nine months ended September 30, 2026, write-offs were primarily related to fully reserved financing receivables written off during the period. For the nine months ended September 30, 2025, write-offs were related to lease amendments made to facilitate a client's reorganization plan.

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6. Credit Facilities and Commercial Paper Programs

A. RI Credit Facilities

In July 2026, we amended and restated our $4.0 billion revolving credit facilities by entering into a Fifth Amended and Restated Credit Agreement. The Fifth A&R Credit Agreement provides for, among other changes, updated capacity of $5.5 billion in unsecured multicurrency revolving credit facilities, which consists of two $2.75 billion tranches, which initially mature on April 29, 2029 and July 10, 2030, respectively (collectively, the "RI Credit Facilities"). The RI Credit Facilities also include two six-month extensions for each facility, which can be exercised at our option.

The RI Credit Facilities allow us to borrow (a) under the revolving credit facility maturing in July 2030 (i) in up to four currencies (including USD) under a $2.0 billion tranche thereunder and (ii) in up to 15 currencies (including USD) under a $750.0 million tranche thereunder, and (b) under the revolving credit facility maturing in April 2029 (i) in up to four currencies (including USD) under a $2.0 billion tranche thereunder and (ii) in up to 15 currencies (including USD) under a $750.0 million tranche thereunder. The aggregate capacity of the RI Credit Facilities can be increased to up to $6.5 billion pursuant to an accordion expansion feature, which is subject to obtaining lender commitments. Borrowings under the RI Credit Facilities bear interest at the applicable benchmark rate for the currency and borrowing option selected, including SOFR-based rates for USD borrowings, SONIA-based rates for GBP borrowings and EURIBOR-based rates for EUR borrowings, subject to applicable adjustments specified in the credit agreement, plus a margin determined by our credit ratings. As of September 30, 2026, our investment grade credit ratings provide for a borrowing rate of 0.650% over the applicable benchmark rate. A revolving credit facility commitment fee of 0.100% is payable on the total commitment amount.

As of September 30, 2026, we had a borrowing capacity of $5.4 billion available on our RI Credit Facilities (subject to customary conditions to borrowing) and an outstanding balance of $0.1 billion, including £91.0 million GBP and €23.0 million EUR borrowings. As of December 31, 2025, we had a borrowing capacity of $2.7 billion and an outstanding balance of $1.3 billion, including £597.0 million GBP and €444.0 million EUR borrowings under our previous $4.0 billion revolving credit facilities.

The weighted average interest rate on outstanding borrowings under our RI Credit Facilities was 3.3% and 4.4% during the nine months ended September 30, 2026 and 2025, respectively. As of September 30, 2026, the weighted average interest rate on outstanding borrowings under our RI Credit Facilities was 4.2%.

As of September 30, 2026, origination costs of $27.6 million for RI Credit Facilities are included in 'Other assets, net', as compared to $19.0 million as of December 31, 2025, on our consolidated balance sheets. These costs are being amortized over the remaining term of our RI Credit Facilities.

B. Fund Credit Facilities

The Fund has a $1.38 billion unsecured credit facility, which provides for (a) up to $1.0 billion unsecured revolving credit facility and (b) up to $380.0 million unsecured delayed draw term loan (collectively, the "Fund Credit Facilities"). During the second quarter of 2026, the Fund drew all $380.0 million available under its unsecured delayed draw term loan and used the proceeds to repay borrowings under its unsecured revolving credit facility. For further details on the delayed draw term loan, see note 7, *Term Loans.* The revolving credit facility under the Fund Credit Facilities matures in April 2029 and includes two six-month extensions, which can be exercised at our option. The amount under the unsecured revolving credit facility can be increased to up to $2.0 billion pursuant to an accordion expansion feature, which is subject to obtaining lender commitments.

Borrowings under the unsecured revolving credit facility bear interest at one-month term SOFR plus 1.050%. A revolving credit facility commitment fee of 0.150% is payable on the total commitment amount.

As of September 30, 2026, we had available borrowing capacity of $559.5 million under our unsecured revolving credit facility (subject to customary conditions to borrowing) and an outstanding balance of $440.5 million. As of December 31, 2025, we had available borrowing capacity under our Fund Credit Facilities of $1.2 billion and an outstanding balance of $182.0 million, which included the delayed draw term loan until fully drawn in the second quarter of 2026.

The weighted average interest rate on outstanding borrowings under our unsecured revolving credit facility was 4.8% and 6.4% during the nine months ended September 30, 2026 and 2025, respectively. As of September 30, 2026, the weighted average interest rate on outstanding borrowings under our unsecured revolving credit facility was 4.9%.

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As of September 30, 2026, origination costs of $4.8 million for the unsecured revolving credit facility are included in 'Other assets, net' as compared to $6.2 million as of December 31, 2025, on our consolidated balance sheets, and are being amortized over the remaining term of the facility.

C. Commercial Paper Programs

In July 2026, we expanded our global unsecured commercial paper programs to a total combined capacity of $5.5 billion, upsized from the prior $3.0 billion combined capacity. The programs consist of a $2.75 billion USD-denominated commercial paper program and a $2.75 billion EUR-denominated commercial paper program. Each commercial paper program permits us to issue up to a maximum aggregate amount of $2.75 billion (or foreign currency equivalent). Our EUR-denominated unsecured commercial paper program may be issued in USD or various foreign currencies, including but not limited to, EUR, GBP, Swiss Francs, Yen, Canadian Dollars, and Australian Dollars, in each case, pursuant to customary terms in the European commercial paper market.

The commercial paper ranks pari passu in right of payment with all of our other unsecured senior indebtedness outstanding, exclusive of unexchanged bonds from our merger with VEREIT, Inc. in 2021 and unexchanged Spirit Realty Capital, Inc. ("Spirit") bonds, including borrowings under our revolving credit facilities, our term loans and our outstanding senior unsecured notes (and is structurally subordinated to all our subsidiary debt). Proceeds from commercial paper borrowings are used for general corporate purposes.

As of September 30, 2026, the balance of borrowings outstanding under our commercial paper programs totaled $1.5 billion, including $606.0 million of USD borrowings and €824.0 million of EUR borrowings, compared to $516.8 million outstanding commercial paper borrowings, including €407.0 million of EUR borrowings and $39.0 million of USD borrowings, as of December 31, 2025. The weighted average interest rate on outstanding borrowings under our commercial paper programs was 3.2% and 2.8% for the nine months ended September 30, 2026 and 2025, respectively. We use our revolving credit facilities as a liquidity backstop for the repayment of the notes issued under the commercial paper programs. The commercial paper borrowings generally carry a term of less than a year.

D. Financial Covenants

Our credit facilities are subject to various leverage and interest coverage ratio limitations, and as of September 30, 2026, we were in compliance with the covenants under our credit facilities.

7. Term Loans

A. 2026 Term Loan Facility

In March 2026, we entered into a $693.9 million unsecured term loan due January 2036, which carries a fixed interest rate of 4.91% (the "2026 Term Loan Facility"). Concurrently, we executed a cross-currency swap on $500.0 million of proceeds for approximately €431.0 million. After giving effect to the swap, the effective blended borrowing rate was 4.36% and the outstanding principal balance was $711.7 million as of September 30, 2026.

B. 2026 Delayed Draw Term Loan

During the three months ended June 30, 2026, the Fund fully drew on its $380.0 million unsecured delayed draw term loan under the Fund Credit Facilities. The delayed draw term loan matures in April 2028, includes four six-month extensions, which can be exercised at our option, and is subject to interest rate swaps that fix the effective interest rate at 4.92%.

C. 2025 Term Loan Facility

Our term loan agreement governing our multi-currency term loan provides for a £900.0 million Sterling-denominated term loan facility that will initially mature in January 2028, before giving effect to one twelve-month extension option. In addition, the Company has the ability from time to time on no more than three occasions to increase the borrowings under the A&R Term Loan Agreement, which may be in the form of one or more new tranches of term loans, up to an aggregate amount of borrowings under the A&R Term Loan Agreement not to exceed $1.35 billion, subject to receipt of lender commitments and the satisfaction of certain customary conditions precedent. As of September 30, 2026, we had an outstanding balance of $1.2 billion. As of September 30, 2026, our credit ratings provide for a borrowing rate of 70 basis points over the applicable benchmark rate, which includes adjusted SOFR for USD-denominated loans and adjusted SONIA for GBP-denominated loans. In conjunction with the closing, we executed variable-to-fixed interest rate swaps, which fix the weighted average per annum interest rate at 4.2% over the remaining one-year term.

D. 2024 Term Loan Facility
In January 2024, in connection with the merger with Spirit (the "Merger"), we entered into an amended and restated term loan agreement that replaced Spirit's then-existing term loans with various lenders. As of September 30, 2026, we had an outstanding balance of $500.0 million, due August 2027, which is subject to interest rate swaps that fix the effective interest rate at 3.2%.
E. Deferred Financing Costs
Deferred financing costs were $12.9 million as of September 30, 2026 and are included net of the term loans' principal balance, as compared to $9.4 million as of December 31, 2025 on our consolidated balance sheets. These costs are being amortized over the remaining term of the term loans.
As of September 30, 2026, we were in compliance with the covenants contained in the term loans.

8. Notes Payable

A. General
As of September 30, 2026, our senior unsecured notes and bonds are USD-denominated, GBP-denominated, and EUR-denominated. Foreign-denominated notes are converted at the applicable exchange rate on the balance sheet date. The following are sorted by maturity date (in thousands):

	Maturity Dates	Principal (Currency Denomination)	Carrying Value (USD) as of	
			September 30, 2026	December 31, 2025
5.050% Notes due 2026	January 13, 2026	$ 500,000	$ —	$ 500,000
0.750% Notes due 2026	March 15, 2026	$ 325,000	—	325,000
4.875% Notes due 2026	June 1, 2026	$ 599,997	—	599,997
4.450% Notes due 2026	September 15, 2026	$ 299,968	—	299,968
4.125% Notes due 2026	October 15, 2026	$ 650,000	650,000	650,000
1.875% Notes due 2027 (1)	January 14, 2027	£ 250,000	331,528	336,400
3.000% Notes due 2027	January 15, 2027	$ 600,000	600,000	600,000
3.200% Notes due 2027	January 15, 2027	$ 299,984	299,984	299,984
1.125% Notes due 2027 (1)	July 13, 2027	£ 400,000	530,444	538,240
3.950% Notes due 2027	August 15, 2027	$ 599,873	599,873	599,873
3.650% Notes due 2028	January 15, 2028	$ 550,000	550,000	550,000
3.400% Notes due 2028	January 15, 2028	$ 599,816	599,816	599,816
2.100% Notes due 2028	March 15, 2028	$ 449,994	449,994	449,994
2.200% Notes due 2028	June 15, 2028	$ 499,959	499,959	499,959
4.700% Notes due 2028	December 15, 2028	$ 400,000	400,000	400,000
3.500% Convertible Notes due 2029 (2)	January 15, 2029	$ 862,500	862,500	—
3.950% Notes due 2029	February 1, 2029	$ 400,000	400,000	400,000
4.750% Notes due 2029	February 15, 2029	$ 450,000	450,000	450,000
3.250% Notes due 2029	June 15, 2029	$ 500,000	500,000	500,000
4.000% Notes due 2029	July 15, 2029	$ 399,999	399,999	399,999
5.000% Notes due 2029 (1)	October 15, 2029	£ 350,000	464,139	470,960
3.100% Notes due 2029	December 15, 2029	$ 599,291	599,291	599,291
3.400% Notes due 2030	January 15, 2030	$ 500,000	500,000	500,000
4.850% Notes due 2030	March 15, 2030	$ 600,000	600,000	600,000
3.160% Notes due 2030	June 30, 2030	£ 140,000	185,655	188,384
4.875% Notes due 2030 (1)	July 6, 2030	€ 550,000	623,865	645,711
1.625% Notes due 2030 (1)	December 15, 2030	£ 400,000	530,444	538,240
3.250% Notes due 2031	January 15, 2031	$ 950,000	950,000	950,000
3.200% Notes due 2031	February 15, 2031	$ 449,995	449,995	449,995

	Maturity Dates	Principal (Currency Denomination)		Carrying Value (USD) as of September 30, 2026	Carrying Value (USD) as of December 31, 2025
3.375% Notes due 2031 [1]	June 20, 2031	€	650,000	737,295	763,113
3.750% Convertible Notes due 2031 [2]	August 15, 2031	$	1,000,000	1,000,000	—
5.750% Notes due 2031 [1]	December 5, 2031	£	300,000	397,833	403,680
2.700% Notes due 2032	February 15, 2032	$	350,000	350,000	350,000
3.180% Notes due 2032	June 30, 2032	£	345,000	457,508	464,232
3.625% Notes due 2032 [1]	July 30, 2032	€	600,000	680,580	—
5.625% Notes due 2032	October 13, 2032	$	750,000	750,000	750,000
2.850% Notes due 2032	December 15, 2032	$	699,655	699,655	699,655
4.500% Notes due 2033	February 1, 2033	$	400,000	400,000	400,000
1.800% Notes due 2033	March 15, 2033	$	400,000	400,000	400,000
4.750% Notes due 2033	April 15, 2033	$	800,000	800,000	—
1.750% Notes due 2033 [1]	July 13, 2033	£	350,000	464,139	470,960
4.900% Notes due 2033	July 15, 2033	$	600,000	600,000	600,000
5.125% Notes due 2034	February 15, 2034	$	800,000	800,000	800,000
2.730% Notes due 2034	May 20, 2034	£	315,000	417,725	423,864
5.125% Notes due 2034 [1]	July 6, 2034	€	550,000	623,865	645,711
5.875% Bonds due 2035	March 15, 2035	$	250,000	250,000	250,000
5.125% Notes due 2035	April 15, 2035	$	600,000	600,000	600,000
3.875% Notes due 2035 [1]	June 20, 2035	€	650,000	737,295	763,113
3.390% Notes due 2037	June 30, 2037	£	115,000	152,503	154,744
6.000% Notes due 2039 [1]	December 5, 2039	£	450,000	596,750	605,520
5.250% Notes due 2041 [1]	September 4, 2041	£	350,000	464,139	470,960
2.500% Notes due 2042 [1]	January 14, 2042	£	250,000	331,528	336,400
4.650% Notes due 2047	March 15, 2047	$	550,000	550,000	550,000
5.375% Notes due 2054	September 1, 2054	$	500,000	500,000	500,000
Total principal amount				$ 26,788,301	$ 25,343,763
Unamortized net discounts and deferred financing costs				(336,438)	(311,816)
				$ 26,451,863	$ 25,031,947

[1] Interest paid annually. Interest on the remaining senior unsecured notes and bond obligations included in the table is paid semi-annually.
[2] Please refer to *Convertible Bond Issuances* below for more details.

The following table summarizes the maturity of our notes and bonds payable as of September 30, 2026, excluding unamortized net discounts, deferred financing costs (dollars in millions):

Year of Maturity	Principal
2026	$ 650.0
2027	2,361.8
2028	2,499.8
2029	3,675.9
2030	2,440.0
Thereafter	15,160.8
Total	$ 26,788.3

As of September 30, 2026, the weighted average interest rate on our notes and bonds payable was 3.8% and the weighted average remaining years until maturity was 5.6 years.

Interest incurred on the notes and bonds was $256.8 million and $244.0 million for the three months ended September 30, 2026 and 2025, respectively, and $751.5 million and $693.4 million for the nine months ended September 30, 2026 and 2025, respectively.

Our outstanding notes and bonds are unsecured; accordingly, we have not pledged any assets as collateral for these or any other obligations.

The notes and bonds contain various covenants, including: (i) a limitation on incurrence of any debt which would cause our debt to total adjusted assets ratio to exceed 60%; (ii) a limitation on incurrence of any secured debt which

would cause our secured debt to total adjusted assets ratio to exceed 40%; (iii) a limitation on incurrence of any debt which would cause our debt service coverage ratio to be less than 1.5 times; and (iv) the maintenance at all times of total unencumbered assets not less than 150% of our outstanding unsecured debt. As of September 30, 2026, we were in compliance with these covenants.

B. Note Issuances

During the nine months ended September 30, 2026, we issued the following notes (in millions):

2026 Issuances	Date of Issuance	Maturity Date	Principal Amount	Price of Par Value	Effective Yield to Maturity
4.750% Notes	April 2026	April 2033	$ 800.0	98.26 %	5.047 %
3.625% Notes	July 2026	July 2032	€ 600.0	99.52 %	3.716 %

C. Note Repayments

During the nine months ended September 30, 2026, we repaid the following notes, plus accrued and unpaid interest, upon maturity:

2026 Repayments	Date of Issuance	Maturity Date	Principal Amount (in millions)
5.050% Notes	January 2023	January 2026	$ 500.0
0.750% Notes	December 2020	March 2026	$ 325.0
4.875% Notes	June 2016	June 2026	$ 600.0
4.450% Notes	January 2024	September 2026	$ 300.0

D. Convertible Bond Issuances

In August 2026, we issued $1.0 billion principal amount of 3.750% convertible senior notes due August 2031 in a private offering, resulting in net proceeds of approximately $983.2 million. In connection with the pricing of the notes, we entered into privately negotiated capped call transactions with certain financial institutions. The cap price of the capped call transactions was initially approximately $83.55 per share of our common stock, which represented a premium of approximately 35.0% above the closing price of our common stock of $61.89 per share on the NYSE on August 11, 2026. We used approximately $33.2 million of the net proceeds from the 3.750% convertible senior notes offering to pay the cost of the capped call transactions and approximately $188.7 million of the net proceeds to repurchase approximately 3.0 million shares of our common stock concurrently with the pricing of the offering. The notes are senior, unsecured obligations of Realty Income and accrue interest at a rate of 3.750% per annum, payable semi-annually in arrears. The notes will mature on August 15, 2031, unless earlier repurchased, redeemed or converted. Before May 15, 2031, noteholders have the right to convert their notes only upon the occurrence of certain events, including when the Company's stock price exceeds 130% of the applicable conversion price for a specified period, or upon the occurrence of certain corporate events, including a fundamental change. From and after May 15, 2031, noteholders may convert their notes at any time at their election until the close of business on the second scheduled trading day immediately before the maturity date. Upon conversion, we are required to settle the principal amount in cash and may, at our election, settle any conversion premium in cash, shares of our common stock, or a combination thereof, based on the applicable conversion rate. The initial conversion rate is 13.7512 shares of common stock per $1,000 principal amount of notes, which represents an initial conversion price of approximately $72.72 per share of common stock. The conversion rate will be subject to adjustment upon the occurrence of certain events, including specified make-whole fundamental change events as defined in the indenture.

