UNITED STATES SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

☑ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2026

or

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

Commission file number: 1-8923

WELLTOWER INC.

(Exact name of registrant as specified in its charter)

Delaware	**34-1096634**
(State or other jurisdiction of Incorporation)	(IRS Employer Identification No.)
4500 Dorr Street Toledo, Ohio	**43615**
(Address of principal executive office)	(Zip Code)

(419) - 247-2800

(Registrant's telephone number, including area code)

Not Applicable

(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock, $1.00 par value per share	WELL	New York Stock Exchange
Guarantee of 4.800% Notes due 2028 issued by Welltower OP LLC	WELL/28	New York Stock Exchange
Guarantee of 4.500% Notes due 2034 issued by Welltower OP LLC	WELL/34	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☑ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☑ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☑ Accelerated filer ☐ Non-accelerated filer ☐ Smaller reporting company ☐ Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☑

As of October 23, 2026, Welltower Inc. had 733,609,863 shares of common stock outstanding.

TABLE OF CONTENTS

PART I. FINANCIAL INFORMATION	**Page**
Item 1. Financial Statements (Unaudited)	3
Consolidated Balance Sheets	3
Consolidated Statements of Comprehensive Income	4
Consolidated Statements of Equity	6
Consolidated Statements of Cash Flows	8
Notes to Unaudited Consolidated Financial Statements	9
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	35
Item 3. Quantitative and Qualitative Disclosures About Market Risk	62
Item 4. Controls and Procedures	63
PART II. OTHER INFORMATION	
Item 1. Legal Proceedings	64
Item 1A. Risk Factors	64
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	64
Item 5. Other Information	64
Item 6. Exhibits	65
Signatures	66

PART I. FINANCIAL INFORMATION

CONSOLIDATED BALANCE SHEETS
WELLTOWER INC. AND SUBSIDIARIES
(In thousands)

	September 30, 2026 (Unaudited)	December 31, 2025 (Note)
Assets:		
Real estate investments:		
Real property owned:		
Land and land improvements	$ 7,535,251	$ 6,681,131
Buildings and improvements	60,990,495	52,058,099
Acquired lease intangibles	3,298,487	2,845,686
Real property held for sale, net of accumulated depreciation	306,776	1,450,137
Construction in progress	1,239,412	738,859
Less accumulated depreciation and amortization	(12,125,154)	(10,350,621)
Net real property owned	61,245,267	53,423,291
Right of use assets, net	1,922,667	2,158,045
Investments in sales-type leases, net	—	497,963
Real estate loans receivable, net of credit allowance	3,047,269	1,831,210
Net real estate investments	66,215,203	57,910,509
Other assets:		
Investments in unconsolidated entities	2,049,911	1,809,590
Cash and cash equivalents	2,274,910	5,033,678
Restricted cash	141,097	175,861
Receivables and other assets	3,030,212	2,373,409
Total other assets	7,496,130	9,392,538
Total assets	$ 73,711,333	$ 67,303,047
Liabilities and equity		
Liabilities:		
Unsecured credit facility and commercial paper	$ 1,041,054	$ —
Senior unsecured notes	14,686,972	16,383,522
Secured debt	3,467,126	2,813,780
Lease liabilities	1,968,069	2,182,993
Accrued expenses and other liabilities	2,684,098	2,719,813
Total liabilities	23,847,319	24,100,108
Redeemable noncontrolling interests	237,081	263,223
Equity:		
Common stock	732,160	696,621
Capital in excess of par value	57,547,521	50,898,707
Treasury stock	(26,641)	(14,405)
Cumulative net income	12,603,830	11,033,569
Cumulative dividends	(21,859,441)	(20,197,353)
Accumulated other comprehensive income (loss)	(415,436)	(287,641)
Total Welltower Inc. stockholders' equity	48,581,993	42,129,498
Noncontrolling interests	1,044,940	810,218
Total equity	49,626,933	42,939,716
Total liabilities and equity	$ 73,711,333	$ 67,303,047

Note: The consolidated balance sheet at December 31, 2025 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)
WELLTOWER INC. AND SUBSIDIARIES
(In thousands, except per share data)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Revenues:				
Resident fees and services	$ 3,121,141	$ 2,061,370	$ 8,886,963	$ 5,896,944
Rental income	488,641	499,475	1,402,223	1,444,082
Interest income	83,251	67,216	231,549	191,763
Other income	22,744	57,631	91,554	124,234
Total revenues	3,715,777	2,685,692	10,612,289	7,657,023
Expenses:				
Property operating expenses	2,246,026	1,577,048	6,451,569	4,554,149
Depreciation and amortization	706,786	509,812	2,067,302	1,490,717
Interest expense	192,655	162,052	567,284	448,171
General and administrative expenses	67,169	63,124	202,129	191,057
Loss (gain) on derivatives and financial instruments, net	—	31,682	—	28,063
Loss (gain) on extinguishment of debt, net	6,822	—	9,533	6,156
Provision for loan losses, net	230	1,088	4,045	(2,032)
Impairment of assets	33,452	3,081	64,052	75,359
Other expenses	124,687	44,699	242,754	75,357
Total expenses	3,377,827	2,392,586	9,608,668	6,866,997
Income (loss) from continuing operations before income taxes and other items	337,950	293,106	1,003,621	790,026
Income tax (expense) benefit	(7,116)	(2,335)	43,230	2,131
Income (loss) from unconsolidated entities	(30,689)	(12,610)	(50,344)	(18,739)
Gain (loss) on real estate dispositions and acquisitions of controlling interests, net	114,678	4,025	633,615	70,652
Income (loss) from continuing operations	414,823	282,186	1,630,122	844,070
Net income (loss)	414,823	282,186	1,630,122	844,070
Less: Net income (loss) attributable to noncontrolling interests[1]	18,236	1,627	59,861	3,666
Net income (loss) attributable to common stockholders	$ 396,587	$ 280,559	$ 1,570,261	$ 840,404
Weighted average number of common shares outstanding:				
Basic	724,329	672,407	711,389	657,571
Diluted	754,903	685,399	739,794	669,218
Earnings per share:				
Basic:				
Income (loss) from continuing operations	$ 0.57	$ 0.42	$ 2.29	$ 1.28
Net income (loss) attributable to common stockholders	$ 0.55	$ 0.42	$ 2.21	$ 1.28
Diluted:				
Income (loss) from continuing operations	$ 0.55	$ 0.41	$ 2.20	$ 1.26
Net income (loss) attributable to common stockholders[2]	$ 0.54	$ 0.41	$ 2.16	$ 1.26
Dividends declared and paid per common share	$ 0.85	$ 0.74	$ 2.33	$ 2.08

[1] Includes amounts attributable to redeemable noncontrolling interests.
[2] Includes adjustment to the numerator for income (loss) attributable to OP Units and DownREIT Units.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)
WELLTOWER INC. AND SUBSIDIARIES
(In thousands)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Net income (loss)	$ 414,823	$ 282,186	$ 1,630,122	$ 844,070
Other comprehensive income (loss):				
Foreign currency translation gain (loss)	3,180	(207,037)	(387,821)	521,942
Derivative and financial instruments designated as hedges gain (loss)	3,413	154,461	255,488	(377,669)
Total other comprehensive income (loss)	6,593	(52,576)	(132,333)	144,273
Total comprehensive income (loss)	421,416	229,610	1,497,789	988,343
Less: Total comprehensive income (loss) attributable to noncontrolling interests[1]	18,519	483	55,223	5,565
Total comprehensive income (loss) attributable to common stockholders	$ 402,897	$ 229,127	$ 1,442,566	$ 982,778

[1] Includes amounts attributable to redeemable noncontrolling interests.

CONSOLIDATED STATEMENTS OF EQUITY (UNAUDITED)
WELLTOWER INC. AND SUBSIDIARIES
(In thousands)

	Nine Months Ended September 30, 2026							
	Common Stock	Capital in Excess of Par Value	Treasury Stock	Cumulative Net Income	Cumulative Dividends	Accumulated Other Comprehensive Income (Loss)	Noncontrolling Interests	Total
Balances at January 1, 2026	$ 696,621	$ 50,898,707	$ (14,405)	$ 11,033,569	$ (20,197,353)	$ (287,641)	$ 810,218	$ 42,939,716
Comprehensive income:								
Net income (loss)				728,672			11,217	739,889
Other comprehensive income (loss)						(54,825)	(1,495)	(56,320)
Total comprehensive income								683,569
Net change in noncontrolling interests		(55,521)					127,626	72,105
Adjustment to members' interest from change in ownership in Welltower OP		(53,208)					53,208	—
Redemption of OP Units and DownREIT Units	396	61,194					(61,590)	—
Amounts related to stock incentive plans, net of forfeitures	156	22,321	(8,448)					14,029
Net proceeds from issuance of common stock	7,687	1,536,100						1,543,787
Common stock dividends paid					(520,347)			(520,347)
Balances at March 31, 2026	$ 704,860	$ 52,409,593	$ (22,853)	$ 11,762,241	$ (20,717,700)	$ (342,466)	$ 939,184	$ 44,732,859
Comprehensive income:								
Net income (loss)				445,002			9,827	454,829
Other comprehensive income (loss)						(79,180)	(2,070)	(81,250)
Total comprehensive income								373,579
Net change in noncontrolling interests		(1,958)					107,068	105,110
Adjustment to members' interest from change in ownership in Welltower OP		26,977					(26,977)	—
Redemption of OP Units	35	2,311					(2,346)	—
Amounts related to stock incentive plans, net of forfeitures	14	16,494	(3,108)					13,400
Net proceeds from issuance of common stock	14,159	2,951,195						2,965,354
Equity component of exchangeable debt		(224,245)						(224,245)
Common stock dividends paid					(527,023)			(527,023)
Balances at June 30, 2026	$ 719,068	$ 55,180,367	$ (25,961)	$ 12,207,243	$ (21,244,723)	$ (421,646)	$ 1,024,686	$ 47,439,034
Comprehensive income:								
Net income (loss)				396,587			6,090	402,677
Other comprehensive income (loss)						6,210	301	6,511
Total comprehensive income								409,188
Net change in noncontrolling interests		(15,606)					(30,420)	(46,026)
Adjustment to members' interest from change in ownership in Welltower OP		(45,609)					45,609	—
Redemption of OP Units	14	1,312					(1,326)	—
Amounts related to stock incentive plans, net of forfeitures	3	16,946	(680)					16,269
Net proceeds from issuance of common stock	13,075	3,038,669						3,051,744
Equity component of exchangeable debt		(628,558)						(628,558)
Common stock dividends paid					(614,718)			(614,718)
Balances at September 30, 2026	$ 732,160	$ 57,547,521	$ (26,641)	$ 12,603,830	$ (21,859,441)	$ (415,436)	$ 1,044,940	$ 49,626,933

CONSOLIDATED STATEMENTS OF EQUITY (UNAUDITED)
WELLTOWER INC. AND SUBSIDIARIES
(In thousands)

	Nine Months Ended September 30, 2025							
	Common Stock	Capital in Excess of Par Value	Treasury Stock	Cumulative Net Income	Cumulative Dividends	Accumulated Other Comprehensive Income (Loss)	Noncontrolling Interests	Total
Balances at January 1, 2025	$ 637,002	$ 40,016,503	$ (114,176)	$ 10,096,724	$ (18,320,064)	$ (359,781)	$ 360,158	$ 32,316,366
Comprehensive income:								
Net income (loss)				257,957			(1,789)	256,168
Other comprehensive income (loss)						50,145	(53)	50,092
Total comprehensive income								306,260
Net change in noncontrolling interests		(156,107)					26,379	(129,728)
Adjustment to members' interest from change in ownership in Welltower OP		(31,806)					31,806	—
Redemption of OP Units and DownREIT Units	554	68,190					(68,744)	—
Amounts related to stock incentive plans, net of forfeitures	128	16,637	(5,331)					11,434
Net proceeds from issuance of common stock	14,404	2,117,486	99,335					2,231,225
Common stock dividends paid					(431,041)			(431,041)
Balances at March 31, 2025	$ 652,088	$ 42,030,903	$ (20,172)	$ 10,354,681	$ (18,751,105)	$ (309,636)	$ 347,757	$ 34,304,516
Comprehensive income:								
Net income (loss)				301,888			761	302,649
Other comprehensive income (loss)						143,622	582	144,204
Total comprehensive income								446,853
Net change in noncontrolling interests		(34,344)					12,514	(21,830)
Adjustment to members' interest from change in ownership in Welltower OP		(6,932)					6,932	—
Redemption of OP Units and DownREIT Units	3	(11,576)					(5,958)	(17,531)
Amounts related to stock incentive plans, net of forfeitures	(65)	10,286	6,228					16,449
Net proceeds from issuance of common stock	13,212	1,960,793						1,974,005
Common stock dividends paid					(439,348)			(439,348)
Balances at June 30, 2025	$ 665,238	$ 43,949,130	$ (13,944)	$ 10,656,569	$ (19,190,453)	$ (166,014)	$ 362,588	$ 36,263,114
Comprehensive income:								
Net income (loss)				280,559			1,213	281,772
Other comprehensive income (loss)						(51,432)	(151)	(51,583)
Total comprehensive income								230,189
Net change in noncontrolling interests		6,202					(101,905)	(95,703)
Adjustment to members' interest from change in ownership in Welltower OP		(9,614)					9,614	—
Redemption of OP Units and DownREIT Units	3	156					(159)	—
Amounts related to stock incentive plans, net of forfeitures	7	15,553	(396)					15,164
Net proceeds from issuance of common stock	18,981	3,093,465						3,112,446
Common stock dividends paid					(497,192)			(497,192)
Balances at September 30, 2025	$ 684,229	$ 47,054,892	$ (14,340)	$ 10,937,128	$ (19,687,645)	$ (217,446)	$ 271,200	$ 39,028,018

CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)
WELLTOWER INC. AND SUBSIDIARIES
(In thousands)

	Nine Months Ended September 30,	
	2026	2025
Operating activities:		
Net income (loss)	$ 1,630,122	$ 844,070
Adjustments to reconcile net income (loss) to net cash provided from (used in) operating activities:		
Depreciation and amortization	2,067,302	1,490,717
Other amortization expenses	31,230	42,161
Provision for loan losses, net	4,045	(2,032)
Impairment of assets	64,052	75,359
Stock-based compensation expense	57,618	48,348
Loss (gain) on derivatives and financial instruments, net	—	28,063
Loss (gain) on extinguishment of debt, net	9,533	6,156
Loss (income) from unconsolidated entities	50,344	18,739
Rental income less than (in excess of) cash received	(262,622)	(147,948)
Amortization related to above (below) market leases, net	(994)	(1,228)
Loss (gain) on real estate dispositions and acquisitions of controlling interests, net	(633,615)	(70,652)
Distributions by unconsolidated entities	24,138	18,539
Increase (decrease) in accrued expenses and other liabilities	(98,659)	20,931
Decrease (increase) in receivables and other assets	(265,806)	(143,875)
Net cash provided from (used in) operating activities	2,676,688	2,227,348
Investing activities:		
Cash disbursed for acquisitions, net of cash acquired	(9,704,995)	(4,040,936)
Cash disbursed for capital improvements to existing properties	(937,095)	(736,288)
Cash disbursed for construction in progress	(360,361)	(333,981)
Capitalized interest	(30,024)	(26,323)
Investment in loans receivable	(2,142,743)	(436,629)
Principal collected on loans receivable	1,028,036	208,136
Other investments, net of payments	(35,586)	(89,146)
Contributions to unconsolidated entities	(597,465)	(302,363)
Distributions by unconsolidated entities	273,562	180,064
Net proceeds from net investment hedge settlements	18,461	(2,199)
Proceeds from sales of real property	2,627,701	522,087
Net cash provided from (used in) investing activities	(9,860,509)	(5,057,578)
Financing activities:		
Net increase (decrease) under unsecured credit facility and commercial paper	1,042,452	—
Net proceeds from issuance of senior unsecured notes	905,628	2,354,157
Payments to extinguish, exchange or redeem senior unsecured notes	(3,361,600)	(1,299,575)
Net proceeds from the issuance of secured debt	332,884	—
Payments on secured debt	(197,893)	(336,201)
Net proceeds from the issuance of common stock	7,505,327	6,837,518
Payments for deferred financing costs and prepayment penalties	(40,680)	(586)
Contributions by noncontrolling interests[1]	27,779	10,493
Distributions to noncontrolling interests[1]	(98,709)	(217,704)
Cash distributions to stockholders	(1,659,392)	(1,368,341)
Other financing activities	(15,987)	(12,605)
Net cash provided from (used in) financing activities	4,439,809	5,967,156
Effect of foreign currency translation on cash and cash equivalents and restricted cash	(49,520)	92,190
Increase (decrease) in cash, cash equivalents and restricted cash	(2,793,532)	3,229,116
Cash, cash equivalents and restricted cash at beginning of period	5,209,539	3,711,457
Cash, cash equivalents and restricted cash at end of period	$ 2,416,007	$ 6,940,573
Supplemental cash flow information:		
Interest paid	$ 555,787	$ 373,339
Income taxes paid (received), net	36,549	22,333

[1] Includes amounts attributable to redeemable noncontrolling interests.

1. Business

Welltower Inc. (NYSE: WELL), a real estate investment trust ("REIT") and S&P 500 company, is positioned at the center of the silver economy, focusing on rental housing for aging seniors across the United States, United Kingdom and Canada. Our portfolio predominantly consists of seniors and wellness housing communities at the intersection of housing and hospitality, creating vibrant communities for mature renters and older adults.

We are structured as an umbrella partnership REIT under which substantially all of our business is conducted through Welltower OP LLC, the day-to-day management of which is exclusively controlled by Welltower Inc. Unless stated otherwise or the context otherwise requires, references to "Welltower" or the "Company" mean Welltower Inc. and references to "Welltower OP" mean Welltower OP LLC. References to "we," "us" and "our" mean collectively Welltower, Welltower OP and those entities/subsidiaries owned or controlled by Welltower and/or Welltower OP. Welltower's weighted average ownership in Welltower OP was 98.174% for the nine months ended September 30, 2026. As of September 30, 2026, Welltower owned 98.168% of the issued and outstanding units of Welltower OP, with other investors owning the remaining 1.832% of outstanding units. We adjust the noncontrolling members' interest at the end of each period to reflect their interest in the net assets of Welltower OP.

2. Accounting Policies and Related Matters

Basis of Presentation

The accompanying unaudited consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles ("U.S. GAAP") for interim financial information and with instructions to Quarterly Report on Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the nine months ended September 30, 2026 are not necessarily an indication of the results that may be expected for the year ending December 31, 2026. Unless otherwise indicated, references to "$" are to U.S. dollars and references to "C$" are to Canadian dollars. For further information, refer to the financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2025.

New Accounting Standards

In 2024, the FASB issued ASU 2024-03, "Income Statement—Reporting Comprehensive Income—Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses." The ASU is intended to enhance transparency of income statement disclosures primarily through additional disaggregation of relevant expense captions. The standard is effective for annual reporting periods beginning after December 15, 2026 and interim periods beginning after December 15, 2027, with prospective or retrospective application permitted. We are currently evaluating the potential impact of adopting this new standard on our consolidated financial statements and disclosures.

3. Real Property Acquisitions and Development

The total purchase price for all properties acquired through asset acquisitions is allocated to the tangible and identifiable intangible assets and liabilities at cost on a relative fair value basis. Liabilities assumed and any associated noncontrolling interests are reflected at fair value. For properties acquired through business combinations, assets acquired, liabilities assumed and any associated noncontrolling interests are recorded at fair value, with any excess consideration accounted for as goodwill. Acquired lease intangibles primarily relate to assets in our Seniors Housing Operating portfolio and generally have amortization periods of one to two years.

Transaction costs primarily represent costs incurred with acquisitions, including due diligence costs, fees for legal and valuation services, termination of pre-existing relationships computed based on the fair value of the assets acquired, lease termination fees and other acquisition-related costs. Transaction costs directly related to asset acquisitions are capitalized as a component of purchase price and all other non-capitalizable costs are reflected in other expenses on our Consolidated Statements of Comprehensive Income. Transaction costs related to business combinations are expensed as incurred.

Our acquisitions of properties are at times subject to earn out provisions based on the future operating performance of the acquired properties which could result in incremental payments in the future. Our policy is to recognize such contingent consideration with respect to asset acquisitions when the contingency is resolved and the consideration becomes payable. Contingent consideration with respect to business combinations is included in purchase consideration based on the initial estimated fair value. These amounts are included within the total net real estate assets and total liabilities sections of the table below.

The results of operations for these acquisitions have been included in our consolidated results of operations since the date of acquisition and are a component of the appropriate segments.

The following is a summary of our real property investment activity by segment for the periods presented (in thousands):

	Nine Months Ended							
	September 30, 2026				September 30, 2025			
	Seniors Housing Operating	Triple-net	Outpatient Medical	Totals	Seniors Housing Operating	Triple-net	Outpatient Medical	Totals
Land and land improvements	$ 763,834	$ 181,148	$ 346	$ 945,328	$ 359,679	$ 148,088	$ 19,337	$ 527,104
Buildings and improvements	6,147,921	2,349,629	87,188	8,584,738	2,221,761	2,052,242	1,343	4,275,346
Acquired lease intangibles	505,540	—	10,576	516,116	222,250	7,084	656	229,990
Construction in progress	628,257	—	—	628,257	—	—	—	—
Real property held for sale	452	—	—	452	175,262	48,753	—	224,015
Right of use assets, net	12,146	—	1,222	13,368	3,032	18,389	2,783	24,204
Total net real estate assets	8,058,150	2,530,777	99,332	10,688,259	2,981,984	2,274,556	24,119	5,280,659
Receivables and other assets	128,047	—	18	128,065	22,536	13,556	59	36,151
Total assets acquired[1]	8,186,197	2,530,777	99,350	10,816,324	3,004,520	2,288,112	24,178	5,316,810
Secured debt	(559,043)	—	—	(559,043)	(441,983)	—	—	(441,983)
Lease liabilities	(2,967)	—	(1,081)	(4,048)	(3,032)	—	(1,699)	(4,731)
Accrued expenses and other liabilities	(142,242)	(3,414)	(440)	(146,096)	(63,171)	(10,442)	(1,589)	(75,202)
Total liabilities acquired	(704,252)	(3,414)	(1,521)	(709,187)	(508,186)	(10,442)	(3,288)	(521,916)
Noncontrolling interests	(55,089)	—	—	(55,089)	(5,620)	—	—	(5,620)
Non-cash acquisition related activity[2]	(96,792)	(158,624)	(91,637)	(347,053)	(196,950)	(531,281)	(20,107)	(748,338)
Cash disbursed for acquisitions	7,330,064	2,368,739	6,192	9,704,995	2,293,764	1,746,389	783	4,040,936
Construction in progress additions	381,706	(6)	(3,868)	377,832	289,195	153	73,145	362,493
Less: Capitalized interest	(29,740)	—	(284)	(30,024)	(22,609)	—	(3,713)	(26,322)
Accruals[3]	(917)	—	13,470	12,553	3,511	1,094	(6,795)	(2,190)
Cash disbursed for construction in progress	351,049	(6)	9,318	360,361	270,097	1,247	62,637	333,981
Capital improvements to existing properties	891,013	32,348	13,734	937,095	634,959	30,233	71,096	736,288
Total cash invested in real property, net of cash acquired	$ 8,572,126	$ 2,401,081	$ 29,244	$ 11,002,451	$ 3,198,820	$ 1,777,869	$ 134,516	$ 5,111,205

[1] Excludes $7,379,000 and $5,239,000 of unrestricted and restricted cash acquired during the nine months ended September 30, 2026 and 2025, respectively.

[2] For the nine months ended September 30, 2026, relates to the acquisition of assets previously recognized as investments in unconsolidated entities, the reclassification of two properties from sales-type lease to operating lease (see Note 6 for further details), deferred consideration and exchangeable units issued in conjunction with the Amica Senior Lifestyles acquisition (see below), the issuance of OP units, and the settlement of an existing real estate loan receivable. For the nine months ended September 30, 2025, relates to the acquisition of assets previously recognized as investments in unconsolidated entities, the re-issuance of Welltower Inc. treasury shares, the issuance of Welltower Inc. Class A stock, acquired assets classified as held for sale and sold contemporaneously with the acquisition, and deferred consideration in lieu of cash consideration.

[3] Represents non-cash accruals for amounts to be paid in future periods for properties that converted, offset by amounts paid in the current period.

Amica Senior Lifestyles Acquisition

On April 1, 2026, we acquired a Canadian portfolio of 34 seniors housing communities and interests in four unconsolidated properties for a total purchase price of $2,951,181,000. The portfolio was funded with cash on hand, the assumption of $408,623,000 of secured debt and $27,589,000 of exchangeable partnership units that can be converted into Welltower common shares. The portfolio is included in our Seniors Housing Operating segment and is operated by Amica Senior Lifestyles ("Amica"). On July 2, 2026, we closed on the acquisition of four properties and an interest in one unconsolidated property, all of which are currently under development, for a purchase price of $433 million. The transactions were accounted for as asset acquisitions.

Barchester Healthcare Acquisition

During October 2025, in a series of transactions, we acquired all of the shares of Mint UK Bidco LLC ("Barchester"). The acquired portfolio consists of 111 properties in the U.K. held in a RIDEA structure managed by Barchester Healthcare and reported in our Seniors Housing Operating segment, 150 properties subject to a triple-net lease with Barchester Healthcare and reported in our Triple-net segment, and 21 properties under development which will also be managed by Barchester Healthcare in a RIDEA structure following development completion. Total consideration for the transaction, net of cash acquired, was $6,851,721,000, which included non-cash consideration of $1,544,747,000 primarily related to OP Units delivered in exchange for the contribution of the shares of the acquired entity.

The transaction was accounted for as a business combination. We finalized the valuation of the assets acquired and liabilities assumed as of September 30, 2026. During the nine months ended September 30, 2026, we recorded immaterial measurement

period adjustments primarily related to our review of tangible and intangible assets acquired and their related tax basis, and the finalization of our review of certain net working capital assets acquired and liabilities assumed. Please refer to Note 3 of the notes to the consolidated financial statements within our 2025 Annual Report on Form 10-K for additional information related to the Barchester acquisition.

Operations related to the transaction are included in our results of operations from the date of acquisition. We recognized $740,384,000 of total revenue from such operations during the nine months ended September 30, 2026.

HC-One Group Acquisition

On October 24, 2025, we acquired all of the shares of HC-One Topco Limited ("HC-One") via a share purchase agreement. HC-One operated 282 seniors housing properties in the U.K. including owned properties and leasehold interests. The acquired properties are reported within our Seniors Housing Operating segment. Since the transaction closed, we have transitioned management of 89 properties to other operators. Total consideration for the transaction, net of cash acquired, was $1,646,860,000, which included $908,605,000 related to the settlement of existing contractual arrangements between us and HC-One and was primarily attributable to the settlement of our existing real estate loan receivable of $882,326,000, as well as the settlement of equity warrants and an equity interest previously held by us and resulted in reduced cash consideration.

The transaction was accounted for as a business combination. We finalized the valuation of the assets acquired and liabilities assumed as of September 30, 2026. During the nine months ended September 30, 2026, we recorded immaterial measurement period adjustments, which were primarily related to the finalization of our review of certain net working capital assets acquired and liabilities assumed. Please refer to Note 3 of the notes to the consolidated financial statements within our 2025 Annual Report on Form 10-K for additional information related to the HC-One acquisition.

Operations related to the transaction are included in our results of operations from the date of acquisition. We recognized $899,856,000 of total revenue from such operations during the nine months ended September 30, 2026.

Pro Forma Financial Information

The following unaudited pro forma financial information presents consolidated financial information as if the Barchester and HC-One transactions occurred on January 1, 2025. In the opinion of management, all significant necessary adjustments to reflect the effect of the transactions have been made. The following pro forma information is not indicative of future operations (in thousands):

		Nine Months Ended September 30, 2025
Pro forma revenues	$	9,142,036
Pro forma net income attributable to common stockholders	$	667,608
Per share data (diluted)		
Net income attributable to common stockholders (as reported)	$	1.26
Net income attributable to common stockholders (pro forma)	$	0.99

Pro forma net income attributable to common stockholders and net income attributable to common stockholders per diluted share are impacted by the acquired lease intangibles that have a weighted average amortization period of two years.

Triple-net Acquisitions

Throughout 2025, we acquired 130 skilled nursing facilities for a total purchase price of $2,465,527,000, which included $1,946,395,000 of cash consideration and $519,132,000 of common stock consideration. The acquired properties were leased either to Avir Health Group or Aviata Health Group under long-term triple-net leases. During the nine months ended September 30, 2026, we acquired an additional 78 skilled nursing facilities for total cash consideration of $1,764,671,000. The acquired properties were leased to Avir Health Group under long-term triple-net leases.

Subsequent Acquisition Activity

In October 2026, we announced that we have closed or expect to close approximately $7 billion of seniors housing acquisitions through the end of the year. These acquisitions include a Canadian portfolio of 27 properties for a purchase price of C$2.2 billion, which closed on October 1, 2026. The acquisition, which will be reported in our Seniors Housing Operating segment, was funded through the assumption of C$639 million of secured debt, with the remainder funded with cash on hand. In addition, included in our announced investment activity is a 62 property portfolio in the United States that we are under contract to acquire for approximately $2.6 billion. The transaction is expected to be funded with cash and OP unit issuances in the fourth quarter. The portfolio will be leased to a tenant under a long term triple-net master lease. Expected acquisitions not yet closed are subject to customary closing conditions and regulatory approvals.

Development Projects Placed Into Service

The following is a summary of the construction projects that were placed into service and began generating revenues during the periods presented (in thousands):

	Nine Months Ended	
	September 30, 2026	September 30, 2025
Development projects:		
Seniors Housing Operating	$ 512,518	$ 742,491
Outpatient Medical	—	336,863
Total construction in progress conversions	$ 512,518	$ 1,079,354

4. Intangible Assets and Goodwill

The following is a summary of our real estate intangibles, excluding those related to ground leases or classified as held for sale, as of the dates indicated (in thousands):

	September 30, 2026	December 31, 2025
Assets:		
Gross acquired lease intangibles	$ 3,298,487	$ 2,845,686
Accumulated amortization	(2,458,663)	(1,936,939)
Net book value	$ 839,824	$ 908,747
Liabilities:		
Below market tenant leases	$ 11,284	$ 25,546
Accumulated amortization	(6,017)	(18,825)
Net book value	$ 5,267	$ 6,721

The following is a summary of real estate intangible amortization income (expense) for the periods presented (in thousands):

	Three Months Ended		Nine Months Ended	
	September 30, 2026	September 30, 2025	September 30, 2026	September 30, 2025
Rental income related to (above)/below market tenant leases, net	$ 94	$ (156)	$ 290	$ (466)
Amortization related to in-place lease intangibles	(174,974)	(95,694)	(566,288)	(306,223)

Goodwill

The change in the carrying amount of goodwill by reportable segment is as follows (in thousands):

	Seniors Housing Operating	Outpatient Medical	Total
Balance at December 31, 2025	$ 277,995	$ 68,321	$ 346,316
Acquisition measurement period adjustments	$ (6,477)	$ —	$ (6,477)
Effect of foreign currency translation	(3,622)	—	(3,622)
Balance at September 30, 2026	$ 267,896	$ 68,321	$ 336,217

5. Dispositions, Real Property Held for Sale and Impairment

We periodically sell properties for various reasons, including favorable market conditions, the exercise of tenant purchase options or reduction of concentrations (e.g., property type, relationship or geography). We classify a real estate property as held for sale when (i) the disposal has been approved by those within the organization with the appropriate level of authority, (ii) the property is available for sale in its present condition, (iii) an active program to locate a buyer has been initiated, (iv) it is probable that the property will be disposed of within one year, (v) the property is being marketed at a reasonable price relative to its fair value and (vi) it is unlikely that the disposal plan will significantly change or be withdrawn. As part of this process, we also consider whether these disposal transactions constitute a strategic shift that has a major effect on our operations and financial results and represent a discontinued operation.

At September 30, 2026, 22 Seniors Housing Operating properties, 32 Triple-net properties and four Outpatient Medical properties, with an aggregate real estate balance of $306,776,000, were classified as held for sale. Expected gross sales proceeds from these held for sale properties total approximately $717,392,000.

The net book value of real property owned is reviewed quarterly on a property by property basis to determine if facts and circumstances suggest that a property may be impaired. If the estimated undiscounted cash flows indicate that the carrying value of the property will not be recoverable, the carrying value of the property is reduced to the estimated fair market value and an impairment charge is recognized. Properties that meet the held for sale criteria are recorded at the lesser of fair value less costs to sell or the carrying value. During the nine months ended September 30, 2026, we recorded impairment charges of $64,052,000 related to 17 Seniors Housing Operating properties, two Triple-net properties and six Outpatient Medical properties. During the nine months ended September 30, 2025, we recorded $75,359,000 of impairment charges related to nine Seniors Housing Operating properties and six Triple-net properties.

Operating results attributable to properties sold or classified as held for sale which do not meet the definition of discontinued operations are not reclassified on our Consolidated Statements of Comprehensive Income. We recognized income (loss) from continuing operations before income taxes and other items from properties sold or classified as held for sale as of September 30, 2026 of $(20,156,000) and $16,236,000 for the three and nine months ended September 30, 2026 and $92,534,000 and $213,786,000 for the same respective periods in 2025.

Outpatient Medical Portfolio Disposition

On August 14, 2025, we entered into a definitive agreement to sell a portfolio of 319 consolidated and unconsolidated Outpatient Medical properties for approximately $7.2 billion. Net proceeds are expected to total approximately $6.0 billion following the reinvestment of a portion of the gross proceeds into a mandatorily redeemable preferred interest investment recorded as a real estate loan receivable at fair value, accompanied by a profits interest. The disposition has and will continue to occur in tranches, and some properties are subject to rights of first refusal held by joint venture partners or ground lessors, which could result in separate sale transactions without a mandatorily redeemable preferred equity investment or an accompanying profits interest. The properties met the criteria to be classified as held for sale as of September 30, 2025 and we expect to recognize a gain on the sale of the total portfolio. We assessed this transaction and concluded that the disposal of Outpatient Medical properties does not constitute a strategic shift that has a major effect on our operations and financial results.

During the nine months ended September 30, 2026, we disposed of 74 properties related to the definitive agreement, with an aggregate gain on real estate dispositions of $591,031,000. Total sales price related to these properties was $1,812,300,000, which included non-cash consideration of $156,138,000 representing the initial fair value of the mandatorily redeemable preferred interest investment retained. Through September 30, 2026, we have disposed of 315 properties related to the definitive agreement.

The following is a summary of our real property disposition activity for the periods presented (in thousands):

	Nine Months Ended	
	September 30, 2026	September 30, 2025
Real estate dispositions:[1]		
Seniors Housing Operating	$ 131,048	$ 485,489
Triple-net[2]	626,797	250,555
Outpatient Medical	1,344,459	5,541
Total dispositions	2,102,304	741,585
Gain (loss) on real estate dispositions and acquisitions of controlling interests, net[3]	634,233	70,652
Net other assets/(liabilities) disposed	52,171	829
Non-cash consideration[4]	(161,007)	(290,979)
Cash proceeds from real estate dispositions	$ 2,627,701	$ 522,087

[1] The nine months ended September 30, 2026 includes the disposition of three unconsolidated equity method investments that collectively owned 22 Outpatient Medical properties. The nine months ended September 30, 2025 includes the disposition of unconsolidated equity method investments related to our Chartwell joint ventures. See disclosure below for further information.

[2] The nine months ended September 30, 2026 include $444,773,000 related to 28 properties classified as sales-type leases as of December 31, 2025 for which the underlying properties were sold and the sales-type leases terminated. The nine months ended September 30, 2025 include $172,260,000 related to four properties classified as sales-type leases as of December 31, 2024 for which the underlying properties were sold and the sales-type leases terminated.

[3] The nine months ended September 30, 2026 exclude the net loss recognized in conjunction with the initial consolidation of variable interest entities and include a $3,059,000 loss for 28 properties classified as sales-type leases as of December 31, 2025 which were sold in 2026. The nine months ended September 30, 2025 include a $2,523,000 gain recognized for four properties classified as sales-type leases as of December 31, 2024 which were sold in 2025.

(4) Non-cash consideration for the nine months ended September 30, 2026 relates primarily to the retained preferred interest for our Outpatient Medical portfolio disposition. Non-cash consideration for the nine months ended September 30, 2025 includes the fair value of the equity method investment attributed to the 16 sold Chartwell properties, the value of our contribution of ten consolidated properties to the Fund (see Note 8 for further details) and the deferred consideration in lieu of cash consideration for the acquired assets classified as held for sale and sold contemporaneously with the related acquisition.

Strategic Dissolution of Chartwell Joint Ventures

During the quarter ended March 31, 2025, we substantially dissolved our existing relationship with Chartwell in Canada in a transaction covering 39 previously unconsolidated Seniors Housing Operating properties. The transaction included the acquisition of Chartwell's interest in 23 properties and the sale of our interest in 16 properties to Chartwell.

We recorded net real estate investments of $474,384,000 related to the 23 acquired and now consolidated properties, which was comprised of $77,385,000 of cash consideration and $396,999,000 of non-cash consideration. Non-cash consideration primarily includes $223,495,000 of assumed mortgage debt secured by the acquired properties, $78,538,000 of carryover investment from our prior equity method ownership interest, $85,435,000 of fair value interests in the 16 properties transferred by us to Chartwell and $9,531,000 of other net liabilities acquired. We also derecognized $41,064,000 of equity method investments related to the 16 properties retained by Chartwell and recorded a gain of $53,354,000 within gain (loss) on real estate dispositions and acquisitions of controlling interests, net within our Consolidated Statements of Comprehensive Income.

In conjunction with the transaction, operations for the 23 now wholly owned properties, along with operations for two other existing wholly-owned properties, transitioned to Cogir Senior Living ("Cogir").

6. Leases

Lessee

We lease land, buildings, office space and certain equipment. Many of our leases include a renewal option to extend the term from one to 25 years or more. Renewal options that we are reasonably certain to exercise are recognized in our right-of-use assets and lease liabilities.

The components of lease expense were as follows for the periods presented (in thousands):

		Nine Months Ended	
	Classification	September 30, 2026	September 30, 2025
Operating lease cost:[1]			
Real estate lease expense	Property operating expenses	$ 98,188	$ 72,748
Non-real estate investment lease expense	General and administrative expenses	4,521	4,712
Financing lease cost:			
Amortization of leased assets	Property operating expenses	14,447	3,721
Interest on lease liabilities	Interest expense	19,882	4,155
Total		$ 137,038	$ 85,336

(1) Includes short-term leases which are immaterial.

Supplemental balance sheet information related to leases in which we are the lessee is as follows (in thousands):

	Classification	September 30, 2026	December 31, 2025
Right of use assets:			
Operating leases - real estate	Right of use assets, net	$ 1,375,994	$ 1,537,490
Financing leases - real estate	Right of use assets, net	546,673	620,555
Real estate right of use assets, net		1,922,667	2,158,045
Operating leases - non-real estate investments	Receivables and other assets	25,621	25,073
Total right of use assets, net		$ 1,948,288	$ 2,183,118
Lease liabilities:			
Operating leases		$ 1,491,135	$ 1,642,849
Financing leases		476,934	540,144
Total		$ 1,968,069	$ 2,182,993

Lessor

Operating Leases

Substantially all of our operating leases in which we are the lessor contain escalating rent structures. Leases with fixed annual rental escalators are generally recognized on a straight-line basis over the initial lease period, subject to a collectability assessment. Rental income related to leases with contingent rental escalators is generally recorded based on the contractual cash rental payments due for the period.

Leases in our Triple-net and Outpatient Medical portfolios recognized under ASC 842, typically include some form of operating expense reimbursement by the tenant. For the nine months ended September 30, 2026, we recognized $1,402,223,000 of rental income related to operating leases, of which $40,539,000 was for variable lease payments that primarily represent the reimbursement of operating costs such as common area maintenance expenses, utilities, insurance and real estate taxes. For the nine months ended September 30, 2025, we recognized $1,444,082,000 of rental income related to operating leases, of which $167,865,000 was for variable lease payments.

For the majority of our Seniors Housing Operating segment, revenue from resident fees and services is predominantly service-based, and as such, resident agreements are accounted for under ASC 606. Within that reportable segment, we also recognize revenue from residential wellness housing leases in accordance with ASC 842. The amount of revenue related to these leases was $721,234,000 and $589,289,000 for the nine months ended September 30, 2026 and 2025, respectively.

Sales-Type Leases

At December 31, 2025, 30 properties leased to Integra Healthcare Properties ("Integra") under a long-term master lease were classified as sales-type leases due to the expected exercise by the respective subtenants of purchase options related to these properties.

During the nine months ended September 30, 2026, an additional 11 properties leased to Integra were reclassified from operating to sales-type leases. In conjunction with this reclassification, a loss of $24,845,000 was recognized in gain (loss) on real estate dispositions and acquisitions of controlling interests, net in the Consolidated Statements of Comprehensive Income. Additionally, we completed the sale of 39 properties for net proceeds of $575,691,000, which was recognized in proceeds from sales of real property in the Consolidated Statements of Cash Flows, and reclassified two properties from sales-type lease back to operating lease as a result of the exercise of the purchase option by the subtenant no longer being reasonably assured.

At December 31, 2024, four properties were classified as sales-type leases. During the three months ended March 31, 2025, these properties were sold and we recognized net proceeds of $174,824,000, which was included in proceeds from sales of real property in the Consolidated Statements of Cash Flows.

We recognized $8,077,000 and $2,111,000 of interest income related to investments in sales-type leases during the nine months ended September 30, 2026 and 2025, respectively.

7. Loans Receivable

Loans receivable are recorded on our Consolidated Balance Sheets in real estate loans receivable, net of credit allowance, or for non-real estate loans receivable, in receivables and other assets. Real estate loans receivable consists of mortgage loans and other real estate loans, which are primarily collateralized by a first, second or third mortgage lien, a leasehold mortgage on, or an assignment or pledge of the partnership interest in, the related properties, as well as corporate guarantees and/or personal guarantees. Non-real estate loans are generally corporate loans with no real estate backing. Interest income on loans is recognized as earned based on the principal amount outstanding, subject to an evaluation of the risk of credit loss. Accrued interest receivable was $40,431,000 and $23,497,000 as of September 30, 2026 and December 31, 2025, respectively, and is included in receivables and other assets on the Consolidated Balance Sheets.

The following is a summary of our loans receivable as of the dates indicated (in thousands):

	September 30, 2026	December 31, 2025
Mortgage loans	$ 2,076,797	$ 1,021,355
Other real estate loans	992,737	827,742
Allowance for credit losses on real estate loans receivable	(22,265)	(17,887)
Real estate loans receivable, net of credit allowance	3,047,269	1,831,210
Non-real estate loans	288,229	258,205
Allowance for credit losses on non-real estate loans receivable	(6,864)	(7,150)
Non-real estate loans receivable, net of credit allowance	281,365	251,055
Total loans receivable, net of credit allowance	$ 3,328,634	$ 2,082,265

The following is a summary of our loan activity for the periods presented (in thousands):

	Nine Months Ended	
	September 30, 2026	September 30, 2025
Advances on loans receivable	$ 2,142,743	$ 436,629
Less: Receipts on loans receivable	1,028,036	208,136
Net cash advances (receipts) on loans receivable	$ 1,114,707	$ 228,493

In March 2026, we provided two mortgage loans collateralized by a first mortgage lien in the aggregate principal amount of $895,000,000, each collateralized by a portfolio of skilled nursing facilities. The loans bear interest at 8% per annum.

The allowance for credit losses on loans receivable is maintained at a level believed adequate to absorb potential losses in our loans receivable. The determination of the credit allowance is based on a quarterly evaluation of all outstanding loans, including general economic conditions and estimated collectability of loan payments. We evaluate the collectability of our loans receivable based on a combination of credit quality indicators, including, but not limited to, payment status, historical loan charge-offs, financial strength of the borrower and guarantors and nature, extent and value of the underlying collateral.

A loan is considered to have deteriorated credit quality when, based on current information and events, it is probable that we will be unable to collect all amounts due as scheduled according to the contractual terms of the loan agreement. For those loans we identified as having deteriorated credit quality, we determine the amount of credit loss on an individual basis. Placement on non-accrual status may be required. Consistent with this definition, all loans on non-accrual status are deemed to have deteriorated credit quality. To the extent circumstances improve and the risk of collectability is diminished, we may return these loans to income accrual status. While a loan is on non-accrual status, any cash receipts are applied against the outstanding principal balance.

For the remaining loans, we generally assess credit loss on a collective pool basis and use our historical loss experience for similar loans and expectations of future performance of the borrowers to determine the reserve for credit losses. The following is a summary of our loans by credit loss category (in thousands):

		September 30, 2026			
Loan category	Years of Origination	Loan Carrying Value	Allowance for Credit Loss	Net Loan Balance	No. of Loans
Deteriorated loans[1]	2007 - 2019	$ 138,061	$ (8,074)	$ 129,987	5
Collective loan pool	2010 - 2021	69,845	(463)	69,382	13
Collective loan pool	2022	62,522	(414)	62,108	11
Collective loan pool	2023	43,189	(286)	42,903	4
Collective loan pool	2024	60,119	(399)	59,720	7
Collective loan pool	2025	1,122,429	(7,437)	1,114,992	13
Collective loan pool	2026	1,861,598	(12,056)	1,849,542	22
Total loans		$ 3,357,763	$ (29,129)	$ 3,328,634	75

(1) Interest recognized on loans classified as deteriorated loans as of the end of the respective reporting period was $4,045,000 and $11,652,000 for the three and nine months ended September 30, 2026, respectively.

During the year ended December 31, 2025, we reclassified the entirety of the secured notes receivable from Genesis to the deteriorated loan category following Genesis's initiation of Chapter 11 bankruptcy proceedings. The carrying value of the outstanding notes as of September 30, 2026 is $129,164,000. The notes receivable were evaluated on an individual basis to determine the appropriateness of the allowance for credit losses, which included an estimate of collectability, collateral valuation and the anticipated recovery through the bankruptcy process. In October 2026, repayment was received in an amount that approximated carrying value.

The total allowance for credit losses balance is deemed sufficient to absorb expected losses relating to our loan portfolio. The following is a summary of the activity within the allowance for credit losses on loans receivable for the periods presented (in thousands):

	Nine Months Ended	
	September 30, 2026	September 30, 2025
Balance at beginning of period	$ 25,037	$ 33,797
Provision for loan losses, net	4,045	(2,032)
Loan write-offs, net of recoveries	70	(71)
Effect of foreign currency	(23)	776
Balance at end of period	$ 29,129	$ 32,470

8. Investments in Unconsolidated Entities

We participate in a number of joint ventures, which generally invest in seniors housing and healthcare real estate. Our share of the results of operations for these properties has been included in our consolidated results of operations from the date of acquisition by the joint ventures and is reflected in our Consolidated Statements of Comprehensive Income as income or loss from unconsolidated entities. The following is a summary of our investments in unconsolidated entities (dollars in thousands):

	Percentage Ownership [1]	September 30, 2026	December 31, 2025
Seniors Housing Operating	8% to 95%	$ 1,751,676	$ 1,466,832
Triple-net	20%	8,365	19,055
Outpatient Medical	15% to 50%	89,761	221,808
Non-segment/Corporate	20% to 88%	200,109	101,895
Total		$ 2,049,911	$ 1,809,590

[1] As of September 30, 2026 and includes ownership of investments classified as liabilities and excludes ownership of in substance real estate.

We own interests in certain entities that provide comprehensive property management services with respect to certain of our Seniors Housing Operating properties. We pay management fees to these entities based on management agreements, plus if applicable, positive or negative adjustments based on specified performance targets. We incurred fees of $30,941,000 and $86,274,000 for the three and nine months ended September 30, 2026, and $21,972,000 and $63,820,000 for the same periods in 2025, respectively. Management fees are reflected within property operating expenses within our Consolidated Statements of Comprehensive Income.

At September 30, 2026, the aggregate unamortized basis difference of our joint venture investments of $187,957,000 is primarily attributable to the difference between the amount for which we purchased our interest in the entity, including transaction costs, and the historical carrying value of the net assets of the joint venture. This difference is being amortized over the remaining useful life of the related properties and included in the reported amount of income from unconsolidated entities.

We have made loans related to 21 properties as of September 30, 2026 for the development and construction of certain properties that have a carrying value of $765,981,000. We believe that such borrowers typically represent variable interest entities (“VIEs”) in accordance with ASC 810, “Consolidation.” VIEs are required to be consolidated by their primary beneficiary, which is the enterprise that has both: (i) the power to direct the activities of the VIE that most significantly impacts the entity’s economic performance; and (ii) the obligation to absorb losses or the right to receive benefits of the VIE that could be significant to the entity. We have concluded that we are not the primary beneficiary of such borrowers, therefore, the loan arrangements were assessed based on, among other factors, the amount and timing of expected residual profits, the estimated fair value of the collateral and the significance of the borrower’s equity in the project. Based on these assessments, the arrangements have been classified as in substance real estate investments. We are obligated to fund an additional $36,284,000 related to these investments.

In January 2025, we announced the formation of a private funds management business in conjunction with the launch of the Seniors Housing Fund I LP (the “Fund”). The Fund was formed with the intent to invest in U.S. seniors housing properties that are either stable or with a near-term path to stabilization. Welltower serves as the general partner and asset manager and has a limited partner interest in the Fund, which is unconsolidated due to certain rights held by third-party limited partners. Our unconsolidated investment balance in the Fund was $359,978,000 and $185,482,000 as of September 30, 2026 and December 31, 2025, respectively. The Fund investment and related income from operations is classified within our Seniors Housing Operating segment.

In January 2026, we announced the formation of our Seniors Housing Debt Fund (“Debt Fund”), which was formed to invest in seniors housing real estate-related mortgage loans and debt-like security portfolios within the U.S. Welltower serves as the general partner and asset manager and has a limited partner interest in the Debt Fund, which is unconsolidated due to certain rights held by third-party limited partners. As of September 30, 2026, our unconsolidated investment balance in the Debt Fund was $128,737,000. The Debt Fund investment and related income from operations is classified as Non-segment/Corporate.

9. Credit Concentration

We use consolidated net operating income ("NOI") as our credit concentration metric. See Note 18 for additional information and reconciliation. The following table summarizes certain information about our credit concentration for the nine months ended September 30, 2026, excluding our share of NOI in unconsolidated entities (dollars in thousands):

Concentration by relationship:[1]	Number of Properties	Total NOI	Percent of NOI[2]
Barchester	283	$ 444,665	11%
Cogir Senior Living	174	321,423	8%
Avir Health Group	208	273,253	7%
Care UK	265	254,401	6%
Oakmont Management Group	82	175,812	4%
Remaining portfolio	1,806	2,691,166	64%
Totals	2,818	$ 4,160,720	100%

[1] Cogir, Care UK and Oakmont Management Group are in our Seniors Housing Operating segment. Avir Health Group is in our Triple-net segment. Barchester is in both our Seniors Housing Operating and Triple-net segments.

[2] NOI with our top five relationships comprised 26% of total NOI for the year ended December 31, 2025.