In January 2026, we issued $862.5 million principal amount of 3.500% convertible senior notes due January 2029 in a private offering, resulting in net proceeds of approximately $845.1 million. We used approximately $101.9 million of the net proceeds to repurchase approximately 1.8 million shares of our common stock concurrently with the pricing of the offering. The notes are senior, unsecured obligations of Realty Income and accrue interest at a rate of 3.500% per annum, payable semi-annually in arrears. The notes will mature on January 15, 2029, unless earlier repurchased, redeemed or converted. Before October 15, 2028, noteholders have the right to convert their notes only upon the occurrence of certain events, including when the Company's stock price exceeds 130% of the applicable conversion price for a specified period, or upon the occurrence of certain corporate events, including a

fundamental change. From and after October 15, 2028, noteholders may convert their notes at any time at their election until the close of business on the second scheduled trading day immediately before the maturity date. Upon conversion, we are required to settle the principal amount in cash and may, at our election, settle any conversion premium in cash, shares of our common stock, or a combination thereof, based on the applicable conversion rate. The initial conversion rate is 14.4051 shares of common stock per $1,000 principal amount of notes, which represents an initial conversion price of approximately $69.42 per share of common stock. The conversion rate will be subject to adjustment upon the occurrence of certain events, including specified make-whole fundamental change events as defined in the indenture.

9. Noncontrolling Interests

As of September 30, 2026, we have 14 entities with noncontrolling interests that we consolidate, including the Fund, KKR, Apollo, Realty Income, L.P., and interests in consolidated property partnerships not wholly-owned by us.

A. U.S. Core Plus Fund

The Fund is an open-end, perpetual life private fund that is consolidated by Realty Income. During the three and nine months ended September 30, 2026, we called an aggregate of $265.7 million and $1.2 billion, respectively, of capital from third-party investors, resulting in our indirect ownership interest of 23.6% in the Fund.

B. Managed Insurance and Retirement Annuity

In March 2026, we established our Managed Insurance and Retirement Annuity investment platform as a vehicle to pursue various co-investment opportunities with institutional investors.

On March 31, 2026, we completed the formation of MDC Mercury 2604 Venture, LLC (the "Apollo JV") and entered into an Amended and Restated Limited Liability Company Agreement (the “Apollo JV Agreement”) with Apollo in connection with our Managed Insurance and Retirement Annuity strategic initiative. Pursuant to the JV Agreement, we contributed 492 net lease properties in exchange for 51,000,000 Class A Shares in the Apollo JV, and Apollo contributed $1.0 billion in cash in exchange for a noncontrolling equity interest of 49,000,000 Class B Shares in the

Apollo JV (such contributions by Realty Income and Apollo, collectively, the "Apollo JV Transaction").
The Apollo JV is a variable interest entity ("VIE") under ASC 810 because the decision-making authority of the Manager (our wholly owned subsidiary, Realty Income Property Management Co I, LLC) is not conveyed through an equity interest, and the equity holders as a group therefore lack the power to direct the activities that most significantly affect the Apollo JV's economic performance. We consolidate the Apollo JV as its primary beneficiary because we have both (i) the power to direct the activities that most significantly affect its economic performance through our role as the sole exclusive Manager that is exercisable independent of our equity ownership and (ii) the obligation to absorb losses and right to receive benefits that could potentially be significant to the Apollo JV through our 51% equity interest and other contractual arrangements. The Class B Shares are classified as permanent equity (noncontrolling interest) on our consolidated balance sheet because all redemption features are solely within our control.
The Apollo JV Transaction was accounted for as an issuance of noncontrolling interest in a consolidated subsidiary without a loss of control. We received $1.0 billion for Apollo's initial capital contribution. The carrying amount of Apollo's 49% share of the net assets was $761.5 million, which was recognized as noncontrolling interest, with the difference of $238.5 million recorded as an increase to additional paid-in capital ("APIC"). Direct and incremental transaction costs of $20.7 million were recorded as a reduction of APIC.
The Apollo JV Agreement provides for, among other things, quarterly distributions of available cash flow to the Apollo JV's members. Prior to Apollo achieving the Target IRR (as defined in the JV Agreement), the Class B Member will receive a default allocation of 55% of available cash flow, which may decrease to 49% if the Apollo JV's NOI outperforms an upper level of certain performance metric, or increase to 60% if the Apollo JV's NOI underperforms a lower level of certain performance metric. Because the parties' economic interests are not proportionate to their stated ownership percentages, we allocate income and loss attributable to the noncontrolling interest using the hypothetical liquidation at book value ("HLBV") method, taking into account any capital transactions between the Company and Apollo.
On September 28, 2026, we completed the initial closing of a joint venture arrangement with KKR to own a diversified portfolio of existing European net lease real estate assets held through RI Vega JV SCSp (the "KKR JV"). We hold Class A partnership interests representing an aggregate 51% interest in the KKR JV. KKR made an initial contribution of $600.5 million (€528 million) in exchange for Class B partnership interests, representing an aggregate 49% interest (the "KKR JV Transaction").

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The KKR JV is accounted for as a consolidated variable interest entity under the ASC 810 consolidation framework. The KKR JV Transaction was accounted for as an issuance of a noncontrolling interest in a consolidated subsidiary without a loss of control. No gain or loss was recognized. We recorded an increase in noncontrolling interests for KKR's contribution and a $66.5 million adjustment to APIC, which represents the difference between the consideration received and the carrying amount of the 49% noncontrolling interest in the KKR JV's net assets. Direct and incremental transaction costs of $12.6 million were recorded as a reduction of APIC.
Of KKR's total initial contribution, $71.7 million relates to a portfolio of assets for which regulatory clearance had not been obtained at closing. This amount is presented as restricted cash within 'Other assets, net' on our consolidated balance sheets and would be returned to KKR through a redemption of the corresponding portion of its Class B interests, without interest, if the related closing conditions did not occur. The related noncontrolling interest was presented as a redeemable noncontrolling interest within temporary equity on our consolidated balance sheet at September 30, 2026. Approval was obtained on October 28, 2026. The remaining Class B interests are classified as permanent equity because all of the redemption features are solely within our control.
The KKR JV agreement provides for quarterly distributions of available cash. The Class B partners are entitled to 55% of available cash, which may decrease to 51% if distributable cash flow meets or exceeds an upside case, or increase to 59% if it is at or below a downside case, in each case beginning with the fourth anniversary of closing. Because the parties' economic interests are not proportionate to their stated ownership percentages, we attribute income and loss to the noncontrolling interest using the hypothetical liquidation at book value method, taking into account any capital transactions between the Company and KKR.
C. Realty Income, L.P.
With respect to Realty Income, L.P., as of September 30, 2026, outstanding common partnership units in our operating partnership represented a 9.95% ownership interest owned by third parties. We hold the remaining 90.05% interest and consolidate the entity.
The following table represents the change in the carrying value of all noncontrolling interests through September 30, 2026 (in thousands):

	U.S. Core Plus Fund	KKR JV	Apollo JV	Realty Income, L.P. units (1)	Other Noncontrolling Interests	Total	Redeemable Noncontrolling Interest
Carrying value as of December 31, 2025	$ 477,081	$ —	$ —	$ 165,663	$ 42,529	$ 685,273	$ —
Contributions	1,235,074	528,724	1,000,000	—	5,600	2,769,398	71,745
Distributions	(45,931)	—	(18,678)	(6,744)	(3,402)	(74,755)	—
Allocation of net income	24,314	—	34,563	4,852	196	63,925	—
Allocation of OCI	8,632	—	—	—	—	8,632	—
Reallocation of equity	(36,079)	(66,536)	(238,500)	—	—	(341,115)	—
Purchase of noncontrolling interests	—	—	—	—	(656)	(656)	—
Carrying value as of September 30, 2026	$1,663,091	$462,188	$777,385	$ 163,771	$ 44,267	$3,110,702	$ 71,745

(1) 2,681,808 units were outstanding as of both September 30, 2026 and December 31, 2025.

As of September 30, 2026, we are considered the primary beneficiary of our Fund, KKR, Apollo, Realty Income, L.P. and other VIEs. For further information, see note *1, Summary of Significant Accounting Policies.*

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10. Fair Value Measurements

Fair value is defined as the price that would be received from the sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (the exit price).

ASC 820, *Fair Value Measurements and Disclosures*, sets forth a fair value hierarchy that categorizes inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities and lowest priority to unobservable inputs. Categorization within this hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

- Level 1 – Quoted market prices in active markets for identical assets and liabilities
- Level 2 – Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other market-corroborated inputs
- Level 3 – Inputs that are unobservable and significant to the overall fair value measurement

We evaluate our hierarchy disclosures each quarter and depending on various factors, it is possible that an asset or liability may be classified differently from period to period. Changes in the type of inputs may result in a reclassification for certain assets. We have not historically had changes in classifications and do not expect that changes in classifications between levels will be frequent.

The following tables present the carrying values and estimated fair values of financial instruments as of September 30, 2026 and December 31, 2025 (in millions):

	September 30, 2026			
		Hierarchy Level		
	Carrying Value	Level 1	Level 2	Level 3
Assets:				
Loans receivable	$ 3,464.7	$ —	$ 1,399.8	$ 2,077.0
Derivative assets	72.7	—	72.7	—
Total assets	$ 3,537.4	$ —	$ 1,472.5	$ 2,077.0
Liabilities:				
Term loans (1)	$ 2,785.2	$ —	$ 2,073.5	$ 697.7
Mortgages payable (1)	36.6	—	—	36.2
Notes and bonds payable (1)	26,788.3	—	24,011.0	991.0
Derivative liabilities	150.3	—	150.3	—
Total liabilities	$ 29,760.4	$ —	$ 26,234.8	$ 1,724.9

(1) Excludes non-cash net premiums and discounts, and deferred financing costs.

	December 31, 2025			
		Hierarchy Level		
	Carrying Value	Level 1	Level 2	Level 3
Assets:				
Loans receivable	$ 1,682.1	$ —	$ 1,210.5	$ 474.3
Derivative assets	8.0	—	8.0	—
Total assets	$ 1,690.1	$ —	$ 1,218.5	$ 474.3
Liabilities:				
Term loans	$ 1,711.0	$ —	$ 1,711.0	$ —
Mortgages payable	37.9	—	—	37.6
Notes and bonds payable	25,343.8	—	23,600.7	1,046.8
Derivative liabilities	205.7	—	205.7	—
Total liabilities	$ 27,298.4	$ —	$ 25,517.4	$ 1,084.4

A. Financial Instruments Not Measured at Fair Value on our Consolidated Balance Sheets

The fair value of short-term financial instruments such as cash and cash equivalents, accounts receivable, escrow deposits, accounts payable, distributions payable, revolving credit facilities and commercial paper borrowings, and other liabilities approximate their carrying value in the accompanying consolidated balance sheets, due to their short-term nature.

The following table reflects the carrying amounts and estimated fair values of our financial instruments not measured at fair value on our consolidated balance sheets (in millions):

	September 30, 2026		December 31, 2025	
	Carrying value	Fair value	Carrying value	Fair value
Loans receivable	$ 3,464.7	$ 3,476.8	$ 1,682.1	$ 1,684.8
Term loans (1)	$ 2,785.2	$ 2,771.2	$ 1,711.0	$ 1,711.0
Mortgages payable (1)	$ 36.6	$ 36.2	$ 37.9	$ 37.6
Notes and bonds payable (1)	$ 26,788.3	$ 25,002.0	$ 25,343.8	$ 24,647.5

(1) Excludes non-cash net premiums and discounts, and deferred financing costs.

The estimated fair values of our mortgage loans receivable, unsecured and other loans, private senior secured loans receivable, our 2026 Term Loan Facility, mortgages payable, and private senior notes payable have been calculated by discounting the future cash flows using an interest rate based upon the relevant input, such as forward interest rate curve, plus an applicable credit-adjusted spread. Because this methodology includes unobservable inputs that reflect our own internal assumptions and calculations, the measurement of estimated fair values related to the named financial instruments are categorized as level 3 of the fair value hierarchy.

The estimated fair values of our publicly-traded senior secured loans receivable, publicly-traded senior notes and bonds payable, and other term loans as discussed in note *7, Term Loans* are based upon indicative market prices and recent trading activity of each financial instrument. Because this methodology includes inputs that are less observable by the public and are not necessarily reflected in active markets, the measurement of the estimated fair values related to these financial instruments is categorized as level 2 of the fair value hierarchy. The fair value estimation of secured loans receivable that are not publicly traded similarly incorporates less observable, market-corroborated inputs.

Prior to the second quarter of 2026, the aggregate fair value of our term loans approximated carrying value due to the frequent repricing of the variable interest rate charged on the borrowing.

B. Financial Instruments Measured at Fair Value on a Recurring Basis

For derivative assets and liabilities, we may utilize interest rate swaps, interest rate swaptions, and forward-starting swaps to manage interest rate risk, and cross-currency swaps and foreign currency forwards to manage foreign currency risk. The valuation of these instruments is determined using widely accepted valuation techniques, including discounted cash flow analysis on the expected cash flows of each derivative. This analysis reflects the contractual terms of the derivatives, including the period to maturity, and uses observable market-based inputs, including interest rate curves, spot and forward rates, as well as option volatility.

Derivative fair values also include credit valuation adjustments to appropriately reflect both our own nonperformance risk and the respective counterparty's nonperformance risk in the fair value measurements. In adjusting the fair value of our derivative contracts for the effect of nonperformance risk, we have considered the impact of netting and any applicable credit enhancements, such as collateral postings, thresholds, mutual puts, and guarantees.

Although we have determined that the majority of the inputs used to value our derivatives fall within level 2 on the fair value hierarchy, the credit valuation adjustments associated with our derivatives utilize level 3 inputs, such as estimates of current credit spreads, to evaluate the likelihood of default by ourselves and our counterparties. However, as of September 30, 2026 and December 31, 2025, we assessed the significance of the impact of the credit valuation adjustments on the overall valuation of our derivative positions and determined that the credit valuation adjustments are not significant to the overall valuation of our derivatives. As a result, we determined that our derivative valuations in their entirety are classified as level 2. For more details on our derivatives, see note *11, Derivative Instruments*.

C. Items Measured at Fair Value on a Non-Recurring Basis
Impairment of Real Estate Investments
Certain financial and nonfinancial assets and liabilities are measured at fair value on a non-recurring basis and are subject to fair value adjustments only under certain circumstances, such as when an impairment write-down occurs. Depending on impairment triggering events during the applicable period, impairments are typically recorded for properties sold, in the process of being sold, vacant, in bankruptcy, or experiencing difficulties with collection of rent. The following table summarizes our provisions for impairment on real estate investments during the periods indicated below (dollars in millions):

	Three months ended September 30,		Nine months ended September 30,	
	2026	2025	2026	2025
Carrying value prior to impairment	$ 315.9	$ 257.5	$ 690.8	$ 708.1
Less: total provisions for impairment of real estate	(111.6)	(75.4)	(256.0)	(315.1)
Carrying value after impairment	$ 204.3	$ 182.1	$ 434.8	$ 393.0
Number of properties:				
Classified as held for sale	39	60	47	67
Classified as held for investment	112	13	170	82
Sold	21	24	102	123

The valuation of impaired assets is determined by using widely accepted valuation techniques including income capitalization approach, using net operating income for each property and applying a weighted average capitalization rate of 8.6%, recent comparable sales transactions, broker opinions of value with discounts based on management judgment, and purchase offers received from third parties, which are level 3 inputs. We may consider a single valuation technique or multiple valuation techniques, as appropriate, when estimating the fair value of such real estate. Estimating future cash flows is highly subjective and estimates can differ materially from actual results.

11. Derivative Instruments

In the normal course of business, our operations are exposed to economic risks from interest rates and foreign currency exchange rates. We may enter into derivative financial instruments to offset these underlying economic risks.

Derivatives Designated as Hedging Instruments - Cash Flow Hedges

We enter into foreign currency forward contracts to sell GBP or EUR and buy USD to hedge the foreign currency risk associated with forecasted foreign-currency-denominated cash flows. There are no amounts excluded from the assessment of hedge effectiveness for cash flow hedges of foreign exchange risk. We also use variable-to-fixed interest rate swaps and interest rate swaption agreements to add stability to interest expense and to manage our exposure to interest rate movements associated with our term loans or forecasted debt issuances. If it becomes probable that a forecasted transaction will not occur within the specific time period or within an additional two-month period thereafter, any related amounts deferred in AOCI are recognized immediately in earnings. During the nine months ended September 30, 2026, and 2025, no such amounts were recognized through the caption entitled 'Interest' in our consolidated statements of income and comprehensive income.

Derivatives Designated as Hedging Instruments - Fair Value Hedges

Periodically, we enter into and designate fixed-to-floating interest rate swaps to manage interest rate risk by managing our mix of fixed-rate and variable-rate debt. We also designate some of our cross-currency swaps as fair value hedges as we use them to hedge foreign currency risk associated with changes in spot rates on certain foreign currency-denominated monetary assets and liabilities. For these hedging instruments, we have elected to exclude the change in fair value of the cross-currency swaps attributable to the difference between the spot and forward prices from the assessment of hedge effectiveness (the "excluded component"). Changes in the fair value of the cross-currency swaps attributable to these excluded components are recorded to other comprehensive income and subsequently recognized in 'Foreign currency and derivative loss, net' on a systematic and rational basis, as net cash settlements and interest accruals on the respective cross currency swaps occur, over the remaining life of the hedging instruments.