10. Borrowings Under Credit Facilities and Commercial Paper Programs

At September 30, 2026, we had a primary unsecured credit facility with a consortium of 32 banks that included a $6,250,000,000 unsecured revolving credit facility. The unsecured revolving credit facility is comprised of a $2,000,000,000 tranche that matures on July 24, 2029 (none outstanding at September 30, 2026) and a $4,250,000,000 tranche that matures on March 6, 2030 (none outstanding at September 30, 2026). The unsecured revolving credit facility may be increased, subject to certain conditions and lender commitments, by up to an additional $1,250,000,000. The $4,250,000,000 tranche may be extended, at our option, for two successive six-month periods. The primary unsecured credit facility also allows us to borrow up to $1,750,000,000 in alternative currencies (none outstanding at September 30, 2026). Borrowings under the unsecured revolving credit facility are subject to interest payable at the applicable margin over the secured overnight financing rate ("SOFR") interest rate. Based on our current credit ratings and annual sustainability results, the applicable margin under the unsecured revolving credit facility was 0.675% over SOFR at September 30, 2026. In addition, we pay a facility fee quarterly to each bank based on the bank's commitment amount. This fee depends on our debt ratings and annual sustainability results and was 0.125% at September 30, 2026.

Under the terms of our U.S. dollar denominated commercial paper program, we may issue unsecured commercial paper notes with maturities that vary, but do not exceed 397 days from the date of issue, up to a maximum aggregate face or principal amount outstanding at any time of $3,000,000,000. As of September 30, 2026, $760,000,000 of principal was outstanding under the program, reducing the available borrowing capacity under the unsecured revolving credit facility. At September 30, 2026, the notes outstanding under the program had a weighted-average interest rate of 4.13% and a weighted average remaining maturity of one day.

In August 2026, we established a Canadian-dollar denominated commercial paper program. Under the terms of the program, we may issue unsecured commercial paper notes with maturities that vary, but do not exceed 365 days from the date of issue, up to a maximum aggregate face or principal amount outstanding at any time of C$1,000,000,000. As of September 30, 2026, C$400,000,000 of principal was outstanding under the program, equivalent to $281,480,000 based on the period-end exchange rate. The notes had a carrying amount of $281,054,000, net of an unamortized discount of $426,000. The principal amount outstanding reduces the available borrowing capacity of the unsecured revolving credit facility. At September 30, 2026, the notes outstanding under the program had a weighted-average interest rate of 2.62% and a weighted average remaining maturity of 22 days.

The following information relates to aggregate principal activity and utilization under our unsecured revolving credit facility and commercial paper programs for the periods presented (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Beginning balance	$ —	$ —	$ —	$ —
Gross borrowings	22,478,173	—	27,928,423	6,400,000
Gross repayments	(21,435,287)	—	(26,885,537)	(6,400,000)
Effect of foreign currency	(1,406)	—	(1,406)	—
Ending balance	$ 1,041,480	$ —	$ 1,041,480	$ —
Maximum amount outstanding at any month end	$ 1,490,000	$ —	$ 1,490,000	$ 600,000
Average amount outstanding (total of daily principal balances divided by days in period)	$ 709,427	$ —	$ 260,046	$ 52,491
Weighted average interest rate (actual interest expense divided by average borrowings outstanding)	4.01 %	— %	4.03 %	4.71 %

11. Senior Unsecured Notes and Secured Debt

At September 30, 2026, the annual principal payments due on our debt obligations were as follows (in thousands):

	Senior Unsecured Notes [1,2]	Secured Debt [3]	Other Financial Obligations [4]	Totals
2026	$ —	$ 67,599	$ 383	$ 67,982
2027[5,6]	2,644,606	370,028	1,587	3,016,221
2028[7]	1,914,881	387,146	1,681	2,303,708
2029	2,252,786	549,240	1,780	2,803,806
2030	1,750,000	166,535	1,886	1,918,421
Thereafter[8,9,10]	6,272,555	1,680,626	249,904	8,203,085
Total principal balance	14,834,828	3,221,174	257,221	18,313,223
Unamortized discounts and premiums, net	(20,422)	—	—	(20,422)
Unamortized debt issuance costs, net	(61,076)	(11,462)	—	(72,538)
Fair value adjustments and other, net	(66,358)	(116,793)	116,986	(66,165)
Total carrying value of debt	$ 14,686,972	$ 3,092,919	$ 374,207	$ 18,154,098

[1] Annual interest rates range from 2.05% to 6.50%. The ending weighted average interest rate, after considering the effects of interest rate swaps, was 3.98% and 3.96% as of September 30, 2026 and September 30, 2025, respectively.

[2] Senior unsecured notes are generally issued by Welltower OP and are fully and unconditionally guaranteed by Welltower. The C$300,000,000 of 2.95% senior unsecured notes due 2027 have been issued through private placement by a wholly owned subsidiary of Welltower OP and are fully and unconditionally guaranteed by Welltower OP.

[3] Annual interest rates range from 1.74% to 5.98%. The ending weighted average interest rate, after considering the effects of interest rate swaps, was 4.10% and 4.09% as of September 30, 2026 and September 30, 2025, respectively. Gross real property value of the properties securing the debt totaled $6,576,886,000 at September 30, 2026.

[4] Represents financing obligations related to sale-leaseback transactions acquired that did not qualify for sale accounting which include an aggregate effective interest rate of 5.53%.

[5] Includes C$2,747,615,000 of unsecured term loans (approximately $1,933,496,000 based on the Canadian/U.S. Dollar exchange rate on September 30, 2026). The term loans mature on April 9, 2027 and bear interest at adjusted Canadian Overnight Repo Rate Average plus 0.65% (2.93% at September 30, 2026).

[6] Includes C$300,000,000 of 2.95% senior unsecured notes due 2027 (approximately $211,110,000 based on the Canadian/U.S. Dollar exchange rate in effect on September 30, 2026).

[7] Includes £550,000,000 of 4.80% senior unsecured notes due 2028 (approximately $729,630,000 based on the Pounds Sterling/U.S. Dollar exchange rate in effect on September 30, 2026).

[8] Includes £500,000,000 of 4.50% senior unsecured notes due 2034 (approximately $663,300,000 based on the Pounds Sterling/U.S. Dollar exchange rate in effect on September 30, 2026).

[9] Includes C$750,000,000 of 3.85% senior unsecured notes due 2031 (approximately $527,775,000 based on the Canadian/U.S. Dollar exchange rate in effect on September 30, 2026).

(10) Includes C$400,000,000 of 4.15% senior unsecured notes due 2033 (approximately $281,480,000 based on the Canadian/U.S. Dollar exchange rate in effect on September 30, 2026).

The following is a summary of our senior unsecured notes principal activity during the periods presented (dollars in thousands):

	Nine Months Ended	
	September 30, 2026	September 30, 2025
Beginning balance	$ 16,526,245	$ 13,326,465
Debt issued	911,097	2,376,896
Debt extinguished	(1,888,206)	(1,299,575)
Debt exchanged or redeemed	(614,749)	—
Effect of foreign currency	(99,559)	110,000
Ending balance	$ 14,834,828	$ 14,513,786

On June 30, 2026, we amended our C$2,747,615,000 unsecured term loans to extend the maturity date from October 9, 2026 to April 9, 2027 and reduce the applicable margin by five basis points.

Welltower, the parent entity that consolidates Welltower OP and all other subsidiaries, fully and unconditionally guarantees to each holder of all series of senior unsecured notes issued by Welltower OP that the principal of and premium, if any, and interest on the notes will be promptly paid in full when due, whether at the applicable maturity date, by acceleration or redemption or otherwise, and interest on the overdue principal of and interest on the notes, if any, if lawful, and all other obligations of Welltower OP to the holders of the notes will be promptly paid in full or performed. Welltower's guarantees of such notes are its senior unsecured obligation and rank equally with all of Welltower's other future unsecured senior indebtedness and guarantees from time to time outstanding. Welltower's guarantees of such notes are effectively subordinated to all liabilities of its subsidiaries and to its secured indebtedness to the extent of the assets securing such indebtedness. Because Welltower conducts substantially all of its business through its subsidiaries, Welltower's ability to make required payments with respect to the guarantees depends on the financial results and condition of its subsidiaries and its ability to receive funds from its subsidiaries, whether by dividends, loans, distributions or other payments.

We may repurchase, redeem or refinance senior unsecured notes from time to time, taking advantage of favorable market conditions when available. We may purchase senior unsecured notes for cash through open market purchases, privately negotiated transactions, a tender offer or, in some cases, through the early redemption of such securities pursuant to their terms. The senior unsecured notes are redeemable at our option, at any time in whole or from time to time in part, subject to certain contractual restrictions, at a redemption price equal to the sum of: (i) the principal amount of the notes (or portion of such notes) being redeemed plus accrued and unpaid interest thereon up to the redemption date and (ii) any "make-whole" amount due under the terms of the notes in connection with early redemptions. Redemptions and repurchases of debt, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors.

Exchangeable Senior Unsecured Notes

In May 2023, Welltower OP issued $1,035,000,000 aggregate principal amount of 2.750% exchangeable senior unsecured notes maturing May 15, 2028 (the "2028 Exchangeable Notes") unless earlier exchanged, purchased or redeemed. In July 2024, Welltower OP issued $1,035,000,000 aggregate principal amount of 3.125% exchangeable senior unsecured notes maturing July 15, 2029 (the "2029 Exchangeable Notes") unless earlier exchanged, purchased or redeemed. These notes are referred to collectively as the "Exchangeable Notes."

The following is a summary of the outstanding exchangeable features:

	Number of shares of Welltower Inc. Common Stock into which $1,000 of Principal is Exchangeable(1)	Approximate Equivalent Exchange Price per Share(1)	Exchangeable Date
2028 Exchangeable Notes	10.5390	$ 94.89	November 15, 2027
2029 Exchangeable Notes	7.8354	$ 127.63	January 15, 2029

(1) The exchange rate is subject to adjustment upon the occurrence of specified events, including in the event of the payment of a quarterly dividend in excess of a specified amount, but will not be adjusted for any accrued and unpaid interest. The amounts presented reflect the impact of the exchange rate adjustments resulting from the actual dividend rates paid.

Prior to the close of business on the business day immediately preceding the respective exchangeable dates noted in the table above, the Exchangeable Notes are exchangeable at the option of the holders only upon certain circumstances and during certain periods. On or after the respective exchangeable dates noted in the table above, the Exchangeable Notes will be exchangeable at the option of the holders at any time prior to the close of business on the second scheduled trading day

preceding the maturity date. Welltower OP will settle exchanges of the Exchangeable Notes by delivering cash up to the principal amount of the Exchangeable Notes exchanged and, in respect of the remainder of the exchanged value, if any, in excess thereof, cash or shares of Welltower's common stock or a combination thereof, at the election of Welltower OP.

As of September 30, 2026, the Exchangeable Notes were exchangeable at the option of the holders. During the nine months ended September 30, 2026, holders of the 2028 Exchangeable Notes exchanged an aggregate principal amount of $614,749,000, which were settled for cash consideration. No 2029 Exchangeable Notes were presented for exchange during the nine months ended September 30, 2026.

Welltower OP may redeem the 2028 Exchangeable Notes and 2029 Exchangeable Notes, at its option in whole or in part, on any business day on or after May 20, 2026 and July 20, 2027, respectively, if the last reported sales price of the common stock has been at least 130% of the exchange price then in effect for at least 20 trading days (whether or not consecutive) during any 30 consecutive trading day period ending on, and including, the trading day immediately preceding the date on which Welltower OP provides notice of redemption. The redemption price will be equal to 100% of the principal amount of the Exchangeable Notes to be redeemed, plus accrued and unpaid interest, if any, to but excluding the redemption date. As of September 30, 2026, the 2028 Exchangeable Notes were redeemable by Welltower OP.

The following is a summary of the components of the outstanding Exchangeable Notes as of September 30, 2026 and December 31, 2025 (in thousands):

	September 30, 2026		December 31, 2025	
	2028 Exchangeable Notes	2029 Exchangeable Notes	2028 Exchangeable Notes	2029 Exchangeable Notes
Principal	$ 420,251	$ 1,035,000	$ 1,035,000	$ 1,035,000
Less: unamortized debt issuance costs	2,971	11,121	10,951	14,112
Net carrying value included in senior unsecured notes	$ 417,280	$ 1,023,879	$ 1,024,049	$ 1,020,888

The following is a summary of our interest expense recognized related to the Exchangeable Notes for the periods presented (in thousands):

	Three Months Ended		Nine Months Ended	
	September 30, 2026	September 30, 2025	September 30, 2026	September 30, 2025
Contractual interest expense	$ 12,849	$ 15,202	$ 42,977	$ 45,606
Amortization of debt issuance costs	1,817	2,177	6,147	6,543
Total interest expense	$ 14,666	$ 17,379	$ 49,124	$ 52,149

The following is a summary of our secured debt principal activity for the periods presented (in thousands):

	Nine Months Ended	
	September 30, 2026	September 30, 2025
Beginning balance	$ 2,573,080	$ 2,467,223
Debt issued	332,884	—
Debt assumed	556,755	469,130
Debt extinguished	(141,259)	(288,492)
Principal payments	(55,459)	(47,709)
Effect of foreign currency	(44,827)	29,829
Ending balance	$ 3,221,174	$ 2,629,981

Our debt agreements contain various covenants, restrictions and events of default. Certain agreements require us to maintain certain financial ratios and minimum net worth and impose certain limits on our ability to incur indebtedness, create liens and make investments or acquisitions. As of September 30, 2026, we were in compliance in all material respects with all of the covenants under our debt agreements.

12. Derivative Instruments

We are exposed to, among other risks, the impact of changes in foreign currency exchange rates as a result of our non-U.S. investments and interest rate risk related to our capital structure. Our risk management program is designed to manage the exposure and volatility arising from these risks, and utilizes foreign currency forward contracts, cross currency swap contracts, interest rate swaps, interest rate locks and debt issued in foreign currencies to offset a portion of these risks.

Cash Flow Hedges and Fair Value Hedges of Interest Rate Risk

We enter into interest rate swaps in order to maintain a capital structure containing targeted amounts of fixed and floating-rate debt and manage interest rate risk. Interest rate swaps designated as cash flow hedges involve the receipt of variable amounts from a counterparty in exchange for our fixed-rate payments. These interest rate swap agreements are used to hedge the variable cash flows associated with variable-rate debt.

Interest rate swaps designated as fair value hedges involve the receipt of fixed amounts from a counterparty in exchange for our variable-rate payments. These interest rate swap agreements hedge the exposure to changes in the fair value of fixed-rate debt attributable to changes in the designated benchmark interest rate. For derivative instruments that are designated and qualify as a fair value hedge, the gain or loss on the derivative instrument, as well as the offsetting loss or gain on the hedged item attributable to the hedged risk, are recognized in earnings. We record the gain or loss on the hedged items in interest expense, the same line item as the offsetting loss or gain on the related interest rate swaps. In March 2022, we entered into a $550,000,000 fixed to floating swap in connection with our March 2022 senior note issuance. This swap was terminated in January 2024 resulting in a loss of $59,555,000. As of September 30, 2026, the unamortized loss amount was $40,568,000. In January 2024, we entered into a $550,000,000 forward-starting fixed to floating swap which converts a portion of cash flows on our $750,000,000 2.8% senior unsecured notes to floating rate. The swap became effective in June 2025 and matures in December 2030. As of September 30, 2026, the carrying amount of the notes, exclusive of the hedge, was $745,400,000. The fair value of the swap as of September 30, 2026 was $25,790,000 and was recorded as a derivative liability with an offset to senior unsecured notes on our Consolidated Balance Sheets.

Periodically, we enter into and designate interest rate locks to partially hedge the risk of changes in interest payments attributable to increases in the benchmark interest rate during the period leading up to the probable issuance of fixed-rate debt. We designate our interest rate locks as cash flow hedges. Gains and losses when we settle our interest rate locks are amortized into earnings over the life of the related debt, except where a material amount is deemed to be ineffective, which would be immediately recognized in the Consolidated Statements of Comprehensive Income. Approximately $2,562,000 of losses, which are included in other comprehensive income ("OCI"), are expected to be reclassified into earnings in the next 12 months.

Cash flows from derivatives accounted for as a fair value or cash flow hedge are classified in the same category as the cash flows from the items being hedged in the Consolidated Statements of Cash Flows.

Foreign Currency Forward Contracts and Cross Currency Swap Contracts Designated as Net Investment Hedges

We use foreign currency forward and cross currency swap contracts to hedge a portion of the net investment in foreign subsidiaries against fluctuations in foreign exchange rates. For instruments that are designated and qualify as net investment hedges, the variability in the foreign currency to U.S. Dollar of the instrument is recorded as a cumulative translation adjustment component of OCI.

During the nine months ended September 30, 2026 and 2025, we settled certain net investment hedges generating cash proceeds of $5,126,000 and necessitating cash payments of $3,359,000, respectively. The balance of the cumulative translation adjustment will be reclassified to earnings if the hedged investment is sold or substantially liquidated.

Cross Currency Swap Contracts Designated as Fair Value Hedges

We have entered into cross currency swaps to economically convert our British Pounds Sterling-denominated debt exposure into U.S. dollars and to mitigate the impact of foreign currency translation gains or losses. These swaps are designated as fair value hedges of changes in the fair value of the hedged debt attributable to changes in spot foreign exchange rates. We record the cross currency swaps at fair value in our Consolidated Balance Sheets as assets and liabilities. Changes in the fair value of the cross currency swaps attributable to changes in spot foreign exchange rates, along with the changes in the carrying value of the hedged debt due to changes in spot foreign exchange rates, are recorded in interest expense in the Consolidated Statements of Comprehensive Income and substantially offset each other.

Derivative Contracts Undesignated

We use foreign currency exchange contracts to manage existing exposures to foreign currency exchange risk. Gains and losses resulting from the changes in fair value of these instruments are recorded in interest expense on the Consolidated Statements of Comprehensive Income and are substantially offset by net revaluation impacts on foreign currency denominated balance sheet exposures.

Equity Warrants

We received equity warrants through our lending activities, which were accounted for as loan origination fees. The warrants provided us the right to participate in the capital appreciation of the underlying HC-One Group real estate portfolio above a designated price upon liquidation and contain net settlement terms qualifying as derivatives. The warrants were classified within receivables and other assets on our Consolidated Balance Sheets and were measured at fair value with changes in fair value being recognized within loss (gain) on derivatives and financial instruments, net in our Consolidated Statements of

Comprehensive Income. Please refer to Note 3 for information related to consideration for the HC-One acquisition, which included the settlement of the outstanding warrants.

The following presents the notional amount of derivatives and other financial instruments as of the dates indicated (in thousands):

	September 30, 2026		December 31, 2025	
Derivatives designated as net investment hedges:				
Denominated in Canadian Dollars	C$	7,398,959	C$	5,702,699
Denominated in Pounds Sterling	£	8,850,708	£	8,830,708
Financial instruments designated as net investment hedges:				
Denominated in Canadian Dollars	C$	1,150,000	C$	250,000
Denominated in Pounds Sterling	£	—	£	1,050,000
Derivatives designated as fair value hedges:				
Denominated in Pounds Sterling	£	1,050,000	£	—
Interest rate swaps and caps designated as cash flow hedges:				
Denominated in Canadian Dollars [1]	C$	74,033	C$	32,000
Interest rate swaps designated as fair value hedges:				
Denominated in U.S. Dollars	$	550,000	$	550,000
Derivative instruments not designated:				
Foreign currency exchange contracts denominated in Canadian Dollars	C$	3,137,627	C$	2,827,565

[1] At September 30, 2026, the maximum maturity date was July 25, 2033.

The following presents the impact of derivative instruments on the Consolidated Statements of Comprehensive Income for the periods presented (in thousands):

		Three Months Ended September 30,		Nine Months Ended September 30,	
Description	Location	2026	2025	2026	2025
Gain (loss) on derivative instruments designated as hedges recognized in income	Interest expense	$ 7,853	$ 14,948	$ 35,993	$ 41,508
Gain (loss) on derivative instruments not designated as hedges recognized in income	Interest expense	(4,366)	3,106	(102,660)	(577)
Gain (loss) on equity warrants recognized in income	Gain (loss) on derivatives and financial instruments, net	—	(31,682)	—	(28,063)
Gain (loss) on derivative and financial instruments designated as hedges recognized in OCI	OCI	3,413	154,461	255,488	(377,669)

13. Commitments and Contingencies

At September 30, 2026, we had 36 outstanding letter of credit obligations totaling $67,895,000 and expiring between 2026 and 2027. At September 30, 2026, we had outstanding construction in progress of $1,239,412,000 and were committed to providing additional funds of approximately $701,878,000 to complete construction. Additionally, at September 30, 2026, we had outstanding investments classified as in substance real estate of $765,981,000 and were committed to provide additional funds of $36,284,000 (see Note 8 for additional information).

We have entered into put-call agreements with third parties in conjunction with certain development projects. Under these agreements, we can initiate a call right or the third party can initiate a put right upon certain conditions being met, which would result in the acquisition of the related property by us, for which we currently have no ownership interest. If all conditions had been met under these agreements as of September 30, 2026, and the put or call rights for each investment had been triggered, the amount payable by us to acquire these properties would have been $475,962,000.

14. Stockholders' Equity

The following is a summary of our stockholders' equity capital accounts as of the dates indicated:

	September 30, 2026	December 31, 2025
Preferred Stock, $1.00 par value:		
Authorized shares	50,000,000	50,000,000
Issued shares	—	—
Outstanding shares	—	—
Common Stock, $1.00 par value:		
Authorized shares	1,400,000,000	1,400,000,000
Issued shares	732,170,957	696,631,868
Outstanding shares	731,995,408	696,507,255

Common Stock

In July 2026, we entered into an equity distribution agreement whereby we can offer and sell up to $7,500,000,000 aggregate amount of our common stock, which replaced our prior equity distribution agreement dated October 28, 2025 (collectively, along with other previous agreements, referred to as the "ATM Programs"). The ATM Programs allows us to enter into forward sale agreements (none outstanding at September 30, 2026). As of September 30, 2026, we had $4,859,303,000 of remaining capacity under the ATM Program. During October 2026, we sold 1,622,950 shares of common stock under the ATM Program.

The following is a summary of our common stock issuances during the nine months ended September 30, 2026 and 2025 (in thousands, except shares and average price amounts):

	Shares Issued	Average Price	Gross Proceeds	Net Proceeds
2025 Option exercises	25,051	$ 77.36	$ 1,938	$ 1,938
2025 ATM Program issuances	45,080,143	152.47	6,873,247	6,835,580
2025 Equity issuance [1]	3,055,835		—	—
2025 Redemption of OP Units and DownREIT Units	559,950		—	—
2025 Stock incentive plans, net of forfeitures	98,042		—	—
2025 Totals	48,819,021		$ 6,875,185	$ 6,837,518
2026 Option exercises	14,160	$ 82.06	$ 1,162	$ 1,162
2026 ATM Program issuances	34,646,633	218.07	7,555,540	7,504,165
2026 Redemption of OP Units and DownREIT Units	444,878		—	—
2026 Stock incentive plans, net of forfeitures	120,729		—	—
2026 Other equity issuances [2]	261,753		—	—
2026 Totals	35,488,153		$ 7,556,702	$ 7,505,327

[1] Relates to the re-issuance of treasury shares and issuance of common stock in lieu of cash consideration for the acquisition of real property. Please see Note 3 for additional information.

[2] Relates to shares of common stock issued in connection with a lease modification and extension.

Dividends

The following is a summary of our dividend payments (in thousands, except per share amounts):

	Nine Months Ended			
	September 30, 2026		September 30, 2025	
	Per Share	Amount	Per Share	Amount
Common stock	$ 2.33	$ 1,662,088	$ 2.08	$ 1,367,581

On October 26, 2026, the Board of Directors declared a cash dividend for the quarter ended September 30, 2026 of $0.85 per share.

Accumulated Other Comprehensive Income

The following is a summary of accumulated other comprehensive income (loss) as of the dates presented (in thousands):

	September 30, 2026	December 31, 2025
Foreign currency translation	$ (981,876)	$ (598,593)
Derivative and financial instruments designated as hedges	566,440	310,952
Total accumulated other comprehensive income (loss)	$ (415,436)	$ (287,641)

15. Stock Incentive Plans

In March 2022, our Board of Directors approved the 2022 Long-Term Incentive Plan ("2022 Plan"), which initially authorized up to 10,000,000 shares of common stock to be issued at the discretion of the Compensation Committee of the Board. No further awards were granted under the 2016 Long-Term Incentive Plan after March 28, 2022; however, awards granted under the 2016 Long-Term Incentive Plan prior to March 28, 2022 continue to vest and options expire ten years from the date of grant. Our non-employee directors, officers and key employees are eligible to participate in the 2022 Plan. The 2022 Plan allows for the issuance of, among other things, stock options, stock appreciation rights, restricted stock units, deferred stock units, performance units and dividend equivalent rights. Vesting periods for options, deferred stock units and restricted stock units generally range from three to five years with the options expiring ten years from the date of grant. In April 2025, our Board of Directors adopted, subject to stockholder approval obtained in May 2025, an amendment to the 2022 Plan (the "Amended and Restated Plan"), primarily to increase the aggregate number of shares of common stock authorized for issuance by 10,000,000 shares, bringing the total of shares authorized under the plan to 20,000,000 shares.

During the fourth quarter of 2025, the Board approved the 10-Year Executive Continuity and Alignment Program (the " 10-Year ECAP") and granted awards of LTIP Units of Welltower OP ("LTIP Units") to named executive officers and executive vice presidents. LTIP Units granted under the 10-Year ECAP become redeemable or exchangeable for shares of our common stock subject to and following the lapse of certain restrictions on transferability, repurchase rights and clawback obligations and are classified as equity awards. The LTIP Units were fully vested on the date of grant for accounting purposes, but remain subject to redemption restrictions, restrictions on transferability, repurchase rights and clawback obligations subject to service-based requirements and/or to achievement of predetermined market conditions (with respect to performance-based LTIP Units). Incremental compensation cost is recognized over the ten-year period during which the related service conditions affecting restrictions on redemptions and transferability and market-conditions are satisfied. Please refer to our 2025 Annual Report on Form 10-K and 2026 Definitive Proxy Statement on Schedule 14A for additional information regarding the 10-Year ECAP.