Derivatives Designated as Hedging Instruments - Net Investment Hedges

To mitigate the foreign currency exchange rate variations associated with our investment in EUR-denominated foreign operations, we may enter into derivative instruments, such as cross-currency swaps that qualify as net investment hedges under the criteria prescribed in accordance with ASC 815-20, *Hedging - General*. We use the spot method of assessing hedge effectiveness and apply the consistent election to the excluded component by recognizing changes in the fair value of the hedging instruments attributable to the excluded component in the same manner as described above. Any difference between the change in the fair value of the excluded components and the amounts recognized in earnings is reported in other comprehensive income as part of the foreign cumulative translation adjustment. The gain or loss on the portion of the derivative instruments included in the assessment of effectiveness is reported in other comprehensive income as part of the 'Foreign currency translation adjustment' line item, to the extent the relationship is highly effective. If our net investment changes during a reporting period, the hedge relationship will be assessed for whether a de-designation is warranted (only if the hedge notional amount is outside of prescribed tolerance). Further, certain EUR-denominated and GBP-denominated bonds and borrowings under our revolving credit facilities and term loans may also be designated as, and are effective as, net investment hedges. Changes in the value of such borrowings, related to changes in the spot rates, will be recorded in the same manner as foreign currency translation adjustments. As of September 30, 2026, the total principal amount of foreign

currency debt obligations designated as net investment hedges was $2.6 billion.

Derivatives Not Designated as Hedging Instruments

We enter into foreign currency exchange swap agreements to economically hedge foreign currency exposures arising in the normal course of business. These derivative contracts generally mature within one year and are not designated as hedge instruments for accounting purposes. As the currency exchange swap is not accounted for as a hedging instrument, the change in fair value is recorded in earnings through the caption entitled 'Foreign currency and derivative loss, net' in our consolidated statements of income and comprehensive income.

The following table summarizes the terms and fair values of our derivative financial instruments as of September 30, 2026 and December 31, 2025 (dollars in millions):

Derivative Type	Number of Instruments [1]	Notional Amount as of		Weighted Average Strike Rate [2]	Maturity Date [3]	Fair Value - net asset (liability) as of	
Derivatives Designated as Hedging Instruments		**September 30, 2026**	**December 31, 2025**			**September 30, 2026**	**December 31, 2025**
Interest rate swaps [4]	12	$ 1,780.0	$ 2,105.0	3.27%	Aug 2027 - Apr 2030	$ 34.6	$ 5.1
Cross-currency swaps - Fair Value	15	1,720.0	720.0	(5)	Feb 2029 - Jan 2036	(90.3)	(81.0)
Cross-currency swaps - Net Investment	3	280.0	280.0	(6)	Oct 2032	(55.5)	(66.1)
Foreign currency forwards	50	712.1	519.7	(7)	Oct 2026 - Dec 2028	18.9	(8.7)
		$ 4,492.1	$ 3,624.7			$ (92.3)	$ (150.7)
Derivatives Not Designated as Hedging Instruments							
Currency exchange swaps	12	$ 4,407.4	$ 2,972.8	(8)	Nov 2026 - Mar 2027	$ 14.6	$ (47.0)
		$ 4,407.4	$ 2,972.8			$ 14.6	$ (47.0)
Total of all Derivatives		$ 8,899.5	$ 6,597.5			$ (77.7)	$ (197.7)

[1] This column represents the number of instruments outstanding as of September 30, 2026.

[2] Weighted average strike rate is calculated using the notional value as of September 30, 2026.

[3] This column represents maturity dates for instruments outstanding as of September 30, 2026.

[4] During the nine months ended September 30, 2026, we entered into five variable-to-fixed interest rate swaps in connection with the delayed draw term loan under the Fund Credit Facilities.

[5] USD fixed rate of 5.625% and EUR weighted average fixed rate of 4.681%. USD fixed rate of 3.950% and GBP weighted average fixed rate of 4.392%. USD fixed rate of 4.910% and EUR weighted average fixed rate of 4.122%. USD fixed rate of 4.750% and EUR weighted average fixed rate of 3.806%.

[6] USD fixed rate of 5.625% and EUR weighted average fixed rate of 4.716%.

[7] Weighted average exchange rates of 1.35 for GBP-USD and 1.21 for EUR-USD.

[8] Weighted average exchange rates of 0.86 for EUR-GBP, 1.33 for GBP-USD, and 4.36 for EUR-PLN.

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We measure our derivatives at fair value and include the balances within 'Other assets, net' and 'Accounts payable and accrued expenses' on our consolidated balance sheets.

We have agreements with each of our derivative counterparties containing provisions under which we could be declared in default on our derivative obligations if repayment of our indebtedness is accelerated by the lender due to our default.

The following table summarizes the amount of unrealized gain (loss) on derivatives and foreign currency translation adjustments in other comprehensive income (in thousands):

	Three months ended September 30,		Nine months ended September 30,	
Derivatives in Cash Flow Hedging Relationships	**2026**	**2025**	**2026**	**2025**
Interest rate swaps	$ 16,995	$ (1,172)	$ 28,701	$ (13,313)
Foreign currency forwards	4,101	17,226	27,616	(18,393)
Interest rate swaptions	(12)	108	(1,431)	(1,895)
Total derivatives in cash flow hedging relationships	$ 21,084	$ 16,162	$ 54,886	$ (33,601)
Derivatives in Fair Value Hedging Relationships				
Cross-currency swaps - Fair Value	$ (3,218)	$ 2,331	$ (32,238)	$ 10,005
Total derivatives in fair value hedging relationships	$ (3,218)	$ 2,331	$ (32,238)	$ 10,005
Total unrealized gain (loss) on derivatives, net	$ 17,866	$ 18,493	$ 22,648	$ (23,596)
Derivatives and Non-derivatives in Net Investment Hedging Relationships				
Cross-currency swaps - Net Investment	$ 2,969	$ 1,748	$ 9,135	$ (32,239)
Foreign currency debt	5,876	219	24,830	(20,528)
Total unrealized gain (loss) recorded in foreign currency translation adjustment	$ 8,845	$ 1,967	$ 33,965	$ (52,767)

The following table summarizes the amount of gain (loss) on derivatives reclassified from AOCI (in thousands):

Derivatives in Cash Flow Hedging Relationships	Location of Increase (Decrease) Recognized in Income	Three months ended September 30, 2026	2025	Nine months ended September 30, 2026	2025
Interest rate swaps	Interest	$ 2,392	$ 2,262	$ 7,221	$ 8,454
Foreign currency forwards	Foreign currency and derivative loss, net	(370)	(4,758)	(9,835)	(10,480)
Interest rate swaptions	Interest	12	51	129	236
Total derivatives in cash flow hedging relationships		$ 2,034	$ (2,445)	$ (2,485)	$ (1,790)
Derivatives in Fair Value Hedging Relationships					
Cross-currency swaps - Fair Value (excluded component)	Foreign currency and derivative loss, net	$ 2,308	$ 22	$ 4,251	$ (107)
Total derivatives in fair value hedging relationships		$ 2,308	$ 22	$ 4,251	$ (107)
Derivatives in Net Investment Hedging Relationships					
Cross-currency swaps - Net Investment (excluded component)	Foreign currency and derivative loss, net	$ 632	$ 482	$ 1,702	$ 1,294
Total derivatives in net investment hedging relationships		$ 632	$ 482	$ 1,702	$ 1,294
Net increase (decrease) to net income		$ 4,974	$ (1,941)	$ 3,468	$ (603)

We expect to reclassify $22.5 million from AOCI as a decrease to interest expense relating to interest rate swaps and $13.5 million from AOCI as a decrease to foreign currency loss relating to foreign currency forwards within the next twelve months.

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The following table details our foreign currency and derivative loss, net included in income (in thousands):

	Three months ended September 30, 2026	2025	Nine months ended September 30, 2026	2025
Realized foreign currency and derivative gain (loss), net:				
(Loss) gain on the settlement of undesignated derivatives	$ (2,809)	$ 11,138	$ (57,207)	$ (67,447)
Gain (loss) on the settlement of designated derivatives reclassified from AOCI	1,689	(4,759)	(7,765)	(9,050)
Gain on the settlement of transactions with third parties	1,876	3,310	3,799	2,808
Total realized foreign currency and derivative gain (loss), net	$ 756	$ 9,689	$ (61,173)	$ (73,689)
Unrealized foreign currency and derivative loss, net:				
(Loss) gain on the change in fair value of undesignated derivatives	$ (16,869)	$ 26,523	$ 48,057	$ 13,402
Gain (loss) on remeasurement of certain assets and liabilities	13,600	(39,030)	(15,241)	50,536
Total unrealized foreign currency and derivative (loss) gain, net	$ (3,269)	$ (12,507)	$ 32,816	$ 63,938
Total foreign currency and derivative loss, net	$ (2,513)	$ (2,818)	$ (28,357)	$ (9,751)

12. Lessor Operating Leases

As of September 30, 2026, we owned or held interests in 15,536 properties. Of the 15,536 properties, 15,155, or 97.5%, are single-client properties, and the remainder are multi-client properties. As of September 30, 2026, 182 properties were available for lease or sale. The majority of our leases are accounted for as operating leases.

As of September 30, 2026, most of the properties in our portfolio were leased under net lease agreements where our client pays or reimburses us for property taxes and assessments and carries insurance coverage for public liability, property damage, fire, and extended coverage.

The following table details our rental revenue for the three and nine months ended September 30, 2026 and 2025 (in thousands):

	Three months ended September 30, 2026	2025	Nine months ended September 30, 2026	2025
Minimum rent	$ 1,334,178	$ 1,237,339	$ 3,914,057	$ 3,645,377
Tenant reimbursement income	104,939	82,517	293,557	257,319
Straight-line rents	51,921	45,493	134,092	122,938
Above and below-market lease amortization	(17,742)	(10,462)	(48,505)	(32,075)
Percentage rent	4,376	4,022	12,584	12,629
Lease termination income	4,116	27,266	45,334	30,033
Other rent	3,709	3,901	9,899	17,496
Provision for doubtful accounts	(1,698)	(3,574)	(9,935)	(15,970)
Total rental revenue (including reimbursements)	$ 1,483,799	$ 1,386,502	$ 4,351,083	$ 4,037,747

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13. Stockholders' Equity

A. Common Stock

We pay monthly distributions to our common stockholders. The following is a summary of monthly distributions paid per common share for the periods indicated below:

	Nine months ended September 30,	
Month	**2026**	**2025**
January	$ 0.2700	$ 0.2640
February	0.2700	0.2640
March	0.2700	0.2680
April	0.2705	0.2685
May	0.2705	0.2685
June	0.2705	0.2685
July	0.2710	0.2690
August	0.2710	0.2690
September	0.2710	0.2690
Total	$ 2.4345	$ 2.4085

As of September 30, 2026, a distribution of $0.2715 per common share was payable and was paid in October 2026.

B. At-the-Market ("ATM") Program

In May 2026, we replaced our prior ATM program with a new ATM program, pursuant to which we may offer and sell up to 150.0 million shares of common stock (1) by us to, or through, a consortium of banks acting as our sales agents or (2) by a consortium of banks acting as forward sellers on behalf of any forward purchasers contemplated thereunder, in each case by means of ordinary brokers' transactions on the NYSE under the ticker symbol "O" at prevailing market prices or at negotiated prices. The current ATM program permits us to enter into both contingent and non-contingent forward sale agreements. Under certain forward sale agreements, the applicable forward purchaser may elect whether to exercise a purchase contingency (the "Contingency"), and any unexercised Contingency is automatically exercised at expiration if the market price exceeds the applicable forward price. We may receive a contingency premium in connection with such arrangements. Upon settlement, subject to certain exceptions, we may elect, in our sole discretion, to cash settle or net share settle all or any portion of our obligations under any forward sale agreements, in which cases we may not receive any proceeds (in the case of cash settlement) or will not receive any proceeds (in the case of net share settlement), and we may owe cash (in the case of cash settlement) or shares of our common stock (in the case of net share settlement) to the relevant forward purchaser. As of September 30, 2026, we had 133.7 million shares remaining available for future issuance under our ATM program. We anticipate maintaining the availability of our ATM program in the future, including by replenishing the authorized shares issuable thereunder.

The following table outlines common stock issuances pursuant to our ATM programs (dollars in millions, shares in thousands):

	Three months ended September 30,		Nine months ended September 30,	
	2026	**2025**	**2026**	**2025**
Shares of common stock issued under the ATM program [1]	7,763	5,557	21,418	27,938
Gross proceeds	$ 469.5	$ 319.7	$ 1,309.5	$ 1,580.4
Sales agents' commissions and other offering expenses	(9.4)	(4.9)	(25.2)	(18.6)
Net proceeds	$ 460.1	$ 314.8	$ 1,284.3	$ 1,561.8

[1] During the three and nine months ended September 30, 2026, 5.2 million and 27.3 million shares were sold, respectively. As of September 30, 2026, 18.5 million shares of common stock subject to forward sale confirmations have been executed, but not settled, at a weighted average initial gross price of $60.61 per share. We currently expect to fully settle forward sale agreements outstanding by December 30, 2026, representing $1.1 billion in net proceeds, for which the weighted average forward price as of September 30, 2026 was $58.97 per share.

C. Dividend Reinvestment and Stock Purchase Plan ("DRSPP")
Our DRSPP provides our common stockholders with a convenient and economical method of purchasing our common stock and reinvesting their distributions. It also allows our current stockholders to buy additional shares of common stock by reinvesting all or a portion of their distributions. Our DRSPP authorizes up to 26.0 million common shares to be issued. As of September 30, 2026, we had 10.4 million shares remaining for future issuance under our DRSPP program.
The following table outlines common stock issuances pursuant to our DRSPP program (dollars in millions, shares in thousands):

	Three months ended September 30,		Nine months ended September 30,	
	2026	2025	2026	2025
Shares of common stock issued under the DRSPP program	49	51	148	158
Gross proceeds	$ 3.1	$ 2.9	$ 9.2	$ 8.8

D. Repurchases of Common Stock
We repurchased 3.0 million and 4.8 million shares of our common stock during the three and nine months ended September 30, 2026, for an aggregate cost of $188.7 million and $290.6 million, respectively. As of September 30, 2026, $1.7 billion remained available for repurchase under the share repurchase program authorized by the Board of Directors, which expires in January 2028.

14. Common Stock Incentive Plan

The amount of share-based compensation costs recognized in 'General and administrative' in our consolidated statements of income and comprehensive income was $6.5 million and $7.7 million during the three months ended September 30, 2026 and 2025, respectively, and $27.1 million and $21.7 million during the nine months ended September 30, 2026, and 2025, respectively.
A. Restricted Stock and Restricted Stock Units
During the nine months ended September 30, 2026, we granted a total of 307,610 shares of restricted stock and restricted stock units under the Realty Income 2021 Incentive Award Plan (the "2021 Plan"). This amount included 32,140 shares granted to the independent members of our Board of Directors in connection with our annual awards in May 2026.
Restricted stock and restricted stock units granted to employees vest over a service period not exceeding four years, while those granted to directors vest over a period of up to three years based on each director's years of service, and are subject to the director's continued service through each applicable vesting date.
As of September 30, 2026, the remaining unamortized share-based compensation expense related to restricted stock awards and units totaled $28.7 million, which is being amortized on a straight-line basis over the service period of each applicable award. The amount of share-based compensation is based on the fair value of the stock at the grant date. We define the grant date as the date the recipient and Realty Income have a mutual understanding of the key terms and conditions of the award, and the recipient of the grant begins to benefit from, or be adversely affected by, subsequent changes in the price of the shares.
B. Performance Shares
During the nine months ended September 30, 2026, we granted 246,900 performance shares, as well as dividend equivalent rights, to our executive officers. The performance shares are earned based on our Total Shareholder Return ("TSR") performance relative to select industry indices and peer groups as well as achievement of certain operating metrics, and vest 50% as of the date of which the plan administrator determines the achievement of the applicable goals during the applicable three-year performance period and the remaining 50% on January 1 of the following year, subject to continued service.
As of September 30, 2026, the remaining share-based compensation expense related to the performance shares totaled $26.6 million. The performance shares are recognized on a tranche-by-tranche basis over the service period. The fair value of the performance shares was estimated on the date of grant using a Monte Carlo Simulation model.

15. Net Income per Common Share

The following is a reconciliation of the denominator of the basic net income per common share computation to the denominator of the diluted net income per common share computation (shares in thousands):

	Three months ended September 30,		Nine months ended September 30,	
	2026	2025	2026	2025
Weighted average shares used for the basic net income per share computation	944,261	913,949	936,219	902,935
Incremental shares from share-based compensation	665	794	672	701
Dilutive effect of forward ATM offerings	1,189	444	1,356	374
Weighted average shares used for diluted net income per share computation	946,115	915,187	938,247	904,010
Unvested shares from share-based compensation that were anti-dilutive	78	17	205	17
Weighted average partnership common units convertible to common shares that were anti-dilutive	2,682	2,682	2,682	2,682
Weighted average forward ATM offerings that were anti-dilutive	58	—	77	23
Weighted average shares issuable upon conversion of the convertible notes that were anti-dilutive	19,599	—	14,524	—

16. Supplemental Disclosures of Cash Flow Information

The following table summarizes our supplemental cash flow information during the periods indicated below (in thousands):

	Nine months ended September 30,	
	2026	2025
Supplemental disclosures:		
Cash paid for interest	$ 869,702	$ 810,632
Cash paid for income taxes	$ 63,294	$ 67,050
Non-cash activities:		
Net increase (decrease) in fair value of derivatives	$ 120,005	$ (88,060)
Payment-in-kind interest expense on Term Loans	$ 17,830	$ —
Payment-in-kind interest and dividend income on loans and preferred equity investments (1)	$ (43,514)	$ —

(1) Relates primarily to build-to-suit developments where cash settlement will occur upon completion.