The following table summarizes compensation expense recognized for the periods presented (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Stock option awards	$ 371	$ 1,002	$ 1,109	$ 3,386
Restricted stock and other awards	11,241	14,584	24,541	44,962
10-Year ECAP awards	10,656	—	31,968	—
Total stock based compensation expense	$ 22,268	$ 15,586	$ 57,618	$ 48,348

16. Earnings Per Share

The following table sets forth the computation of basic and diluted earnings per share (in thousands, except per share data):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Numerator for basic earnings per share - net income (loss) attributable to common stockholders	$ 396,587	$ 280,559	$ 1,570,261	$ 840,404
Adjustment for net income (loss) attributable to OP Units and DownREIT Units	7,532	1,062	29,090	2,927
Numerator for diluted earnings per share	$ 404,119	$ 281,621	$ 1,599,351	$ 843,331
Denominator for basic earnings per share - weighted average shares	724,329	672,407	711,389	657,571
Effect of dilutive securities:				
Employee stock options	876	698	835	618
Unvested restricted shares and units	10,162	3,294	7,343	3,137
OP Units and DownREIT Units	13,137	2,632	12,560	2,603
Employee stock purchase program	25	19	22	20
Exchangeable Notes	6,374	6,349	7,645	5,269
Dilutive potential common shares	30,574	12,992	28,405	11,647
Denominator for diluted earnings per share - adjusted weighted average shares	754,903	685,399	739,794	669,218
Basic earnings per share	$ 0.55	$ 0.42	$ 2.21	$ 1.28
Diluted earnings per share	$ 0.54	$ 0.41	$ 2.16	$ 1.26

17. Disclosure about Fair Value of Financial Instruments

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. A three-level valuation hierarchy exists for disclosures of fair value measurements based on the transparency of inputs to the valuation of an asset or liability as of the measurement date. A financial instrument's categorization within the valuation hierarchy is based on the lowest level of input that is significant to the fair value measurement. Please see Note 2 to the financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2025 for additional information. The three levels are defined below:

- Level 1 - Quoted prices in active markets for identical assets or liabilities.
- Level 2 - Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

Investments in Sales-Type Leases — The fair value of sales-type leases is generally estimated by using Level 2 and Level 3 inputs to discount the estimated future cash flows of the lease using rates implicit in the lease, and an estimate of the unguaranteed residual value.

Mortgage Loans, Other Real Estate Loans and Non-real Estate Loans Receivable — The fair value of mortgage loans, other real estate loans and non-real estate loans receivable is generally estimated by using Level 2 and Level 3 inputs such as discounting the estimated future cash flows using the current rates at which similar loans would be made to borrowers with similar credit ratings and for the same remaining maturities.

Cash and Cash Equivalents and Restricted Cash — The carrying amount approximates fair value.

Borrowings Under Primary Unsecured Credit Facility and Commercial Paper Programs — The carrying amount of the primary unsecured credit facility and commercial paper programs approximates fair value because the borrowings are interest rate adjustable.

Senior Unsecured Notes — The fair value of the senior unsecured notes payable is estimated based on Level 1 publicly available trading prices. The carrying amount of the variable rate senior unsecured notes approximates fair value because they are interest rate adjustable.

Secured Debt — The fair value of fixed rate secured debt is estimated using Level 2 inputs by discounting the estimated future cash flows using the current rates at which similar loans would be made with similar credit ratings and for the same remaining maturities. The carrying amount of variable rate secured debt approximates fair value because the borrowings are interest rate adjustable.

Foreign Currency Forward Contracts, Interest Rate Swaps and Cross Currency Swaps — Foreign currency forward contracts, interest rate swaps and cross currency swaps are recorded in other assets or other liabilities on the balance sheet at fair value that is derived from Level 2 observable market data, including yield curves and foreign exchange rates.

Redeemable DownREIT Unitholder Interests — Our redeemable DownREIT Unitholder interests are recorded on the balance sheet at fair value using Level 2 inputs unless the fair value is below the initial amount, in which case the redeemable DownREIT Unitholder interests are recorded at the initial amount adjusted for distributions to the unitholders and income or loss attributable to the unitholders. The fair value is measured using the closing price of our common stock, as units may be redeemed at the election of the holder for cash or, at our option, one share of our common stock per unit, subject to adjustment in certain circumstances.

The carrying amounts and estimated fair values of our financial instruments are as follows (in thousands):

	September 30, 2026		December 31, 2025	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Financial assets:				
Investments in sales-type leases, net	$ —	$ —	$ 497,963	$ 497,963
Mortgage loans receivable	2,041,759	2,025,792	998,699	1,008,879
Other real estate loans receivable	1,005,510	982,865	832,511	803,247
Cash and cash equivalents	2,274,910	2,274,910	5,033,678	5,033,678
Restricted cash	141,097	141,097	175,861	175,861
Non-real estate loans receivable	281,365	273,478	251,055	245,415
Foreign currency forward contracts, interest rate swaps and cross currency swaps	42,548	42,548	43,223	43,223
Financial liabilities:				
Borrowings under unsecured credit facility and commercial paper programs	$ 1,041,054	$ 1,041,054	$ —	$ —
Senior unsecured notes	14,686,972	15,591,239	16,383,522	17,872,001
Secured debt	3,467,126	3,309,542	2,813,780	2,768,807
Foreign currency forward contracts, interest rate swaps and cross currency swaps	296,135	296,135	416,210	416,210
Redeemable DownREIT Unitholder interests	$ —	$ —	$ 72,497	$ 72,497

Items Measured at Fair Value on a Recurring Basis

The market approach is utilized to measure fair value for our financial assets and liabilities reported at fair value on a recurring basis. The market approach uses prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities. The following summarizes items measured at fair value on a recurring basis (in thousands):

	Fair Value Measurements as of September 30, 2026			
	Total	Level 1	Level 2	Level 3
Foreign currency forward contracts, interest rate swaps and cross currency swaps, net asset (liability)[1]	$ (253,587)	$ —	$ (253,587)	$ —

[1] Please see Note 12 for additional information.

Items Measured at Fair Value on a Nonrecurring Basis

In addition to items that are measured at fair value on a recurring basis, we also have assets and liabilities in our balance sheet that are measured at fair value on a nonrecurring basis that are not included in the tables above. Assets, liabilities and noncontrolling interests that are measured at fair value on a nonrecurring basis include those acquired, consolidated, exchanged or assumed (see Note 3 for acquisitions). Asset impairments (if applicable, see Note 5 for impairments of real property, Note 7 for impairments of loans receivable and Note 8 for impairments of investments in unconsolidated entities) are also measured at fair value on a nonrecurring basis. We have determined that the fair value measurements included in each of these assets and liabilities rely primarily on company-specific inputs and our assumptions about the use of the assets and settlement of liabilities, as observable inputs are not available and are generally Level 3 inputs. We estimate the fair value of real estate and related intangible assets acquired in asset acquisitions and business combinations using the income approach and unobservable data, such as net operating income, estimated capitalization and discount rates, which are Level 3 inputs. We also consider local and national industry market data including comparable sales, and commonly engage an external real estate appraiser to assist us in our estimation of fair value. We estimate the fair value of assets held for sale based on current sales price expectations or, in the absence of such price expectations, Level 3 inputs described above. We estimate the fair value of loans receivable using projected payoff valuations based on the expected future cash flows and/or the estimated fair value of collateral, net of sales costs, if the repayment of the loan is expected to be provided solely by the collateral. We estimate the fair value of secured debt assumed in asset acquisitions or business combinations using current interest rates at which similar borrowings could be obtained on the transaction date.

18. Segment Reporting

We invest in seniors housing and healthcare real estate. We evaluate our business and make resource allocations for our three operating segments: Seniors Housing Operating, Triple-net and Outpatient Medical. Our Seniors Housing Operating properties include wellness housing, assisted living communities, independent living, continuing care retirement communities, independent supportive living communities (Canada), care homes with and without nursing (U.K.) and combinations thereof. Seniors Housing Operating properties that are deemed qualified healthcare properties are owned and operated through RIDEA structures (see Note 19). Our Triple-net properties include the property types described above as well as skilled nursing facilities. Under the Triple-net segment, we invest in seniors housing and healthcare real estate through acquisition of single tenant properties. Properties acquired are generally leased under triple-net leases and we are not involved in the management of the property. Prior to the Outpatient Medical Portfolio Disposition discussed in Note 5, our Outpatient Medical properties were typically leased to multiple tenants and generally required a certain level of property management. Our remaining consolidated Outpatient Medical portfolio, exclusive of held for sale properties, primarily consists of properties triple-net leased to healthcare providers.

We evaluate performance based on consolidated NOI of each segment. We define NOI as total revenues, including tenant reimbursements, less property operating expenses. We believe NOI provides investors relevant and useful information as it measures the operating performance of our properties at the property level on an unleveraged basis. The Chief Operating Decision Maker ("CODM"), who is our Vice Chairman & Chief Operating Officer, uses NOI to make decisions about resource allocations and to assess the property-level performance of our properties.

Non-segment revenue consists mainly of interest income on loans receivable balances. Additionally, it includes interest income earned on cash investments recorded in other income. Non-segment assets consist of corporate assets including loans receivable, cash, deferred loan expenses and corporate offices and equipment, among others. Non-property specific revenues and expenses are not allocated to individual segments in determining NOI.

During the quarter ended September 30, 2026, we reclassified asset management services related to the Fund to Non-segment/Corporate from the Seniors Housing Operating segment to better align with the manner in which the CODM reviews results. Accordingly, the segment information provided in this Note has been updated to conform to the current presentation for all periods presented.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies (see Note 2 to the financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2025). The results of operations for all acquisitions described in Note 3 are included in our consolidated results of operations from the acquisition dates and are components of the appropriate segments. All inter-segment transactions are eliminated.

The following table summarizes information for the reportable segments for the three months ended September 30, 2026 (in thousands):

Three Months Ended September 30, 2026	Seniors Housing Operating	Triple-net	Outpatient Medical	Non-segment/Corporate	Total
Resident fees and services	$ 3,121,141	$ —	$ —	$ —	$ 3,121,141
Rental income	—	451,901	36,740	—	488,641
Interest income	—	—	—	83,251	83,251
Other income	3,960	172	811	17,801	22,744
Total revenues	3,125,101	452,073	37,551	101,052	3,715,777
Property operating expenses	2,227,359	6,206	4,947	7,514	2,246,026
Consolidated net operating income (loss)	$ 897,742	$ 445,867	$ 32,604	$ 93,538	1,469,751
Depreciation and amortization					706,786
Interest expense					192,655
General and administrative expenses					67,169
Loss (gain) on extinguishment of debt, net					6,822
Provision for loan losses, net					230
Impairment of assets					33,452
Other expenses					124,687
Income (loss) from continuing operations before income taxes and other items					337,950
Income tax (expense) benefit					(7,116)
Income (loss) from unconsolidated entities					(30,689)
Gain (loss) on real estate dispositions and acquisitions of controlling interests, net					114,678
Income (loss) from continuing operations					414,823
Net income (loss)					$ 414,823

The following table summarizes significant expense categories by segment for the three months ended September 30, 2026 (in thousands):

	Seniors Housing Operating	Triple-net	Outpatient Medical	Non-segment/Corporate	Total
Compensation	$ 1,388,118	$ 11	$ 1,362	$ —	$ 1,389,491
Utilities	121,644	60	999	—	122,703
Food	116,792	—	—	—	116,792
Repairs and maintenance	87,771	51	572	—	88,394
Property taxes	79,760	4,626	796	—	85,182
Other segment expenses[1]	433,274	1,458	1,218	7,514	443,464
Total property operating expenses	$ 2,227,359	$ 6,206	$ 4,947	$ 7,514	$ 2,246,026

[1] Other segment expenses for Seniors Housing Operating include management fees, insurance expense, marketing, supplies, other miscellaneous expenses and right of use asset amortization for properties subject to lease. Triple-net other segment expenses include right of use asset amortization for properties subject to ground leases and other miscellaneous expenses. Outpatient Medical other segment expenses include insurance expense, right of use asset amortization for properties subject to ground leases and other miscellaneous expenses. Non-segment/Corporate other segment expenses primarily represent insurance costs related to our captive insurance program.

The following table summarizes information for the reportable segments for the three months ended September 30, 2025 (in thousands):

Three Months Ended September 30, 2025	Seniors Housing Operating	Triple-net	Outpatient Medical	Non-segment/Corporate	Total
Resident fees and services	$ 2,061,370	$ —	$ —	$ —	$ 2,061,370
Rental income	—	286,353	213,122	—	499,475
Interest income	—	—	—	67,216	67,216
Other income	2,248	284	2,050	53,049	57,631
Total revenues	2,063,618	286,637	215,172	120,265	2,685,692
Property operating expenses	1,499,215	8,227	63,319	6,287	1,577,048
Consolidated net operating income (loss)	$ 564,403	$ 278,410	$ 151,853	$ 113,978	1,108,644
Depreciation and amortization					509,812
Interest expense					162,052
General and administrative expenses					63,124
Loss (gain) on derivatives and financial instruments, net					31,682
Provision for loan losses, net					1,088
Impairment of assets					3,081
Other expenses					44,699
Income (loss) from continuing operations before income taxes and other items					293,106
Income tax (expense) benefit					(2,335)
Income (loss) from unconsolidated entities					(12,610)
Gain (loss) on real estate dispositions and acquisitions of controlling interests, net					4,025
Income (loss) from continuing operations					282,186
Net income (loss)					$ 282,186

The following table summarizes significant expense categories by segment for the three months ended September 30, 2025 (in thousands):

	Seniors Housing Operating	Triple-net	Outpatient Medical	Non-segment/Corporate	Total
Compensation	$ 888,672	$ 28	$ 14,452	$ —	$ 903,152
Utilities	91,065	83	15,248	—	106,396
Food	80,626	—	—	—	80,626
Repairs and maintenance	60,925	34	10,842	—	71,801
Property taxes	66,160	5,903	16,784	—	88,847
Other segment expenses[1]	311,767	2,179	5,993	6,287	326,226
Total property operating expenses	$ 1,499,215	$ 8,227	$ 63,319	$ 6,287	$ 1,577,048

[1] Other segment expenses for Seniors Housing Operating include management fees, insurance expense, marketing, supplies, other miscellaneous expenses and right of use asset amortization for properties subject to lease. Triple-net other segment expenses include right of use asset amortization for properties subject to ground leases and other miscellaneous expenses. Outpatient Medical other segment expenses include insurance expense, right of use asset amortization for properties subject to ground leases and other miscellaneous expenses. Non-segment/Corporate other segment expenses primarily represent insurance costs related to our captive insurance program.

The following table summarizes our total assets by segment for the periods presented (in thousands):

	As of			
	September 30, 2026		December 31, 2025	
Assets:	Amount	%	Amount	%
Seniors Housing Operating	$ 51,578,575	70.0 %	$ 41,992,500	62.4 %
Triple-net	14,870,584	20.2 %	13,448,058	20.0 %
Outpatient Medical	1,829,792	2.5 %	3,322,225	4.9 %
Non-segment/Corporate	5,432,382	7.4 %	8,540,264	12.7 %
Total	$ 73,711,333	100.0 %	$ 67,303,047	100.0 %

The following table summarizes information for the reportable segments for the nine months ended September 30, 2026 (in thousands):

Nine Months Ended September 30, 2026	Seniors Housing Operating	Triple-net	Outpatient Medical	Non-segment/Corporate	Total
Resident fees and services	$ 8,886,963	$ —	$ —	$ —	$ 8,886,963
Rental income	—	1,250,493	151,730	—	1,402,223
Interest income	—	8,077	—	223,472	231,549
Other income	10,052	456	2,721	78,325	91,554
Total revenues	8,897,015	1,259,026	154,451	301,797	10,612,289
Property operating expenses	6,370,829	21,355	30,514	28,871	6,451,569
Consolidated net operating income (loss)	$ 2,526,186	$ 1,237,671	$ 123,937	$ 272,926	4,160,720
Depreciation and amortization					2,067,302
Interest expense					567,284
General and administrative expenses					202,129
Loss (gain) on extinguishment of debt, net					9,533
Provision for loan losses, net					4,045
Impairment of assets					64,052
Other expenses					242,754
Income (loss) from continuing operations before income taxes and other items					1,003,621
Income tax (expense) benefit					43,230
Income (loss) from unconsolidated entities					(50,344)
Gain (loss) on real estate dispositions and acquisitions of controlling interests, net					633,615
Income (loss) from continuing operations					1,630,122
Net income (loss)					$ 1,630,122

The following table summarizes significant expense categories by segment for the nine months ended September 30, 2026 (in thousands):

	Seniors Housing Operating	Triple-net	Outpatient Medical	Non-segment/Corporate	Total
Compensation	$ 3,974,553	$ 39	$ 6,444	$ —	$ 3,981,036
Utilities	351,658	162	5,034	—	356,854
Food	330,039	—	—	—	330,039
Repairs and maintenance	250,987	241	4,648	—	255,876
Property taxes	228,447	16,197	8,210	—	252,854
Other segment expenses[1]	1,235,145	4,716	6,178	28,871	1,274,910
Total property operating expenses	$ 6,370,829	$ 21,355	$ 30,514	$ 28,871	$ 6,451,569

[1] Other segment expenses for Seniors Housing Operating include management fees, insurance expense, marketing, supplies, other miscellaneous expenses and right of use asset amortization for properties subject to lease. Triple-net other segment expenses include right of use asset amortization for properties subject to ground leases and other miscellaneous expenses. Outpatient Medical other segment expenses include insurance expense, right of use asset amortization for properties subject to ground leases and other miscellaneous expenses. Non-segment/Corporate other segment expenses primarily represent insurance costs related to our captive insurance program.

The following table summarizes information for the reportable segments for the nine months ended September 30, 2025 (in thousands):

Nine Months Ended September 30, 2025	Seniors Housing Operating	Triple-net	Outpatient Medical	Non-segment/Corporate	Total
Resident fees and services	$ 5,896,944	$ —	$ —	$ —	$ 5,896,944
Rental income	—	812,435	631,647	—	1,444,082
Interest income	—	2,111	—	189,652	191,763
Other income	7,160	875	6,352	109,847	124,234
Total revenues	5,904,104	815,421	637,999	299,499	7,657,023
Property operating expenses	4,322,176	25,697	190,759	15,517	4,554,149
Consolidated net operating income (loss)	$ 1,581,928	$ 789,724	$ 447,240	$ 283,982	3,102,874
Depreciation and amortization					1,490,717
Interest expense					448,171
General and administrative expenses					191,057
Loss (gain) on derivatives and financial instruments, net					28,063
Loss (gain) on extinguishment of debt, net					6,156
Provision for loan losses, net					(2,032)
Impairment of assets					75,359
Other expenses					75,357
Income (loss) from continuing operations before income taxes and other items					790,026
Income tax (expense) benefit					2,131
Income (loss) from unconsolidated entities					(18,739)
Gain (loss) on real estate dispositions and acquisitions of controlling interests, net					70,652
Income (loss) from continuing operations					844,070
Net income (loss)					$ 844,070

The following table summarizes significant expense categories by segment for the nine months ended September 30, 2025 (in thousands):

	Seniors Housing Operating	Triple-net	Outpatient Medical	Non-segment/Corporate	Total
Compensation	$ 2,565,808	$ 60	$ 42,992	$ —	$ 2,608,860
Utilities	259,279	292	41,742	—	301,313
Food	229,818	—	—	—	229,818
Repairs and maintenance	168,715	80	33,220	—	202,015
Property taxes	192,705	17,869	53,008	—	263,582
Other segment expenses[1]	905,851	7,396	19,797	15,517	948,561
Total property operating expenses	$ 4,322,176	$ 25,697	$ 190,759	$ 15,517	$ 4,554,149

[1] Other segment expenses for Seniors Housing Operating include management fees, insurance expense, marketing, supplies, other miscellaneous expenses and right of use asset amortization for properties subject to lease. Triple-net other segment expenses include right of use asset amortization for properties subject to ground leases and other miscellaneous expenses. Outpatient Medical other segment expenses include insurance expense, right of use asset amortization for properties subject to ground leases and other miscellaneous expenses. Non-segment/Corporate other segment expenses primarily represent insurance costs related to our captive insurance program.

Our portfolio of properties and other investments is located in the United States, the United Kingdom and Canada. Revenues and assets are attributed to the country in which the property is physically located. The following is a summary of geographic information for the periods presented (dollars in thousands):

	Three Months Ended				Nine Months Ended			
	September 30, 2026		September 30, 2025		September 30, 2026		September 30, 2025	
Revenues:	Amount	%	Amount	%	Amount	%	Amount	%
United States	$ 2,263,412	60.9 %	$ 2,044,666	76.1 %	$ 6,462,523	60.9 %	$ 5,878,406	76.8 %
United Kingdom	1,157,782	31.2 %	448,018	16.7 %	3,367,898	31.7 %	1,240,334	16.2 %
Canada	294,583	7.9 %	193,008	7.2 %	781,868	7.4 %	538,283	7.0 %
Total	$ 3,715,777	100.0 %	$ 2,685,692	100.0 %	$ 10,612,289	100.0 %	$ 7,657,023	100.0 %

	Three Months Ended				Nine Months Ended			
	September 30, 2026		September 30, 2025		September 30, 2026		September 30, 2025	
Resident Fees and Services:	Amount	%	Amount	%	Amount	%	Amount	%
United States	$ 1,809,855	58.0 %	$ 1,499,789	72.8 %	$ 5,149,432	57.9 %	$ 4,340,445	73.6 %
United Kingdom	1,023,522	32.8 %	388,021	18.8 %	2,983,501	33.6 %	1,066,789	18.1 %
Canada	287,764	9.2 %	173,560	8.4 %	754,030	8.5 %	489,710	8.3 %
Total	$ 3,121,141	100.0 %	$ 2,061,370	100.0 %	$ 8,886,963	100.0 %	$ 5,896,944	100.0 %

	As of			
	September 30, 2026		December 31, 2025	
Assets:	Amount	%	Amount	%
United States	$ 47,213,396	64.1 %	$ 43,536,068	64.7 %
United Kingdom	18,288,356	24.8 %	18,056,095	26.8 %
Canada	8,209,581	11.1 %	5,710,884	8.5 %
Total	$ 73,711,333	100.0 %	$ 67,303,047	100.0 %

19. Income Taxes and Distributions

We elected to be taxed as a REIT commencing with our first taxable year. To qualify as a REIT for federal income tax purposes, at least 90% of taxable income (excluding 100% of net capital gains) must be distributed to stockholders. REITs that do not distribute a certain amount of taxable income in the current year are also subject to a 4% federal excise tax. The main differences between undistributed net income for federal income tax purposes and financial statement purposes are the recognition of straight-line rent for reporting purposes, basis differences in acquisitions, recording of impairments, differing useful lives and depreciation and amortization methods for real property and the provision for loan losses for reporting purposes versus bad debt expense for tax purposes.

Under the provisions of the REIT Investment Diversification and Empowerment Act of 2007 ("RIDEA"), for taxable years beginning after July 30, 2008, a REIT may lease "qualified healthcare properties" on an arm's-length basis to a taxable REIT subsidiary ("TRS") if the property is operated on behalf of such TRS by a person who qualifies as an "eligible independent contractor." Generally, the rent received from the TRS will meet the related party rent exception and will be treated as "rents from real property." A "qualified healthcare property" includes real property and any personal property that is, or is necessary or incidental to the use of, a hospital, nursing facility, assisted living facility, congregate care facility, qualified continuing care facility or other licensed facility which extends medical or nursing or ancillary services to patients. We have entered into various joint ventures that were structured under RIDEA. Resident level rents and related operating expenses for these facilities are reported in the unaudited consolidated financial statements and are subject to federal and state income taxes as the operations of such facilities are included in TRS entities. Certain net operating loss carryforwards could be utilized to offset taxable income in future years.

Income taxes reflected in the financial statements primarily consist of U.S. federal, state and local income taxes, as well as non-U.S. income-based and withholding taxes on certain investments located in jurisdictions outside the U.S. We determine interim income tax expense (benefit) by applying the applicable annual effective tax rates to the ordinary income (loss) of our TRS entities and recognizing the tax effects of discrete items in the periods in which they occur. The income tax benefit for the nine months ended September 30, 2026 included a $71,304,000 deferred tax benefit recognized by a Canadian subsidiary as a result of a reduction in its valuation allowance. The reduction in the valuation allowance was supported by net deferred tax liabilities acquired during the period.

In 2014, we established certain wholly-owned direct and indirect subsidiaries in Luxembourg and Jersey and transferred interests in certain foreign investments into this holding company structure. The structure includes a property holding company

that is tax resident in the United Kingdom. No material adverse current tax consequences in Luxembourg, Jersey or the United Kingdom resulted from the creation of this holding company structure and most of the subsidiary entities in the structure are treated as disregarded entities of the company for U.S. federal income tax purposes. Subsequent to 2014, we transferred certain subsidiaries to the United Kingdom, while some wholly-owned direct and indirect subsidiaries remain in Luxembourg and Jersey. We reflect current and deferred tax liabilities for any such withholding taxes incurred from this holding company structure in our consolidated financial statements. Generally, given current statutes of limitations, we are subject to audit by the foreign, federal, state and local taxing authorities under applicable local laws.

The Organization for Economic Co-operation and Development has proposed a global minimum tax of 15% of reported profits ("Pillar 2") that has been agreed upon in principle by over 140 countries. The model rules provide a framework for applying the minimum tax and some countries have adopted Pillar 2 effective January 1, 2024; however, countries must individually enact Pillar 2, which may result in variation in the application of the model rules and timelines. We will continue to evaluate the potential consequences of Pillar 2 on our longer-term financial position.

20. Variable Interest Entities

We have entered into joint ventures and have certain subsidiaries that are either wholly owned by us or by consolidated joint ventures which own real estate investments and are deemed to be VIEs. Our VIEs primarily hold real estate assets within our Seniors Housing Operating and Triple-net portfolios, the nature and risk of which are consistent with our overall portfolio. We have concluded that we are the primary beneficiary of these VIEs based on a combination of operational control of the entities and the rights to receive residual returns or the obligation to absorb losses arising from the entities. Capital contributions may be required in connection with initial entity formations and to fund development activities. Otherwise, our operating VIEs generally have been and are expected to be funded from the ongoing operations of the underlying properties. Additionally, we consolidate a levered entity that has been deemed a VIE and is invested in our Fund. We have no ownership interest in the entity but have concluded that we are the primary beneficiary primarily due to the guarantee of its unsecured debt to third parties. Accordingly, such entities have been consolidated, and the table below summarizes the balance sheets of consolidated VIEs in the aggregate (in thousands):

	September 30, 2026	December 31, 2025
Assets:		
Net real estate investments	$ 6,732,549	$ 5,810,341
Cash and cash equivalents	17,384	17,139
Receivables and other assets	501,759	225,425
Investments in unconsolidated entities	161,637	86,026
Total assets[1]	$ 7,413,329	$ 6,138,931
Liabilities and equity:		
Senior unsecured notes	$ 167,414	$ 74,421
Secured debt	551,082	232,929
Lease liabilities	1,417	2,529
Accrued expenses and other liabilities	22,630	17,307
Total equity[2]	6,670,786	5,811,745
Total liabilities and equity	$ 7,413,329	$ 6,138,931

[1] As noted above, in the case of the VIE that invests in the Fund, Welltower has guaranteed the unsecured third party debt. For all other VIEs, assets of the consolidated VIEs can only be used to settle obligations relating to such VIEs. Liabilities of the consolidated VIEs represent claims against the specific assets of the VIEs and the VIEs' creditors do not have recourse to Welltower.

[2] Includes noncontrolling interests.

We recognized revenues from consolidated VIEs in the aggregate of $229,322,000 and $640,982,000 for the three and nine months ended September 30, 2026, and $188,457,000 and $500,591,000 for the same periods in 2025, respectively.

In addition, we have certain entities that qualify as unconsolidated VIEs, including borrowers of loans receivable and in substance real estate investments. Our maximum exposure on these entities is limited to the net carrying value of the investments. Refer to Note 7 and Note 8 for additional details.

Item 2. ***Management's Discussion and Analysis of Financial Condition and Results of Operations***

EXECUTIVE SUMMARY

Company Overview	36
Business Strategy	36
Key Transactions	37
Key Performance Indicators, Trends and Uncertainties	38
Corporate Governance	41

LIQUIDITY AND CAPITAL RESOURCES

Sources and Uses of Cash	41
Off-Balance Sheet Arrangements	42
Contractual Obligations	43
Capital Structure	43
Supplemental Guarantor Information	45

RESULTS OF OPERATIONS

Summary	45
Seniors Housing Operating	46
Triple-net	48
Outpatient Medical	49
Non-Segment/Corporate	51

OTHER

Non-GAAP Financial Measures	52
Critical Accounting Policies and Estimates	60
Cautionary Statement Regarding Forward-Looking Statements	62

The following discussion and analysis should be read together with the Consolidated Financial Statements and related Notes thereto included in Item 1 of this Quarterly Report on Form 10-Q. Other important factors are identified in our Annual Report on Form 10-K for the year ended December 31, 2025, including factors identified under the headings "Business," "Risk Factors," and "Management's Discussion and Analysis of Financial Condition and Results of Operations."

We are structured as an umbrella partnership REIT under which substantially all of our business is conducted through Welltower OP LLC, the day-to-day management of which is exclusively controlled by Welltower Inc. Welltower Inc. has no material assets or liabilities other than its investment in Welltower OP LLC. Welltower OP LLC is generally the borrower under, and Welltower Inc. is the guarantor of, the unsecured notes described in Note 11 to our unaudited consolidated financial statements.

Unless stated otherwise or the context otherwise requires, references to "Welltower" mean Welltower Inc. and references to "Welltower OP" mean Welltower OP LLC. References to "we," "us" and "our" mean collectively Welltower, Welltower OP and those entities/subsidiaries owned or controlled by Welltower and/or Welltower OP.

Executive Summary

Company Overview

Welltower Inc. (NYSE: WELL), a real estate investment trust ("REIT") and S&P 500 company, is positioned at the center of the silver economy, focusing on rental housing for aging seniors across the United States, United Kingdom and Canada. Our portfolio predominantly consists of 2,500+ seniors and wellness housing communities that are positioned at the intersection of housing, healthcare and hospitality, creating vibrant communities for mature renters and older adults.

Welltower is the initial member and majority owner of Welltower OP, with an approximate ownership interest of 98.168% as of September 30, 2026. All of our property ownership, development and related business operations are conducted through Welltower OP and Welltower has no material assets or liabilities other than its investment in Welltower OP. Welltower issues equity from time to time, the net proceeds of which it is obligated to contribute as additional capital to Welltower OP. All debt including credit facilities, senior notes and secured debt is incurred by Welltower OP and its subsidiaries, and Welltower has fully and unconditionally guaranteed all such existing senior unsecured notes, with the exception of the C$300,000,000 of 2.95% senior unsecured notes due 2027. The C$300,000,000 senior unsecured notes due 2027 have been issued through private placement by a wholly owned subsidiary of Welltower OP and are fully and unconditionally guaranteed by Welltower OP.

The following table summarizes our consolidated portfolio for the three months ended September 30, 2026 (dollars in thousands):

Type of Property	NOI[1]	Percentage of NOI	Number of Properties
Seniors Housing Operating	$ 897,742	65.2 %	1,902
Triple-net	445,867	32.4 %	865
Outpatient Medical	32,604	2.4 %	51
Totals	$ 1,376,213	100.0 %	2,818

[1] Represents consolidated NOI and excludes our share of investments in unconsolidated entities. Entities in which we have a joint venture with a minority partner are shown at 100% of the joint venture amount. See "Non-GAAP Financial Measures" below for additional information and reconciliation.

Business Strategy

Our primary objectives are to protect stockholder capital and enhance stockholder value. We seek to pay consistent cash dividends to stockholders and create opportunities to increase dividend payments to stockholders through annual increases in NOI and portfolio growth. To meet these objectives, we invest across the full spectrum of seniors housing and healthcare real estate and diversify our investment portfolio by property type, relationship and geographic location.

Substantially all of our revenues are derived from operating lease rentals, resident fees and services, interest earned on outstanding loans receivable and interest earned on short-term deposits. These items represent our primary sources of liquidity to fund distributions and depend upon the continued ability of our obligors to make contractual rent and interest payments to us and the profitability of our operating properties. To the extent that our obligors/partners experience operating difficulties and become unable to generate sufficient cash to make payments or operating distributions to us, there could be a material adverse impact on our consolidated results of operations, liquidity and/or financial condition.

To mitigate this risk, we monitor our investments through a variety of methods determined by the type of property. Our asset management process for seniors housing properties generally includes review of monthly financial statements and other operating data for each property, review of obligor/partner creditworthiness, property inspections and review of covenant compliance relating to licensure, real estate taxes, letters of credit and other collateral. Our external property management partners manage and monitor the Outpatient Medical portfolio. We evaluate the operating environment in each property's

market to determine the likely trend in operating performance of the facility. When we identify unacceptable trends, we seek to mitigate, eliminate or transfer the risk. Through these efforts, we generally aim to intervene at an early stage to address any negative trends, and in so doing, support both the collectability of revenue and the value of our investment.

In addition to our asset management and research efforts, we aim to structure our relevant investments to mitigate payment risk. Operating leases and loans are normally credit enhanced by guarantees and/or letters of credit. Also, operating leases are typically structured as master leases and loans are generally cross-defaulted and cross-collateralized with other real estate loans, operating leases or agreements between us and the obligor and its affiliates.

For the nine months ended September 30, 2026, resident fees and services and rental income represented 84% and 13% of total revenues, respectively. Substantially all of our operating leases are designed with escalating rent structures. Leases with fixed annual rental escalators are generally recognized on a straight-line basis over the initial lease period, subject to a collectability assessment. Rental income related to leases with contingent rental escalators is generally recorded based on the contractual cash rental payments due for the period. Our yield on loans receivable depends upon a number of factors, including the stated interest rate, the average principal amount outstanding during the term of the loan and any interest rate adjustments.

Our primary sources of cash include resident fees and services revenue, rental income and interest receipts, interest earned on short-term deposits, borrowings under our unsecured revolving credit facility and commercial paper programs, issuances of debt and equity securities, including through our ATM Program (as defined below), proceeds from investment dispositions and principal payments on loans receivable. Our primary uses of cash include dividend distributions, debt service payments (including principal and interest), real property investments (including acquisitions, capital expenditures, construction advances and transaction costs), loan advances, property operating expenses, general and administrative expenses and other expenses. Depending upon the availability and cost of external capital, we believe our liquidity is sufficient to fund these uses of cash.

We also continuously evaluate opportunities to finance future investments. New investments are generally funded from temporary borrowings under our unsecured revolving credit facility and commercial paper programs, equity issuances, internally generated cash and the proceeds from investment dispositions.

Depending upon market conditions, we believe that new investments will be available in the future with spreads over our cost of capital that will generate appropriate returns to our stockholders. It is also likely that investment dispositions may occur in the future and we expect to reinvest the proceeds from any investment dispositions in new investments. In the event that investment dispositions exceed new investments, our revenues and cash flows from operations could be adversely affected. To the extent that new investment requirements exceed our available cash on-hand, we expect to borrow under our unsecured revolving credit facility and commercial paper programs or issue debt or equity securities, including through our ATM Program. At September 30, 2026, we had $2,274,910,000 of cash and cash equivalents, $141,097,000 of restricted cash and $5,208,520,000 of available borrowing capacity under our unsecured revolving credit facility.

Key Transactions

Capital The following summarizes key capital transactions that occurred during the nine months ended September 30, 2026:

- In July 2026, we entered into the ATM Program pursuant to which we may offer to sell up to $7,500,000,000 of common stock, which replaced our prior equity distribution agreement dated October 28, 2025, allowing us to sell up to $7,500,000,000 of common stock (collectively, along with other previous agreements, referred to as the "ATM Programs"). During the nine months ended September 30, 2026, we sold 34,646,633 shares of common stock under the ATM Programs generating gross proceeds of approximately $7,555,540,000.
- In March 2026, we amended our $6,250,000,000 senior unsecured revolving credit facility, extending maturities, improving pricing by 15 basis points and increasing our total available credit facilities to $7,500,000,000. Concurrently, we repaid our existing $1,000,000,000 USD term loan and C$250,000,000 term loan with cash on hand.
- In March 2026, we increased the size of our USD commercial paper program to $3,000,000,000.
- In April 2026, we repaid our $700,000,000 4.25% senior unsecured notes at maturity.
- In June 2026, we amended our C$2,747,615,000 unsecured term loans to extend the maturity date to April 9, 2027 and reduce the applicable margin by five basis points.
- In July 2026, we completed the issuance of C$1,150,000,000 aggregate principal amount of senior unsecured notes, consisting of C$750,000,000 of 3.85% notes due August 15, 2031 and C$400,000,000 of 4.15% notes due August 15, 2033.
- In August 2026, we established a Canadian-dollar denominated commercial paper program. Under the terms of the program, we may issue unsecured commercial paper notes with maturities that vary, but do not exceed 365 days from the date of issue, up to a maximum aggregate face or principal amount outstanding at any time of C$1,000,000,000.

- During the nine months ended September 30, 2026, we issued $332,884,000 of secured debt at a blended average interest rate of 4.15% and assumed $556,755,000 of secured debt at a blended average interest rate of 4.18% after considering the effects of interest rate swaps.
- During the nine months ended September 30, 2026, we extinguished $141,259,000 of secured debt at a blended average interest rate of 3.60%.
- During the nine months ended September 30, 2026, holders exchanged $614,749,000 aggregate principal amount of our 2028 Exchangeable Notes.

Investments The following summarizes our property acquisitions and joint venture investments completed during the nine months ended September 30, 2026 (dollars in thousands):

	Properties	Book Amount[1]	Capitalization Rates[2]
Seniors Housing Operating	112	$ 8,058,150	4.8 %
Triple-net	115	2,530,777	8.6 %
Outpatient Medical	1	99,332	5.7 %
Totals	228	$ 10,688,259	5.8 %

[1] Represents amounts recorded in net real estate investments including fair value adjustments pursuant to U.S. GAAP. See Note 3 to our unaudited consolidated financial statements for additional information.

[2] Represents annualized contractual or projected NOI to be received divided by investment amounts.

In October 2026, we announced that we have closed or expect to close approximately $7 billion of seniors housing acquisitions through the end of the year. These acquisitions include a Canadian portfolio of 27 properties for a purchase price of C$2.2 billion, which closed on October 1, 2026. The acquisition, which will be reported in our Seniors Housing Operating segment, was funded through the assumption of C$639 million of secured debt, with the remainder funded with cash on hand. In addition, included in our announced investment activity is a 62 property portfolio in the United States that we are under contract to acquire for approximately $2.6 billion. The transaction is expected to be funded with cash and OP unit issuances in the fourth quarter. The portfolio will be leased to a tenant under a long term triple-net master lease. Expected acquisitions not yet closed are subject to customary closing conditions and regulatory approvals.

Dispositions The following summarizes property dispositions completed during the nine months ended September 30, 2026 (dollars in thousands):

	Properties	Proceeds[1]	Book Amount[2]	Capitalization Rates[3]
Seniors Housing Operating	14	$ 175,934	$ 131,048	4.5 %
Triple-net	44	635,378	626,797	7.6 %
Outpatient Medical	99	1,977,396	1,344,459	5.7 %
Totals	157	$ 2,788,708	$ 2,102,304	6.1 %

[1] Represents cash and non-cash proceeds received upon disposition.

[2] Represents carrying value of net real estate assets at time of disposition. See Note 5 to our unaudited consolidated financial statements for additional information.

[3] Represents annualized contractual income that was being received in cash at date of disposition divided by stated purchase price.

Dividends On October 26, 2026, our Board of Directors declared a cash dividend for the quarter ended September 30, 2026 of $0.85 per share. On November 19, 2026, we will pay our 222nd consecutive quarterly cash dividend to stockholders of record on November 10, 2026.

Key Performance Indicators, Trends and Uncertainties

We utilize several key performance indicators to evaluate the various aspects of our business. These indicators are discussed below and relate to operating performance, credit strength and concentration risk. Management uses these key performance indicators to facilitate internal and external comparisons to our historical operating results, in making operating decisions and for budget planning purposes.

Operating Performance We believe that net income and net income attributable to common stockholders ("NICS") as reflected in the Consolidated Statements of Comprehensive Income are the most appropriate earnings measures. Other useful supplemental measures of our operating performance include funds from operations attributable to common stockholders ("FFO") and consolidated net operating income ("NOI"); however, these supplemental measures are not defined by U.S. GAAP. Please refer to the "Non-GAAP Financial Measures" section for further discussion and reconciliations. These earnings measures are widely used by investors and analysts in the valuation, comparison and investment recommendations of companies.

The following table reflects the recent historical trends of our operating performance measures for the periods presented (in thousands):

	Three Months Ended						
	September 30, 2026	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025	March 31, 2025
Net income (loss)	$ 414,823	$ 462,975	$ 752,324	$ 117,767	$ 282,186	$ 304,618	$ 257,266
NICS	396,587	445,002	728,672	96,441	280,559	301,888	257,957
FFO	1,070,791	1,153,653	982,548	(597,337)	824,375	825,717	765,197
NOI	1,469,751	1,394,463	1,296,506	1,247,079	1,108,644	1,033,533	960,697

Credit Strength We measure our credit strength both in terms of leverage ratios and coverage ratios. The leverage ratios indicate how much of our balance sheet capitalization is related to long-term debt, net of cash and restricted cash. The coverage ratios indicate our ability to service interest and fixed charges (interest and secured debt principal amortization). We expect to maintain capitalization ratios and coverage ratios sufficient to maintain a capital structure consistent with our current profile. The coverage ratios are based on earnings before interest, taxes, depreciation and amortization ("EBITDA") and adjusted earnings before interest, taxes, depreciation and amortization ("Adjusted EBITDA"). Please refer to the "Non-GAAP Financial Measures" section for further discussion and reconciliation of these measures. Leverage ratios and coverage ratios are widely used by investors, analysts and rating agencies in the valuation, comparison, investment recommendations and rating of companies. The following table reflects the recent historical trends for our credit strength measures for the periods presented:

	Three Months Ended						
	September 30, 2026	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025	March 31, 2025
Net debt to book capitalization ratio	26%	25%	23%	25%	20%	24%	26%
Net debt to undepreciated book capitalization ratio	22%	21%	20%	21%	17%	19%	21%
Net debt to enterprise value ratio	9%	9%	9%	10%	8%	10%	11%
Interest coverage ratio	7.07x	7.52x	8.27x	4.63x	6.21x	6.75x	6.14x
Fixed charge coverage ratio	6.40x	6.76x	7.59x	4.27x	5.60x	6.03x	5.58x

Concentration Risk We evaluate our concentration risk in terms of NOI by property mix, relationship mix and geographic mix. Concentration risk is a valuable measure in understanding what portion of our NOI could be at risk if certain sectors were to experience downturns. Property mix measures the portion of our NOI that relates to our various property types and excludes interest income earned on our loan portfolio, which is classified as Non-segment/Corporate. Relationship mix measures the portion of our NOI that relates to our current top five relationships. Geographic mix measures the portion of our NOI that relates to our current top five states (or countries outside the U.S.).

The following table reflects our recent historical trends of concentration risk by NOI for the periods indicated below:

	Three Months Ended						
	September 30, 2026	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025	March 31, 2025
Property mix:[1]							
Seniors Housing Operating	65%	66%	64%	59%	57%	56%	55%
Triple-net	32%	31%	32%	32%	28%	28%	28%
Outpatient Medical	3%	3%	4%	9%	15%	16%	17%
Relationship mix:[1]							
Barchester	10%	11%	11%	9%	—%	—%	—%
Cogir Senior Living	8%	8%	8%	7%	8%	8%	7%
Avir Health Group	8%	6%	6%	6%	4%	3%	1%
Care UK	6%	6%	7%	6%	5%	5%	5%
Oakmont Management Group	4%	4%	4%	4%	4%	4%	4%
Remaining relationships	64%	65%	64%	68%	79%	80%	83%
Geographic mix:[1]							
United Kingdom	25%	24%	25%	22%	13%	13%	12%
Texas	13%	12%	12%	12%	11%	10%	9%
Canada	8%	8%	7%	6%	8%	8%	7%
California	7%	8%	8%	9%	10%	10%	11%
Ohio	6%	7%	6%	5%	4%	5%	5%
Remaining geographic areas in the U.S.	41%	41%	42%	46%	54%	54%	56%

[1] Excludes our share of investments in unconsolidated entities. Entities in which we have a joint venture with a minority partner are shown at 100% of the joint venture amount.

Operating Lease Expirations The following table sets forth information regarding operating lease expirations for certain portions of our portfolio as of September 30, 2026 (dollars in thousands):

	Expiration Year[1]										
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Thereafter
Triple-net:											
Properties	30	2	3	5	20	2	121	1	1	27	644
Base rent [2]	$ 17,570	$ 1,311	$ 6,860	$ 1,149	$ 43,659	$ 4,762	$ 138,108	$ 1,911	$ 433	$ 53,252	$ 1,135,076
%of base rent	1.3 %	0.1 %	0.5 %	0.1 %	3.1 %	0.3 %	9.8 %	0.1 %	— %	3.8 %	80.9 %
Units/beds	1,167	295	346	257	2,262	225	8,156	100	81	2,391	64,624
%of units/beds	1.5 %	0.4 %	0.4 %	0.3 %	2.8 %	0.3 %	10.2 %	0.1 %	0.1 %	3.0 %	80.9 %
Outpatient Medical:											
Square feet	238,093	1,000	78,764	84,956	212,441	196,681	61,657	—	129,864	196,082	2,568,171
Base rent [2]	$ 5,815	$ 23	$ 2,020	$ 2,201	$ 4,619	$ 3,538	$ 2,473	$ —	$ 3,420	$ 5,053	$ 88,471
%of base rent	4.9 %	—%	1.7 %	1.9 %	3.9 %	3.0 %	2.1 %	—%	2.9 %	4.3 %	75.3 %
Leases	25	1	3	3	4	3	2	—	2	3	34
%of leases	31.3 %	1.3 %	3.8 %	3.8 %	5.0 %	3.8 %	2.5 %	—%	2.5 %	3.8 %	42.2 %

[1] Excludes our share of investments in unconsolidated entities, developments, land parcels, loans receivable and sub-leases. Investments classified as held for sale are included in the current year.

[2] The most recent monthly cash base rent annualized. Base rent does not include tenant recoveries or amortization of above and below market lease intangibles or other non-cash income.

We evaluate our key performance indicators in conjunction with current expectations to determine if historical trends are indicative of future results. Our expected results may not be achieved, and actual results may differ materially from our expectations. Factors that may cause actual results to differ from expected results are described in more detail in "Cautionary Statement Regarding Forward-Looking Statements" and other sections of this Quarterly Report on Form 10-Q. Management regularly monitors economic and other factors to develop strategic and tactical plans designed to improve performance and maximize our competitive position. Our ability to achieve our financial objectives is dependent upon our ability to effectively execute these plans and to appropriately respond to emerging economic and company-specific trends. Please refer to our

Annual Report on Form 10-K for the year ended December 31, 2025, under the headings "Business," "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations."

Corporate Governance

Maintaining investor confidence and trust is important in today's business environment. Our Board of Directors and management are strongly committed to policies and procedures that reflect the highest level of ethical business practices. Our corporate governance guidelines provide the framework for our business operations and emphasize our commitment to increase stockholder value while meeting all applicable legal requirements. These guidelines meet the listing standards adopted by the New York Stock Exchange and are available on our website at www.welltower.com/investors/governance. The information on our website is not incorporated by reference in this Quarterly Report on Form 10-Q, and our web address is included as an inactive textual reference only.

Liquidity and Capital Resources

Sources and Uses of Cash

Our primary sources of cash include resident fees and services, rent and interest receipts, interest earned on short-term deposits, borrowings under our unsecured revolving credit facility and commercial paper programs, public issuances of debt and equity securities, proceeds from investment dispositions and principal payments on loans receivable. Our primary uses of cash include dividend distributions, debt service payments (including principal and interest), real property investments (including acquisitions, capital expenditures, construction advances and transaction costs), loan advances, property operating expenses, general and administrative expenses and other expenses. Depending upon the availability and cost of external capital, we believe our liquidity is sufficient to fund these uses of cash for the next twelve months and thereafter. These sources and uses of cash are reflected in our Consolidated Statements of Cash Flows and are discussed in further detail below.

The following is a summary of our sources and uses of cash flows for the periods presented (dollars in thousands):

	Nine Months Ended		Change	
	September 30, 2026	September 30, 2025	$	%
Cash, cash equivalents and restricted cash at beginning of period	$ 5,209,539	$ 3,711,457	$ 1,498,082	40 %
Cash provided from (used in) operating activities	2,676,688	2,227,348	449,340	20 %
Cash provided from (used in) investing activities	(9,860,509)	(5,057,578)	(4,802,931)	(95)%
Cash provided from (used in) financing activities	4,439,809	5,967,156	(1,527,347)	(26)%
Effect of foreign currency translation	(49,520)	92,190	(141,710)	(154)%
Cash, cash equivalents and restricted cash at end of period	$ 2,416,007	$ 6,940,573	$ (4,524,566)	(65)%

Operating Activities Please see "Results of Operations" for discussion of net income fluctuations. For the nine months ended September 30, 2026 and 2025, cash flows provided from operations exceeded cash distributions to stockholders.

Investing Activities The changes in net cash provided from/used in investing activities are primarily attributable to net changes in real property investments and dispositions, loans receivable and investments in unconsolidated entities, which are summarized above in "Key Transactions." Please refer to Notes 3 and 5 of our unaudited consolidated financial statements for additional information. The following is a summary of cash used in non-acquisition capital improvement activities for the periods presented (dollars in thousands):

	Nine Months Ended		Change	
	September 30, 2026	September 30, 2025	$	%
New development	$ 360,361	$ 333,981	$ 26,380	7.9 %
Recurring capital expenditures, tenant improvements and lease commissions	331,043	250,948	80,095	31.9 %
Renovations, redevelopments and other capital improvements	606,052	485,340	120,712	24.9 %
Total	$ 1,297,456	$ 1,070,269	$ 227,187	21.2 %

The change in new development is primarily due to the number and size of construction projects ongoing during the relevant periods. Renovations, redevelopments and other capital improvements includes capital spend identified during underwriting related to recently closed acquisitions, expenditures to maximize property value, increase net operating income, maintain a market-competitive position and/or achieve property stabilization.

Financing Activities The changes in net cash provided from/used in financing activities are primarily attributable to changes related to our long-term debt arrangements, the issuances of common stock and dividend payments. Financing activities that

occurred during the nine months ended September 30, 2026 are summarized above in "Key Transactions." Please also refer to Notes 10, 11 and 14 to our unaudited consolidated financial statements for additional information.

During the nine months ended September 30, 2025, we sold 45,080,143 shares of common stock under our ATM Program, generating gross proceeds of approximately $6,873,247,000.

During the nine months ended September 30, 2025, we extinguished $288,492,000 of secured debt at a blended average interest rate of 5.37%. Additionally, during the nine months ended September 30, 2025, we assumed $469,130,000 of secured debt at a blended average interest rate of 4.45%.

In June 2025, we repaid our $1,250,000,000 4.0% senior unsecured notes at maturity. Additionally, we completed the issuance of $600,000,000 of 4.5% senior unsecured notes due 2030 and $650,000,000 of 5.125% senior unsecured notes due 2035. In August 2025, we completed a follow-on issuance of $400,000,000 of 4.5% senior unsecured notes due 2030 and $600,000,000 of 5.125% senior unsecured notes due 2035. These notes are fungible with and form a single series with the notes issued in June 2025.