The following table provides a reconciliation of 'Cash and cash equivalents' reported on our consolidated balance sheets to the total of the cash, cash equivalents, and restricted cash reported within our consolidated statements of cash flows (in thousands):

	September 30, 2026	September 30, 2025
Cash and cash equivalents shown in the consolidated balance sheets	$ 368,534	$ 417,173
Restricted deposits (1)	205,000	23,582
Impounds related to mortgages payable (1)	2,660	2,384
Total cash, cash equivalents, and restricted cash shown in the consolidated statements of cash flows	$ 576,194	$ 443,139

(1) Included within 'Other assets, net' on our consolidated balance sheets (see note 2, *Supplemental Detail for Certain Components of Consolidated Balance Sheets*). These amounts consist of cash that we are legally entitled to, but that is not immediately available to us. As a result, these amounts were considered restricted as of the dates presented.

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17. Segment and Geographic Information

A. Segment Information

Our business is characterized as primarily owning and leasing commercial properties under long-term, net lease agreements (whereby clients are responsible for property taxes, insurance and maintenance costs), and these economic characteristics are similar across various property types, geographic locations, and industries in which our clients operate. Our chief operating decision maker ("CODM") is our President, Chief Executive Officer. Information reviewed by our CODM in evaluating performance and allocating resources is primarily operating results and cash flow analysis on a consolidated basis. Therefore, we operate and manage the business in one operating and reportable segment.

The CODM assesses performance and decides how to allocate resources based on net income that also is reported on the income statement as consolidated net income. The measure of segment assets is reported on the balance sheet as total consolidated assets. Our significant segment expenses include consolidated expense categories presented in our consolidated statements of income and comprehensive income, as well as additional significant segment expense categories reported within 'Property (including reimbursements)' and 'General and administrative' expense captions, as follows (in thousands):

	Three months ended September 30,		Nine months ended September 30,	
	2026	2025	2026	2025
Property expenses (excluding reimbursements)	$ 17,454	$ 24,104	$ 58,118	$ 63,405
Cash G&A expenses (1)	$ 47,854	$ 47,320	$ 143,692	$ 126,684

(1) Represents 'General and administrative' expenses as presented in our consolidated statements of income and comprehensive income, less share-based compensation costs.

Other segment items included in consolidated net income consist of 'Gain on sales of real estate' and 'Other income, net', as presented in our consolidated statements of income and comprehensive income.

B. Geographic Information
The following table disaggregates domestic and international revenue by major asset types and geographic regions (in thousands):

	Three months ended September 30,			
	2026			
	U.S.	U.K.	Other (1)	Total
Retail	$ 875,701	$ 189,837	$ 59,539	$ 1,125,077
Industrial	232,692	16,766	30,723	280,181
Other (2)	76,919	1,622	—	78,541
Rental (including reimbursements)	$ 1,185,312	$ 208,225	$ 90,262	$ 1,483,799
Interest income on financing receivables				32,248
Interest and dividend income on loans and preferred equity investments				104,982
Other				553
Total revenue				$ 1,621,582
	2025			
	U.S.	U.K.	Other (1)	Total
Retail	$ 892,108	$ 161,040	$ 51,810	$ 1,104,958
Industrial	193,018	17,574	8,754	219,346
Other (2)	61,451	747	—	62,198
Rental (including reimbursements)	$ 1,146,577	$ 179,361	$ 60,564	$ 1,386,502
Interest income on financing receivables				32,635
Interest and dividend income on loans and preferred equity investments				51,058
Other				357
Total revenue				$ 1,470,552

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No individual client's revenue represented more than 10% of our total revenue for each of the three and nine months ended September 30, 2026 and 2025.

Long-lived assets include items such as property, plant, equipment and right-of-use assets subject to operating and finance leases. The following table disaggregates domestic and international total long-lived assets (in millions):

	September 30, 2026				December 31, 2025			
	U.S.	U.K.	Other (1)	Total	U.S.	U.K.	Other (1)	Total
Long-lived assets	$ 43,598.4	$ 9,747.0	$ 4,290.0	$ 57,635.4	$ 42,337.4	$ 9,322.6	$ 3,280.5	$ 54,940.5
Remaining assets				20,315.0				17,855.1
Total assets				$ 77,950.4				$ 72,795.6

(1) Other includes long-lived assets in all other European countries we operate in.

18. Commitments and Contingencies

In the ordinary course of business, we are party to various legal actions which we believe are routine in nature and incidental to the operation of our business. We believe that the outcome of the proceedings will not have a material adverse effect upon our consolidated financial position or results of operations.

As of September 30, 2026, we had $772.8 million of commitments under construction contracts related to development projects and forward takeout commitments, which have estimated rental revenue commencement dates between October 2026 and December 2028. In addition, we had commitments of $68.0 million for tenant improvements, recurring capital expenditures, and building improvements and had accrued $13.8 million in contingent consideration obligations related to properties acquired in 2026, representing the remaining amounts deemed probable and estimable as of September 30, 2026.

As of September 30, 2026, we had approximately $286.6 million of unfunded loan commitments related to certain loan investments, under which we are committed to provide funding upon borrower request, subject to satisfaction of customary conditions. These commitments may be funded over the contractual commitment period and are generally intended to support the financing needs of the borrowers, including project development costs, operational expenditures, and interest obligations. These commitments are secured by the underlying real estate collateral or pledges of equity interests in the borrowing entities.

In March 2026, we closed on a mezzanine loan entered into with a joint venture with a principal balance of $375.0 million. As of September 30, 2026, we have an obligation to fund up to $135.6 million over the term of the guarantee on third-party debt related to this loan, in the event of default. The guarantee is effective through the term of the related loan, which matures in March 2029 and has two 12-month extension options available. The guarantee requires fair value measurement. As such, we recorded the measured amount of $4.0 million as a liability at inception, which is included in 'Other liabilities' on our consolidated balance sheets.

19. Subsequent Events

In October 2026, we declared a dividend of $0.2715 per share to our common stockholders, which will be paid in November 2026.

Item 2: Management's Discussion and Analysis of Financial Condition and Results of Operations

FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q, including the documents incorporated by reference, contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. When used in this quarterly report, the words "estimate," "anticipate," "assume," "expect," "believe," "intend," "continue," "should," "may," "likely," "plan," "seek," and similar expressions are intended to identify forward-looking statements. Forward-looking statements include discussions of our business, strategy, plans, and the intentions of management; joint ventures, partnerships, and portfolio including management thereof; our platform; growth and capital strategies including our private capital business, investment pipeline and intentions to acquire or dispose of properties (including geographies, timing, partners, clients and terms); re-leases, re-development and speculative development of properties and expenditures related thereto; operations and results; our share repurchase program; settlement of shares of common stock sold pursuant to forward sale confirmations under our At-the-Market ("ATM") program; dividends, including the amount, timing and payments of dividends; and macroeconomic and other business trends, including interest rates and trends in the market for real estate or long-term leases of freestanding, single-client properties. Forward-looking statements are subject to risks, uncertainties, and assumptions about us which may cause our actual future results to differ materially from expected results. Some of the factors that could cause actual results to differ materially are, among others, our continued qualification as a real estate investment trust; general domestic and foreign business, economic, or financial conditions; competition; fluctuating interest and currency rates; inflation and its impact on our clients and us; access to debt and equity capital markets and other sources of funding (including the terms, structure and partners of such funding); volatility and uncertainty in the credit and financial markets; other risks inherent in real estate, private capital, credit and mezzanine investments, and joint ventures or co-investment ventures, including solvency, defaults under leases, bankruptcies, potential liability relating to environmental matters, illiquidity of real estate investments (including rights of first refusal or rights of first offer), and potential damages from natural disasters; impairments in the value of our real estate assets; volatility and changes in domestic and foreign laws and the application, enforcement or interpretation thereof (including with respect to tax laws and rates); property ownership through co-investment ventures, funds, joint ventures, partnerships and other arrangements which, among other things, may transfer or limit our control of the underlying investments; epidemics or pandemics; the loss of key personnel; the threat and outcome of any legal proceedings to which we are a party or which may occur in the future; acts of terrorism and war; and the anticipated benefits from mergers, acquisitions, co-investment ventures, funds, joint ventures, partnerships and other arrangements.

Additional factors that may cause risks and uncertainties include those discussed in the sections entitled "Business," "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our annual report on Form 10-K, for the year ended December 31, 2025.

Readers are cautioned not to place undue reliance on forward-looking statements. These forward-looking statements are not guarantees of future plans and performance and speak only as of the date this quarterly report was filed with the Securities and Exchange Commission (the "SEC"). Past operating results and performance are provided for informational purposes and are not a guarantee of future results. There can be no assurance that historical trends will continue. Actual plans and results may differ materially from what is expressed or forecasted in this quarterly report and forecasts made in the forward-looking statements discussed in this quarterly report might not materialize. We do not undertake any obligation to update forward-looking statements or publicly release the results of any forward-looking statements that may be made to reflect events or circumstances after the date these statements were made or to reflect the occurrence of unanticipated events.

OVERVIEW

Realty Income (NYSE: O), an S&P 500 company, is *real estate partner to the world's leading companies®*. Founded in 1969, we serve our clients as a full-service real estate capital provider. As of September 30, 2026, we have a portfolio of over 15,500 properties in all 50 states of the United States ("U.S."), the United Kingdom ("U.K."), and eight other countries in Europe. We are known as "The Monthly Dividend Company®" and have a mission to invest in people and places to deliver dependable monthly dividends that increase over time. Since our founding, we have declared 676 consecutive monthly dividends and are a member of the S&P 500 Dividend Aristocrats® index for having increased our dividend for over 32 consecutive years.

As of September 30, 2026, we owned or held interests in 15,536 properties, with approximately 357.1 million square

feet of leasable space leased to 1,842 clients doing business in 96 separate industries. Of the 15,536 properties in our portfolio as of September 30, 2026, 15,155, or 97.5%, were single-client properties, and the remaining were multi–client properties. Our total portfolio of properties as of September 30, 2026 had a weighted average remaining lease term (excluding rights to extend a lease at the option of the client) of approximately 8.5 years. Total portfolio annualized base rent (defined as our pro-rata share of contractual monthly base rent for all leases in place and exchange rates as of the balance sheet date, multiplied by 12) on our leases as of September 30, 2026 was $5.36 billion.

As of September 30, 2026, approximately 34.9% of our total portfolio annualized base rent comes from properties leased to our investment grade clients, their subsidiaries or affiliated companies. As of September 30, 2026, our top 20 clients (based on percentage of total portfolio annualized base rent) represented approximately 34.3% of our annualized base rent and 12 of these clients have investment grade credit ratings or are subsidiaries or affiliates of investment grade companies.

Unless otherwise specified, references to rental revenue in the Management's Discussion and Analysis of Financial Condition and Results of Operations are exclusive of reimbursements from clients for recoverable real estate taxes and operating expenses totaling $104.9 million and $82.5 million for the three months ended September 30, 2026 and 2025, respectively, and $293.6 million and $257.3 million for the nine months ended September 30, 2026 and 2025, respectively.

RECENT DEVELOPMENTS

Increases in Monthly Dividends to Common Stockholders

We have continued our 57-year history of paying monthly dividends by increasing the dividend four times during 2026. As of November 2, 2026, we have paid 116 consecutive quarterly dividend increases and increased the dividend 136 times since our listing on the New York Stock Exchange (“NYSE”) in 1994.

2026 Dividend increases	Month Declared	Month Paid	Monthly Dividend per share	Increase per share
1st increase	Dec 2025	Jan 2026	$ 0.2700	$ 0.0005
2nd increase	Mar 2026	Apr 2026	$ 0.2705	$ 0.0005
3rd increase	Jun 2026	Jul 2026	$ 0.2710	$ 0.0005
4th increase	Sep 2026	Oct 2026	$ 0.2715	$ 0.0005

The dividends paid per share during the nine months ended September 30, 2026 totaled $2.4345, as compared to $2.4085 during the nine months ended September 30, 2025, an increase of $0.026, or 1.1%.

The monthly dividend of $0.2715 per share represents a current annualized dividend of $3.258 per share, and an annualized dividend yield of 6.0% based on the last reported sale price of our common stock on the NYSE of $54.30 on September 30, 2026. Although we expect to continue our policy of paying monthly dividends, we cannot guarantee that we will maintain our current level of dividends, that we will continue our pattern of increasing dividends per share, or what our actual dividend yield will be in any future period.

Investments

During the three months ended September 30, 2026, we invested $2.6 billion; our pro-rata share was $2.2 billion at an initial weighted average cash yield of 6.8%, including investments in 182 properties, properties under development or expansion, unconsolidated entities, and loans.

During the nine months ended September 30, 2026, we invested $7.9 billion; our pro-rata share was $6.9 billion at an initial weighted average cash yield of 7.1%, including investments in 432 properties, properties under development or expansion, unconsolidated entities, and loans.

See notes 3 through 5 to the consolidated financial statements for further details.

Establishment of Euro-Denominated Joint Venture with KKR

In September 2026, we announced the formation of a new euro-denominated joint venture with KKR & Co. Inc. ("KKR"). Under the terms of the transaction, we received gross proceeds of approximately €528 million in exchange for KKR’s acquisition of a 49% equity interest in a euro-denominated joint venture that indirectly owns a diversified portfolio of stabilized net lease assets across four countries in Europe. We have retained a 51% interest in the joint venture and continue to manage the properties under a long-term management agreement.

Establishment of Joint Venture with Cloud Capital

In June 2026, we announced a strategic joint venture with Cloud Capital and its affiliates (“Cloud Capital”) to invest in hyperscale data centers, which we expect to invest up to $1.4 billion for a 45% stake in a three-asset Northern Virginia portfolio valued at more than $6.0 billion, with leases running 15 to 20 years. During the three months ended September 30, 2026, we closed on the first stabilized data center asset, as discussed in note *4, Investments in Unconsolidated Entities* to the consolidated financial statements, and expect to acquire the following two development assets upon stabilization.

Dispositions

During the three months ended September 30, 2026, we sold 182 properties with total net proceeds received of $526.6 million. During the nine months ended September 30, 2026, we sold 359 properties with total net proceeds received of $875.2 million.

Equity Capital Raising

During the three months ended September 30, 2026, we raised $472.5 million of proceeds from the sale of common stock, at a weighted average price of $60.49, primarily through the settlement of 7.8 million shares of common stock under our ATM program. As of November 2, 2026, we had outstanding forward sale agreements under our ATM program for a total of 18.5 million shares of common stock, representing expected net proceeds of approximately $1.1 billion (assuming full physical settlement of such agreements).

Note Issuances

In July 2026, we issued €600.0 million of 3.625% senior unsecured notes due July 2032.

In April 2026, we issued $800.0 million of 4.750% senior unsecured notes due April 2033. In connection with the offering, we executed a $500 million U.S. Dollar-to-Euro 7-year cross currency swap, resulting in approximately €436 million of proceeds and a blended coupon rate of 4.16%.

Term Loan Issuance

In March 2026, we closed a $693.9 million unsecured term loan due January 2036, which carries a fixed rate of 4.91% and executed a cross-currency swap on $500.0 million of proceeds for approximately €431.0 million, achieving an effective blended borrowing rate of 4.34% at the time of closing.

Convertible Bond Issuances

In August 2026, we issued $1.0 billion principal amount of 3.750% convertible senior notes due August 2031 in a private offering, resulting in net proceeds of approximately $983.2 million. In connection with the pricing of the notes and the exercise by the initial purchasers of their option to purchase additional notes, we entered into privately negotiated capped call transactions with certain financial institutions. We used approximately $33.2 million of the net proceeds to pay the cost of the capped call transactions and approximately $188.7 million of the net proceeds to repurchase approximately 3.0 million shares of our common stock concurrently with the pricing of the offering.

In January 2026, we issued $862.5 million principal amount of 3.500% convertible senior notes due January 2029 in a private offering, resulting in net proceeds of approximately $845.1 million. We used approximately $101.9 million of the net proceeds to repurchase approximately 1.8 million shares of our common stock concurrently with the pricing of the offering.

Expanded Revolving Credit Facilities and Commercial Paper Programs

In July 2026, we closed on the recast and expansion of our $5.5 billion multicurrency unsecured revolving credit facilities, upsized from the prior $4.0 billion capacity. In addition, we also expanded our global commercial paper programs to a total combined capacity of $5.5 billion, upsized from the prior $3.0 billion combined capacity.

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Portfolio Discussion

Leasing Results

As of September 30, 2026, we had 182 properties available for lease or sale out of 15,536 properties in our portfolio, which represents a 98.8% occupancy rate based on the number of properties in our portfolio. Our property-level occupancy rates exclude properties with ancillary leases only, such as cell towers and billboards, and properties with possession pending, and include properties owned by unconsolidated joint ventures. The following summarizes our portfolio activity for the periods indicated below:

Three months ended September 30, 2026	
Properties available for lease as of June 30, 2026	188
Lease expirations (1)	274
Re-leases to same client	(213)
Re-leases to new client	(9)
Vacant dispositions	(58)
Properties available for lease as of September 30, 2026	182

Nine months ended September 30, 2026	
Properties available for lease as of December 31, 2025	173
Lease expirations (1)	1,074
Re-leases to same client	(818)
Re-leases to new client	(66)
Vacant dispositions	(181)
Properties available for lease as of September 30, 2026	182

(1) Includes scheduled and unscheduled expirations (including leases rejected in bankruptcy), as well as future expirations resolved in the periods indicated above.

During the three months ended September 30, 2026, the new annualized base rent on re-leased units was $67.6 million, as compared to the previous annual rent of $65.3 million on the same units, representing a rent recapture rate of 103.5% on the re-leased units.

During the nine months ended September 30, 2026, the new annualized base rent on re-leased units was $251.1 million, as compared to the previous annual rent of $243.5 million on the same units, representing a rent recapture rate of 103.1% on the re-leased units.

As part of our re-leasing costs, we pay leasing commissions to unrelated, third-party real estate brokers consistent

with the commercial real estate industry standard, and sometimes provide rent concessions to our clients. We do not consider the collective impact of the leasing commissions or rent concessions to our clients to be material to our financial position or results of operations.