Foreign Currency Translation The change in cash from foreign currency translation during the nine months ended September 30, 2026 and 2025 is primarily due to the mark-to-market adjustment of Canadian dollar funds sent to pre-fund the Amica Senior Lifestyles transaction. Please refer to Note 3 of our unaudited consolidated financial statements for additional information.

Off-Balance Sheet Arrangements

At September 30, 2026, we had investments in unconsolidated entities with our ownership generally ranging from 8% to 95%. We use financial derivative instruments to hedge interest rate and foreign currency exchange rate exposure. At September 30, 2026, we had 36 outstanding letter of credit obligations. Please see Notes 8, 12 and 13 to our unaudited consolidated financial statements for additional information.

We have entered into put-call agreements with third parties in conjunction with certain development projects. Under these agreements, we can initiate a call right or the third party can initiate a put right upon certain conditions being met, which would result in the acquisition of the related property by us, for which we currently have no ownership interest. If all conditions had been met under these agreements as of September 30, 2026, and the put or call rights for each investment had been triggered, the amount payable by us to acquire these properties would have been $475,962,000.

Contractual Obligations

The following table summarizes our payment requirements under contractual obligations as of September 30, 2026 (in thousands):

	Payments Due by Period				
Contractual Obligations	Total	2026	2027-2028	2029-2030	Thereafter
Unsecured credit facility and commercial paper [1,2,3]	$ 1,041,480	$ —	$ —	$ —	$ 1,041,480
Senior unsecured notes and term credit facilities:[1,4]					
U.S. Dollar senior unsecured notes	10,305,251	—	1,670,251	3,835,000	4,800,000
Canadian Dollar senior unsecured notes[3]	1,020,365	—	211,110	—	809,255
Pounds Sterling senior unsecured notes[3]	1,392,930	—	729,630	—	663,300
U.S. Dollar term credit facility	182,786	—	15,000	167,786	—
Canadian Dollar term credit facility[3]	1,933,496	—	1,933,496	—	—
Secured debt: [1,3]					
Consolidated	3,221,174	67,599	757,174	715,775	1,680,626
Unconsolidated	731,537	16,344	224,545	26,246	464,402
Other financial obligations[4]	257,221	383	3,268	3,666	249,904
Contractual interest obligations:[3,5]					
Unsecured credit facility and commercial paper	210,360	9,689	77,508	77,508	45,655
Senior unsecured notes and term loans	3,264,305	132,451	983,230	704,340	1,444,284
Consolidated secured debt	838,288	33,072	241,331	160,845	403,040
Unconsolidated secured debt	145,975	9,801	63,056	53,819	19,299
Other financial obligations[4]	1,527,029	5,170	41,150	40,753	1,439,956
Financing lease liabilities[6]	1,248,677	7,104	54,238	52,828	1,134,507
Operating lease liabilities[6]	2,728,638	27,718	221,036	219,922	2,259,962
Purchase obligations[7]	748,417	198,889	544,717	421	4,390
Total contractual obligations	$ 30,797,929	$ 508,220	$ 7,770,740	$ 6,058,909	$ 16,460,060

[1] Amounts represent principal amounts due and do not reflect unamortized premiums/discounts or other fair value adjustments as reflected on the balance sheet.

[2] Commercial paper notes are backstopped by the availability under the unsecured credit facility. We use the maturity date of the unsecured credit facility to determine the remaining term of the commercial paper notes. See Note 10 to our unaudited consolidated financial statements for additional information.

[3] Based on foreign currency exchange rates in effect as of the balance sheet date.

[4] See Note 11 to our unaudited consolidated financial statements for additional information.

[5] Based on variable interest rates in effect as of the balance sheet date.

[6] See Note 6 to our unaudited consolidated financial statements for additional information.

[7] See Note 13 to our unaudited consolidated financial statements for additional information. Excludes amounts related to acquisitions under contract that have not yet closed as of September 30, 2026.

Capital Structure

Please refer to "Credit Strength" above for a discussion of our leverage and coverage ratio trends. Our debt agreements contain various covenants, restrictions and events of default. Certain agreements require us to maintain financial ratios and minimum net worth and impose certain limits on our ability to incur indebtedness, create liens and make investments or acquisitions. As of September 30, 2026, we were in compliance in all material respects with the covenants under our debt agreements. None of our debt agreements contain provisions for acceleration which could be triggered by our debt ratings. However, under our primary unsecured credit facility, the ratings on our senior unsecured notes are used to determine the fees and interest charged. We plan to manage the company to maintain compliance with our debt covenants and with a capital structure consistent with our current profile. Any downgrades in terms of ratings or outlook by any or all of the rating agencies could have a material adverse impact on our cost and availability of capital, which could have a material adverse impact on our consolidated results of operations, liquidity and/or financial condition.

On March 28, 2025, Welltower and Welltower OP jointly filed with the SEC an open-ended automatic or "universal" shelf registration statement on Form S-3 (the "New Registration Statement") covering an indeterminate amount of future offerings of Welltower's debt securities, common stock, preferred stock, depositary shares, guarantees of debt securities issued by Welltower OP, warrants and units and Welltower OP's debt securities and guarantees of debt securities issued by Welltower. In connection with the filing of the New Registration Statement, on March 28, 2025, Welltower filed with the SEC five prospectus

supplements, as described below. On March 28, 2025, Welltower also filed with the SEC a registration statement in connection with its enhanced dividend reinvestment plan ("DRIP") under which it may issue up to 15,000,000 shares of common stock. As of October 23, 2026, 15,000,000 shares of common stock remained available for issuance under the DRIP registration statement.

The first prospectus supplement filed in connection with the New Registration Statement related to the ATM Program (as defined below). On March 28, 2025, Welltower and Welltower OP entered into an equity distribution agreement with the sales agents, forward sellers and forward purchasers named therein relating to issuances, offers and sales from time to time of up to $7,500,000,000 aggregate amount of common stock of Welltower (together with the existing master forward sale confirmations relating thereto, the "ATM Program"). The ATM Program also allows Welltower to enter into forward sale agreements. On October 28, 2025, Welltower and Welltower OP entered into a new equity distribution agreement with the sales agents, forward sellers and forward purchasers described above, which renewed the ATM Program on substantially similar terms and, in connection therewith, terminated the March 2025 equity distribution agreement. On July 28, 2026, Welltower and Welltower OP entered into a new equity distribution agreement with the sales agents, forward sellers and forward purchasers named therein, which renewed the ATM Program on substantially similar terms and, in connection therewith, terminated the October 2025 equity distribution agreement. As of October 23, 2026, we had $4,491,897,000 of remaining capacity under the ATM Program and there were no outstanding forward sale agreements. Depending upon market conditions, we anticipate issuing securities under our registration statements to invest in additional properties and to repay borrowings under our unsecured revolving credit facility and commercial paper programs.

The second such prospectus supplement continued an offering that was previously covered by a prior registration statement relating to the registration and possible issuance of up to 23,471,419 shares of common stock of Welltower Inc. (the "Exchangeable Shares") that may, under certain circumstances, be issuable upon exchange of the 2.750% exchangeable senior notes due 2028 or 3.125% exchangeable senior notes due 2029 of Welltower OP, and the resale from time to time by the recipients of such Exchangeable Shares.

The third prospectus supplement filed in connection with the New Registration Statement continued an offering that was previously covered by a prior registration statement relating to the registration and possible issuance of up to 390,590 shares of common stock of Welltower Inc. (the "DownREIT Shares") that may be issued from time to time if, and to the extent that, certain holders of Class A units (the "DownREIT Units") of HCN G&L DownREIT II LLC, a Delaware limited liability company (the "DownREIT"), tender such DownREIT Units for redemption by the DownREIT, and HCN DownREIT Member, LLC, a majority-owned indirect subsidiary of the Company (including its permitted successors and assigns, the "Managing Member"), or a designated affiliate of the Managing Member, elects to assume the redemption obligations of the DownREIT and to satisfy all or a portion of the redemption consideration by issuing DownREIT Shares to the holders instead of or in addition to paying a cash amount.

The fourth such prospectus supplement continued an offering that was previously covered by a prior registration statement relating to the registration and possible issuance of up to 238,868 shares of common stock of Welltower Inc. that may be issued from time to time if, and to the extent that, certain holders of Class A Common Units (the "OP Units") of Welltower OP tender the OP Units for redemption by Welltower OP, and Welltower Inc. elects to assume the redemption obligations of Welltower OP and to satisfy all or a portion of the redemption consideration by issuing shares of its common stock to the holders instead of or in addition to paying a cash amount.

The fifth such prospectus supplement registered the offer and resale by the selling stockholder identified therein of up to 1,563,904 shares of common stock of Welltower Inc., which Welltower issued as consideration for its recent acquisition of certain properties.

On July 29, 2025 and October 28, 2025, Welltower filed prospectus supplements with the SEC to register the offer and resale by the selling stockholders identified therein of an aggregate of up to 1,385,517 shares of common stock of Welltower Inc., which Welltower issued as consideration for its recent acquisitions of certain properties.

On October 28, 2025, Welltower filed a prospectus supplement with the SEC relating to the registration and possible issuance of up to 4,542,926 shares of common stock of Welltower Inc. that may be issued from time to time if, and to the extent that, certain holders of the OP Units tender their OP Units for redemption by Welltower OP, and Welltower Inc. elects to assume the redemption obligations of Welltower OP and to satisfy all or a portion of the redemption consideration by issuing shares of its common stock to the holders instead of or in addition to paying a cash amount.

On April 28, 2026, Welltower filed a prospectus supplement with the SEC relating to the registration and possible issuance of up to 176,172 shares of common stock of Welltower Inc. that may be issued from time to time if, and to the extent that, certain holders of the OP Units tender their OP Units for redemption by Welltower OP, and Welltower Inc. elects to assume the redemption obligations of Welltower OP and to satisfy all or a portion of the redemption consideration by issuing shares of its common stock to the holders instead of or in addition to paying a cash amount.

On April 28, 2026, Welltower filed a prospectus supplement with the SEC to register the offer and resale by the selling stockholder identified therein of up to 138,740 shares of common stock of Welltower Inc., which Welltower issued as consideration for its recent acquisition of certain properties.

On July 28, 2026, Welltower filed a prospectus supplement with the SEC to register the offer and resale by the selling stockholders identified therein of up to 261,753 shares of common stock of Welltower Inc., which Welltower issued as consideration for its recent lease amendment relating to certain properties.

Supplemental Guarantor Information

Welltower OP has issued the unsecured notes described in Note 11 to our unaudited consolidated financial statements, with the exception of the C$300,000,000 of 2.95% senior unsecured notes due 2027, which have been issued through private placement by a wholly owned subsidiary of Welltower OP. All unsecured notes issued by Welltower OP are fully and unconditionally guaranteed by Welltower and the C$300,000,000 of 2.95% senior unsecured notes due 2027 are fully and unconditionally guaranteed by Welltower OP. Welltower OP is 98.168% owned by Welltower as of September 30, 2026. In March 2020, the SEC adopted amendments, effective January 4, 2021 to the financial disclosure requirements applicable to registered debt offerings that include certain credit enhancements. We have adopted these new rules, which permits subsidiary issuers of obligations guaranteed by the parent to omit separate financial statements if the consolidated financial statements of the parent company have been filed, the subsidiary obligor is a consolidated subsidiary of the parent company, the guaranteed security is debt or debt-like and the security is guaranteed fully and unconditionally by the parent. Accordingly, separate consolidated financial statements of Welltower OP have not been presented. Furthermore, Welltower and Welltower OP have no material assets, liabilities or operations, other than financing activities and their investments in non-guarantor subsidiaries. Therefore, we meet the criteria in Rule 13-01 of Regulation S-X to omit the summarized financial information from our disclosures.

Results of Operations

Summary

Our primary sources of revenue include resident fees and services revenue, rental income, interest income and interest earned on short-term deposits. Our primary expenses include property operating expenses, depreciation and amortization, interest expense, general and administrative expenses and other expenses. We evaluate our business and make resource allocations on our three business segments: Seniors Housing Operating, Triple-net and Outpatient Medical. The primary performance measures for our properties are NOI and same store NOI ("SSNOI") and other supplemental measures include FFO and EBITDA, which are further discussed below. Please see Non-GAAP Financial Measures for additional information and reconciliations related to these supplemental measures (in thousands, except per share data).

	Three Months Ended September 30,		Change		Nine Months Ended September 30,		Change	
	2026	2025	Amount	%	2026	2025	Amount	%
Net income (loss)	$ 414,823	$ 282,186	$ 132,637	47 %	$ 1,630,122	$ 844,070	$ 786,052	93 %
NICS	396,587	280,559	116,028	41 %	1,570,261	840,404	729,857	87 %
FFO	1,070,791	824,375	246,416	30 %	3,206,992	2,415,289	791,703	33 %
EBITDA	1,321,380	956,385	364,995	38 %	4,221,478	2,780,827	1,440,651	52 %
NOI	1,469,751	1,108,644	361,107	33 %	4,160,720	3,102,874	1,057,846	34 %
SSNOI	824,371	705,517	118,854	17 %	2,156,600	1,853,298	303,302	16 %
Per share data (fully diluted):								
NICS	$ 0.54	$ 0.41	$ 0.13	32 %	$ 2.16	$ 1.26	$ 0.90	71 %
FFO	$ 1.42	$ 1.20	$ 0.22	18 %	$ 4.33	$ 3.61	$ 0.72	20 %
Interest coverage ratio	7.07 x	6.21 x	0.86 x	14 %	7.63 x	6.36 x	1.27 x	20 %
Fixed charge coverage ratio	6.40 x	5.60 x	0.80 x	14 %	6.92 x	5.73 x	1.19 x	21 %

During the quarter ended September 30, 2026, we reclassified asset management services related to Seniors Housing Fund I LP (the "Fund") to Non-segment/Corporate from the Seniors Housing Operating segment to better align with the manner in which the CODM reviews results. Accordingly, the segment information provided in this section and the Non-GAAP Financial Measures section have been updated to conform to the current presentation for all periods presented.

Seniors Housing Operating

The following is a summary of our results of operations for the Seniors Housing Operating segment (in thousands):

	Three Months Ended September 30,		Change		Nine Months Ended September 30,		Change	
	2026	2025	$	%	2026	2025	$	%
Revenues:								
Resident fees and services	$ 3,121,141	$ 2,061,370	$ 1,059,771	51 %	$ 8,886,963	$ 5,896,944	$ 2,990,019	51 %
Other income	3,960	2,248	1,712	76 %	10,052	7,160	2,892	40 %
Total revenues	3,125,101	2,063,618	1,061,483	51 %	8,897,015	5,904,104	2,992,911	51 %
Property operating expenses	2,227,359	1,499,215	728,144	49 %	6,370,829	4,322,176	2,048,653	47 %
NOI [1]	897,742	564,403	333,339	59 %	2,526,186	1,581,928	944,258	60 %
Other expenses:								
Depreciation and amortization	588,135	368,523	219,612	60 %	1,729,938	1,063,660	666,278	63 %
Interest expense	34,570	22,672	11,898	52 %	100,888	58,522	42,366	72 %
Loss (gain) on extinguishment of debt, net	1,775	—	1,775	n/a	1,962	6,156	(4,194)	(68)%
Impairment of assets	24,557	3,081	21,476	697 %	51,738	36,922	14,816	40 %
Other expenses	116,893	38,673	78,220	202 %	220,452	65,797	154,655	235 %
	765,930	432,949	332,981	77 %	2,104,978	1,231,057	873,921	71 %
Income (loss) from continuing operations before income taxes and other items	131,812	131,454	358	—%	421,208	350,871	70,337	20 %
Income (loss) from unconsolidated entities	(39,588)	(15,485)	(24,103)	(156)%	(79,806)	(24,270)	(55,536)	(229)%
Gain (loss) on real estate dispositions and acquisitions of controlling interests, net	48,685	(1,313)	49,998	n/a	42,832	50,725	(7,893)	(16)%
Income (loss) from continuing operations	140,909	114,656	26,253	23 %	384,234	377,326	6,908	2 %
Net income (loss)	140,909	114,656	26,253	23 %	384,234	377,326	6,908	2 %
Less: Net income (loss) attributable to noncontrolling interests	(1,485)	(1,099)	(386)	(35)%	(5,122)	(1,698)	(3,424)	(202)%
Net income (loss) attributable to common stockholders	$ 142,394	$ 115,755	$ 26,639	23 %	$ 389,356	$ 379,024	$ 10,332	3 %

[1] See "Non-GAAP Financial Measures" below for additional information and reconciliations.

Resident fees and services revenue and property operating expenses increased for the three and nine month periods ended September 30, 2026 compared to the same periods in the prior year primarily due to acquisitions, including the acquisitions of Amica Senior Lifestyles, Barchester Healthcare and HC-One Group as described in Note 3 to our consolidated financial statements. Additionally, our Seniors Housing Operating revenues are dependent on occupancy and rate growth, both of which have continued to steadily increase from the same periods in the prior year. Average occupancy is as follows:

	Three Months Ended[1]			
	March 31,	June 30,	September 30,	December 31,
2025	85.1 %	85.7 %	86.8 %	87.5 %
2026	87.3 %	87.6 %	88.3 %	

[1] Average occupancy includes our minority ownership share related to unconsolidated properties and excludes the minority partners' noncontrolling ownership share related to consolidated properties. Also excludes land parcels, properties under development/redevelopment, leased properties, sold properties and non-operational properties.

The following is a summary of our SSNOI at Welltower's share for the Seniors Housing Operating segment (in thousands):

	QTD Pool				YTD Pool			
	Three Months Ended September 30,		Change		Nine Months Ended September 30,		Change	
	2026	2025	$	%	2026	2025	$	%
SSNOI [1]	$ 599,339	$ 497,212	$ 102,127	20.5 %	$ 1,584,881	$ 1,319,978	$ 264,903	20.1 %

[1] For the QTD Pool and YTD Pool, amounts relate to 1,052 and 884 same store properties. Please see "Non-GAAP Financial Measures" below for additional information and reconciliations.

Depreciation and amortization expense fluctuates as a result of acquisitions, dispositions and segment transitions. To the extent that we acquire, develop or dispose of additional properties in the future, our provision for depreciation and amortization will change accordingly.

During the nine months ended September 30, 2026, we recorded impairment charges of $51,738,000 related to 17 properties. During the nine months ended September 30, 2025, we recorded impairment charges of $36,922,000 related to nine properties.

Transaction costs related to asset acquisitions are capitalized as a component of the purchase price. The fluctuation in other expenses is primarily due to the timing of noncapitalizable transaction costs associated with acquisitions and operator transitions and costs associated with restructuring of investments, including related to the HC-One Group operator restructuring.

Changes in the gain on sales of properties are related to the volume and timing of property sales and the sales prices, which are further discussed in Note 5 to our unaudited consolidated financial statements.

During the nine months ended September 30, 2026, we completed construction conversions representing $512,518,000 or $430,326 per unit. The following is a summary of our consolidated Seniors Housing Operating construction projects in process, excluding expansions, overhead and capitalized interest (dollars in thousands):

	As of September 30, 2026			
Expected Conversion Year[1]	Properties	Units/Beds	Anticipated Remaining Funding	Construction in Progress Balance
2026	6	537	$ 33,155	$ 131,598
2027	13	1,844	224,652	439,594
2028	21	1,741	444,071	297,393
TBD[2]	12			321,747
Total	52			$ 1,190,332

[1] Properties expected to be converted in phases over multiple years are reflected in the last expected year.

[2] Represents projects for which a final budget or expected conversion date is not yet known.

Interest expense represents secured debt interest expense, which fluctuates based on the net effect and timing of issuances, assumptions, fluctuations in foreign currency rates, extinguishments and principal amortizations. Additionally, interest expense includes financing lease interest expense, which has increased during the nine months ended September 30, 2026 as a result of the HC-One Group acquisition in the fourth quarter of 2025, as well as interest expense associated with failed sale leaseback obligations acquired in the fourth quarter of 2025. The fluctuations in loss (gain) on extinguishment of debt are primarily attributable to the volume of extinguishments and terms of the related secured debt.

The following is a summary of our Seniors Housing Operating segment property secured debt principal activity (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Beginning balance	$ 2,866,960	$ 2,286,113	$ 2,244,735	$ 2,042,583
Debt issued	8,500	—	332,884	—
Debt assumed	148,123	—	556,755	469,130
Debt extinguished	(107,971)	(2,038)	(141,259)	(250,336)
Principal payments	(17,512)	(14,387)	(49,891)	(40,754)
Effect of foreign currency	297	(19,236)	(44,827)	29,829
Ending balance	$ 2,898,397	$ 2,250,452	$ 2,898,397	$ 2,250,452
Ending weighted average interest rate	4.18 %	4.18 %	4.18 %	4.18 %

A portion of our Seniors Housing Operating property investments are formed through partnership interests. Income (loss) from unconsolidated entities represents our share of net income or losses from partnerships where we are the noncontrolling partner. The fluctuations in income (loss) from unconsolidated entities during the three and nine months ended September 30, 2026 are primarily related to hypothetical liquidation at book value ("HLBV") adjustments. Net income attributable to noncontrolling interests represents our partners' share of net income (loss) related to joint ventures.

Triple-net

The following is a summary of our results of operations for the Triple-net segment (in thousands):

	Three Months Ended September 30,		Change		Nine Months Ended September 30,		Change	
	2026	2025	$	%	2026	2025	$	%
Revenues:								
Rental income	$ 451,901	$ 286,353	$ 165,548	58 %	$ 1,250,493	$ 812,435	$ 438,058	54 %
Interest income	—	—	—	n/a	8,077	2,111	5,966	283 %
Other income	172	284	(112)	(39)%	456	875	(419)	(48)%
Total revenues	452,073	286,637	165,436	58 %	1,259,026	815,421	443,605	54 %
Property operating expenses	6,206	8,227	(2,021)	(25)%	21,355	25,697	(4,342)	(17)%
NOI[(1)]	445,867	278,410	167,457	60 %	1,237,671	789,724	447,947	57 %
Other expenses:								
Depreciation and amortization	107,367	72,614	34,753	48 %	303,938	223,473	80,465	36 %
Interest expense	4,172	3,977	195	5 %	12,276	11,977	299	2 %
Impairment of assets	1,646	—	1,646	n/a	4,422	38,437	(34,015)	(88)%
Other expenses	966	3,731	(2,765)	(74)%	1,780	4,741	(2,961)	(62)%
	114,151	80,322	33,829	42 %	322,416	278,628	43,788	16 %
Income (loss) from continuing operations before income taxes and other items	331,716	198,088	133,628	67 %	915,255	511,096	404,159	79 %
Income (loss) from unconsolidated entities	2,837	(394)	3,231	820 %	12,829	(1,543)	14,372	931 %
Gain (loss) on real estate dispositions and acquisitions of controlling interests, net	(321)	5,341	(5,662)	(106)%	(4,346)	(1,703)	(2,643)	(155)%
Income (loss) from continuing operations	334,232	203,035	131,197	65 %	923,738	507,850	415,888	82 %
Net income (loss)	334,232	203,035	131,197	65 %	923,738	507,850	415,888	82 %
Less: Net income (loss) attributable to noncontrolling interests	359	1,205	(846)	(70)%	3,335	572	2,763	483 %
Net income (loss) attributable to common stockholders	$ 333,873	$ 201,830	$ 132,043	65 %	$ 920,403	$ 507,278	$ 413,125	81 %

[(1)] See "Non-GAAP Financial Measures" below for additional information and reconciliations.

The increase in rental income for the three and nine months ended September 30, 2026 is primarily attributable to acquisitions completed during 2025 and 2026, including the acquisitions described in Note 3, and annual rent increases. Certain of our leases contain annual rental escalators that are contingent upon changes in the Consumer Price Index and/or changes in the gross operating revenues of the tenant's properties. These escalators are not fixed, so no straight-line rent is recorded; however, rental income is recorded based on the contractual cash rental payments due for the applicable period. If gross operating revenues at our facilities and/or the Consumer Price Index do not increase, a portion of our revenues may not continue to increase. During the nine months ended September 30, 2026, our Triple-net portfolio had 39 leases with rental rate increases and a weighted average increase of 5.5%.

Interest income is primarily related to leases that were classified as sales-type leases.

The following is a summary of our SSNOI at Welltower's share for the Triple-net segment (in thousands):

	QTD Pool				YTD Pool			
	Three Months Ended September 30,		Change		Nine Months Ended September 30,		Change	
	2026	2025	$	%	2026	2025	$	%
SSNOI[(1)]	$ 196,543	$ 180,461	$ 16,082	8.9 %	$ 499,494	$ 462,602	$ 36,892	8.0 %

[(1)] For the QTD Pool and YTD Pool, amounts relate to 479 and 410 same store properties. Please see "Non-GAAP Financial Measures" below for additional information and reconciliations.

Depreciation and amortization expense fluctuates as a result of the acquisitions and dispositions of Triple-net properties. To the extent we acquire or dispose of additional properties in the future, our provision for depreciation and amortization will change accordingly.

During the nine months ended September 30, 2026, we recorded impairment charges of $4,422,000 related to two properties. During the nine months ended September 30, 2025, we recorded impairment charges of $38,437,000 related to six properties.

Transaction costs related to asset acquisitions are capitalized as a component of purchase price. The fluctuation in other expenses is primarily due to noncapitalizable transaction costs from acquisitions and segment transitions.

Changes in the gain (loss) on real estate dispositions and acquisitions of controlling interests, net were related to the volume, timing and price of related transactions.

Interest expense represents secured debt interest expense and related fees. The change in secured debt interest expense is due to the net effect and timing of principal amortizations. The following is a summary of our Triple-net secured debt principal activity for the periods presented (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Beginning balance	$ 324,649	$ 331,979	$ 328,345	$ 335,552
Principal payments	(1,872)	(1,809)	(5,568)	(5,382)
Ending balance	$ 322,777	$ 330,170	$ 322,777	$ 330,170
Ending weighted average interest rate	3.44 %	3.44 %	3.44 %	3.44 %

A portion of our Triple-net property investments were formed through partnerships. Income (loss) from unconsolidated entities represents our share of net income or losses from partnerships where we are the noncontrolling partner. The fluctuation in income (loss) from unconsolidated entities during the three and nine months ended September 30, 2026 is primarily related to HLBV adjustments. Net income attributable to noncontrolling interests represents our partners' share of net income relating to those partnerships where we are the controlling partner.

Outpatient Medical

The following is a summary of our results of operations for the Outpatient Medical segment for the periods presented (in thousands):

	Three Months Ended September 30,		Change		Nine Months Ended September 30,		Change	
	2026	2025	$	%	2026	2025	$	%
Revenues:								
Rental income	$ 36,740	$ 213,122	$ (176,382)	(83)%	$ 151,730	$ 631,647	$ (479,917)	(76)%
Other income	811	2,050	(1,239)	(60)%	2,721	6,352	(3,631)	(57)%
Total revenues	37,551	215,172	(177,621)	(83)%	154,451	637,999	(483,548)	(76)%
Property operating expenses	4,947	63,319	(58,372)	(92)%	30,514	190,759	(160,245)	(84)%
NOI[1]	32,604	151,853	(119,249)	(79)%	123,937	447,240	(323,303)	(72)%
Other expenses:								
Depreciation and amortization	11,284	68,675	(57,391)	(84)%	33,426	203,584	(170,158)	(84)%
Interest expense	288	771	(483)	(63)%	624	369	255	69 %
Impairment of assets	7,249	—	7,249	n/a	7,892	—	7,892	n/a
Other expenses	425	151	274	181 %	4,394	208	4,186	n/a
	19,246	69,597	(50,351)	(72)%	46,336	204,161	(157,825)	(77)%
Income (loss) from continuing operations before income taxes and other items	13,358	82,256	(68,898)	(84)%	77,601	243,079	(165,478)	(68)%
Income (loss) from unconsolidated entities	261	622	(361)	(58)%	(2,505)	(1,263)	(1,242)	(98)%
Gain (loss) on real estate dispositions and acquisitions of controlling interests, net	66,314	(3)	66,317	n/a	595,129	21,630	573,499	n/a
Income (loss) from continuing operations	79,933	82,875	(2,942)	(4)%	670,225	263,446	406,779	154 %
Net income (loss)	79,933	82,875	(2,942)	(4)%	670,225	263,446	406,779	154 %
Less: Net income (loss) attributable to noncontrolling interests	11,945	716	11,229	n/a	32,749	2,266	30,483	n/a
Net income (loss) attributable to common stockholders	$ 67,988	$ 82,159	$ (14,171)	(17)%	$ 637,476	$ 261,180	$ 376,296	144 %

[1] See "Non-GAAP Financial Measures" below for additional information and reconciliations.

On August 14, 2025, we entered into a definitive agreement to sell a portfolio of 319 consolidated and unconsolidated Outpatient Medical properties for approximately $7.2 billion. The disposition has and will continue to occur in tranches expected to close through 2026. During the nine months ended September 30, 2026, we disposed of 74 properties related to the

definitive agreement, with an aggregate gain on real estate dispositions of $591,031,000. Through September 30, 2026, we have disposed of 315 properties related to the definitive agreement.

For the quarter ended September 30, 2026, rental income, property operating expenses and depreciation expenses decreased primarily due to the properties sold during the fourth quarter of 2025 and throughout 2026.

The following is a summary of our SSNOI at Welltower's share for the Outpatient Medical segment (in thousands):

	QTD Pool				YTD Pool			
	Three Months Ended September 30,		Change		Nine Months Ended September 30,		Change	
	2026	2025	$	%	2026	2025	$	%
SSNOI [1]	$ 28,489	$ 27,844	$ 645	2.3 %	$ 72,225	$ 70,718	$ 1,507	2.1 %

[1] For the QTD Pool and YTD Pool, amounts relate to 91 and 86 same store properties. Please see "Non-GAAP Financial Measures" below for additional information and reconciliations.

During the nine months ended September 30, 2026, we recorded impairment charges of $7,892,000 related to six properties.

The following table is a summary of secured debt principal activity for the periods presented (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Beginning balance	$ —	$ 49,870	$ —	$ 89,088
Debt extinguished	—	—	—	(38,156)
Principal payments	—	(511)	—	(1,573)
Ending balance	$ —	$ 49,359	$ —	$ 49,359
Ending weighted average interest rate	—%	4.49 %	—%	4.49 %

Due to the transaction noted above, the Outpatient Medical segment no longer has any outstanding secured debt.

A portion of our Outpatient Medical property investments were formed through partnerships. The increase in net income (loss) from noncontrolling interests is primarily related to our partners' share of the gains on real property dispositions recognized as part of the sale of Outpatient Medical properties during the nine months ended September 30, 2026.

Non-segment/Corporate

The following is a summary of our results of operations for the Non-segment/Corporate activities for the periods presented (in thousands):

	Three Months Ended September 30,		Change		Nine Months Ended September 30,		Change	
	2026	2025	$	%	2026	2025	$	%
Revenues:								
Interest income	$ 83,251	$ 67,216	$ 16,035	24 %	$ 223,472	$ 189,652	$ 33,820	18 %
Other income	17,801	53,049	(35,248)	(66)%	78,325	109,847	(31,522)	(29)%
Total revenues	101,052	120,265	(19,213)	(16)%	301,797	299,499	2,298	1 %
Property operating expenses	7,514	6,287	1,227	20 %	28,871	15,517	13,354	86 %
NOI[1]	93,538	113,978	(20,440)	(18)%	272,926	283,982	(11,056)	(4)%
Other expenses:								
Interest expense	153,625	134,632	18,993	14 %	453,496	377,303	76,193	20 %
General and administrative expenses	67,169	63,124	4,045	6 %	202,129	191,057	11,072	6 %
Loss (gain) on derivatives and financial instruments, net	—	31,682	(31,682)	(100)%	—	28,063	(28,063)	(100)%
Loss (gain) on extinguishment of debt, net	5,047	—	5,047	n/a	7,571	—	7,571	n/a
Provision for loan losses, net	230	1,088	(858)	(79)%	4,045	(2,032)	6,077	299 %
Other expenses	6,403	2,144	4,259	199 %	16,128	4,611	11,517	250 %
	232,474	232,670	(196)	—%	683,369	599,002	84,367	14 %
Income (loss) from continuing operations before income taxes and other items	(138,936)	(118,692)	(20,244)	(17)%	(410,443)	(315,020)	(95,423)	(30)%
Income tax (expense) benefit	(7,116)	(2,335)	(4,781)	(205)%	43,230	2,131	41,099	n/a
Income (loss) from unconsolidated entities	5,801	2,647	3,154	119 %	19,138	8,337	10,801	130 %
Income (loss) from continuing operations	(140,251)	(118,380)	(21,871)	(18)%	(348,075)	(304,552)	(43,523)	(14)%
Net income (loss)	(140,251)	(118,380)	(21,871)	(18)%	(348,075)	(304,552)	(43,523)	(14)%
Less: Net income (loss) attributable to noncontrolling interests	7,417	805	6,612	821 %	28,899	2,526	26,373	n/a
Net income (loss) attributable to common stockholders	$ (147,668)	$ (119,185)	$ (28,483)	(24)%	$ (376,974)	$ (307,078)	$ (69,896)	(23)%

[1] See "Non-GAAP Financial Measures" below for additional information and reconciliations.

The increase in interest income for both the three and nine months ended September 30, 2026 is primarily driven by increased advances on loans receivable. The fluctuation in provision for loan losses, net is related to adjustments to reserves for loan losses based upon our current assessment of expected credit losses in the portfolio. Please refer to Note 7 to our unaudited consolidated financial statements for additional information.

Other income is primarily related to bank interest income earned on short-term deposits which will vary depending on the average carrying cash balance during the period, and asset management income related to the Fund and the Seniors Housing Debt Fund. Property operating expenses primarily represent insurance costs related to our captive insurance company, which acts as a direct insurer of property level insurance coverage for our portfolio.

The following is a summary of our Non-segment/Corporate interest expense for the periods presented (in thousands):

	Three Months Ended September 30,		Change		Nine Months Ended September 30,		Change	
	2026	2025	$	%	2026	2025	$	%
Senior unsecured notes	$ 132,230	$ 129,056	$ 3,174	2 %	$ 413,581	$ 349,694	$ 63,887	18 %
Unsecured credit facility and commercial paper programs	9,139	1,573	7,566	481 %	13,333	6,594	6,739	102 %
Loan expense	12,256	4,003	8,253	206 %	26,582	21,015	5,567	26 %
Totals	$ 153,625	$ 134,632	$ 18,993	14 %	$ 453,496	$ 377,303	$ 76,193	20 %

The change in interest expense on senior unsecured notes is due to the net effect of issuances, exchanges and extinguishments, as well as the movement in foreign exchange rates and related hedge activity. Please refer to Note 11 to our unaudited consolidated financial statements for additional information. The change in interest expense on our unsecured

revolving credit facility and commercial paper programs is due primarily to the net effect and timing of draws, paydowns and variable interest rate changes. Please refer to Note 10 to our unaudited consolidated financial statements for additional information regarding our unsecured revolving credit facility and commercial paper programs. Loan expenses represent the amortization of costs incurred in connection with senior unsecured notes issuances.

Loss on extinguishment of debt, net for both the three and nine months ended September 30, 2026 was primarily attributable to charges incurred in connection with exchanges of our 2028 Exchangeable Notes.

General and administrative expenses as a percentage of consolidated revenues for the nine months ended September 30, 2026 and 2025 were 1.90% and 2.50%, respectively.

Loss (gain) on derivatives and financial instruments, net is primarily attributable to the mark-to-market of the equity warrants received as part of the HC-One Group transactions that closed in 2021 and 2023. These warrants were settled in conjunction with the HC-One Group acquisition. Please refer to Notes 3 and 12 for additional information related to the acquisition and related warrants.

Other expenses includes noncapitalizable legal expenses.

Income taxes reflected in the financial statements primarily consist of U.S. federal, state and local income taxes, as well as non-U.S. income-based and withholding taxes on certain investments located in jurisdictions outside the U.S. We determine interim income tax expense (benefit) by applying the applicable annual effective tax rates to the ordinary income (loss) of our TRS entities and recognizing the tax effects of discrete items in the periods in which they occur. The income tax benefit for the nine months ended September 30, 2026 included a $71,304,000 deferred tax benefit recognized by a Canadian subsidiary as a result of a reduction in its valuation allowance. The reduction in the valuation allowance was supported by net deferred tax liabilities acquired during the period.

The increase in income (loss) from unconsolidated entities is primarily due to activity related to the Seniors Housing Debt Fund. The fluctuation for net income (loss) attributable to noncontrolling interests will change based on the activity that occurs at Welltower OP and the current ownership of Welltower Inc. in Welltower OP.

Other

Non-GAAP Financial Measures

We believe that net income and net income attributable to common stockholders, as defined by U.S. GAAP, are the most appropriate earnings measurements. However, we consider FFO, NOI, SSNOI, EBITDA and Adjusted EBITDA to be useful supplemental measures of our operating performance. Historical cost accounting for real estate assets in accordance with U.S. GAAP implicitly assumes that the value of real estate assets diminishes predictably over time as evidenced by the provision for depreciation. However, since real estate values have historically risen or fallen with market conditions, many industry investors and analysts have considered presentations of operating results for real estate companies that use historical cost accounting to be insufficient. In response, the National Association of Real Estate Investment Trusts ("NAREIT") created funds from operations attributable to common stockholders ("FFO") as a supplemental measure of operating performance for REITs that excludes historical cost depreciation from net income. FFO, as defined by NAREIT, means NICS, computed in accordance with U.S. GAAP, excluding gains (or losses) from sales of real estate and acquisitions of controlling interests, and impairment of depreciable assets, plus depreciation and amortization, and after adjustments for unconsolidated entities and noncontrolling interests.

NOI is used to evaluate the operating performance of our properties. We define NOI as total revenues, including tenant reimbursements, less property operating expenses. Property operating expenses represent costs associated with managing, maintaining and servicing tenants for our properties. These expenses include, but are not limited to, property-related payroll and benefits, property management fees paid to managers, marketing, housekeeping, food service, maintenance, utilities, property taxes and insurance. General and administrative expenses represent general overhead costs that are unrelated to property operations and unallocable to the properties. These expenses include, but are not limited to, payroll and benefits related to corporate employees, professional services, office expenses and depreciation of corporate fixed assets. Same store NOI ("SSNOI") is used to evaluate the operating performance of our properties using a consistent population which controls for changes in the composition of our portfolio. We believe the drivers of property level NOI for both consolidated properties and unconsolidated properties are generally the same and therefore, we evaluate SSNOI based on our ownership interest in each property ("Welltower Share"). To arrive at Welltower Share, NOI is adjusted by adding our minority ownership share related to unconsolidated properties and by subtracting the minority partners' noncontrolling ownership interests for consolidated properties. We do not control investments in unconsolidated properties and while we consider disclosures at Welltower Share to be useful, they may not accurately depict the legal and economic implications of our joint venture arrangements and should be used with caution. As used herein, same store is generally defined as those revenue-generating properties in the portfolio for the relevant year-over-year reporting periods. Acquisitions and development conversions are included in SSNOI five full quarters or seven full quarters after acquisition or being placed into service for the QTD Pool and YTD Pool, respectively. Land parcels,

loans and leased properties, as well as any properties sold or classified as held for sale during the respective periods are excluded from SSNOI. Redeveloped properties (including major refurbishments of a Seniors Housing Operating property where 20% or more of units are simultaneously taken out of commission for 30 days or more or Outpatient Medical properties undergoing a change in intended use) are excluded from SSNOI until five full quarters or seven full quarters post completion of the redevelopment for the QTD Pool and YTD Pool, respectively. Properties undergoing operator transitions and/or segment transitions are also excluded from SSNOI until five full quarters or seven full quarters post completion of the transition for the QTD Pool and YTD Pool, respectively. In addition, properties significantly impacted by force majeure, acts of God or other extraordinary adverse events are excluded from SSNOI until five full quarters or seven full quarters after the properties are placed back into service for the QTD Pool and YTD Pool, respectively. SSNOI excludes non-cash NOI and includes adjustments to present consistent ownership percentages and to translate Canadian properties and U.K. properties using a consistent exchange rate. We believe NOI and SSNOI provide investors relevant and useful information because they measure the operating performance of our properties at the property level on an unleveraged basis. We use NOI and SSNOI to make decisions about resource allocations and to assess the property level performance of our portfolio.

EBITDA is defined as earnings (net income) before interest, taxes, depreciation and amortization. Adjusted EBITDA is defined as EBITDA excluding unconsolidated entities and including adjustments for stock-based compensation expense, provision for loan losses, gains/losses on extinguishment of debt, gains/losses on disposition of properties and acquisitions of controlling interests, impairment of assets, gains/losses on derivatives and financial instruments, other expenses, other impairment charges and other adjustments as deemed appropriate. We believe that EBITDA and Adjusted EBITDA, along with net income, are important supplemental measures because they provide additional information to assess and evaluate the performance of our operations. We primarily use these measures to determine our interest coverage ratio, which represents EBITDA and Adjusted EBITDA divided by total interest, and our fixed charge coverage ratio, which represents EBITDA and Adjusted EBITDA divided by fixed charges. Fixed charges include total interest and secured debt principal amortization. Covenants in our unsecured senior notes and primary credit facility contain financial ratios based on a definition of EBITDA and Adjusted EBITDA that is specific to those agreements. Our leverage ratios are defined as the proportion of net debt to total capitalization and include book capitalization, undepreciated book capitalization and enterprise value. Book capitalization represents the sum of net debt (defined as total long-term debt, excluding operating lease liabilities, less cash and cash equivalents and restricted cash), total equity and redeemable noncontrolling interests. Undepreciated book capitalization represents book capitalization adjusted for accumulated depreciation and amortization. Enterprise value represents book capitalization adjusted for the fair market value of our common stock.

Our supplemental reporting measures and similarly titled financial measures are widely used by investors, equity and debt analysts and rating agencies in the valuation, comparison, rating and investment recommendations of companies. Management uses these financial measures to facilitate internal and external comparisons to our historical operating results and in making operating decisions. Additionally, the Board of Directors utilizes these measures to evaluate management performance. None of our supplemental measures represent net income or cash flow provided from operating activities as determined in accordance with U.S. GAAP and should not be considered as alternative measures of profitability or liquidity. Finally, the supplemental measures, as defined by us, may not be comparable to similarly titled items reported by other real estate investment trusts or other companies.

The tables below reflect the reconciliation of FFO to NICS, the most directly comparable U.S. GAAP measure, for the periods presented. Noncontrolling interest and unconsolidated entity amounts represent adjustments to reflect our share of depreciation and amortization, gains/losses on real estate dispositions and acquisitions of controlling interests and impairment of assets. Amounts are in thousands except for per share data.

	Three Months Ended						
FFO Reconciliations:	September 30, 2026	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025	March 31, 2025
Net income (loss) attributable to common stockholders	$ 396,587	$ 445,002	$ 728,672	$ 96,441	$ 280,559	$ 301,888	$ 257,957
Depreciation and amortization	706,786	737,764	622,752	594,151	509,812	495,036	485,869
Impairment of assets	33,452	25,774	4,826	45,924	3,081	19,876	52,402
Loss (gain) on real estate dispositions and acquisitions of controlling interests, net	(114,678)	(98,537)	(420,400)	(1,378,391)	(4,025)	(14,850)	(51,777)
Noncontrolling interests	9,884	10,639	17,100	11,940	(9,360)	(6,256)	(9,468)
Unconsolidated entities	38,760	33,011	29,598	32,598	44,308	30,023	30,214
FFO	$ 1,070,791	$ 1,153,653	$ 982,548	$ (597,337)	$ 824,375	$ 825,717	$ 765,197
Average diluted shares outstanding							
For net income attributable to common stockholders	754,903	737,956	726,255	710,167	685,399	668,140	653,795
For FFO	754,903	737,956	726,255	689,582	685,399	668,140	653,795
Per diluted share data:							
Net income attributable to common stockholders[1]	$ 0.54	$ 0.61	$ 1.02	$ 0.14	$ 0.41	$ 0.45	$ 0.40
FFO	$ 1.42	$ 1.56	$ 1.35	$ (0.87)	$ 1.20	$ 1.24	$ 1.17

[1] Includes adjustment to the numerator for income (loss) attributable to OP unitholders.

	Nine Months Ended September 30,	
FFO Reconciliations:	2026	2025
Net income (loss) attributable to common stockholders	$ 1,570,261	$ 840,404
Depreciation and amortization	2,067,302	1,490,717
Impairment of assets	64,052	75,359
Loss (gain) on real estate dispositions and acquisitions of controlling interests, net	(633,615)	(70,652)
Noncontrolling interests	37,623	(25,084)
Unconsolidated entities	101,369	104,545
FFO	$ 3,206,992	$ 2,415,289
Average diluted common shares outstanding	739,794	669,218
Per diluted share data:		
Net income attributable to common stockholders[1]	$ 2.16	$ 1.26
FFO	$ 4.33	$ 3.61

[1] Includes adjustment to the numerator for income (loss) attributable to OP unitholders.

The tables below reflect the reconciliation of consolidated NOI to net income, the most directly comparable U.S. GAAP measure, for the periods presented (dollars in thousands):

	Three Months Ended						
NOI Reconciliations:	September 30, 2026	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025	March 31, 2025
Net income (loss)	$ 414,823	$ 462,975	$ 752,324	$ 117,767	$ 282,186	$ 304,618	$ 257,266
Loss (gain) on real estate dispositions and acquisitions of controlling interests, net	(114,678)	(98,537)	(420,400)	(1,378,391)	(4,025)	(14,850)	(51,777)
Loss (income) from unconsolidated entities	30,689	17,969	1,686	(4,442)	12,610	7,392	(1,263)
Income tax expense (benefit)	7,116	(61,979)	11,633	(4,985)	2,335	1,053	(5,519)
Other expenses	124,687	56,930	61,137	125,844	44,699	16,598	14,060
Impairment of assets	33,452	25,774	4,826	45,924	3,081	19,876	52,402
Provision for loan losses, net	230	2,183	1,632	(7,384)	1,088	(1,113)	(2,007)
Loss (gain) on extinguishment of debt, net	6,822	1,984	727	3,089	—	—	6,156
Loss (gain) on derivatives and financial instruments, net	—	—	—	(5,656)	31,682	(409)	(3,210)
General and administrative expenses	67,169	67,486	67,474	1,557,378	63,124	64,175	63,758
Depreciation and amortization	706,786	737,764	622,752	594,151	509,812	495,036	485,869
Interest expense	192,655	181,914	192,715	203,784	162,052	141,157	144,962
Consolidated net operating income (NOI)	$ 1,469,751	$ 1,394,463	$ 1,296,506	$ 1,247,079	$ 1,108,644	$ 1,033,533	$ 960,697
NOI by segment:							
Seniors Housing Operating	$ 897,742	$ 860,411	$ 768,033	$ 681,423	$ 564,403	$ 535,255	$ 482,270
Triple-net	445,867	407,498	384,306	374,089	278,410	265,102	246,212
Outpatient Medical	32,604	38,034	53,299	101,459	151,853	148,977	146,410
Non-segment/Corporate	93,538	88,520	90,868	90,108	113,978	84,199	85,805
Total NOI	$ 1,469,751	$ 1,394,463	$ 1,296,506	$ 1,247,079	$ 1,108,644	$ 1,033,533	$ 960,697

	Nine Months Ended September 30,	
NOI Reconciliations:	2026	2025
Net income (loss)	$ 1,630,122	$ 844,070
Loss (gain) on real estate dispositions and acquisitions of controlling interests, net	(633,615)	(70,652)
Loss (income) from unconsolidated entities	50,344	18,739
Income tax expense (benefit)	(43,230)	(2,131)
Other expenses	242,754	75,357
Impairment of assets	64,052	75,359
Provision for loan losses, net	4,045	(2,032)
Loss (gain) on extinguishment of debt, net	9,533	6,156
Loss (gain) on derivatives and financial instruments, net	—	28,063
General and administrative expenses	202,129	191,057
Depreciation and amortization	2,067,302	1,490,717
Interest expense	567,284	448,171
Consolidated net operating income (NOI)	$ 4,160,720	$ 3,102,874
NOI by segment:		
Seniors Housing Operating	$ 2,526,186	$ 1,581,928
Triple-net	1,237,671	789,724
Outpatient Medical	123,937	447,240
Non-segment/Corporate	272,926	283,982
Total NOI	$ 4,160,720	$ 3,102,874

The following is a reconciliation of the properties included in our QTD Pool and YTD Pool for SSNOI:

	QTD Pool				YTD Pool			
SSNOI Property Reconciliations:	Seniors Housing Operating	Triple-net	Outpatient Medical	Total	Seniors Housing Operating	Triple-net	Outpatient Medical	Total
Consolidated properties	1,902	865	51	2,818	1,902	865	51	2,818
Unconsolidated properties	133	—	51	184	133	—	51	184
Total properties	2,035	865	102	3,002	2,035	865	102	3,002
Recent acquisitions/development conversions[1]	(528)	(347)	(2)	(877)	(696)	(416)	(7)	(1,119)
Under development	(46)	—	—	(46)	(46)	—	—	(46)
Under redevelopment[2]	(2)	—	—	(2)	(2)	—	—	(2)
Current held for sale	(22)	(32)	(4)	(58)	(22)	(32)	(4)	(58)
Land parcels, loans and leased properties	(168)	(4)	(5)	(177)	(168)	(4)	(5)	(177)
Transitions[3]	(210)	(2)	—	(212)	(210)	(2)	—	(212)
Other[4]	(7)	(1)	—	(8)	(7)	(1)	—	(8)
Same store properties	1,052	479	91	1,622	884	410	86	1,380

[1] Acquisitions and development conversions will enter the QTD Pool after five full quarters and YTD Pool after seven full quarters from acquisition or certificate of occupancy.

[2] Redevelopment properties will enter the QTD Pool after five full quarters and YTD Pool after seven full quarters of operations post redevelopment completion.

[3] Transitioned properties will enter the QTD Pool after five full quarters and YTD Pool after seven full quarters of operations with the new operator in place or under the new structure.

[4] Represents properties that are either closed or being closed.

The following is a reconciliation of our consolidated NOI to same store NOI for the periods presented for the QTD Pool and YTD Pool (dollars in thousands):

	QTD Pool		YTD Pool	
	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
SSNOI Reconciliations:	2026	2025	2026	2025
Seniors Housing Operating:				
Consolidated NOI	$ 897,742	$ 564,403	$ 2,526,186	$ 1,581,928
NOI attributable to unconsolidated investments	22,579	21,553	63,702	60,480
NOI attributable to noncontrolling interests	(16,064)	(12,894)	(45,618)	(38,705)
NOI on non-properties	4,550	(638)	8,389	1,232
NOI attributable to non-same store properties	(308,284)	(70,343)	(961,637)	(283,773)
Non-cash NOI attributable to same store properties	(862)	(2,132)	(3,506)	(8,011)
Currency and ownership adjustments[1]	(322)	(2,737)	(2,635)	6,827
SSNOI at Welltower Share	599,339	497,212	1,584,881	1,319,978
Triple-net:				
Consolidated NOI	445,867	278,410	1,237,671	789,724
NOI attributable to noncontrolling interests	(1,009)	(2,546)	(3,076)	(9,953)
NOI attributable to non-same store properties	(205,784)	(60,027)	(649,776)	(243,457)
Non-cash NOI attributable to same store properties	(42,215)	(35,793)	(84,495)	(79,537)
Currency and ownership adjustments[1]	(316)	417	(830)	5,825
SSNOI at Welltower Share	196,543	180,461	499,494	462,602
Outpatient Medical:				
Consolidated NOI	32,604	151,853	123,937	447,240
NOI attributable to unconsolidated investments	4,217	4,228	12,924	12,432
NOI attributable to noncontrolling interests	(799)	(2,694)	(2,984)	(7,875)
NOI attributable to non-same store properties	(4,373)	(121,722)	(54,780)	(372,847)
Non-cash NOI attributable to same store properties	(3,160)	(3,821)	(6,872)	(8,232)
SSNOI at Welltower Share	28,489	27,844	72,225	70,718
SSNOI at Welltower Share:				
Seniors Housing Operating	599,339	497,212	1,584,881	1,319,978
Triple-net	196,543	180,461	499,494	462,602
Outpatient Medical	28,489	27,844	72,225	70,718
Total	$ 824,371	$ 705,517	$ 2,156,600	$ 1,853,298

[1] Includes adjustments to reflect consistent property ownership percentages, to translate Canadian properties at a USD/CAD rate of 1.43 and to translate U.K. properties at a GBP/USD rate of 1.23.