Impact of Inflation

Leases generally provide for limited increases in rent as a result of fixed increases, increases in the consumer price index, retail price index in the case of certain leases in the U.K. (typically subject to ceilings), or increases in clients' sales volumes. We expect that inflation will cause these lease provisions to result in rent increases over time. During times when inflation is greater than increases in rent, as provided for in the leases, rent increases may not keep up with the rate of inflation and other costs.

Moreover, our strategic focus on the use of net lease agreements reduces our exposure to rising property expenses due to inflation because the client is responsible for property expenses. Even though the utilization of net leases reduces our exposure to rising property expenses due to inflation, substantial inflationary pressures and increased costs may have an adverse impact on our clients if increases in their operating expenses exceed increases in revenue, which may adversely affect our clients' ability to pay rent. Additionally, inflationary periods may cause us to experience increased costs of financing, make it difficult to refinance debt at attractive rates or at all, and may adversely affect the properties we can acquire if the cost of financing an acquisition is in excess of our anticipated earnings from such property, thereby limiting the properties that can be acquired.

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Impact of Real Estate and Capital Markets

In the commercial real estate market, property prices generally continue to fluctuate. Likewise, during certain periods, the global capital markets have experienced significant price volatility, dislocations, and liquidity disruptions, which may impact our access to and cost of capital. We continually monitor the commercial real estate and global capital markets carefully and, if required, will make decisions to adjust our business strategy accordingly.

Impact of Current Macroeconomic Conditions

We monitor developments related to macroeconomic factors that could have an adverse impact on our business and our clients. Our clients face challenges that may differ from or be additional to challenges we face, including potential changes in consumer confidence levels, behavior and spending and increased operational expenses, including potential impacts from changes in global trade policies. The extent of the future effects on our business, results of operations, cash flows, and growth strategies is highly uncertain and will ultimately depend on future developments, none of which can be predicted.

LIQUIDITY AND CAPITAL RESOURCES

Our primary cash obligations are included in the "Material Cash Requirements" table, which is presented later in this section. We expect to fund our operating expenses and other short-term liquidity requirements, including property acquisitions and development costs, payment of principal and interest on our outstanding indebtedness, property improvements, re-leasing costs, and cash distributions to common stockholders, primarily through a combination of the following:

- Cash and cash equivalents;
- Future cash flows from operations;
- Issuances of common stock or debt, or other securities offerings;
- Additional borrowings under our credit facilities or commercial paper programs, which are backstopped by our credit facilities;
- Short-term loans;
- Asset dispositions; and
- Credit investment repayments.

In addition to these sources of liquidity, we manage and own an interest in our perpetual life U.S. Core Plus Fund (the "Fund"). During the nine months ended September 30, 2026, within our Fund, we called an aggregate $1.2 billion of capital from third-party investors, resulting in our indirect ownership interest of 23.6% in the Fund. We seek to hold additional closings during the life of the Fund. In March 2026, we established a strategic relationship with Apollo, a high-growth, global alternative asset manager, and closed on $1.0 billion of gross proceeds in exchange for Apollo's acquisition of a 49% interest in a joint venture that indirectly owns a diversified net lease portfolio comprised entirely of single-client retail properties. In September 2026, we established a new euro-denominated joint venture with KKR, a leading global investment firm, and closed on €528 million of gross proceeds in exchange for KKR's acquisition of a 49% equity interest in a euro-denominated joint venture that indirectly owns a diversified portfolio of stabilized net lease assets across four countries in Europe.

We intend to evaluate other opportunities to raise private capital in the future, including potentially through additional funds and/or joint venture opportunities.

We believe that our cash and cash equivalents on hand, cash provided from operating activities, and borrowing capacity are sufficient to meet our liquidity needs for the next twelve months. We intend, however, to use permanent or long-term capital to fund property acquisitions and to repay future borrowings under our credit facilities and commercial paper programs.

Long-Term Liquidity Requirements

Our primary goal is to deliver dependable monthly dividends to stockholders that increase over time. Historically, we have met our principal short-term and long-term capital needs, including the funding of high-quality real estate acquisitions, investments in loans to clients, property development, and capital expenditures by issuing common stock, long-term unsecured notes, and term loan borrowings. While the issuance of common stock has historically been an important component of our capital structure, we continue to broaden and diversify our sources of capital to reduce reliance on the public capital markets. This approach enhances capital availability across market cycles, improves cost-of-capital certainty, and increases financial flexibility. However, there can be no assurance that our efforts will be successful.

Capitalization
As of September 30, 2026, our total capitalization was $83.8 billion. Total capitalization consisted of $51.8 billion of common equity (based on the September 30, 2026 closing price on the NYSE of $54.30 and assuming the conversion of 2.7 million common units of Realty Income, L.P.), and total outstanding borrowings of $32.0 billion of our pro-rata share of total debt principal.
Share Repurchase Program
We are authorized to repurchase up to $2.0 billion in shares of our common stock under our share repurchase program, which will expire in January 2028. Repurchases under the repurchase program may be made at management's discretion from time to time using a variety of methods, which may include open market purchases, privately negotiated transactions, Rule 10b5-1 plans or otherwise, all in accordance with the rules of the SEC and other applicable legal requirements. The repurchase program does not obligate us to acquire any particular amount of common stock, and the repurchase program may be suspended or discontinued at any time at our discretion. Under the repurchase program, we repurchased 1.8 million shares of our common stock for $101.9 million in January 2026, and 3.0 million shares of our common stock for $188.7 million in August 2026.
ATM Program
In May 2026, we replaced our prior ATM program with a new ATM program, pursuant to which we may offer and sell up to 150.0 million shares of common stock. During the nine months ended September 30, 2026, we settled approximately 21.4 million shares of common stock previously sold pursuant to forward sale agreements through our ATM program for approximately $1.3 billion of net proceeds. As of September 30, 2026, we had outstanding forward sale agreements under our ATM program for a total of 18.5 million shares of common stock, representing approximately $1.1 billion in expected net proceeds, which have been executed at a weighted average forward price of $58.97 per share (assuming full physical settlement of all outstanding shares of common stock, subject to such forward sale agreements and certain assumptions made with respect to settlement dates). As of September 30, 2026, we had 133.7 million shares remaining for future issuance under our ATM program. We anticipate maintaining the availability of our ATM program in the future, including the replenishment of authorized shares issuable thereunder.
Debt Financing Activities
As of September 30, 2026, our total outstanding borrowings of credit facilities, commercial paper, term loans, mortgages payable, and senior unsecured notes and bonds were $31.7 billion, with a weighted average maturity of 5.1 years and a weighted average interest rate of 3.9%. As of September 30, 2026, approximately 93% of our total debt was fixed rate debt. See notes 6 through 8 to the consolidated financial statements for additional information about our outstanding debt, along with our debt financing activities during the nine months ended September 30, 2026 below.
Term Loan Issuance
In March 2026, we closed a $693.9 million unsecured term loan due January 2036 with an affiliate of The Goldman Sachs Group, Inc. at a fixed rate of 4.91% and executed a cross-currency swap on $500.0 million of proceeds for approximately €431.0 million, achieving an effective blended borrowing rate of 4.34% at the time of closing.
Convertible Bond Issuances
In August 2026, we issued $1.0 billion principal amount of 3.750% convertible senior notes due August 2031 in a private offering, resulting in net proceeds of approximately $983.2 million. In connection with the pricing of the notes and the exercise by the initial purchasers of their option to purchase additional notes, we entered into privately negotiated capped call transactions with certain financial institutions. We used approximately $33.2 million of the net proceeds to pay the cost of the capped call transactions and approximately $188.7 million of the net proceeds to repurchase approximately 3.0 million shares of our common stock concurrently with the pricing of the offering. The notes are senior, unsecured obligations of Realty Income and accrue interest at a rate of 3.750% per annum, payable semi-annually in arrears. The notes will mature on August 15, 2031, unless earlier repurchased, redeemed or converted.
In January 2026, we issued $862.5 million principal amount of 3.500% convertible senior notes due January 2029 in a private offering, resulting in net proceeds of approximately $845.1 million. We used approximately $101.9 million of the net proceeds to repurchase approximately 1.8 million shares of our common stock concurrently with the pricing of the offering. The notes are senior, unsecured obligations of Realty Income and accrue interest at a rate of 3.500% per annum, payable semi-annually in arrears. The notes will mature on January 15, 2029, unless earlier repurchased, redeemed or converted.

Note Issuances

In July 2026, we issued €600.0 million of 3.625% senior unsecured notes due July 2032.

In April 2026, we issued $800.0 million of 4.750% senior unsecured notes due April 2033. In connection with the offering, we executed a $500 million U.S. Dollar-to-Euro 7-year cross currency swap, resulting in approximately €436 million of proceeds and a blended coupon rate of 4.16%.

Note Repayments

We repaid the following notes, plus accrued and unpaid interest, upon maturity:

2026 Repayments	Date of Issuance	Maturity Date	Principal Amount (in millions)
5.050% Notes	January 2023	January 2026	$ 500.0
0.750% Notes	December 2020	March 2026	$ 325.0
4.875% Notes	June 2016	June 2026	$ 600.0
4.450% Notes	January 2024	September 2026	$ 300.0
4.125% Notes	September 2014	October 2026	$ 650.0

Credit Facilities and Commercial Paper Programs

In July 2026, we amended and restated our unsecured revolving credit facility to increase the borrowing capacity to $5.5 billion, among other things. The revolving credit facility is bifurcated into two $2.75 billion tranches, which initially mature on April 29, 2029 and July 10, 2030, respectively, before giving effect to two six-month extension options. Borrowings under the RI Credit Facilities bear interest at the applicable benchmark rate for the currency and borrowing option selected, including SOFR-based rates for USD borrowings, SONIA-based rates for GBP borrowings and EURIBOR-based rates for EUR borrowings, subject to applicable adjustments specified in the credit agreement, plus a margin determined by our credit ratings. As of September 30, 2026, our investment grade credit ratings provide for a borrowing rate of 0.650% over the applicable benchmark rate. Including the 0.100% facility commitment fee, the all-in drawn rate is 0.750% above the applicable benchmark rate.

In conjunction with the closing of the updated revolving credit facility, we also expanded our global unsecured commercial paper programs to a total combined capacity of $5.5 billion, including an upsized $2.75 billion USD-denominated commercial paper program and a $2.75 billion EUR-denominated commercial paper program. The notes will be sold under customary terms in the United States and European commercial paper note markets, respectively, and will rank pari passu with all of our other unsecured senior indebtedness, including our outstanding senior notes and borrowings under our multicurrency revolving credit facilities. We expect to use our $5.5 billion multicurrency revolving credit facilities as a liquidity backstop for the repayment of notes issued under the programs.

Note Covenants

The following is a summary of the key financial covenants for our senior unsecured notes, as defined and calculated per the terms of our senior notes and bonds. These calculations, which are not based on accounting principles generally accepted in the United States of America ("U.S. GAAP"), are presented to investors to show our ability to incur additional debt under the terms of our senior notes and bonds as well as to disclose our current compliance with such covenants and are not measures of our liquidity or performance. The actual amounts as of September 30, 2026, are:

Note Covenants	Required	Actual
Limitation on incurrence of total debt	≤ 60% of adjusted assets	41.5%
Limitation on incurrence of secured debt	≤ 40% of adjusted assets	0.3%
Debt service and fixed charge coverage (trailing 12 months) (1)	≥ 1.5x	4.6x
Maintenance of total unencumbered assets	≥ 150% of unsecured debt	242.2%

(1) Our debt service coverage ratio is calculated on a pro forma basis for the preceding four-quarter period on the assumptions that: (i) the incurrence of any Debt (as defined in the covenants) by us since the first day of such four-quarter period and the application of the proceeds therefrom (including to refinance other Debt since the first day of such four-quarter period), (ii) the repayment or retirement of any of our Debt since the first day of such four-quarter period, and (iii) any acquisition or disposition by us of any asset or group since the first day of such four quarters had in each case occurred on the first day of such four-quarter period, and subject to certain additional adjustments. Such pro forma ratio has been prepared on the basis required by that debt service covenant, reflects various estimates and assumptions and is subject to other uncertainties, and therefore does not purport to reflect what our actual debt service coverage ratio would have been had transactions referred to in clauses (i), (ii) and (iii) of the preceding sentence occurred as of the first date of the four-quarter period nor does it purport to reflect our debt service coverage ratio for any future period. Fixed charge coverage is calculated in the same manner as the debt service coverage. The following is our calculation of debt service and fixed charge coverage as of September 30, 2026 (in thousands, for trailing twelve months):

Net income attributable to the Company	$	1,355,749
Plus: interest expense, excluding the amortization of deferred financing costs		1,189,797
Plus: provision for taxes		97,371
Plus: depreciation and amortization		2,557,942
Plus: provisions for impairment		440,979
Plus: pro forma adjustments		264,811
Less: provisions for gains from sales or joint ventures		(255,197)
Income available for debt service, as defined	$	5,651,452
Total pro forma debt service charge	$	1,226,630
Debt service and fixed charge coverage ratio		4.6x

Credit Agency Ratings

The borrowing interest rates under our revolving credit facilities are based upon our ratings assigned by credit rating agencies. We are currently assigned the following investment grade corporate credit ratings on our senior unsecured notes and bonds: Fitch Ratings has assigned a credit rating of A with a "stable" outlook, Moody's Investors Service has assigned a rating of A3 with a "stable" outlook, and Standard & Poor's Ratings Group has assigned a rating of A- with a "stable" outlook. In addition, we are assigned the following ratings on our commercial paper: Fitch Ratings has assigned a rating of F1, Moody's Investors Service has assigned a rating of P-2, and Standard & Poor's Ratings Group has assigned a rating of A-2.

Based on our credit rating agency ratings as of September 30, 2026, our credit facilities provide for a borrowing rate of 0.650% over the applicable benchmark rate. Including the 0.100% facility commitment fee, the all-in drawn rate is 0.750% above the applicable benchmark rate.

In addition, if our credit rating is lower than BBB-/Baa3 or our senior unsecured debt is unrated, credit ratings provide for a borrowing rate of 1.350% over the applicable benchmark rate, with a facility fee of 0.300%. If our credit rating is A/A2 or higher, credit ratings provide for a borrowing rate of 0.625% over the applicable benchmark rate, with a facility fee of 0.100%.

We also issue senior debt securities from time to time and our credit ratings can impact the interest rates charged in those transactions. If our credit ratings or ratings outlook change, our cost to obtain debt financing could increase or decrease. The credit ratings assigned to us could change based upon, among other things, our results of operations and financial condition. These ratings are subject to ongoing evaluation by credit rating agencies, and we cannot assure you that our ratings will not be changed or withdrawn by a rating agency in the future if, in its judgment, circumstances warrant. Moreover, a rating is not a recommendation to buy, sell or hold our debt securities or common stock.

Material Cash Requirements

The following table summarizes the maturity of each of our obligations as of September 30, 2026 (in millions):

	2026	2027	2028	2029	2030	Thereafter	Total
Credit Facilities [1]	$ —	$ —	$ —	$ 440.5	$ 146.8	$ —	$ 587.3
Commercial Paper [2]	1,540.7	—	—	—	—	—	1,540.7
Unsecured Term Loans	—	500.0	1,573.5	2.4	10.4	698.9	2,785.2
Mortgages Payable	10.7	22.3	1.3	1.3	1.0	—	36.6
Senior Unsecured Notes and Bonds	650.0	2,361.8	2,499.8	3,675.9	2,440.0	15,160.8	26,788.3
Interest [3]	257.4	1,130.4	968.6	884.0	728.6	3,205.0	7,174.0
Ground Leases Paid by the Company [4]	3.5	15.4	13.3	13.4	14.2	525.1	584.9
Ground Leases Paid by Our Clients [5]	7.8	30.1	29.3	28.6	27.5	436.8	560.1
Other [6]	216.4	513.9	114.3	3.8	—	6.2	854.6
Total	$ 2,686.5	$ 4,573.9	$ 5,200.1	$ 5,049.9	$ 3,368.5	$ 20,032.8	$40,911.7

[1] The initial terms of the RI Credit Facilities expire on April 29, 2029 and July 10, 2030 and include, at our option, two six-month extensions. The initial term of the Fund Credit Facilities expires in April 2029 and includes, at our option, two six-month extensions.

[2] Commercial paper programs outstanding were $1.5 billion, maturing between October 2026 and November 2026.

[3] Interest on the commercial paper programs, term loans, mortgages payable, and senior unsecured notes and bonds has been calculated based on outstanding balances at period end through their respective maturity dates.

[4] We currently pay the ground lessors directly for the rent under certain ground lease arrangements.

[5] Our clients, who are generally sub-tenant clients under ground leases, are responsible for paying the rent under these ground leases.

[6] "Other" consists of $772.8 million of commitments under construction contracts, $68.0 million for tenant improvements, recurring capital expenditures, and building improvements, and $13.8 million in contingent purchase consideration obligations.

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As of September 30, 2026, we had approximately $286.6 million of unfunded loan commitments related to certain loan investments. These commitments are not reflected in the table above, as the timing of the funding is dependent on borrower request and the satisfaction of customary conditions, and therefore cannot be reasonably estimated by period. See note *18, Commitments and Contingencies* to the consolidated financial statements for further details.

Investments in Unconsolidated Entities

As of September 30, 2026, our pro-rata share of secured debt of unconsolidated entities was approximately $893.0 million.

DIVIDEND POLICY

Distributions are paid monthly to holders of shares of our common stock.

Distributions are paid monthly to the limited partners holding common units of Realty Income, L.P., each on a per unit basis that is equal to the amount paid per share to our common stockholders (subject to the adjustment factor applicable to those units at the time of such distribution).

In order to maintain our status as a real estate investment trust ("REIT") for federal income tax purposes, we generally are required to distribute dividends to our stockholders aggregating annually at least 90% of our taxable income (excluding net capital gains), and we are subject to income tax to the extent we distribute less than 100% of our taxable income (including net capital gains). In 2025, our cash distributions to common stockholders totaled $2.92 billion, or approximately 149.1% of our taxable income of $1.96 billion. Certain measures are available to us to reduce or eliminate our tax exposure as a REIT, and accordingly, no provision for U.S. federal income taxes, other than our taxable REIT subsidiaries (each, a "TRS"), has been made. Our taxable income reflects non-cash deductions for depreciation and amortization. Our taxable income is presented to show our compliance with REIT dividend requirements and is not a measure of our liquidity or operating performance. We intend to continue to make distributions to our stockholders that are sufficient to meet this dividend requirement and that will reduce or eliminate our exposure to income taxes. Furthermore, we believe our cash on hand and funds from operations are sufficient to support our current level of cash distributions to our stockholders. We distributed $2.4345 per share to stockholders during the nine months ended September 30, 2026, representing 72.7% of our diluted Adjusted Funds from Operations Available to Common Stockholders ("AFFO") per share of $3.35.

Future distributions will be at the discretion of our Board of Directors and will depend on, among other things, our results of operations, Funds from Operations Available to Common Stockholders ("FFO"), Normalized Funds from Operations Available to Common Stockholders ("Normalized FFO"), AFFO, cash flow from operations, financial condition, capital requirements, the annual distribution requirements under the REIT provisions of the U.S. Internal Revenue Code of 1986, as amended (the "Code"), our debt service requirements, and any other factors the Board

of Directors may deem relevant. In addition, our RI Credit Facilities contain financial covenants that could limit the amount of distributions payable by us in the event of a default, and which prohibit the payment of distributions on our common stock in the event that we fail to pay when due (subject to any applicable grace period) any principal or interest on borrowings under our RI Credit Facilities.

Distributions of our current and accumulated earnings and profits for federal income tax purposes generally will be taxable to stockholders as ordinary income, except to the extent that we recognize capital gains and declare a capital gains dividend, or that such amounts constitute "qualified dividend income" subject to a reduced rate of tax. The maximum tax rate of non-corporate taxpayers for "qualified dividend income" is generally 20%. In general, dividends payable by REITs are not eligible for the reduced tax rate on qualified dividend income, except to the extent that certain holding requirements have been met with respect to the REIT's stock and the REIT's dividends are attributable to dividends received from certain taxable corporations (such as our TRSs) or to income that was subject to tax at the corporate or REIT level (for example, if we distribute taxable income that we retained and paid tax on in the prior taxable year). However, non-corporate stockholders, including individuals, generally may deduct up to 20% of dividends from a REIT, other than capital gain dividends and dividends treated as qualified dividend income.

Distributions in excess of earnings and profits generally will first be treated as a non-taxable reduction in the stockholders' basis in their stock, but not below zero. Distributions in excess of that basis generally will be taxable as a capital gain to stockholders. Approximately 33.6% of the distributions to our common stockholders, made or deemed to have been made in 2025, were classified as a return of capital for federal income tax purposes.

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RESULTS OF OPERATIONS

The following is a comparison of our results of operations for the three and nine months ended September 30, 2026 and 2025.

Total Revenue

The following summarizes our total revenue (in thousands):

	Three months ended September 30,			Nine months ended September 30,		
	2026	**2025**	**Change**	**2026**	**2025**	**Change**
Rental (excluding reimbursements)	$ 1,378,860	$ 1,303,985	$ 74,875	$ 4,057,526	$ 3,780,428	$ 277,098
Rental (reimbursements)	104,939	82,517	22,422	293,557	257,319	36,238
Interest income on financing receivables	32,248	32,635	(387)	96,402	97,652	(1,250)
Interest and dividend income on loans and preferred equity investments	104,982	51,058	53,924	263,609	125,274	138,335
Other	553	357	196	6,926	762	6,164
Total revenue	$ 1,621,582	$ 1,470,552	$ 151,030	$ 4,718,020	$ 4,261,435	$ 456,585

Rental Revenue (excluding reimbursements)

The table below summarizes the increase in rental revenue (excluding reimbursements) in the three and nine months ended September 30, 2026 and 2025 (dollars in thousands):

	Three months ended September 30,			
	Number of Properties	2026	2025	Change
Properties acquired during 2026 & 2025	694	$ 145,909	$ 38,669	$ 107,240
Same store rental revenue	14,442	1,187,928	1,174,470	13,458
Constant currency adjustment (1)	N/A	3,769	4,390	(621)
Properties sold during and prior to 2026	798	5,568	26,978	(21,410)
Straight-line rent and other non-cash adjustments	N/A	2,191	2,628	(437)
Vacant rents, development and other (2)	396	28,337	28,044	293
Other excluded revenue (3)	N/A	5,158	28,806	(23,648)
Total		$ 1,378,860	$ 1,303,985	$ 74,875

	Nine months ended September 30,			
	Number of Properties	2026	2025	Change
Properties acquired during 2026 & 2025	694	$ 336,323	$ 68,166	$ 268,157
Same store rental revenue	14,442	3,552,323	3,514,467	37,856
Constant currency adjustment (1)	N/A	12,636	(4,823)	17,459
Properties sold during and prior to 2026	798	31,960	91,349	(59,389)
Straight-line rent and other non-cash adjustments	N/A	(9,846)	(7,060)	(2,786)

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For purposes of determining the same store rent property pool, we include all properties that were owned for the entire year-to-date period, for both the current and prior year, except for properties during the current or prior year that: (i) were vacant at any time, (ii) were under development or redevelopment, or (iii) were involved in eminent domain and rent was reduced. Each of the exclusions from the same store pool are separately addressed within the applicable sentences above, explaining the changes in rental revenue for the period.

Of the 17,459 in-place leases in the portfolio, 13,853, or 79.3%, were under leases that provide for increases in rents through: base rent increases tied to inflation (typically subject to ceilings), percentage rent based on a percentage of the clients' gross sales, fixed increases, or a combination of two or more of the aforementioned rent provisions.

Rent based on a percentage of our clients' gross sales, or percentage rent, was $4.4 million and $4.0 million for the three months ended September 30, 2026 and 2025, respectively. Rent based on a percentage of our clients' gross sales, or percentage rent, was $12.6 million and $12.6 million for the nine months ended September 30, 2026 and 2025, respectively. Percentage rent represents less than 1% of rental revenue.

As of September 30, 2026, our portfolio of 15,536 properties was 98.8% leased with 182 properties available for lease or sale, as compared to 98.7% leased with 204 properties available for lease as of September 30, 2025. It has been our experience that approximately 1% to 4% of our property portfolio will be available for lease at any given time; however, it is possible that the number of properties available for lease or sale could increase in the future, given the nature of economic cycles and other unforeseen global events.

Rental Revenue (reimbursements)

A number of our leases provide for contractually obligated reimbursements from clients for recoverable real estate taxes and operating expenses. Contractually obligated reimbursements by our clients increased by $22.4 million and $36.2 million for the three and nine months ended September 30, 2026 as compared to the same periods in 2025, respectively, primarily due to higher reimbursable property taxes and maintenance due to growth in our portfolio.

Interest Income on Financing Receivables

Interest income on financing receivables decreased by $0.4 million and $1.3 million for the three and nine months ended September 30, 2026 as compared to the same periods in 2025, respectively, primarily due to lower average financing receivable balances outstanding.

Interest and Dividend Income on Loans and Preferred Equity Investments

Interest and dividend income on loans and preferred equity investments increased by $53.9 million and $138.3 million for the three and nine months ended September 30, 2026 as compared to the same periods in 2025, respectively, due to the growth in our loan and preferred equity portfolio. Our loans receivable and preferred equity investments increased by approximately $2.6 billion compared to the same period in 2025 due to acquisitions.

Other Revenue

Other revenue increased by $0.2 million and $6.2 million for the three and nine months ended September 30, 2026 as compared to the same periods in 2025, respectively, primarily due to higher solar electricity tax credits received in the first quarter of 2026.

Expenses

The following summarizes our total expenses (in thousands):

	Three months ended September 30,			Nine months ended September 30,		
	2026	2025	Change	2026	2025	Change
Depreciation and amortization	$ 647,555	$ 631,981	$ 15,574	$1,922,507	$1,888,765	$ 33,742
Interest	333,564	294,482	39,082	937,587	846,680	90,907
Property (excluding reimbursements)	17,454	24,104	(6,650)	58,118	63,405	(5,287)
Property (reimbursements)	104,939	82,517	22,422	293,557	257,319	36,238
General and administrative	54,315	55,039	(724)	170,805	148,412	22,393
Provisions for impairment of real estate	111,645	75,391	36,254	255,995	315,063	(59,068)
Provisions for credit losses on loans and financing receivables	14,212	11,581	2,631	60,573	31,861	28,712
Merger, transaction, and other costs, net	2,694	13,343	(10,649)	15,539	13,953	1,586
Total expenses	$1,286,378	$1,188,438	$ 97,940	$3,714,681	$3,565,458	$ 149,223
Total revenue (1)	$1,516,643	$1,388,035		$4,424,463	$4,004,116	
General and administrative expenses as a percentage of total revenue (1)	3.6 %	4.0 %		3.9 %	3.7 %	
Property expenses (excluding reimbursements) as a percentage of total revenue (1)	1.2 %	1.7 %		1.3 %	1.6 %	

(1) Excludes client reimbursements.

Depreciation and Amortization

Depreciation and amortization increased by $15.6 million and $33.7 million for the three and nine months ended September 30, 2026 as compared to the same periods in 2025, respectively, primarily due to portfolio growth, partially offset by accelerated amortization of in-place leases in the prior-year period relating to certain properties leased to clients in bankruptcy.

Interest Expense

The following is a summary of the components of our interest expense (in thousands):

	Three months ended September 30,			Nine months ended September 30,		
	2026	2025	Change	2026	2025	Change
Interest on our revolving credit facilities, commercial paper, term loans, mortgages, senior unsecured notes and bonds, and interest rate swaps	$ 312,897	$ 288,614	$ 24,283	$ 889,014	$ 834,633	$ 54,381
Credit facility commitment fees	1,980	1,597	383	5,250	4,433	817
Amortization of debt origination and deferred financing costs	10,340	7,975	2,365	28,285	21,057	7,228
Gain on interest rate swaps	(1,795)	(1,835)	40	(5,498)	(5,613)	115
Amortization of net note and mortgage discounts	11,732	1,296	10,436	26,447	2,994	23,453
Capital lease obligation	1,569	539	1,030	3,984	1,596	2,388
Interest capitalized	(3,159)	(3,704)	545	(9,895)	(12,420)	2,525
Interest expense	$ 333,564	$ 294,482	$ 39,082	$ 937,587	$ 846,680	$ 90,907
Revolving credit facilities, commercial paper, term loans, mortgages and senior unsecured notes and bonds						
Average outstanding balances	$31,953,581	$28,936,232	$3,017,349	$30,506,886	$28,226,288	$ 2,280,598
Weighted average interest rates	3.96 %	3.98 %		3.93 %	3.95 %	

Interest expense increased by $39.1 million or 13.3%, and $90.9 million, or 10.7%, for the three and nine months ended September 30, 2026 as compared to the same periods in 2025, respectively, primarily due to higher average borrowings in 2026, as well as higher amortization of mortgage and note premiums and discounts and deferred financing costs. See notes to the accompanying consolidated financial statements for additional information regarding our indebtedness.

Property Expenses (excluding reimbursements)

Property expenses (excluding reimbursements) consist of costs associated with properties available for lease, non-net-leased properties and general portfolio expenses and include, but are not limited to, property taxes, maintenance, insurance, utilities, property inspections and legal fees.

Property expenses (excluding reimbursements) decreased by $6.7 million and $5.3 million for the three and nine months ended September 30, 2026, as compared to the same periods in 2025, respectively. The decreases were primarily driven by a lower number and mix of properties available for lease, including less non-retail properties with higher maintenance and security costs.

Property Expenses (reimbursements)

Property expenses (reimbursements) consist of property taxes and operating costs paid on behalf of our clients. Property expenses (reimbursements) increased by $22.4 million and $36.2 million for the three and nine months ended September 30, 2026 as compared to the same periods in 2025, respectively, primarily due to higher reimbursable property taxes and maintenance due to growth in our portfolio.

General and Administrative Expenses

General and administrative expenses are expenditures related to the operations of our company, including employee-related costs, professional fees, and other general overhead costs associated with running our business. General and administrative expenses decreased by $0.7 million and increased by $22.4 million for the three and nine months ended September 30, 2026 as compared to the same periods in 2025, respectively. The increase for the nine months ended September 30, 2026 is primarily due to higher employee costs as we continue to invest in our people and our platform.

Provisions for Impairment of Real Estate

Provisions for impairment of real estate increased by $36.3 million and decreased by $59.1 million for the three and nine months ended September 30, 2026 as compared to the same periods in 2025, respectively. The increase for the three months ended September 30, 2026 as compared to the same period in 2025 is primarily due to higher impairment provisions related to vacant and expected vacancies in 2026. The decrease for the nine months ended September 30, 2026 as compared to the same period in 2025 is primarily due to larger impairment charges recorded in 2025 related to property sold or identified for sale, as well as properties leased to clients in bankruptcy.

Provisions for Credit Losses on Loans and Financing Receivables

Provisions for credit losses increased by $2.6 million and $28.7 million for the three and nine months ended September 30, 2026 as compared to the same periods in 2025, respectively. The increases were primarily driven by initial expected credit losses on loans acquired or originated during the period as well as reserves on financing receivables due to deterioration in the creditworthiness of certain clients.

Merger, Transaction, and Other Costs, Net

Merger, transaction, and other costs, net decreased by $10.6 million for the three months ended September 30, 2026 and increased by $1.6 million for the nine months ended September 30, 2026 as compared to the same periods in 2025, respectively, primarily due to lower placement fees incurred in fundraising for the Fund, which were partially offset by higher strategic venture organization costs incurred in the current year.

Gain on Sales of Real Estate

The following summarizes our property dispositions (dollars in thousands):

	Three months ended September 30,			Nine months ended September 30,		
	2026	2025	Change	2026	2025	Change
Number of properties sold	182	140	42	359	268	91
Net sales proceeds	$ 526,593	$ 214,792	$ 311,801	$ 875,227	$ 424,206	$ 451,021
Gain on sales of real estate	$ 113,865	$ 49,107	$ 64,758	$ 187,767	$ 110,210	$ 77,557

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Foreign Currency and Derivative Loss, Net

We borrow in the functional currencies of the countries in which we invest. Net foreign currency gain and loss are primarily related to the remeasurement of intercompany debt from foreign subsidiaries and outstanding borrowings denominated in the local currencies we invest in. Derivative gain and loss are primarily related to mark-to-market adjustments on derivatives that do not qualify for hedge accounting and settlement of designated derivatives reclassified from Accumulated Other Comprehensive Income ("AOCI").

Foreign currency and derivative loss, net decreased by $0.3 million for the three months ended September 30, 2026 and increased by $18.6 million for the nine months ended September 30, 2026 as compared to the same periods in 2025, respectively, primarily due to the impact of foreign currency fluctuations (primarily the U.S. dollar strengthening against the Euro and GBP) and the remeasurement of foreign-denominated balances.

Equity in Earnings of Unconsolidated Entities

Equity in earnings of unconsolidated entities decreased by $0.2 million and $2.9 million for the three and nine months ended September 30, 2026 as compared to the same periods in 2025, respectively, primarily attributable to lower income within our data center joint venture due to a gain on sale from an easement recorded in 2025 with no comparable gain recorded in 2026, in addition to an adjustment to straight-line rent recognized in the prior year.

Other Income, Net

Other income, net decreased by $3.8 million for the three months ended September 30, 2026 as compared to the same period in 2025 primarily due to lower interest income earned on cash. Other income, net increased by $4.1 million for the nine months ended September 30, 2026 as compared to the same period in 2025 primarily due to a non-recurring insurance commutation gain realized during the first quarter of 2026, which was partially offset by lower interest income earned on cash.

Income Taxes

Income taxes primarily consist of international income taxes accrued or paid by us and our subsidiaries, as well as

state and local taxes. Income taxes decreased by $0.3 million for the three months ended September 30, 2026 as compared to the same period in 2025 primarily due to lower deferred tax expense in the U.K. The increase in income taxes of $12.0 million for the nine months ended September 30, 2026 as compared to the same period in 2025 is primarily attributable to higher taxable income in the U.K. and Europe, offset with lower state franchise and income taxes in the U.S.

Net Income Attributable to Noncontrolling Interests

Net income attributable to noncontrolling interests increased by $26.3 million and $58.3 million for the three and nine months ended September 30, 2026 as compared to the same periods in 2025, respectively, primarily attributable to the launches of our U.S. Core Plus Fund and Apollo joint venture, which contributed to increases of $26.4 million and $58.9 million for the three and nine months ended September 30, 2026.