The tables below reflect the reconciliation of EBITDA to net income, the most directly comparable U.S. GAAP measure, for the periods presented (dollars in thousands):

	Three Months Ended						
EBITDA Reconciliations:	September 30, 2026	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025	March 31, 2025
Net income (loss)	$ 414,823	$ 462,975	$ 752,324	$ 117,767	$ 282,186	$ 304,618	$ 257,266
Interest expense	192,655	181,914	192,715	203,784	162,052	141,157	144,962
Income tax expense (benefit)	7,116	(61,979)	11,633	(4,985)	2,335	1,053	(5,519)
Depreciation and amortization	706,786	737,764	622,752	594,151	509,812	495,036	485,869
EBITDA	$ 1,321,380	$ 1,320,674	$ 1,579,424	$ 910,717	$ 956,385	$ 941,864	$ 882,578
Interest Coverage Ratio:							
Interest expense	$ 192,655	$ 181,914	$ 192,715	$ 203,784	$ 162,052	$ 141,157	$ 144,962
Capitalized interest	12,706	8,851	8,449	7,476	6,150	8,653	11,520
Non-cash interest expense	(18,528)	(15,122)	(10,162)	(14,546)	(14,227)	(10,231)	(12,625)
Total interest	186,833	175,643	191,002	196,714	153,975	139,579	143,857
EBITDA	$ 1,321,380	$ 1,320,674	$ 1,579,424	$ 910,717	$ 956,385	$ 941,864	$ 882,578
Interest coverage ratio	7.07 x	7.52 x	8.27 x	4.63 x	6.21 x	6.75 x	6.14 x
Fixed Charge Coverage Ratio:							
Total interest	$ 186,833	$ 175,643	$ 191,002	$ 196,714	$ 153,975	$ 139,579	$ 143,857
Secured debt principal payments	19,778	19,798	17,056	16,698	16,707	16,558	14,444
Total fixed charges	206,611	195,441	208,058	213,412	170,682	156,137	158,301
EBITDA	$ 1,321,380	$ 1,320,674	$ 1,579,424	$ 910,717	$ 956,385	$ 941,864	$ 882,578
Fixed charge coverage ratio	6.40 x	6.76 x	7.59 x	4.27 x	5.60 x	6.03 x	5.58 x

	Nine Months Ended September 30,	
EBITDA Reconciliations:	2026	2025
Net income (loss)	$ 1,630,122	$ 844,070
Interest expense	567,284	448,171
Income tax expense (benefit)	(43,230)	(2,131)
Depreciation and amortization	2,067,302	1,490,717
EBITDA	$ 4,221,478	$ 2,780,827
Interest Coverage Ratio:		
Interest expense	$ 567,284	$ 448,171
Non-cash interest expense	(43,812)	(37,083)
Capitalized interest	30,006	26,323
Total interest	553,478	437,411
EBITDA	$ 4,221,478	$ 2,780,827
Interest coverage ratio	7.63 x	6.36 x
Fixed Charge Coverage Ratio:		
Total interest	$ 553,478	$ 437,411
Secured debt principal payments	56,632	47,709
Total fixed charges	610,110	485,120
EBITDA	$ 4,221,478	$ 2,780,827
Fixed charge coverage ratio	6.92 x	5.73 x

The table below reflects the reconciliation of Adjusted EBITDA to net income, the most directly comparable U.S. GAAP measure, for the periods presented (dollars in thousands):

	Twelve Months Ended						
Adjusted EBITDA Reconciliations:	September 30, 2026	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025	March 31, 2025
Net income (loss)	$ 1,747,889	$ 1,615,252	$ 1,456,895	$ 961,837	$ 967,823	$ 1,142,437	$ 1,098,489
Interest expense	771,068	740,465	699,708	651,955	602,640	579,638	571,905
Income tax expense (benefit)	(48,215)	(52,996)	10,036	(7,116)	(2,017)	(9,058)	(9,010)
Depreciation and amortization	2,661,453	2,464,479	2,221,751	2,084,868	1,971,123	1,865,090	1,752,099
EBITDA	5,132,195	4,767,200	4,388,390	3,691,544	3,539,569	3,578,107	3,413,483
Loss (income) from unconsolidated entities	45,902	27,823	17,246	14,297	12,310	3,738	(8,550)
Stock-based compensation expense	1,556,569	1,556,076	1,555,786	1,555,858	61,467	85,827	80,645
Loss (gain) on extinguishment of debt, net	12,622	5,800	3,816	9,245	6,156	6,575	8,280
Loss (gain) on real estate dispositions and acquisitions of controlling interests, net	(2,012,006)	(1,901,353)	(1,817,666)	(1,449,043)	(78,847)	(347,088)	(498,681)
Impairment of assets	109,976	79,605	73,707	121,283	99,006	119,346	101,864
Provision for loan losses, net	(3,339)	(2,481)	(5,777)	(9,416)	(2,277)	828	7,104
Loss (gain) on derivatives and financial instruments, net	(5,656)	26,026	25,617	22,407	18,961	(22,627)	(28,043)
Other expenses	368,598	288,610	248,278	201,201	109,762	85,302	117,388
Casualty losses, net of recoveries	20,986	13,107	10,565	11,367	13,178	14,488	13,945
Other impairment [1]	2,463	—	604	604	42,582	42,582	130,296
Adjusted EBITDA	$ 5,228,310	$ 4,860,413	$ 4,500,566	$ 4,169,347	$ 3,821,867	$ 3,567,078	$ 3,337,731
Adjusted Interest Coverage Ratio:							
Interest expense	$ 771,068	$ 740,465	$ 699,708	$ 651,955	$ 602,640	$ 579,638	$ 571,905
Capitalized interest	37,482	30,926	30,728	33,799	40,483	50,001	55,826
Non-cash interest expense	(58,358)	(54,057)	(49,166)	(51,629)	(52,226)	(47,007)	(45,729)
Total interest	750,192	717,334	681,270	634,125	590,897	582,632	582,002
Adjusted EBITDA	$ 5,228,310	$ 4,860,413	$ 4,500,566	$ 4,169,347	$ 3,821,867	$ 3,567,078	$ 3,337,731
Adjusted interest coverage ratio	6.97 x	6.78 x	6.61 x	6.57 x	6.47 x	6.12 x	5.73 x
Adjusted Fixed Charge Coverage Ratio:							
Total interest	$ 750,192	$ 717,334	$ 681,270	$ 634,125	$ 590,897	$ 582,632	$ 582,002
Secured debt principal payments	73,330	70,259	67,019	64,408	62,627	56,337	49,886
Total fixed charges	823,522	787,593	748,289	698,533	653,524	638,969	631,888
Adjusted EBITDA	$ 5,228,310	$ 4,860,413	$ 4,500,566	$ 4,169,347	$ 3,821,867	$ 3,567,078	$ 3,337,731
Adjusted fixed charge coverage ratio	6.35 x	6.17 x	6.01 x	5.97 x	5.85 x	5.58 x	5.28 x

[1] Represents the write-off of straight-line rent receivable and unamortized lease incentive balances relating to leases for which collection of substantially all contractual lease payments was no longer probable due primarily to agreements reached to convert Triple-net leased properties to Seniors Housing Operating RIDEA structures.

Our leverage ratios include book capitalization, undepreciated book capitalization and enterprise value. Book capitalization represents the sum of net debt (defined as total long-term debt excluding operating lease liabilities less cash and cash equivalents and restricted cash), total equity and redeemable noncontrolling interests. Undepreciated book capitalization represents book capitalization adjusted for accumulated depreciation and amortization. Enterprise value represents book capitalization adjusted for the fair market value of our common stock. Our leverage ratios are defined as the proportion of net debt to total capitalization.

The table below reflects the reconciliation of our leverage ratios to our balance sheets for the periods presented. Amounts are in thousands, except share price.

	As of						
	September 30, 2026	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025	March 31, 2025
Book capitalization:							
Unsecured credit facility and commercial paper	$ 1,041,054	$ —	$ —	$ —	$ —	$ —	$ —
Long-term debt obligations[1]	18,631,032	18,218,544	18,455,978	19,737,446	16,960,008	16,079,566	15,831,799
Cash and cash equivalents and restricted cash	(2,416,007)	(2,097,164)	(4,819,293)	(5,209,539)	(6,940,573)	(4,523,511)	(3,610,285)
Total net debt	17,256,079	16,121,380	13,636,685	14,527,907	10,019,435	11,556,055	12,221,514
Total equity and noncontrolling interests[2]	49,864,014	47,663,572	44,929,270	43,202,939	39,312,382	36,546,301	34,581,977
Book capitalization	$ 67,120,093	$ 63,784,952	$ 58,565,955	$ 57,730,846	$ 49,331,817	$ 48,102,356	$ 46,803,491
Net debt to book capitalization ratio	26%	25%	23%	25%	20%	24%	26%
Undepreciated book capitalization:							
Total net debt	$ 17,256,079	$ 16,121,380	$ 13,636,685	$ 14,527,907	$ 10,019,435	$ 11,556,055	$ 12,221,514
Accumulated depreciation and amortization	12,125,154	11,533,470	10,822,151	10,350,621	10,107,309	11,673,306	11,092,885
Total equity and noncontrolling interests[2]	49,864,014	47,663,572	44,929,270	43,202,939	39,312,382	36,546,301	34,581,977
Undepreciated book capitalization	$ 79,245,247	$ 75,318,422	$ 69,388,106	$ 68,081,467	$ 59,439,126	$ 59,775,662	$ 57,896,376
Net debt to undepreciated book capitalization ratio	22%	21%	20%	21%	17%	19%	21%
Enterprise value:							
Common shares outstanding	731,995	718,902	704,687	696,507	684,108	665,120	651,889
Period end share price	$ 230.24	$ 226.97	$ 197.71	$ 185.61	$ 178.14	$ 153.73	$ 153.21
Common equity market capitalization	$ 168,534,529	$ 163,169,187	$ 139,323,667	$ 129,278,664	$ 121,866,999	$ 102,248,898	$ 99,875,914
Total net debt	17,256,079	16,121,380	13,636,685	14,527,907	10,019,435	11,556,055	12,221,514
Noncontrolling interests[2]	1,282,021	1,249,224	1,135,595	1,073,441	555,564	645,775	625,218
Consolidated enterprise value	$ 187,072,629	$ 180,539,791	$ 154,095,947	$ 144,880,012	$ 132,441,998	$ 114,450,728	$ 112,722,646
Net debt to consolidated enterprise value ratio	9%	9%	9%	10%	8%	10%	11%

[1] Amounts include senior unsecured notes, secured debt and lease liabilities related to financing leases, as reflected on our Consolidated Balance Sheets. Operating lease liabilities related to ASC 842 are excluded.

[2] Includes amounts attributable to both redeemable noncontrolling interests and noncontrolling interests as reflected on our Consolidated Balance Sheets.

Critical Accounting Policies and Estimates

Our unaudited consolidated financial statements are prepared in accordance with U.S. GAAP, which requires us to make estimates and assumptions. Management considers an accounting estimate or assumption critical if:

- the nature of the estimates or assumptions is material due to the levels of subjectivity and judgment necessary to account for highly uncertain matters or the susceptibility of such matters to change; and
- the impact of the estimates and assumptions on financial condition or operating performance is material.

Management has discussed the development and selection of its critical accounting policies and estimates with the Audit Committee of the Board of Directors. Management believes the current assumptions and other considerations used to estimate amounts reflected in our unaudited consolidated financial statements are appropriate and are not reasonably likely to change in the future. However, since these estimates require assumptions to be made that were uncertain at the time the estimate was made, they bear the risk of change. If actual experience differs from the assumptions and other considerations used in estimating amounts reflected in our unaudited consolidated financial statements, the resulting changes could have a material

adverse effect on our consolidated results of operations, liquidity and/or financial condition. Please refer to Note 2 to our financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2025 for further information on significant accounting policies that impact us. There have been no material changes to the Company's Critical Accounting Policies and Estimates previously disclosed in Part II, Item 7 - Management's Discussion and Analysis of Financial Condition and Results of Operations included in our Annual Report on Form 10-K for the year ended December 31, 2025.

Cautionary Statement Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q may contain "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. When Welltower uses words such as "may," "will," "intend," "should," "believe," "expect," "anticipate," "project," "pro forma," "estimate" or similar expressions that do not relate solely to historical matters, Welltower is making forward-looking statements. These statements include, among other things, the Company's statements regarding its business strategy, expectations regarding new investments and investment dispositions, key underlying trends in its business and plans regarding future financing and availability of capital. Forward-looking statements are not guarantees of future performance and involve risks and uncertainties that may cause Welltower's actual results to differ materially from Welltower's expectations discussed in the forward-looking statements. This may be a result of various factors, including, but not limited to: the impact of macroeconomic and geopolitical developments, including economic downturns, elevated inflation and interest rates, political or social conflict, unrest or violence or similar events; the status of the economy; the status of capital markets, including availability and cost of capital; issues facing the healthcare industry, including compliance with, and changes to, regulations and payment policies, responding to government investigations and punitive settlements and operators'/tenants' difficulty in cost effectively obtaining and maintaining adequate liability and other insurance; changes in financing terms; competition within the healthcare and seniors housing industries; negative developments in the operating results or financial condition of operators/tenants, including, but not limited to, their ability to pay rent and repay loans; Welltower's ability to transition or sell properties with profitable results; the failure to make new investments or acquisitions as and when anticipated; natural disasters, public health emergencies and extreme weather affecting Welltower's properties; Welltower's ability to re-lease space at similar rates as vacancies occur; Welltower's ability to timely reinvest sale proceeds at similar rates to assets sold; operator/tenant or joint venture partner bankruptcies or insolvencies; the cooperation of joint venture partners; government regulations affecting Medicare and Medicaid reimbursement rates and operational requirements; liability or contract claims by or against operators/tenants; unanticipated difficulties and/or expenditures relating to future investments or acquisitions; environmental laws affecting Welltower's properties; changes in rules or practices governing Welltower's financial reporting; the movement of U.S. and foreign currency exchange rates and changes to U.S. and global monetary, fiscal or trade policies; Welltower's approach to artificial intelligence; Welltower's ability to maintain its qualification as a REIT; key management personnel recruitment and retention; geopolitical tensions or conflicts, such as the ongoing conflict between Russia and Ukraine and in the Middle East, and other risks described in Welltower's reports filed from time to time with the SEC. Other important factors are identified in the Company's Annual Report on Form 10-K for the year ended December 31, 2025, including factors identified under the headings "Business," "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations." Finally, Welltower undertakes no obligation to update or revise publicly any forward-looking statements, whether because of new information, future events or otherwise, or to update the reasons why actual results could differ from those projected in any forward-looking statements.

Item 3. ***Quantitative and Qualitative Disclosures About Market Risk***

We are exposed to various market risks, including the potential loss arising from adverse changes in interest rates and foreign currency exchange rates. We seek to mitigate the underlying foreign currency exposures with gains and losses on derivative contracts hedging these exposures. We seek to mitigate the effects of fluctuations in interest rates by matching the terms of new investments with new long-term fixed rate borrowings to the extent possible. We may or may not elect to use financial derivative instruments to hedge interest rate exposure. These decisions are principally based on our policy to match our variable rate investments with comparable borrowings, but are also based on the general trend in interest rates at the applicable dates and our perception of the future volatility of interest rates. This section is presented to provide a discussion of the risks associated with potential fluctuations in interest rates and foreign currency exchange rates. For more information, see Notes 12 and 17 to our unaudited consolidated financial statements.

We historically borrow on our unsecured revolving credit facility and commercial paper programs to acquire, construct or make loans relating to healthcare and seniors housing properties. Then, as market conditions dictate, we will issue equity or long-term fixed rate debt to repay the borrowings under our unsecured revolving credit facility and commercial paper programs. We are subject to risks associated with debt financing, including the risk that existing indebtedness may not be refinanced or that the terms of refinancing may not be as favorable as the terms of current indebtedness. The majority of our borrowings were completed under indentures or contractual agreements that limit the amount of indebtedness we may incur. Accordingly, in the event that we are unable to raise additional equity or borrow money because of these limitations, our ability to acquire additional properties may be limited.

A change in interest rates will not affect the interest expense associated with our fixed rate debt. Interest rate changes, however, will affect the fair value of our fixed rate debt. Changes in the interest rate environment upon maturity of this fixed rate debt could have an effect on our future cash flows and earnings, depending on whether the debt is replaced with other fixed rate debt, variable rate debt or equity or repaid by the sale of assets. To illustrate the impact of changes in the interest rate markets, we performed a sensitivity analysis on our fixed rate debt instruments after considering the effects of interest rate swaps, whereby we modeled the change in net present values arising from a hypothetical 1% increase in interest rates to

determine the instruments' change in fair value. The following table summarizes the analysis performed as of the dates indicated (in thousands):

	September 30, 2026		December 31, 2025	
	Principal balance	Change in fair value	Principal balance	Change in fair value
Senior unsecured notes	$ 12,168,546	$ (493,167)	$ 12,700,485	$ (575,958)
Secured debt	2,935,547	(114,900)	2,334,830	(98,414)
Totals	$ 15,104,093	$ (608,067)	$ 15,035,315	$ (674,372)

Our variable rate debt, including our unsecured revolving credit facility and commercial paper programs, is reflected at fair value. At September 30, 2026, we had $3,993,389,000 outstanding related to our variable rate debt after considering the effects of interest rate swaps. Assuming no changes in outstanding balances, a 1% increase in interest rates would result in increased annual interest expense of $39,934,000. At December 31, 2025, we had $4,064,010,000 of outstanding variable-rate debt. Assuming no changes in outstanding balances, a 1% increase in interest rates would have resulted in increased annual interest expense of $40,640,000.

We are subject to currency fluctuations that may, from time to time, affect our financial condition and results of operations. Increases or decreases in the value of the Canadian Dollar or British Pounds Sterling relative to the U.S. Dollar impact the amount of net income we earn from our investments in Canada and the U.K. Based solely on our results for the three months ended September 30, 2026, a hypothetical 10% increase or decrease in the Canadian Dollar or British Pounds Sterling relative to the U.S. Dollar would result in a corresponding increase or decrease in our annualized net income from these investments of less than $67,000,000. We mitigate a portion of our foreign currency exposure through non-U.S. denominated borrowings and derivative instruments. Accordingly, the impact of changes in foreign currency exchange rates on our consolidated financial statements may differ from the sensitivity presented above. If we increase our international presence through investments in, or acquisitions or development of, seniors housing and healthcare properties outside the U.S., we may also decide to transact additional business or borrow funds in currencies other than U.S. Dollars, Canadian Dollars or British Pounds Sterling.

We have entered into various foreign currency debt obligations. As of September 30, 2026, the total principal amount of foreign currency debt obligations was $6,094,298,000, including $1,392,930,000 denominated in Pounds Sterling and $4,701,368,000 denominated in Canadian Dollars. Fluctuations in the exchange rates between these foreign currencies and the U.S. Dollar will impact the amount of U.S. Dollars that we will require to settle the foreign currency debt obligations at maturity. If the U.S. Dollar would have been weaker or stronger by 1% in comparison to these foreign currencies as of September 30, 2026, we estimate our obligation to cash settle the principal of these foreign currency debt obligations in U.S. Dollars would have increased or decreased by approximately $60,943,000. Our Pounds Sterling-denominated debt is hedged through cross currency swaps designated as fair value hedges, which are intended to substantially offset the impact of changes in foreign exchange rates on that exposure.

We are also party to foreign currency forward and cross currency swap contracts used to manage foreign currency exposures, including net investment hedging activities. As of September 30, 2026, the total notional amount of cross currency swap contracts, other than those designated as fair value hedges, was $19,155,944,000, including $11,741,349,000 denominated in Pounds Sterling and $7,414,595,000 denominated in Canadian Dollars. If the U.S. Dollar weakened or strengthened by 1% in comparison to foreign currencies, we estimate our obligation to cash settle these hedges would have increased or decreased by approximately $191,559,000.

For additional information regarding fair values of financial instruments, see "Item 2 — Management's Discussion and Analysis of Financial Condition and Results of Operations — Critical Accounting Policies and Estimates" and Notes 12 and 17 to our unaudited consolidated financial statements.

Item 4. ***Controls and Procedures***

Our management, under the supervision and with the participation of our Chief Executive Officer and Co-President and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) of the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on that evaluation, the Chief Executive Officer and the Co-President and Chief Financial Officer have concluded that our disclosure controls and procedures are effective in providing reasonable assurance that information required to be disclosed by us in the reports we file with or submit to the SEC under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. No changes in our internal control over financial reporting occurred during the fiscal quarter covered by this Quarterly Report on Form 10-Q that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. ***Legal Proceedings***

From time to time, there are various legal proceedings pending against us that arise in the ordinary course of our business. Management does not believe that the resolution of any of these legal proceedings either individually or in the aggregate will have a material adverse effect on our business, results of operations or financial condition. Further, from time to time, we are party to certain legal proceedings for which third parties, such as tenants, operators and/or managers are contractually obligated to indemnify, defend and hold us harmless. In some of these matters, the indemnitors have insurance for the potential damages. In other matters, we are being defended by tenants and other obligated third parties and these indemnitors may not have sufficient insurance, assets, income or resources to satisfy their defense and indemnification obligations to us. The unfavorable resolution of such legal proceedings could, individually or in the aggregate, materially adversely affect the indemnitors' ability to satisfy their respective obligations to us, which, in turn, could have a material adverse effect on our business, results of operations or financial condition. It is management's opinion that there are currently no such legal proceedings pending that will, individually or in the aggregate, have such a material adverse effect. Despite management's view of the ultimate resolution of these legal proceedings, we may have significant legal expenses and costs associated with the defense of such matters. Further, management cannot predict the outcome of these legal proceedings and if management's expectation regarding such matters is not correct, such proceedings could have a material adverse effect on our business, results of operations or financial condition.

Item 1A. ***Risk Factors***

There have been no material changes from the risk factors identified under the heading "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2025.

Item 2. ***Unregistered Sales of Equity Securities and Use of Proceeds***

During the three months ended September 30, 2026, we acquired shares of our common stock held by employees who tendered shares to satisfy tax withholding obligations upon the vesting of previously issued restricted stock awards. Specifically, the number of shares of common stock acquired from employees and the average prices paid per share for each month in the three months ended September 30, 2026 are as shown in the table below.

Issuer Purchases of Equity Securities

Period	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Repurchase Program	Maximum Dollar Value of Shares that May Yet Be Purchased Under the Repurchase Program
July 1, 2026 through July 31, 2026	107	$ 233.29	—	$ 3,000,000,000
August 1, 2026 through August 31, 2026	2,069	234.52	—	3,000,000,000
September 1, 2026 through September 30, 2026	363	239.61	—	3,000,000,000
Totals	2,539	$ 235.20	—	$ 3,000,000,000

On November 7, 2022, our Board of Directors approved a share repurchase program for up to $3,000,000,000 of common stock (the "Stock Repurchase Program"). Under the Stock Repurchase Program, we are not required to purchase shares but may choose to do so in the open market or through privately-negotiated transactions, through block trades, by effecting a tender offer, by way of an accelerated share repurchase program, through the purchase of call options or the sale of put options, or otherwise, or by any combination of the foregoing. We expect to finance any share repurchases using available cash and may use proceeds from borrowings or debt offerings. The Stock Repurchase Program has no expiration date and does not obligate us to repurchase any specific number of shares. We did not repurchase any shares of our common stock through the Stock Repurchase Program during the three months ended September 30, 2026.

Item 5. ***Other Information***

(c) Trading Plans

During the three months ended September 30, 2026, no director or Section 16 officer adopted or terminated any Rule 10b5-1 trading arrangements or non-Rule 10b5-1 trading arrangements (in each case, as defined in Item 408(a) of Regulation S-K).

Item 6. ***Exhibits***

10.1	Equity Distribution Agreement, dated as of July 28, 2026, among Welltower Inc., Welltower OP LLC, the sales agents named therein and the related forward purchasers (filed with the Commission as Exhibit 1.1 to the Company's Form 8-K filed July 28, 2026, and incorporated herein by reference thereto).
31.1	Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer.
31.2	Rule 13a-14(a)/15d-14(a) Certification of Co-President and Chief Financial Officer.
32.1	Certification pursuant to 18 U.S.C. Section 1350 by Chief Executive Officer.
32.2	Certification pursuant to 18 U.S.C. Section 1350 by Co-President and Chief Financial Officer.
101.INS	XBRL Instance Document. The instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
104	The cover page from the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2026, formatted in Inline XBRL

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

WELLTOWER INC.

Date: October 27, 2026

By: /s/ SHANKH MITRA
Shankh Mitra,
Chief Executive Officer
(Principal Executive Officer)

Date: October 27, 2026

By: /s/ TIMOTHY G. MCHUGH
Timothy G. McHugh,
Co-President and Chief Financial Officer
(Principal Financial Officer)

Date: October 27, 2026

By: /s/ JOSHUA T. FIEWEGER
Joshua T. Fieweger,
Chief Accounting Officer
(Principal Accounting Officer)