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NON-GAAP FINANCIAL MEASURES

Adjusted Earnings before Interest, Taxes, Depreciation and Amortization for Real Estate ("Adjusted EBITDA*re*")

Nareit established an EBITDA metric for real estate companies (i.e., EBITDA for real estate, or EBITDA*re*) it believed would provide investors with a consistent measure to help make investment decisions among certain REITs. Our definition of "Adjusted EBITDA*re*" is generally consistent with the Nareit definition, other than our adjustment to remove foreign currency and derivative gain and loss and merger, transaction, and other costs, net. We define Adjusted EBITDA*re*, a non-GAAP financial measure, for the most recent quarter as earnings (net income) before (i) interest expense, (ii) income taxes, (iii) depreciation and amortization, (iv) executive severance charge, (v) provisions for impairment of real estate, (vi) provisions for credit losses on loans and financing receivables, (vii) merger, transaction, and other costs, net, (viii) gain on sales of real estate, (ix) foreign currency and derivative gain and loss, net, and (x) equity in earnings of unconsolidated entities. Our Adjusted EBITDA*re* may not be comparable to Adjusted EBITDA*re* reported by other companies or as defined by Nareit, and other companies may interpret or define Adjusted EBITDA*re* differently than we do. Management believes Adjusted EBITDA*re* to be a meaningful measure of a REIT's performance because it provides a view of our operating performance, analyzes our ability to meet interest payment obligations before the effects of income tax, depreciation and amortization expense, provisions for impairment, provisions for credit losses on loans and financing receivables, gain on sales of real estate and other items, as defined above, that affect comparability, including the removal of non-recurring and non-cash items that industry observers believe are less relevant to evaluating the operating performance of a company. In addition, EBITDA*re* is widely followed by industry analysts, lenders, investors, rating agencies, and others as a means of evaluating the operating performance of business activities prior to servicing debt obligations. Management also believes the use of an Annualized Adjusted EBITDA*re* metric, which is calculated by multiplying Adjusted EBITDA*re* for the applicable quarter by four, is meaningful because it represents our current earnings run rate for the period presented. Adjusted EBITDA*re* should be considered along with, but not as an alternative to net income as a measure of our operating performance. We define Annualized Pro Forma Adjusted EBITDA*re* as Annualized Adjusted EBITDA*re*, subject to certain adjustments to incorporate Adjusted EBITDA*re* from investments we acquired or stabilized during the applicable quarter and Adjusted EBITDA*re* from investments we disposed of during the applicable quarter, and include transaction accounting adjustments in accordance with U.S. GAAP, giving pro forma effect to all transactions as if they occurred at the beginning of the applicable quarter. Our calculation includes all adjustments consistent with the requirements to present Annualized Adjusted EBITDA*re* on a pro forma basis in accordance with Article 11 of Regulation S-X. We believe Annualized Pro Forma Adjusted EBITDA*re* is a useful non-GAAP supplemental measure, as it excludes investments that were no longer owned at the balance sheet date and includes the annualized base rent from investments acquired during the quarter. Management also uses our ratio of Net Debt/Annualized Pro Forma Adjusted EBITDA*re* as a measure of leverage in assessing our financial performance, which is calculated as net debt (which we define as total debt, excluding deferred financing costs and net discounts, less consolidated cash and cash equivalents), divided by Annualized Pro Forma Adjusted EBITDA*re*. The ratio of our net debt to our Annualized Pro Forma Adjusted EBITDA*re* is also used to determine vesting of performance share awards granted to our executive officers.

The following is a reconciliation of net income (which we believe is the most comparable U.S. GAAP measure) to Adjusted EBITDA*re* and Annualized Pro Forma Adjusted EBITDA*re* calculations for the period indicated below (dollars in thousands):

	Three months ended September 30,	
	2026	
Net income	$	432,140
Interest		333,564
Income taxes		23,568
Depreciation and amortization		647,555
Executive severance charge		1,473
Provisions for impairment of real estate		111,645
Provisions for credit losses on loans and financing receivables		14,212
Merger, transaction, and other costs, net		2,694
Gain on sales of real estate		(113,865)
Foreign currency and derivative loss, net		2,513
Equity in earnings of unconsolidated entities		(2,927)
Adjusted EBITDA*re*	$	1,452,572
Annualized Adjusted EBITDA*re*	$	5,810,288
Annualized Pro Forma Adjustments	$	32,601
Annualized Pro Forma Adjusted EBITDA*re*	$	5,842,889
Total debt per the consolidated balance sheets, excluding deferred financing costs and net discounts	$	31,738,055
Less: Cash and cash equivalents		(368,534)
Net Debt	$	31,369,521
Net Debt/Annualized Pro Forma Adjusted EBITDA*re*		5.4x

As described above, the Annualized Pro Forma Adjustments, which include transaction accounting adjustments in accordance with U.S. GAAP, consist of adjustments to incorporate the Adjusted EBITDA*re* from investments we acquired or stabilized during the applicable quarter and Adjusted EBITDA*re* from investments we disposed of during the applicable quarter, giving pro forma effect to all transactions as if they occurred at the beginning of the applicable quarter, consistent with the requirements of Article 11 of Regulation S-X. The following table summarizes our Annualized Pro Forma Adjustments related to our Annualized Pro Forma Adjusted EBITDA*re* calculation for the period indicated below (in thousands):

	Three months ended September 30,	
	2026	
Annualized pro forma adjustments from investments acquired or stabilized	$	80,896
Annualized pro forma adjustments from investments disposed		(48,295)
Annualized Pro Forma Adjustments	$	32,601

FUNDS FROM OPERATIONS AVAILABLE TO COMMON STOCKHOLDERS AND NORMALIZED FUNDS FROM OPERATIONS AVAILABLE TO COMMON STOCKHOLDERS

We define FFO, a non-GAAP measure, consistent with the National Association of Real Estate Investment Trusts' definition, as net income available to common stockholders, plus depreciation and amortization of real estate assets, plus provisions for impairments of depreciable real estate assets, and reduced by gain on property sales. We define Normalized FFO, a non-GAAP financial measure, as FFO excluding merger, transaction, and other costs, net. We define diluted FFO and diluted Normalized FFO as FFO and Normalized FFO adjusted for dilutive noncontrolling interests.

The following summarizes our FFO and Normalized FFO (in millions, except per share data):

	Three months ended September 30,			Nine months ended September 30,		
	2026	2025	%Change	2026	2025	%Change
FFO available to common stockholders	$ 1,041.0	$ 981.1	6.1 %	$ 3,031.2	$ 2,874.5	5.5 %
FFO per common share (1)	$ 1.10	$ 1.07	2.8 %	$ 3.23	$ 3.18	1.6 %
Normalized FFO available to common stockholders	$ 1,043.7	$ 994.4	5.0 %	$ 3,046.8	$ 2,888.4	5.5 %
Normalized FFO per common share (1)	$ 1.10	$ 1.09	0.9 %	$ 3.25	$ 3.19	1.9 %

(1) All per share amounts are presented on a diluted per common share basis.

We consider FFO and Normalized FFO to be appropriate supplemental measures of a REIT's operating performance as they are based on a net income analysis of property portfolio performance that adds back items such as depreciation and impairments for FFO, and adds back merger, transaction, and other costs, net, for Normalized FFO. The historical accounting convention used for real estate assets requires straight-line depreciation of buildings and improvements, which implies that the value of real estate assets diminishes predictably over time. Since real estate values historically rise and fall with market conditions, presentations of operating results for a REIT, using historical accounting for depreciation, could be less informative.

The following is a reconciliation of net income available to common stockholders (which we believe is the most comparable U.S. GAAP measure) to FFO and Normalized FFO. Also presented is information regarding distributions paid to common stockholders and the weighted average number of common shares used for the basic and diluted computation per share (in thousands, except per share amounts):

	Three months ended September 30,		Nine months ended September 30,	
	2026	2025	2026	2025
Net income available to common stockholders	$ 403,942	$ 315,771	$ 1,059,663	$ 762,505
Depreciation and amortization	647,555	631,981	1,922,507	1,888,765
Depreciation of furniture, fixtures and equipment	(827)	(711)	(2,416)	(1,853)
Provisions for impairment of real estate	111,645	75,391	255,995	315,063
Gain on sales of real estate	(113,865)	(49,107)	(187,767)	(110,210)
Proportionate share of adjustments for unconsolidated entities	13,281	9,003	31,780	24,343
FFO adjustments allocable to noncontrolling interests	(20,705)	(1,278)	(48,535)	(4,160)
FFO available to common stockholders	$ 1,041,026	$ 981,050	$ 3,031,227	$ 2,874,453
FFO allocable to dilutive noncontrolling interests	2,420	2,346	6,797	7,188
Diluted FFO	$ 1,043,446	$ 983,396	$ 3,038,024	$ 2,881,641
FFO available to common stockholders	$ 1,041,026	$ 981,050	$ 3,031,227	$ 2,874,453
Merger, transaction, and other costs, net	2,694	13,343	15,539	13,953
Normalized FFO available to common stockholders	$ 1,043,720	$ 994,393	$ 3,046,766	$ 2,888,406
Normalized FFO allocable to dilutive noncontrolling interests	2,420	2,346	6,797	7,188
Diluted Normalized FFO	$ 1,046,140	$ 996,739	$ 3,053,563	$ 2,895,594
FFO per common share:				
Basic	$ 1.10	$ 1.07	$ 3.24	$ 3.18
Diluted	$ 1.10	$ 1.07	$ 3.23	$ 3.18
Normalized FFO per common share:				
Basic	$ 1.11	$ 1.09	$ 3.25	$ 3.20
Diluted	$ 1.10	$ 1.09	$ 3.25	$ 3.19
Distributions paid to common stockholders	$ 768,505	$ 737,859	$ 2,283,316	$ 2,177,133
FFO after distributions	$ 272,521	$ 243,191	$ 747,911	$ 697,320
Normalized FFO after distributions	$ 275,215	$ 256,534	$ 763,450	$ 711,273
Weighted average number of common shares used for FFO and Normalized FFO:				
Basic	944,261	913,949	936,219	902,935
Diluted	948,797	917,869	940,928	906,692

ADJUSTED FUNDS FROM OPERATIONS AVAILABLE TO COMMON STOCKHOLDERS

We define AFFO, a non-GAAP measure, as FFO adjusted for unique revenue and expense items, which we believe are not as pertinent to the measurement of our ongoing operating performance. We define diluted AFFO as AFFO adjusted for dilutive noncontrolling interests.

The following summarizes our AFFO (in millions, except per share data):

	Three months ended September 30,			Nine months ended September 30,		
	2026	2025	%Change	2026	2025	%Change
AFFO available to common stockholders	$ 1,061.1	$ 992.0	7.0 %	$ 3,140.8	$ 2,889.2	8.7 %
AFFO per common share (1)	$ 1.12	$ 1.08	3.7 %	$ 3.35	$ 3.19	5.0 %

(1) All per share amounts are presented on a diluted per common share basis.

We consider AFFO to be an appropriate supplemental measure of our performance. Most companies in our industry use a similar measurement, but they may use the term “CAD” (for Cash Available for Distribution), “FAD” (for Funds Available for Distribution) or other terms. Our AFFO calculations may not be comparable to AFFO, CAD or FAD

reported by other companies, and other companies may interpret or define such terms differently than we do. We believe the non-GAAP financial measure AFFO provides useful information to investors because it is a widely accepted industry measure of the operating performance of real estate companies that is used by industry analysts and investors who look at and compare those companies. In particular, AFFO provides an additional measure to compare the operating performance of different REITs without having to account for differing depreciation assumptions and other unique revenue and expense items which are not pertinent to measuring a particular company's ongoing operating performance. Therefore, we believe that AFFO is an appropriate supplemental performance metric, and that the most appropriate U.S. GAAP performance metric to which AFFO should be reconciled is net income available to common stockholders. Presentation of the information regarding FFO, Normalized FFO, and AFFO is intended to assist the reader in comparing the operating performance of different REITs, although it should be noted that not all REITs calculate FFO, Normalized FFO, and AFFO in the same way, so comparisons with other REITs may not be meaningful. Furthermore, FFO, Normalized FFO, and AFFO are not necessarily indicative of cash flow available to fund cash needs and should not be considered as alternatives to net income as an indication of our performance. FFO, Normalized FFO, and AFFO should not be considered as alternatives to reviewing our cash flows from operating, investing, and financing activities. In addition, FFO, Normalized FFO, and AFFO should not be considered as measures of liquidity, our ability to make cash distributions, or our ability to pay interest payments.

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The following is a reconciliation of net income available to common stockholders (which we believe is the most comparable U.S. GAAP measure) to Normalized FFO and AFFO. Also presented is information regarding distributions paid to common stockholders and the weighted average number of common shares used for the basic and diluted computation per share (in thousands, except per share amounts). Certain prior period amounts have been reclassified to conform to the current period presentation. These reclassifications had no impact on previously reported AFFO.

	Three months ended September 30,		Nine months ended September 30,	
	2026	2025	2026	2025
Net income available to common stockholders	$ 403,942	$ 315,771	$ 1,059,663	$ 762,505
Cumulative adjustments to calculate Normalized FFO (1)	639,778	678,622	1,987,103	2,125,901
Normalized FFO available to common stockholders	1,043,720	994,393	3,046,766	2,888,406
Debt-related non-cash items:				
Amortization of net debt discounts and deferred financing costs	21,656	9,001	54,133	23,532
Amortization of acquired interest rate swap value	1,531	2,251	4,592	9,517
Capital expenditures from operating properties:				
Leasing costs and commissions	(2,392)	(1,754)	(5,690)	(4,619)
Recurring capital expenditures	(27)	(42)	(197)	(282)
Other non-cash items:				
Provisions for credit losses on loans and financing receivables	14,212	11,581	60,573	31,861
Amortization of share-based compensation	6,461	7,719	27,112	21,728
Straight-line rent and expenses, net	(50,732)	(43,474)	(129,778)	(117,512)
Amortization of above and below-market leases, net	17,742	10,462	48,505	32,075
Deferred tax expense	—	3,829	1,718	4,138
Executive severance charge	1,473	—	3,319	—
Derivative and unrealized foreign currency loss (gain), net (2)	4,202	(1,941)	22,157	(730)
Other adjustments (3)	2,230	475	5,798	2,907
Proportionate share of adjustments for unconsolidated entities	(987)	(650)	(1,761)	(2,291)
Adjustments allocable to noncontrolling interests	2,008	138	3,523	465
AFFO available to common stockholders	$ 1,061,097	$ 991,988	$ 3,140,770	$ 2,889,195
AFFO allocable to dilutive noncontrolling interests	2,394	2,331	7,166	7,133
Diluted AFFO	$ 1,063,491	$ 994,319	$ 3,147,936	$ 2,896,328
AFFO per common share:				
Basic	$ 1.12	$ 1.09	$ 3.35	$ 3.20

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PROPERTY PORTFOLIO INFORMATION

As of September 30, 2026, most of the properties in our portfolio were leased under net lease agreements. A net lease typically requires the client to be responsible for monthly rent and certain property operating expenses including property taxes, insurance, and maintenance. In addition, clients of our properties typically pay rent increases based on: (1) fixed increases, (2) increases tied to inflation (typically subject to ceilings), or (3) additional rent calculated as a percentage of the clients' gross sales above a specified level.

We define total portfolio annualized base rent as our pro-rata share of contractual monthly base rent for all leases in place and exchange rates as of the balance sheet date, multiplied by 12, and excluding percentage rent and income on loans and preferred equity investments. If there is a rent abatement, we annualize the first monthly contractual base rent following the free rent period. Total annualized base rent has not been reduced to reflect reserves recorded as reductions to GAAP rental revenue in the periods presented. We believe total annualized base rent is a useful supplemental operating measure, as it excludes properties that were no longer owned at the balance sheet date and includes the annualized rent from properties acquired during the quarter.

Top 20 Industry Concentrations

We are engaged in a single business activity, which is the leasing of property to clients, generally on a net lease basis. That business activity spans various geographic boundaries and includes property types and clients engaged in various industries. Even though we have a single segment, we believe our investors continue to view diversification as a key component of our investment philosophy and so we believe it remains important to present certain information regarding our property portfolio classified according to the business of the respective clients, expressed as a percentage of our total portfolio annualized base rent:

	Percentage of Total Portfolio Annualized Base Rent by Industry	
	As of	
	September 30, 2026	December 31, 2025 (1)
Grocery	10.6%	11.1%
Convenience Stores	9.2	9.5
Home Improvement	6.4	6.4
Dollar Stores	6.0	6.1
Restaurants-Quick Service	4.7	4.8
Health and Fitness	4.1	4.4
Automotive Service	4.0	4.3
Drug Stores	4.0	4.3
General Merchandise	3.9	3.5
Restaurants-Casual Dining	3.6	3.8
Gaming	3.1	3.1
Home Furnishings	3.0	2.8
Transportation Services	3.0	2.9
Apparel Stores	2.9	2.6

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Property Type Composition

The following table sets forth certain property type information regarding our property portfolio as of September 30, 2026 (dollars and square footage in thousands):

Property Type	Number of Properties	Leasable Square Feet (1)	Annualized Base Rent	Percentage of Annualized Base Rent
Retail	14,838	214,428	$ 4,126,701	77.0 %
Industrial	627	133,366	911,723	17.0
Gaming	2	5,053	165,629	3.1
Data Center	4	770	54,417	1.0
Other (2)	65	3,518	98,745	1.9
Total	15,536	357,135	$ 5,357,215	100.0 %

(1) Represents leasable building square footage, which includes our portfolio of unconsolidated joint ventures based on ownership percentage and deducts noncontrolling interests. Excludes 2,962 acres of leased land categorized as agriculture as of September 30, 2026.

(2) "Other" primarily includes 27 properties classified as agriculture with $36.0 million in annualized base rent, 14 properties classified as office with $30.1 million in annualized base rent, 21 properties classified as country clubs with $28.5 million in annualized base rent, as well as one land parcel under development.

Client Diversification

The following table sets forth the 20 largest clients in our property portfolio, expressed as a percentage of total portfolio annualized base rent, which does not give effect to deferred rent or interest earned on loans and preferred equity investments, as of September 30, 2026:

Client	Number of Leases	Percentage of Total Portfolio Annualized Base Rent (1)
Dollar General	1,866	3.3 %
7-Eleven	799	3.0
Walgreens	387	2.9
Family Dollar	1,253	2.5
Life Time Group	43	2.1
(B&Q) Kingfisher	73	2.0
Wynn Resorts	1	2.0
EG Group	414	1.9
Asda	41	1.6
Sainsbury's	42	1.6
Tractor Supply	269	1.5
BJ's Wholesale Club	45	1.4
Tesco	29	1.4
FedEx	59	1.3
MGM (Bellagio)	1	1.1
Home Depot	42	1.1
CVS Pharmacy	204	1.0
Walmart / Sam's Club	62	0.9
Decathlon	85	0.9
AMC Theatres	36	0.8
Total	5,751	34.3 %

(1) Amounts for each client are calculated independently; therefore, the individual percentages may not sum to the total.

Lease Expirations

The following table sets forth certain information regarding the timing of the lease term expirations in our portfolio (excluding rights to extend a lease at the option of the client) and their contribution to total portfolio annualized base rent as of September 30, 2026 (dollars in thousands):

	Total Portfolio [1]			
	Expiring Leases		Annualized Base Rent	Percentage of Annualized Base Rent
Year	Retail	Non-Retail		
2026	245	3	$ 38,343	0.7 %
2027	1,277	44	286,583	5.3
2028	1,744	76	402,169	7.5
2029	1,931	59	459,895	8.6
2030	1,353	58	380,436	7.1
2031	1,335	87	472,070	8.8
2032	1,598	63	413,922	7.7
2033	1,102	43	339,823	6.3
2034	826	45	366,480	6.8
2035	750	33	236,817	4.4
2036	712	41	280,564	5.2
2037	582	30	162,067	3.0
2038	435	25	152,936	2.9
2039	540	11	152,352	2.8
2040	350	9	187,961	3.5
Thereafter	1,921	131	1,024,797	19.4
Total	16,701	758	$ 5,357,215	100.0 %

[1] Leases on our multi-client properties are counted separately in the table above.

Geographic Diversification

The following table sets forth certain geographic information regarding our property portfolio as of September 30, 2026 (square footage in thousands):

Location	Number of Properties	Percent Leased	Approximate Leasable Square Feet	Percentage of Annualized Base Rent
Alabama	511	100 %	6,196	1.7 %
Alaska	16	75	623	0.2
Arizona	283	99	4,309	1.7
Arkansas	305	99	3,243	0.8
California	365	99	14,268	4.6
Colorado	200	100	3,707	1.3
Connecticut	54	100	2,372	0.5
Delaware	26	96	283	0.1
Florida	1,037	98	12,646	4.6
Georgia	705	99	10,663	3.2
Hawaii	22	100	48	0.1
Idaho	42	98	493	0.2
Illinois	600	100	15,536	4.3
Indiana	480	99	12,572	2.3
Iowa	120	98	4,267	0.7
Kansas	202	99	5,341	0.9
Kentucky	460	100	6,562	1.4

Location	Number of Properties	Percent Leased	Approximate Leasable Square Feet	Percentage of Annualized Base Rent
Louisiana	381	100	5,870	1.6
Maine	112	99	1,304	0.5
Maryland	100	99	3,988	1.1
Massachusetts	210	100	7,782	3.7
Michigan	582	100	8,647	2.5
Minnesota	282	98	5,293	1.5
Mississippi	339	100	5,459	1.1
Missouri	420	98	6,259	1.5
Montana	32	100	407	0.2
Nebraska	85	100	1,305	0.3
Nevada	80	100	4,662	1.8
New Hampshire	67	96	1,260	0.4
New Jersey	150	95	2,734	1.1
New Mexico	149	100	2,219	0.7
New York	377	99	6,731	2.4
North Carolina	489	99	10,010	2.5
North Dakota	26	100	595	0.2
Ohio	825	98	23,319	4.1
Oklahoma	387	100	5,448	1.4
Oregon	42	100	698	0.3
Pennsylvania	379	96	7,497	1.9
Rhode Island	35	97	415	0.2
South Carolina	376	99	5,872	1.7
South Dakota	40	98	603	0.2
Tennessee	576	100	9,816	2.3
Texas	1,824	98	35,828	9.5
Utah	55	100	2,530	0.5
Vermont	21	100	208	0.1
Virginia	414	99	8,435	2.9
Washington	87	100	2,098	0.7
West Virginia	111	100	960	0.3
Wisconsin	326	100	7,882	1.7
Wyoming	26	100	226	0.1
Puerto Rico	6	100	59	*
U.S. Virgin Islands	1	100	38	*
France	45	98	2,703	0.4
Germany	7	100	2,414	0.4
Ireland	27	100	2,245	0.6
Italy	96	100	4,519	1.2
Netherlands	2	100	1,572	0.3
Poland	14	100	7,651	1.1
Portugal	8	100	474	0.1
Spain	102	98	6,366	1.2
United Kingdom	395	98	39,605	15.1
Total/average	15,536	99 %	357,135	100.0 %

*Less than 0.1%

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IMPACT OF RECENT ACCOUNTING PRONOUNCEMENTS

For information on the impact of new accounting standards on our consolidated financial statements, see note *1, Summary of Significant Accounting Policies*, to our Consolidated Financial Statements.

CRITICAL ACCOUNTING POLICIES

Our consolidated financial statements have been prepared in accordance with U.S. GAAP and are the basis for our discussion and analysis of financial condition and results of operations. Preparing our consolidated financial statements requires us to make a number of estimates and assumptions that affect the reported amounts and disclosures in the consolidated financial statements. We believe that we have made these estimates and assumptions in an appropriate manner and in a way that accurately reflects our financial condition. We continually test and evaluate these estimates and assumptions using our historical knowledge of the business, as well as other factors, to ensure that they are reasonable for reporting purposes. However, actual results may differ from these estimates and assumptions. There have been no material changes to the Critical Accounting Policies disclosed in our annual report on Form 10-K for the year ended December 31, 2025. This summary should be read in conjunction with the more complete discussion of our accounting policies and procedures included in note *1, Summary of Significant Accounting Policies*, to our consolidated financial statements in our annual report.

Item 3: Quantitative and Qualitative Disclosures About Market Risk

We are exposed to economic risks from interest rates and foreign currency exchange rates. A portion of these risks is hedged, but the risks may affect our financial statements.

Interest Rates

We are exposed to interest rate changes primarily as a result of our revolving credit facilities and commercial paper programs, term loans, mortgages payable, and long-term notes and bonds used to maintain liquidity and expand our real estate investment portfolio and operations. Our interest rate risk management objective is to limit the impact of interest rate changes on earnings and cash flow and to lower our overall borrowing costs. To achieve these objectives, we primarily issue long-term notes and bonds, primarily at fixed rates.

In order to mitigate and manage the effects of interest rate risks on our operations, we may utilize a variety of financial instruments, including interest rate swaps, interest rate swaptions, interest rate locks and caps. The use of these types of instruments to hedge our exposure to changes in interest rates carries additional risks, including

counterparty credit risk, the enforceability of hedging contracts and the risk that unanticipated and significant changes in interest rates will cause a significant loss of basis in the contract. To limit counterparty credit risk, we will seek to enter into such agreements with major financial institutions with favorable credit ratings. There can be no assurance that we will be able to adequately protect against the foregoing risks or realize an economic benefit that exceeds the related amounts incurred in connection with engaging in such hedging activities. We do not enter into any derivative transactions for speculative or trading purposes.

The following table presents, by year of expected maturity, the principal amounts, average interest rates and estimated fair values of our fixed and variable rate debt as of September 30, 2026. This information is presented to evaluate the expected cash flows and sensitivity to interest rate changes.

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Expected Maturity Data

The following table summarizes the maturity of our debt as of September 30, 2026 (dollars in millions):

	Consolidated Fixed Rate Debt				Consolidated Variable Rate Debt				End of Period Interest Rate [3]	
Year Principal Due	Unsecured Term Loans	Mortgages Payable	Senior Unsecured Notes and Bonds	Subtotal	RI Credit Facilities	Fund Credit Facilities	Commercial Paper	Total Consolidated Debt Principal	Fixed Rate Debt [4]	Variable Rate Debt
2026	$ —	$ 10.7	$ 650.0	$ 660.7	$ —	$ —	$ 1,540.7	$ 2,201.4	4.14 %	3.35 %
2027	500.0	22.3	2,361.8	2,884.1	—	—	—	2,884.1	2.79	—
2028	1,573.5	1.3	2,499.8	4,074.6	—	—	—	4,074.6	3.64	—
2029	2.4	1.3	3,675.9	3,679.6	—	440.5	—	4,120.1	3.85	4.92
2030	10.4	1.0	2,440.0	2,451.4	146.8	—	—	2,598.2	3.73	4.15
Thereafter	698.9	—	15,160.8	15,859.7	—	—	—	15,859.7	4.11	—
Total [1]	$2,785.2	$ 36.6	$26,788.3	$29,610.1	$ 146.8	$ 440.5	$ 1,540.7	$ 31,738.1	3.86 %	3.73 %
Fair Value [2]	$2,771.2	$ 36.2	$25,002.0	$27,809.4	$ 146.8	$ 440.5	$ 1,540.7	$ 29,937.4		

[1] Excludes net discounts recorded on mortgages payable, net discounts recorded on notes payable, and deferred financing costs on term loans, mortgages payable, and notes payable.

[2] We base the estimated fair value of our 2026 Term Loan Facility, mortgages and private senior notes payable as of September 30, 2026, on the relevant forward interest rate curve, plus an applicable credit-adjusted spread. We base the estimated fair value of the publicly traded fixed rate senior notes and bonds, and other term loans as discussed in note 7, *Term Loans* as of September 30, 2026, on the indicative market prices and recent trading activity of our senior notes and bonds payable. We believe that the carrying values of the credit facilities, and commercial paper borrowings reasonably approximate their estimated fair values as of September 30, 2026.

[3] Calculated as the weighted average interest rate as of September 30, 2026. The weighted average interest rates reflect the effective fixed rate for floating rate debt that is fixed through interest rate swaps.

[4] In connection with our merger with Spirit in January 2024, we effectively assumed Spirit's existing term loans and fixed rate swaps, which carry a weighted average fixed interest rate of 3.2% for our term loan maturing in August 2027. In November 2025, we entered into interest rate swaps, which fixed our per annum interest rate at 4.2% for our term loan initially maturing in January 2028. In March 2026, we closed a $693.9 million unsecured term loan due January 2036, which carries a fixed rate of 4.91%. Concurrently, we executed a cross-currency swap on $500.0 million of proceeds for approximately €431.0 million. After giving effect to the swap, the effective blended borrowing rate as of September 30, 2026 was 4.36%. In April 2026, we issued $800.0 million of 4.750% senior unsecured notes due April 2033. In connection with the offering, we executed a $500 million U.S. Dollar-to-Euro 7-year cross currency swap, resulting in approximately €436 million of proceeds. After giving effect to the swap, the effective blended borrowing rate as of September 30, 2026 was 4.17%. In June 2026, the Fund fully drew on its $380.0 million unsecured delayed draw term loan, which initially matures in April 2028, and is subject to interest rate swaps that fix the effective interest rate at 4.92%.

The table above incorporates only those exposures that exist as of September 30, 2026. It does not consider those exposures or positions that could arise after that date. As a result, our ultimate realized gain or loss, with respect to interest rate fluctuations, would depend on the exposures that arise during the period, our hedging strategies at the time, and interest rates.

As of September 30, 2026, our outstanding mortgages payable, notes, and bonds had fixed interest rates. Interest on our credit facilities and commercial paper borrowings and term loans is variable. However, the variable interest rate feature on certain term loans has been mitigated by interest rate swap agreements, while one term loan bears a fixed contractual rate. As of September 30, 2026, a 1% change in interest rates on our variable-rate debt would change our interest rate costs by $21.3 million.

Foreign Currency Exchange Rates

We are exposed to foreign currency exchange variability related to investments in and earnings from our foreign

investments. Foreign currency market risk is the possibility that our results of operations or financial position could be better or worse than planned because of changes in foreign currency exchange rates. We primarily hedge our foreign currency risk by borrowing in the currencies in which we invest thereby providing a natural hedge. We continuously evaluate and manage our foreign currency risk through the use of derivative financial instruments, including currency exchange swaps, and foreign currency forward contracts with financial counterparties where practicable. Such derivative instruments are viewed as risk management tools and are not used for speculative or trading purposes. Additionally, our inability to redeploy rent receipts from our international operations on a timely basis subjects us to foreign exchange risk.

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Item 4: Controls and Procedures

Evaluation of Disclosure Controls and Procedures

We maintain disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the "Exchange Act")) that are designed to ensure that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

We carried out an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as of September 30, 2026, under the supervision and with the participation of management, including our Chief Executive Officer and Chief Financial Officer.

Based on the foregoing, our Chief Executive Officer and Chief Financial Officer concluded that as of September 30, 2026 our disclosure controls and procedures were effective and were operating at a reasonable assurance level.

Changes in Internal Controls

There have been no changes in our internal control over financial reporting that occurred during the quarter ended September 30, 2026, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Limitations on the Effectiveness of Controls

Internal control over financial reporting cannot provide absolute assurance of achieving financial reporting objectives because of its inherent limitations. Internal control over financial reporting is a process that involves human diligence and compliance and is subject to lapses in judgment and breakdowns resulting from human failures. Internal control over financial reporting also can be circumvented by collusion or improper management override. Because of such limitations, there is a risk that material misstatements may not be prevented or detected on a timely basis by internal control over financial reporting. However, these inherent limitations are known features of the financial reporting process. Therefore, it is possible to design into the process safeguards to reduce, though not eliminate, this risk.

PART II. OTHER INFORMATION

Item 1A: Risk Factors

You should carefully consider the risks described in "Item 1A, Risk Factors" in Part I of our annual report on Form 10-K for the year ended December 31, 2025, as our business, financial condition and results of operations could be adversely affected by any of the risks and uncertainties described therein. There have been no material changes to the risk factors disclosed in our annual report on Form 10-K for the year ended December 31, 2025.

Item 2: Unregistered Sales of Equity Securities and Use of Proceeds

The following table presents the number and average price of shares purchased during the three months ended September 30, 2026:

Period	Total Number of Shares Purchased (1)	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Program (2)	Average Price Paid per Share	Maximum Dollar Value of Shares that May be Repurchased Under the Program
July 1, 2026 — July 31, 2026	215	$ 61.82	—	$ —	$ 1,898,091,440
August 1, 2026 — August 31, 2026	136	$ 63.69	3,049,158	$ 61.89	$ 1,709,379,051
September 1, 2026 — September 30, 2026	1,316	$ 62.39	—	$ —	$ 1,709,379,051
Total	1,667	$ 62.42	3,049,158	$ 61.89	

(1) All 1,667 shares of common stock purchased during the three months ended September 30, 2026 were withheld for state and federal payroll taxes on the vesting of employee stock awards, as permitted under the Realty Income 2021 Incentive Award Plan. The withholding of common stock by us could be deemed a purchase of such common stock.

(2) We are authorized to repurchase up to $2.0 billion in shares of our common stock under our share repurchase program, which will expire in January 2028.

Item 5: Other Information

(a) None.
(b) None.
(c) Director and Officer Trading Arrangements

During the three months ended September 30, 2026, none of our officers or directors adopted or terminated any contract, instruction or written plan for the purchase or sale of our securities that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) or any "non-Rule 10b5-1 trading arrangement."

Item 6: Exhibits

Exhibit No.	Description
Instruments defining the rights of security holders, including indentures	
4.1	Indenture dated October 28, 1998 between the Company and The Bank of New York (filed as exhibit 4.1 to the Company's Form 8-K, filed on October 28, 1998 (File No. 001-13374) and incorporated herein by reference).
4.2	Form of 3.625% Note due 2032 issued on July 7, 2026 (filed as exhibit 4.2 and contained in exhibit 4.3 to the Company's Form 8-K, filed on July 7, 2026 (File No. 001-13374) and incorporated herein by reference).
4.3	Officers' Certificate dated July 7, 2026 pursuant to Sections 201, 301 and 303 of the Indenture dated as of October 28, 1998 between the Company and The Bank of New York Mellon Trust Company, N.A., as successor trustee, establishing the terms of a new series of debt securities entitled "3.625% Notes due 2032" and including the forms of debt security (filed as exhibit 4.3 to the Company's Form 8-K, filed on July 7, 2026 (File No. 001-13374) and incorporated herein by reference).
4.4	Form of 3.750% Convertible Senior Note due 2031 issued on August 14, 2026 (filed as exhibit 4.2 and contained in exhibit 4.1 to the Company's Form 8-K, filed on August 14, 2026 (File No. 001-13374) and incorporated herein by reference).
4.5	Indenture, dated as of August 14, 2026, between Realty Income Corporation and The Bank of New York Mellon Trust Company, N.A., as trustee (filed as exhibit 4.1 to the Company's Form 8-K, filed on August 14, 2026 (File No. 001-13374) and incorporated by reference herein).
Material Contracts	
10.1	Fifth Amended and Restated Credit Agreement, dated as of July 10, 2026, by and among Realty Income Corporation, as US borrower, RI UK Finance Ltd, as UK borrower, and Realty Income Euro Finance B.V., as Netherlands borrower, the lenders party thereto, Wells Fargo Bank, National Association, as Administrative Agent, and the other parties named therein (filed as exhibit 10.1 to the Company's Form 8-K, filed on July 13, 2026 (File No. 001-13374) and incorporated herein by reference).
10.2	Form of Capped Call Confirmation (filed as exhibit 10.1 to the Company's Form 8-K, filed on August 14, 2026 (File No. 001-13374) and incorporated herein by reference).
10.3	Second Amendment to Amended and Restated Term Loan Agreement, dated August 20, 2026, by and among the Company, as Borrower, the lenders party thereto and Wells Fargo Bank, National Association, as Administrative Agent (filed as exhibit 10.1 to the Company's Form 8-K, filed on August 20, 2026 (File No. 001-13374) and incorporated herein by reference).
10.4	First Amendment to Amended and Restated Term Loan Agreement, dated August 20, 2026, by and among the Company, as Borrower, the lenders party thereto and Toronto Dominion (Texas) LLC, as Administrative Agent (filed as exhibit 10.2 to the Company's Form 8-K, filed on August 20, 2026 (File No. 001-13374) and incorporated herein by reference).
Certifications	
31.1*	Certification of the Principal Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934 as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2*	Certification of the Principal Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934 as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32**	Section 1350 Certifications as furnished by the Principal Executive Officer and the Principal Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
Interactive Data Files	
101.INS*	Inline XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
101.SCH*	Inline XBRL Taxonomy Extension Schema Document.
101.CAL*	Inline XBRL Taxonomy Extension Calculation Linkbase Document.
101.LAB*	Inline XBRL Taxonomy Extension Label Linkbase Document.
101.PRE*	Inline XBRL Taxonomy Extension Presentation Linkbase Document.
101.DEF*	Inline XBRL Taxonomy Extension Definition Linkbase Document.
104*	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

*Filed herewith.

**Furnished herewith.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

REALTY INCOME CORPORATION

Date: November 2, 2026

/s/ NEALE REDINGTON

Neale Redington

Senior Vice President, Chief Accounting Officer

(Duly Authorized Officer and Principal Accounting Officer)